# <sub>Form</sub> 990

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527 or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047 2001

Department of				The assessment of the second							en to Public
Internal Reve				The organization may have to				requ			Inspection
A Forth	e 200	1 catend	ar year, C	OR tax year beginning	7/1/2001	, a	nd ending		6/30/2002		
B Check I	f applic	able	Please	C Name of organization				٥	Employer identification	նո ոսութ	er
Address	dress change   use iRS   Whitehead Institute for Biomedical Research   06-1043412										
Name o	hange		Label or print or	Number and street (or P O box it	mail is not delivered to street a	ddress)	Room/suite	E	Telephone number		
Initial re	tum		type See	None Combades Costos				(617	N 250 5000		
$\equiv$			Specific	Nine Cambridge Center	<u> </u>				) 258-5000	·	
Final ref	um		Instruc Lions	City or town	State or cou	untry Zi	P + 4	F	Accounting method	$\Box$	Cash X Accrual
Amende	ed retui	m [		Cambridge	MA	0.	2142-1401	L	Other (specify)		
Applicat	on per	nding	Section	n 501(c)(3) organizations and 494	7(a)(1) nonexempt charita	able	H and I are	not ap	plicable to section 52	7 organi	zations
			trusts	must attach a completed Schedu	le A (Form 990 or 990-EZ)	1	H(a) is th	us a g	roup return for affiliate	es?	Yes X No
G Web sit	e V	WW WI I	<u>mıt edu</u>				H(b) 11"Y	'es * e	nter number of affilial	les <u>N</u>	/A
				_		•	H(c) Are	all affi	liates included?	N/A	Yes No
J Organiz	ation ty	/pe (check	only one)	X 501(c) ( 3 ) (insert no	) 4947(a)(1) or	527	(11 -1	No " a	ttach a list. See instru	ictions )	
	-						H(d) is th	ııs a s	eparate return filed by	an orga	
K Check h				s gross receipts are normally not more			zatio	on cov	ered by a group rulin	g? _	Yes X No
				e IRS but if the organization received a financial data. Some states require a co.			I Ente	er 4-dı	git GEN N/A		
						<del> </del>	M Che	eck [	if the organization	ıs not n	ecurred
L_Gross re	eceipts	Add lines	6b, 8b 9b	, and 10b to line 12	:	208,791,756		-	Sch B (Form 990, 99		•
				es, and Changes in Net	<del></del>			Spec	ific Instructions	on pag	e 16)
	1	_		gifts, grants, and similar an			·			1///	·-··
	а		public su					1a	19,281,351		
	ь		t public s	• •				1b	-		
	c	Govern	nment co	intributions (grants)			. [	1c	113,633,725		
	d					<del></del>	noncash	\$_	811,796	) <u>1d</u>	132,915,076
	2	Progra	m servic	e revenue including goveri	nment fees and contr	acts (from P	art VII, line	93)		2	171,396
	3		-	ies and assessments						3	
	4	_		ngs and temporary cash ir	vestments					4	440,933
	5		-	interest from securities			ı			5	8,727,247
-	6a	Gross					<b>,</b>	6a		<b>-</b> ////	
R	Ь		ental exp		ر (۵ د د کا ماد		į	6b	<del></del>	-///	0
e	7			ne or (loss) (subtract line 6	ob irom line baj				1	6c 7	0
e	1			nt income (describe from sales of assets other	ı	(A) Sec	tine		(B) Other		
n	04		ventory	ioni sales of assets office			5,945,417	8a	70,995		
u. U	ь			ther basis and sales exper	ises		9,927,365	_	69,176	7///	
e	c			attach schedule) Statemen			3,981,948	_	1,819		
	d			s) (combine line 8c, colum		<u>-</u>				8d	-13,980,129
23	9			and activities (attach sche							
<b>500</b>	a			(not including \$	of						
MAY 2 1		contrib	utions re	ported on line 1a)			ļ	9a	-		
63	b			enses other than fundrais			Į	9Ь		1///	
₹	C			(loss) from special events (		line 9a)				9c	0
≥ .				inventory, less returns and	allowances			10a			
_	b			oods sold		f		10b	40.1		
Ω	C			(loss) from sales of invento	ry (attach schedule)	(subtract lin	e 10b-ttoin	-line	10a)	10c	520,000
MED	11			(from Part VII, line 103)	7 04 0- 404	1) /2/		1 Cole	n	11	520,692
_ <del></del>	12			<u>add lines 1d, 2, 3, 4, 5, 6c,</u> es (from line 44, column (E			00.		<del>- ,                                   </del>	12	128,795,215 103,390,813
Æx-	13			es (from line 44, column (b nd general (from line 44, c		- 17 K	MAY 09	20-	ીંહીં	14	27,650,056
beu-		_		om line 44, column (D))	21011111 (OJ)	1		2003	3 <i>19</i> /	15	1,081,871
ses	16			filiates (attach schedule)		( ) O	Spen		78	16	
<b>-</b>	I										132,122,740
				cit) for the year (subtract lir						17	-3,327,525
Net		Net assets or fund balances at beginning of year (from line 73, column (A))									419,336,643
Assets				in net assets or fund balar			ment 2			20	-14,345,989
			_	and balances at end of vea		•				21	401,663,129

Par	t II Statement of All organizations must complete of and section 4947(a)(1) nonexempt					ions
	Do not include amounts reported on line		(A) Total	(B) Program	(C) Management	(D) Fundraising
22	6b, 8b, 9b, 10b, or 16 of Part I Grants and allocations (attach schedule)			services	and general	
22	(cash \$ noncash\$ )	22	o			
23	Specific assistance to individuals (attach schedule)	23	0			
24	Benefits paid to or for members (attach schedule)	24	0			
25	Compensation of officers, directors, etc	25	1,109,644	372,879	736,765	
26	Other salaries and wages	26	30,607,653	20,751,711	9,366,617	489,325
27	Pension plan contributions	27	2,144,281	1,402,941	699,316	42,024
28	Other employee benefits	28	4,963,573	3,703,372	1,184,263	75,938
29	Payroll taxes	29	2,261,730	1,479,784	745,802	36,144
30	Professional fundraising fees	30	229,928			229,928
31	Accounting fees	31	154,651		154,651	· · · · ·
32	Legal fees	32	120,371		120,371	
33	Supplies	33	28,070,118	27,243,920	812,224	13,974
34	Telephone	34	596,790	258,547	330,879	7,364
35	Postage and shipping	35	152,660	91,762	47,128	13,770
36	Occupancy	36	6,935,928	5,165,778	1,770,150	
37	Equipment rental and maintenance	37	5,279,581	4,179,872	1,098,166	1,543
38	Printing and publications	38	800,900	214,073	530,350	56,477
39	Travel	39	659,543	433,861	199,960	25,722
40	Conferences, conventions, and meetings	40	265,466	143,249	117,956	4,261
41	Interest	41	2,584,157	2,500,960	83,197	
42	Depreciation, depletion, etc. (attach schedule) Statement 3	42	21,150,159	18,969,424	2,180,735	
43	Other expenses not covered above (ifemize) a Statement 4	43a	24,035,607	16,478,680	7,471,526	85,401
b		43b	0			
¢		43c	0			
d		43d	0			
e		43e	0			
f		43f	0	· <b></b>		
44	Total functional expenses (add lines 22 through 43) Organizations completing columns (B) - (D), carry these totals to lines 13 - 15	44	132,122,740	103,390,813	27,650,056	1,081,871
Are a	ne amount allocated to Management and general \$		, (II) the ame , and (IV) the ar	ount allocated to Pro	ogram services \$ undraising \$	Yes X No Program Service
	t is the organization s primary exempt purpose? Education		<del></del>	Toes obcome manage	ons on page 24 )	Expenses
	ganizations must describe their exempt purpose achievements i			ner State the numb	per	(Required for 501(c)(3)
	ents served, publications issued etc. Discuss achievements that					and (4) orgs and
	nizations and 4947(a)(1) nonexempt chantable trusts must also		•		·'	4947(a)(1) trusts but
_	ations to others)					optional for others )
	Biomedical research and education to foster the underst	tandın	g of biological sys	tems, organisms,	and processes	
	with the ultimate goal of improving human health and we					
	During the year, there were 117 active grants from 69 gr	rantor	s			
			(Grants and alloca	ations \$	)	103,390,813
b						
				-		
			(Grants and allocation	ations \$	)	
C			_			•
			(Grants and allocation)	ations \$		
d				·		·
	<del></del>					
				<del></del>		
			(Grants and allocation)	ations \$		
е	Other program services (attach schedule)		(Grants and allocation)			
f	Total of Program Service Expenses (should equal line 4-	4, coli	umn (B), Program	services)		103,390,813
	<del></del>				-	Form 990 (2001)

Part	(See Specific Instructions on page 24	• )			
Note	Where required, attached schedules and amounts within the d	lescription	(A)		(B)
	column should be for end-of-year amounts only		Beginning of year	<i>,,,,,</i>	End of year
	Assets				
45	Cash - non-interest-bearing		4,400		4,300
46	Savings and temporary cash investments		15,517,873	46	9,341,558
		1 1			
47a	Accounts receivable	47a 6,411,869			
b	Less allowance for doubtful accounts	47b	1,351,677	47c	6,411,869
48a	Pledges receivable	48a 483,049	}		
b	Less allowance for doubtful accounts	48b	198,130		483,049
49	Grants receivable		6,300,558	,,,,,,	6,592,084
50	Receivables from officers, directors, trustees, and key employees				
	(attach schedule) Statement 5	1 1	0	50	1,000,000
	Other notes and loans receivable (attach schedule)	51a	_		_
b	Less allowance for doubtful accounts	51b		51c	0
52	Inventories for sale or use	•	0	52	
53	Prepaid expenses and deferred charges		1,995,831	53	906,555
54	Investments - securities (attach schedule) Statement 5 Cost	XFMV	335,218,654	54	311,989,631
55a	investments - land buildings, and equipment	1 1			
	basis	55a			
b	Less accumulated depreciation (attach				-
	schedule)	55b		55c	0 22.222
56	Investments - other (attach schedule) Statement 5	1 1	0	56	33,930
		57a 220,886,052			404 454 744
þ	Less accumulated depreciation (attach schedule) Statement 3	57Ь 86,431,341	128,464,540		134,454,711
58	Other assets (describe) Statement 5		13,608,890	58	9,799,555
59	Total assets (add lines 45 through 58) (must equal line 74)		502,660,553	59	481,017,242
	Liabilities			<i>7777</i>	
60	Accounts payable and accrued expenses		6,662,368	60	10,148,602
61	Grants payable		0	61	
62	Deferred revenue		6,059,858	62	5,997,715
63	Loans from officers, directors, trustees, and key employees (attach	schedule)	0	63	
64a	Tax-exempt bond liabilities (attach schedule) Statement 6	•	65,955,296	64a	54,811,735
ь	Mortgages and other notes payable (attach schedule) Statement	6	4,632,923	64b	8,300,000
65	Other liabilities (describe) capital lease for equipment	)	13,465	65	96,061
				İ	
66	Total liabilities (add lines 60 through 65)		<u>8</u> 3,323,910	66	79,354,113
	Net Assets or Fund Balances	I			
Orga	nizations that follow SFAS 117, check here X and compl	ete lines			
	67 through 69 and lines 73 and 74				
	Unrestricted		405,397,033	67	391,137,456
	Temporarily restricted	!	1 <u>3,939,610</u>		10,525,673
69	Permanently restricted			69	
Orgai	nizations that do not follow SFAS 117, check here	and			
	complete lines 70 through 74				
70	Capital stock, trust principal, or current funds			70	
	Paid-in or capital surplus, or land, building, and equipment fund			71	
	Retained earnings, endowment, accumulated income, or other fund			72	
73	Total net assets or fund balances (add lines 67 through 69 OR lines	5			
	70 through 72,	}			
	column (A) must equal line 19, column (B) must equal line 21)		419,336,643		401,663,129
74	Total liabilities and net assets/fund balances (add lines 66 and 73)		502,660,553	74	481,017,242

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

For	<u>n 990 (2001)</u>		Whitehead Ins	titute	for Biomedical Re	search	06-1043412		Page 4
Par	t IV-A Reconciliation of Revenue p	er Aı	udited	Par	t IV-B Reconcilia	ation of Expens			
	Financial Statements with Re	even	ue per		Audited F	inancial State	ments with		
	Return (See Specific Instruc	ctions	, page 26 )		Expenses	s per Return			
а	Total revenue gains, and other support			а	Total expenses a	ind losses per a	udited		
	per audited financial statements	а	115,143,402		financial stateme			a	132,816,916
b	Amounts included on line a but			ь	Amounts include	d on line a but r	not on		
	not on line 12, Form 990			3	line 17, Form 990	)			
(1)	Net unrealized gains on			(1)	Donated services				
	investments \$ -10,809,497			<b>1</b> ''	use of facilities		\$ 625,000		
(2)	Donated services and			(2)	Prior year adjustr	ments renorted	020,000		
·/	use of facilities \$ 625,000			<u> </u>	on line 20, Form		\$		
(3)	Recoveries of prior			(3)	Losses reported		<del>. •</del>		
(-7	year grants \$ -3,536,492			] (	Form 990	On unic 20,	S		
(4)	Other (specify)			(4)	Other (specify)		<del></del>		
٠.,	оттол (оросту)			1 67	Loss on disposal	of accete			
				1	Loss on disposal	01 233613	<b>\$</b> 69,176		
	Add amounts on lines (1) thru (4)	<i>у////</i>	-13,720,989	1	Add amounts on	linos (1) that (4		1	//////////////////////////////////////
_	Line a minus line b	- C	128,864,391		Line a minus line		,	b	694,176
٦	Amounts included on line 12.	7777	//////////////////////////////////////	C				C ////	132,122,740
u	Form 990 but not on line a			°	Amounts included				
743				1	Form 990 but not	-			
(1)	Investment expenses not included on			(1)	Investment expense		_		
(0)	line 6b, Form 990 \$			1	included on line 6b,	, Form 990	\$		
(2)	Other (specify)			(2)	Other (specify)				
	Loss on disposal								
	of assets \$ -69,176			1			<u> </u>		
	Add amounts on lines (1) and (2)	_d	-69,176	_	Add amounts on		)	d	0
е	Total revenue per line 12,			6	Total expenses p				
	Form 990 (line c plus line d)	128,795,215		Form 990 (line c	plus line d)		_e_	132 122,740	
Par	t V List of Officers, Directors, Ti		_	Emp	loyees	(List each one ev	en if not		
	compensated, see Specific Instruction	ns on	page 26 )		<del></del>				
				(B)	Title and average	(C) Compen-	(D) Contributions to		(E) Expense
	(A) Name and address				hours per week	sation (If not	employee benefit plans &	ac	count and other
				de	evoted to position	paid, enter -0- )	deferred compensation		allowances
	Susan Lindquist		<u>_</u>	Presi	dent - effective 10/1/01				
	Vhitehead Institute, Nine Cambridge Ctr,Car	nbnde	ge MA 02142	<u> </u>	40 hours	309,102	18,512		0
	Gerald Fink			Pre	sident - through 9/30/01		07.500		_
	Vhitehead Institute, Nine Cambridge Ctr,Car n Pratt	прпад	ge MA 02142	<u> </u>	40 hours	380,422	27,230		0
	Vhitehead Institute, Nine Cambridge Ctr,Car	abada	TO MA 02142	Vici	President/Treasurer	200 220	31,825		0
	ur Brill	nonag	ge IMA UZ 142	-	40 hours	266,325	31,023		0
	Vhitehead Institute, Nine Cambridge Ctr.Car	nhade	Te MA 02142	ł	Secretary 1 hour	o	o		0
	garet Sand	,,,,,,,,,	40 1117 02 172		Ass t Secretary				
	Vhitehead Institute, Nine Cambridge Ctr,Car	nbride	e MA 02142		40 hours	153,795	25,289		0
			,						
				<u> </u>					
See	attached Statement 7 for Board of Dire	ctors	;						
			_						
				]					<del></del>
				<u> </u>			<del> </del>		<u></u>
				1		1			
			··	<b> </b>					
	<del></del>								
	<del></del>		<u> </u>	<u> </u>		L			<del></del>
75	Did any officer, director, trustee, or key	emp	oloyee receive a	ggre	gate compensation	of more than			
	\$100,000 from your organization and a	-	-		•				
	provided by the related organizations?		_	-			Yes	X	No
	If "Yes," attach schedule - see Specific		ructions on page	e <b>27</b>		•			
	<u>·</u>		·				<del></del>		Form 000 (2004)
									Form 990 (2001)

Page 4

Form	1 990 (2001) Whitehead Institute for Biomedical Research 06-1043412		Page 5						
Par	t VI Other Information (See Specific Instructions on page 27.)		Yes or No						
76	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	ty 76							
77	Were any changes made in the organizing or governing documents but not reported to the IRS?	77	No						
	If "Ye's," attach a conformed copy of the changes								
78a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered								
	by this return?								
	If "Yes," has it filed a tax return on Form 990-T for this year?	78b	N/A						
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes "								
	attach a statement	79	No						
вua	Is the organization related (other than by association with a statewide or nationwide organization)								
	through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	900	/////////						
b	If "Yes," enter the name of the organization	80a	No						
94.	and check whether it isexempt ORnonexempt Enter direct or indirect political expenditures. See line 81 instructions81a None		///////////////////////////////////////						
b	Enter direct or indirect political expenditures See line 81 instructions  Did the organization file Form 1120-POL for this year?		//////////////////////////////////////						
	Did the organization receive donated services or the use of materials, equipment, or facilities at	81b	<u>No</u>						
	no charge or at substantially less than fair rental value?	82a	Yes						
b	If "Yes," you may indicate the value of these items here. Do not include this amount	7777							
	as revenue in Part I or as an expense in Part II (See instructions in Part III) 82b 625,	000							
83a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	Yes						
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	Yes						
	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	N/A						
b	If "Yes," did the organization include with every solicitation an express statement that such								
	contributions or gifts were not tax deductible?	84b	N/A						
	501(c)(4), (5), or (6) organizations a Were substantially all dues nondeductible by members?	85a	N/A						
Đ	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization	85b	N/A						
	received a waiver for proxy tax owed for the prior year								
С	Dues, assessments, and similar amounts from members 85c N/A								
	Section 162(e) lobbying and political expenditures  85d N/A								
	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e N/A								
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)  85f N/A								
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/A						
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its								
	reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax								
	year?	85h	N/A						
80	501(c)(7) orgs Enter a Initiation fees and capital contributions Included on line 12 86a N/A								
b	Gross receipts, included on line 12 for public use of club facilities  86b N/A	<del></del> {///}							
87	501(c)(12) orgs Enter a Gross income from members or shareholders 87a N/A								
b	Gross income from other sources (Do not net amounts due or paid to other	(///							
	sources against amounts due or received from them )  87b N/A								
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity								
	disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Part IX	88	No						
89a	501(c)(3) organizations. Enter Amount of tax imposed on the organization during the year under								
	section 4911 None , section 4912 None , section 4955 None								
Ь	501(c)(3) and 501(c)(4) orgs Did the organization engage in any section 4958 excess benefit transaction during the year or did								
_	It become aware of an excess benefit transaction from a prior year? If "Yes " attach a statement explaining each transaction	89b	No						
С	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958.	None							
ď	Enter Amount of tax on line 89c, above, reimbursed by the organization	None							
	List the states with which a copy of this return is filed Massachusetts	110110	<u></u>						
		90b	686						
		258-5104	000						
- •	Located at Nine Cambridge Center, Cambridge, MA ZIP + 4 02142-140								
92	Section 4947(a)(1) nonexempt chantable trusts filing Form 990 in lieu of Form 1041 - Check here								
		92 N/A							
			m 990 (2001)						

Forr	n 990 (2001)		Whitehead Inst	itute for Biomed	dical Research	06-1043412	Page
Par	t VII Ana	lysis of Income-Producing Activit		-			uctions on page 32 )
		amounts unless otherwise		iness income	Excluded by section 5		(E)
	ated		(A)	(B)	(C)	(D)	Related or exempt
93		ervice revenue	Business code	Amount	Exclusion code	Amount	
a		pistration fees	Edonicas code	Amount	Exclusion code	Amount	function income
ь	Scientific se		<del></del>	<del> </del>	<del> </del>		60,73
_	Ocientino se	et vices					110,659
C		<del> </del>	<del></del>	ļ			· · · · · · ·
d		<del></del>	<del></del>	<del></del>	<u> </u>		
e	Madianal	ladias de la contra				_	
f		ledicaid payments					
g		ntracts from government agencies		<u> </u>			
94		p dues and assessments					
95		avings and temporary cash investments			14	440,933	
96		ind interest from securities	***************************************		14	8,727,247	
97	Net rental in	ncome or (loss) from real estate					
а	debt-finance			<u> </u>			
b	not debt-fina	anced property					
98	Net rental inc	come or (loss) from personal property					
99		tment income					
100	Gain or (loss	) from sales of assets other than inventory			18	-13,980 129	<del></del>
101		or (loss) from special events		<del> </del>			
102		or (loss) from sales of inventory					
103		ue a Patent royalties		··	15	518,358	<del></del>
b	Miscellaneo				01	2,334	
c	- Milosenaries		··	<del></del>	01	2,334	
d	<del></del>	<del></del>					
-			· ·				<del></del> -
e 104	Subtotal (ac	Id colo (D) (D) and (C))				4 004 057	171.00
		dd cols (B), (D), and (E))		<u> </u>		-4,291,257	171,396
		ne 104, columns (B), (D), and (E))				-	-4,119,861
		lus line 1d, Part I, should equal the ame			<del></del>		·
		tionship of Activities to the Acco					uctions on page 32.)
	Line No	Explain how each activity for which income					
		accomplishment of the organization's exem	pt purposes (other	r than by providin	g funds for such purpos	es)	
	_93A	Whitehead Institute sponsors symposiums	addressing curren	t science and the	impact of that science of	on society	
	93B	Whitehead institute makes specialized scie	entific facilities and	biologicals availa	able to other research ce	enters	
Par	<u>t IX Infor</u> i	mation Regarding Taxable Subsid	diaries and Dis	regarded En	tities	(See Specific Instru	uctions on page 33 )
		(A)		(B)	(C)	(D)	(E)
		Name, address and EIN of corporation,		Percentage of	Nature of activities	Total	End-of-year
		partnership, or disregarded entity		ownership interest		ıncome	assets
N/A		paration, or one of section of		%		IIICOIIIC	453613
				%	<del> </del>		
	· · · · · ·			%	l. <del>-</del>		<del></del>
				% %			
Par	t X Infor	mation Regarding Transfers Asso	ciated with Pe		fit Contracts	<u></u>	
			·			-	ections on page 33 )
(a)	Did the organ	ization, during the year, receive any funds, o	directly or indirectly	to pay premium	is on a personal benefit	contract?	Yes X No
(b)	Did the organ	ization, during the year, pay premiums, dire	ctly or indirectly, or				
		), file Form 8870 and Form 4720 (see instru-					
		Under penalties of perjury Indeclare that I have					
		and belief it is true correct and complete D	eclaration of preparer (o				
Plea			4/				
Sigi	n	San Alas	<u> </u>				
Her	e	Signature of officer	) // ,				
		John F	ratt 1				
		Type or print name and title					
Paic	ı	Preparer's	.11				
	oarer's	signature 604, 0	Jume				
	Only	Firm's name (or yours Price)	waterhouseCoop				
	J	i seri-emproyed),	nternational Plac				

#### SCHEDULE A (Form 990 or 990-EZ)

### Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information - (See separate instructions )

OMB No 1545-0047

2001

Department of the Treasury Internal Revenue Service

MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

Employer identification number Name of the organization Whitehead Institute for Biomedical Research 06-1043412 Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees (See page 1 of the instructions. List each one. If there are none, enter "None") (a) Name and address of each (b) Title and average (e) Expense account (d) Contributions to employee paid more than \$50,000 and other hours per week (c) Compensation employee benefit plans & allowances devoted to position deferred compensation Director, Jill Mesirov Bioinformatics & 320 Charles Street Computational Cambridge, MA 02142 Biology, 40 hours 190,115 21,174 0 Dr Robert Weinberg Nine Cambridge Center Cambridge, MA 02142 Faculty 40 hours 183 171 29,264 Or Eric Lander Nine Cambridge Center Cambridge, MA 02142 Faculty 40 hours 179,426 27,719 Alan Fein Deputy Director, 320 Charles Street Genome Center. Cambridge, MA 02142 40 hours 175.095 27.518 Dr Rudolf Jaenisch Nine Cambridge Center Cambridge, MA 02142 Faculty, 40 hours 173.594 Total number of other employees paid over \$50,000 Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services (See page 2 of the instructions List each one (whether individuals or firms). If there are none, enter "None") (a) Name and address of each independent contractor (b) Type of service (c) Compensation paid more than \$50,000 Realty Associates Fund III TA Associates Realty, 28 State Street - 10th Floor Boston, MA 02109 Investment advisors 599,561 Hamilton, Brooks, Smith, & Reynolds 530 Virginia Road, PO Box 9133 364 676 Concord, MA 01742 Legal - Intellectual Property Tukman Capital Management, Inc. 60 East Sir Francis Drake Boulevard, Suite 204 Larkspur, CA 94939 Investment advisors 297,713 Standard Pacific Capital, LLC 425 California Street, 26th Floor San Francisco, CA 9104 Investment advisors 259,207 MAS Funds One Tower Bridge, Suite 1150, PO Box 868 West Conshohocken, PA 19428 Investment advisors 234,418 Total number of others receiving over \$50,000 for professional services

Sui	equie /	A (Form 990 or 990-EZ) 2001 Whitehead Institute for Biomedical Research 06-1043412		P	age 2
Pai	rt III	Statements About Activities (See page 2 of the instructions )		Yes	No
1	atter or in Part	ng the year, has the organization attempted to influence national, state, or local legislation, including any input to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid curred in connection with the lobbying activities  \$ \frac{\frac{1}{2}\beta.}{2}\$ (Must equal amounts on line 38, VI-A or line i of Part VI-B)  Statement 8	1	×	
2	Part state Dun	anizations that made an election under section 501(h) by filing Form 5768 must complete VI-A. Other organizations checking "Yes," must complete Part VI-B AND attach a ement giving a detailed description of the lobbying activities ing the year, has the organization, either directly or indirectly, engaged in any of the following acts with any stantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or			
ā	with own the t	any taxable organization with which any such person is affiliated as an officer, director, trustee, majority er, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining ransactions)	//////////////////////////////////////		
t	Lend	ding of money or other extension of credit? Statement 5	2b	X	
(	Fum	ishing of goods, services, or facilities?	2c		х
c	d Payr	ment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	2d	X	
6	Tran	sfer of any part of its income or assets? See Form 990, Part V	2е		X
3 4 Note	Do y e Atta	s the organization make grants for scholarships, fellowships, student loans, etc? (See Note below) ou have a section 403(b) annuity plan for your employees? ich a statement to explain how the organization determines that individuals or organizations receiving grants	3 4	X	_×_
	t IV	Reason for Non-Private Foundation Status (See pages 3 through 6 of the instructions )			
The 5 6 7 8 9 10 11a 11b 12	X	A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i)  A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)  A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).  A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(iv).  A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital name, city, and state.  An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the Support Schedule in Part IV-A.).  An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(iv). (Also complete the Support Schedule in Part IV-A.). A community trust. Section 170(b)(1)(A)(iv). (Also complete the Support Schedule in Part IV-A.).  An organization that normally receives (1) more than 33. 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its chantable, etc., functions- subject to certain exceptions, and (2) no more than 33. 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the Support Schedule in Part IV-A.). An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in (1) lines 5 through 12 above, or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)  Provide the following information about the supported organizations. (See page 5 of the instructions.)	nber		
14	<u>ا</u> ۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔۔	An organization organized and operated to test for public safety. Section 509(a)(4). (See page 6 of the instructions			

Sche	dule A (Form 990 or 990-EZ) 2001 Whitehead Institu	ite for Biomedical F	Research	06-1043412		Page 3
	IV-A Support Schedule (Complete only if	you checked a box	on line 10, 11, or	12) Use cash m	ethod of accounting	g
<u>NOT</u>	E You may use the worksheet in the instructions to	or converting from	the accrual to the	cash method of a	ccounting	N/A
Cale	ndar year (or fiscal year beginning in)	(a) 2000	(b) 1999	(c) 1998	(d) 1997	(e) Total
	Gifts, grants, and contributions received (Do					- 107 . 0121
	not include unusual grants See line 28)	Ţ				
16	Membership fees received					<del></del> -
	Gross receipts from admissions, merchandise			i	1	
	sold or services performed, or furnishing of	1				
	facilities in any activity that is related to the					
	organization's charitable, etc., purpose				1	
18	Gross income from interest, dividends, amounts	-			<del> </del>	
	received from payments on securities loans					
	(section 512(a)(5)), rents royalties and unrelated	}			İ	
	business taxable income (less section 511 taxes)					}
	from businesses acquired by the organization				H	
	after June 30, 1975					
19	Net income from unrelated business activities				<del></del>	
	not included in line 18				1	
20	Tax revenues levied for the organization's benefit				<del></del>	
20	The state of the s	ţ.				
21	and either paid to it or expended on its behalf  The value of services or facilities furnished to the			····-·	<del> </del>	
21						
	organization by a governmental unit without charge					
	Do not include the value of services or facilities					
	generally furnished to the public without charge			·		
22	Other income Attach a schedule Do not include	]				
	gain or (loss) from sale of capital assets	1				
	Total of lines 15 through 22		· · <u>·</u>		<del></del>	
	Line 23 minus line 17			<del></del>		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Enter 1% of line 23	<del></del>				
	Organizations described on lines 10 or 11		r 2% of amount in			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Þ	Prepare a list for your records to show the name of					
	governmental unit or publicly supported organization					
	amount shown in line 26a. Do not file this list with		ne total of all these	excess amounts		
	Total support for section 509(a)(1) test Enter line				. 26c	
d	Add Amounts from column (e) for lines 18	19 26b				
		26b			26d	
	Public support (line 26c minus line 26d total)				26e	
	Public support percentage (line 26e (numerator	) divided by line 2	6c (denominator)	))	26f	
27		For amounts incli				
	"disqualified person," prepare a list for your record	s to show the name	of, and total amo	unts received in e	ach year from, ear	ch
	"disqualified person " Do not file this list with your r	eturn Enter the su	m of such amount	s for each year		
	(2000)(1999)		(1998)		(1997)	
þ	For any amount included in line 17 that was received	ed from each perso	on (other than "disc	qualified persons"	), prepare a list for	,
	your records to show the name of, and amount rec	eived for each yea	r, that was more th	an the larger of (1	l) the amount on li	ne
	25 for the year or (2) \$5,000 (Include in the list org	janizations describ	ed in lines 5 throug	gh 11, as well as i	ndividuals ) Do no	t
	file this list with your return. After computing the dif					
	(1) or (2), enter the sum of these differences (the e	xcess amounts) fo	r each year	_		
	(2000) (1999)		(1998)		(1997)	
			·	<del></del>	, ,	
C	Add Amounts from column (e) for lines 15	16				
	17 20	16 21	·		27c	
d	Add Line 27a total a	nd line 27b total	<del></del>		27d	
	Public support (line 27c total minus line 27d total)		<del></del>		27e	
	Total support for section 509(a)(2) test Enter amo	unt from line 23 or	olumn (e)	27f		
	Public support percentage (line 27e (numerator					
	Investment income percentage (line 18, column	-	,	•	27h	
	Unusual Grants For an organization described in					2000
	prepare a list for your records to show, for each ye					
	description of the nature of the grant. Do not file th					71 ICI
	accompany of the hattie of the grant to not life th	a nacwini your retu	THE DO HOLINGIAGE	niese grants iii iii	10 IV	

Whitehead Institute for Biomedical Research 06-1043412 Schedule A (Form 990 or 990-EZ) 2001 Page 4 Private School Questionnaire (See page 7 of the instructions) (To be completed ONLY by schools that checked the box on line 6 in Part IV) Yes 29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 20 30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with 30 student admissions, programs, and scholarships? 31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement) Notice of nondiscriminatory policy is placed annually in the Sunday education section of the Boston Globe 32 Does the organization maintain the following 32a a Records indicating the racial composition of the student body, faculty, and administrative staff? b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 32b Х c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 32c 32d d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement) 33 Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 33a b Admissions policies? 33b c Employment of faculty or administrative staff? d Scholarships or other financial assistance? 33d Х 33e e Educational policies? 33f f Use of facilities? 33q g Athletic programs? 33h h Other extracumcular activities? If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement) 34a Does the organization receive any financial aid or assistance from a governmental agency? b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either 34a or b, please explain using an attached statement

35 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation

	edule A (Form 990 or 990-EZ) 2001		itute for Biomedic	<del></del>		-1043412	Page 5
Par	t VI-A Lobbying Expenditures by Elect	_		page 9 of the	ınstruc	ctions )	
	To be completed ONLY by an eligible						N/A
Che	ck a lif the organization belongs to an affiliat	ted group Che	eck <b>b</b> ifyo	ou checked "a" a	nd "limit	ed control* provis	ions apply
	<del></del>			•		(a)	(b)
		bying Expendi				Affiliated	To be completed for ALL
	(The term "expenditures" r	•				group totals	electing organizations
	Total lobbying expenditures to influence public				3		ļ
37	Total lobbying expenditures to influence a leg	• •	ct lobbying)		3	<del></del>	<del> </del>
38 39	Total lobbying expenditures (add lines 36 and	37)			3		<del> </del>
40	Other exempt purpose expenditures  Total exempt purpose expenditures (add lines	39 and 30)			3:		<del>  -</del>
_	Lobbying nontaxable amount. Enter the amount	•	una table -				
٠.	If the amount on line 40 is -		iontaxable amoi	int is .			
	Not over \$500 000	20% of the amou					
	Over \$500 000 but not over \$1,000 000		% of the excess over	er \$500 000 '	• ///		
	Over \$1 000 000 but not over \$1 500 000	•	% of the excess over		4	1	
	Over \$1 500 000 but not over \$17,000,000	•	of the excess over				
	Over \$17 000 000	\$1,000,000					
42	Grassroots nontaxable amount (enter 25% of	line 41)			4.	2	]
43	Subtract line 42 from line 36 Enter -0- if line	42 is more than lir	те 36		4:	3	
44	Subtract line 41 from line 38 Enter -0- if line	41 is more than lir	ne 38		44	4	
	Caution If there is an amount on either line 4				1//	<u> </u>	<i>X////////////////////////////////////</i>
		Averaging Peri		, ,			
	(Some organizations that made a sec					e columns belo	W
	See the instructions	Tor lines 45 throu	ign 50 on page 1	i oi me instruc	uons )		
		Lo	bbying Expendit	tures During 4	l-Year A	Averaging Per	od
	Calendar year (or fiscal	(a)	(b)	(c)		(d)	(e)
	year beginning in)	2001	2000	1999		1998	Total
4-					İ		
45	Lobbying nontaxable amount				unan		
46	Lobburg could a secure (4500/ of less 45(a))						
	Lobbying ceiling amount (150% of line 45(e))						
47	Total lobbying expenditures				_ _		
40	<b>Q</b>						
48	Grassroots nontaxable amount				man		
49	Grassroots ceiling amount (150% of line 48(e))						
7-3	Grassroots ceiling amount (150% of line 48(e))				<i></i>	<u> </u>	
50	Grassroots lobbying expenditures						
	VI-B Lobbying Activity by Nonelecting	Public Chariti	es	<del></del>	- 1		·
	(For reporting only by organizations th			e page 12 of th	ne instru	uctions )	
Dunn	ig the year, did the organization attempt to influence i						
any a	ittempt to influence public opinion on a legislative ma	itter or referendum,	through the use of		es No	<u>An</u>	nount
а	Volunteers				X		
b	Paid staff or management (Include compensation in	expenses reported	on lines c through l	h)	<u> </u>	_//////////////////////////////////////	//////////////////////////////////////
C	Media advertisements			<u> </u>	X		<u>.</u>
d	Mailings to members, legislators, or the public				X		<del></del>
e	Publications, or published or broadcast statem			ļ.	- X		<del></del>
f	Grants to other organizations for lobbying purp			<u></u>	<del>~   x</del>	None	350
g	Direct contact with legislators, their staffs, government		_	bay	<u> </u>	+	356 540
h	Railies demonstrations, seminars, conventions, spe		any ower means	<u> </u>		<del>/</del>	896
1	Total lobbying expenditures (Add lines c through the "Yes" to any of the above, also attach a state		tailed decompton	<u>کا</u> معلمال ما ما	<i>///////</i>	IPS ST	MNTS 330
		simon giving a de	minor acoculanti	or are londylly		<u></u>	

Norchantable Exempt Organizations (See page 12 of the mistructions )  10 bit the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?  1 Transfers from the reporting organization to a noncharitable exempt organization of (1) Cash (ii) Cash (iii) Cher assets (iii)	51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)3) organizations) or in section 527, relating to political organizations?  1 Transfers from the reporting organization to a noncharitable exempt organization of the following selection of the Code (other transactions to the code (ii) Other assets  5 Other transactions  (i) Sales or exchanges of assets with a noncharitable exempt organization b(ii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iv) Periorianses of assets from a noncharitable exempt organization (iv) Reimbursement arrangements  (iv) Loans or loan guarantees  (iv) Loans or loan guarantees  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iv) Performance of services or membership or fundraising solicitations  (iii) Performance of services or membership or fundraising solicitations  (iii) Performance of services or membership or fundraising solicitations  (iii) Performance of services or membership or fundr		<u>ulie A (Form 990 or 990-</u>		43412	Page 6
to Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations or in section 527, relating to political organizations?  Transfers from the reporting organization to a noncharitable exempt organization of (1) Cash (11) Other assets  Dither transactions (1) Safes or exchanges of assets with a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets from a noncharitable exempt organization (1) Purchases of assets of part of the answer to any of the above is "Yes," complete the following schedule Column (1) should always show the fair market value of the goods, other assets, or services given by the reporting organization if the organization received less than fair market value in any transaction or sharing arrangement, show in column (2) the value of the goods, other assets, or services received (2) (b) Purchases of the same of noncharitable exempt organization of transfers, transactions, and sharing arrangements (2) Purchases of the part of the part of the part of the part of the part of the part of the part of the part of the part of the part of the part of the part of the part of the part of the part of the par	51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c)(s) organizations or in section 527, relating to political organizations?  a Transfers from the reporting organization to a nonchantable exempt organization of  (i) Cash (ii) Other assets b Cither transactions (i) Sales or exchanges of assets with a nonchantable exempt organization (iii) Rential of facilities, equipment, or other assets (iv) Rembursement arrangements (iv) Loans or loan guarantees (iv) Loans or loan guarantees (iv) Loans or loan guarantees (iv) Performance of services or membership or fundraising solicitations c Shanng of facilities, equipment, mailing lists, other assets, or paid employees d if the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received  (a)  (b)  Name of nonchantable exempt organization  Description of transfers, transactions, and sharing arrangement.  (b)  Name of nonchantable exempt organization.  Description of transfers, transactions, and sharing arrangement organization for transfers, transactions, and sharing arrangement organization for transfers, transactions, and sharing arrangement organization for transfers, transactions, and sharing arrangement organization for transfers, transactions, and sharing arrangement organization for transfers, transactions, and sharing arrangement organization for transfers, transactions, and sharing arrangement organization for transfers, transactions, and sharing arrangement organization for transfers, transactions, and sharing arrangement organization for transfers, transactions or transfers, transactions or transfers, transactions organizations organizations organization.  Type o					
section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?    Yes   No   (1)   Cash   Satistic from the reporting organization to a noncharitable exempt organization of   Satistic   X   (11)   X	section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?  a Transfers from the reporting organization to a noncharitable exempt organization of  (i) Cash (ii) Other assetis b Other transactions (i) Sales or exchanges of assets with a noncharitable exempt organization (iii) Rental of facilities, equipment, or other assets (iv) Cans or loan guarantees (iv) Reimbursement arrangements (iv) Reimbursement arrangements (iv) Loans or loan guarantees (iv) Performance of services or membership or fundraising solicitations (iv) Performance of services or membership or fundraising solicitations (iv) Earning of facilities, equipment, mailing lists, other assets, or paid employees (if) If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization if the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) Rame of nonchantable exempt organization Description of transfers, transactions, and sharing arrangement  W/A  S2a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 5277  Yes X  1					
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Part I

#### Line 8 - Gain (loss)

Publicly-Traded !	Securities
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Total gross sa Total cost	ales price						\$ 65,945,417 79,927,365
							\$ <u>(13,981,948)</u>
Fixed Assets	Date	Date of	Sales		Accum	. Net book	Gain
ltem	Acquired	Disposal	Price	Cost	Deprec.	value	(Loss)

 Item
 Acquired Disposal
 Price
 Cost
 Deprec.
 yalue
 (Loss)

 Research eqmt
 various
 FY 02
 \$ 70,995
 \$ 777,145
 \$ 707,969
 \$ 69,176
 \$ 1,819

 \$ 70,995
 \$ 777,145
 \$ 707,969
 \$ 69,176
 \$ 1,819

Total net gain \$ (13,980,129)

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Part I

Line 20 - Other Changes in Fund Balances

Support designated for future periods Net change in unrealized appreciation of investments \$ (3,536,492) (10 809 497)

\$<u>(14,345,989)</u>

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Part II, Line 42 - Depreciation and Part IV, Line 57 - Fixed Assets

<u>Assets</u>	Deprec Method	Life (years)		Cost	Accumulated Depreciation	Book Value _6/30/02		FY 02 deprec. exp.
Land			\$	3,977,500	\$	\$ 3,977,500	\$	
Building and improvements	S/L	10-60		65,347,113	27,409,798	37,937,315		2,566,757
Leasehold improvements	S/L	10-15		32,714,964	4,925,789	27,789,175		1,788,577
Artwork				297,167		297,167		
Equipment	S/L	3-15		77,533,309	32,632,086	44,901,223		8,664,227
Equipment leased under capital leases	S/L	5		40,744,592	21,463,668	19,280,924		8,130,598
Construction in progress			_	271,407		271,407	_	
			\$ <u>_</u>	220,886,052	\$ <u>86,431,341</u>	\$ 134,454,711	\$_	21,150,159

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Part II

#### Line 43 - Other Expenses

	(A) Total	(B) Program <u>Services</u>	(C) Management and General	(D) Fund- raising
Other professional fees	\$ 1,552,530	\$ 360,945	\$ 1,191,585	\$
Outside services	11,021,919	10,795,897	225,404	618
Investment advisors and				
trustee/custodian fees	2,392,492		2,392,492	
Tuition	1,678,187	1,112,073	566,114	
Fellowships (passthroughs)	1,582,638	1,582,638		
Research subcontracts	2,315,138	2,315,138		
Insurance	170,350		170,350	
Bond issuance and				
amortization expense	96,328	91,283	5,045	
Miscellaneous	3,226,025	220,706	2,920,536	84,783
	\$ <u>24,035,607</u>	\$ <u>16,478,680</u>	\$_7,471,526	\$ 85,401

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\$ 9,799,555

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#### Part IV

#### Lin

Faitiv								
Line 50 - Receivable from officers and Schedule A Part III Line 2b								
Borrower's name and title	Date of note	Purpose of loan	Maturity <u>Date</u>		Original amount		Balance due	
Susan Lindquist President and Direct	6/14/02 or	Relocation mortage	6/14/32	\$	1,000,000	\$	1,000,000	
Security provided by Interest rate None - Repayment terms L	qualified re	elocation loai	ı					
Line 54 - Investments - S	Securities							
				_	Cost	-	Fair Market Value	
Cash and cash equiver Pooled trust funds (for Pooled trust funds (do Domestic equities Pooled trust fund (for Foreign equities Real estate Other	xed income omestic eq	uities)		\$ \$=	20,716,613 46,462,101 83,672,604 46,654,059 21,510,973 40,557,885 6,424,306 46,440,614 312,439,155	\$ \$_	20,716,693 47,667,352 74,578,854 50,511,067 21,307,861 37,980,710 8,098,419 51,128,675 311,989,631	
Line 56 - Investments - o	ther							
				-	Cost	-	Fair Market Value	
Charitable gift annuiti Charitable gift annuiti				\$	18,329 15,928	\$	18,329 15,601	
				\$_	34,257	\$_	33,930	
Line 58 - Other assets								
Support receivable Loans to employees						\$	9,385,488 414,067	

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#### Part IV

#### Line 64a - Tax-exempt obligations

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Type of <u>oblig.</u>	Issuing agency	Issue Date	Purpose of issue		Original amount of issue	Completion date of project	on	Amount of issue outstanding
Bond	Massachusetts Industrial Finance Agency	10/93	Expansion of facilities	\$	20,000,000	11/95 less	\$ OID	20,000,000 (282,888)
Bond	Massachusetts Industrial Finance Agency	8/95	Expansion of facilities	\$	13,000,000	3/97	\$	13,000,000
Loan	Massachusetts Health and Educational Facilities Authority	4/97	Leasehold improvements	\$	8,000,000	6/99	\$	4,291,916
Loan	Massachusetts Health and Educational Facilities Authority	8/97	Leasehold improvements	\$	2,000,000	11/99	\$	1,139,916
Loan	Massachusetts Health and Educational Facilities Authority	6/99	Leasehold improvements	\$	3,000,000	11/01	\$	2,561,287
Lease	Massachusetts Health and Educational Facilities Authority	5/98	Equipment lease	\$	2,663,000	8/98	\$	583,176
Lease	Massachusetts Health and Educational Facilities Authority	4/99	Equipment lease	\$	38,000,000	6/00	\$	13,518,328
	. Containly						\$ ]	54,811,735
Line 64b - Mortgages and other notes payable								
Revolving credit	Fleet National Bank	1/00	Leasehold improvements	\$	8,300,000	6/02	\$	8,300,000
							\$	8,300,000

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#### Part V

#### **Board of Directors**

- Dr Tenley E. Albright\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Dr Ronald Cape\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Mr. John K. Castle\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Dr. Charles D Ellis\*
  c/o Whitehead Institute
  Nine Cambridge Center
  Cambridge, MA 02142
- Mr. Peter C. Goldmark, Jr.\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Mr Norman Hascoe\*
  Emeritus WI Board Member
  c/o Whitehead Institute
  Nine Cambridge Center
  Cambridge, MA 02142
- Dr Rebecca Henderson\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Dr. Paul L. Joskow\*
  c/o Whitehead Institute
  Nine Cambridge Center
  Cambridge, MA 02142
- Mr. John F. Maypole\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142

- Mr. Robert A. McCabe\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Mr. Patrick J. McGovern\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Dr. Abraham J Siegel, \*
  Emeritus WI Board Member
  c/o Whitehead Institute
  Nine Cambridge Center
  Cambridge, MA 02142
- Dr Robert J. Silbey\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Dr. Christopher Walsh\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Dr. Arnold N. Weinberg\*
  Emeritus WI Board Member
  c/o Whitehead Institute
  Nine Cambridge Center
  Cambridge, MA 02142
- Mr. John Whitehead\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Mr. Peter Whitehead\* c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142
- Ms Susan Whitehead\* Chairperson of Wi Board c/o Whitehead Institute Nine Cambridge Center Cambridge, MA 02142

<sup>\*</sup> These board members devote an average of two hours per week to board activities and receive no compensation, contributions to employee benefit plans, or other compensation, other than reimbursement for out-of-pocket expenses related to Board or committee activities

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Cambridge, MA FYE 6/30/02 Statement 8

#### 2001

#### Schedule A

#### Schedule A Part VI-B - Lobbying Activity by Nonelecting Public Charities

From time to time, senior Whitehead Institute management personnel contact legislators about pending legislation which may impact the Institute's activities. During the fiscal year, one hour of management time was spent, meeting with representatives from two congressional offices to discuss the Institute's position on issues within the National Institutes of Health appropriation.

The Institute belongs to member organizations which may engage in lobbying activities. Dues of \$540 have been specifically identified as pertaining to lobbying

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### Form 8868

(December 2000)
Department of the Treasury
Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return

OMB No 1545-1709

If you are	filing for an Automatic 3-Month Extension, complete only Part I and check this box	X					
	filing for an Additional (not automatic) 3-Month Extension complete only Part II (on page 2 of this fo						
	complete Part II unless you have already been granted an automatic 3-month extension on a	previously filed					
Part I Aut	comatic 3-Month Extension of Time- Only submit original (no copies nee	dod)					
	0-T corporations requesting an automatic 6-month extension-check this box and complete Part I on	·					
	rations (including Form 990-C filers) must use Form 7004 to request an extension of time to file incl	· —					
· · · · · · · · · · · · · · · · · · ·	rships REMICs and trusts must use Form 8736 to request an extension of time to file Form 1065,	•					
Type or Name of Exempt Organization Employer identification number							
print Whitehead Institute for Biomedical Research 06-1043412							
File by the	Number street and room or suite no. If a P.O. box, see instructions						
due date for filing your return	Nine Cambridge Center  City, town or post office, state, and ZIP code. For a foreign address, see instructions						
See instructions	Cambridge MA 02142-1401						
	30 147 127 127 137						
	f return to be filed (file a separate application for each return)						
X Form 990	Form 990-T (corporation)	Form 4720					
Form 990	-BL Form 990-T (sec 401(a) or 408(a) trust) [	Form 5227					
Form 990-EZ Form 990-T (trust other than above) Form 6069							
Form 990	-PF Form 1041-A	Form 8870					
If the oman	ization does not have an office or place of pusiness in the United States, check this box	_					
	a Group Return, enter the organization's four digit Group Exemption Number (GEN)	If this is					
		ach a list with the					
	s of all members the extension will cover						
	an automatic 3-month (6-month, for 990-T corporation) extension of time until	2/15/2003					
	exempt organization return for the organization named above. The extension is for the or	ganization's return for					
	calendar year						
X	tax year beginning 7/1/2001 and ending 6/3	0/2002					
2 If this tax y	rear is for less than 12 months, check reason Initial return Final return	Change in accounting period					
3a If this appl	ication is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less an	у					
nonrefund	able credits. See instructions	None					
	ication is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payr ude any prior year overpayment allowed as a credit	None None					
	ue Subtract line 3b from line 3a Include your payment with this form, or, if required, depoupon or, if required, by using EFTPS (Electronic Federal Tax Payment System) See	osit					
instruction		None					
Inder penaltra-	Signature and Verification						
	of perjury. I declare that I have examined this form including accompanying schedules and stateminated it is to be correct, and complete, and that I am authorized to prepare this form	ents, and to the best of my					
/		Date 11/8/02					
Signature Signature	I hatt Title Vice Pended + Treasurer	Date // 6/52					

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Form 8868 412-	.2000)	0206 Page 2
	ling for an Additional (not automatic) 3-Month Extension, complete only Part II and ch	
Note Only cor	mplete Part II if you have already been granted an automatic 3-month extension	
	ling for an Automatic 3-Month Extension, complete only Part I (on page 1)	
	ditional (not automatic) 3-Month Extension of Time-Must File Ori Name of Exempt Organization	
	Whitehead Institute for Biomedical Research	Employer identification number 06-1043412
	Number, street, and room or suite no. If a P.O. box, see instructions	For IRS use only
due date for	Nine Cambridge Center	
return See	City, town or post office, state, and ZIP code. For a foreign address, see instructions. Cambridge, MA 02142-1401.	
	return to be filed (File a separate application for each return)	
X Form 990		Form 1041-A Form 5227 Form 8870
Form 990-E		Form 4720 Form 6069
	complete Part II if you were not already granted an automatic 3-month extensio	
	ization does not have an office or place of business in the United States, check this b	
	a Group Return, enter the organization's four digit Group Exemption Number (GEN)	N/A If this is
•	roup, check this box	and attach a list with the
	an additional 3-month extension of time until5/15/	2003
5 For calend	· · · · · · · · · · · · · · · · · · ·	and ending 6/30/2002
_		al return Change in accounting period
	etail why you need the extension Additional time is required to prepare to complete and accurate return cannot be prepared by due date	he detailed schedules needed for the tax
Total 17	complete and accurate return cannot be prepared by due date	
8a If this appl	lication is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentativ	e tax, less any
	able credits. See instructions	None
	lication is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable cred	
	ents made Include any prior year overpayment allowed as a credit and any	A 7
	with Form 8868	<u>None</u>
	Oue Subtract line 8b from line 8a Include your payment with this form, or, if coupon or, if required, by using EFTPS (Electronic Federal Tax Payment Sy	
instruction		None
	Signature and Verification	
	s of perjury, I declare that I have examined this form including accompanying schedu	les and statements and to the best of my
knowledge and	belief it is true, correct, and complete, and that I am authorized to prepare this form	
_	In fratt Title Vice Person	<i>( + ( ) : 2 : 3 : 4 : 4 : 4 : 4 : 4 : 4 : 4 : 4 : 4</i>
Signature	Notice to Applicant-To Be Completed by t	
We have	e approved this application. Please attach this form to the organization's return	iie iito
	e not approved this application. However, we have granted a 10-day grace period from	n the later of the date shown below or the due
	the organization's return (including any prior extensions). This grace period is consider	
	se required to be made on a timely return. Please attach this form to the organization	
We have	e not approved this application. After considering the reasons stated in item 7, we call	nnot grant your request for an extension of time
	Ve are not granting a 10-day grace period	
	not consider this application because it was filed after the due date of the return for w	hich an extension was requested
Other	<del></del>	
Director	By	EYTENEIMI ADDDAGES
Alternate Ma	ailing Address- Enter the address if you want the copy of this application	EXTENSION APPROVED
	Enter the address if you want the copy of this application address different than the one entered above	A - 2002
	Name	
_		LINDA WEISKOPF, FIELD DIRECTOR.
Type or	Number and street (include suite, room, or apt no ) Or a P O box number	SUBMISSION PROCESSING, OGDEN
print	City or town province or state, and country (including postal or ZIP code)	
	Say of court province of State, and country (including postal of ZIP code)	
		Form 8868 (12-2000)