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DLN: 93493319042253

Form **990** 

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

The organization may have to use a copy of this return to satisfy state reporting requirements

benefit trust or private foundation)

2012

Open to Public Inspection

A For the 2012 calendar year, or tax year beginning 01-01-2012 , 2012, and ending 12-31-2012 D Employer identification number B Check if applicable Antı-Defamation League Address change 13-1818723 Doing Business As Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number 605 THIRD AVENUE Terminated (212)885-7700 Amended return City or town, state or country, and ZIP + 4 NEW YORK, NY 101583560 Application pending **G** Gross receipts \$ 60,743,878 Name and address of principal officer  $\mathbf{H}(\mathbf{a})$  Is this a group return for Abraham H Foxman Nat'l Dir affiliates? c/o ADL - 605 THIRD AVENUE NEW YORK, NY 101583560 **H(b)** Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) Tax-exempt status **H(c)** Group exemption number ► Website: ► WWW ADL ORG L Year of formation 1946 M State of legal domicile DC Part I Summary Briefly describe the organization's mission or most significant activities See note in Schedule O Activities & Governance 2 Check this box 🚩 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . 358 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 355 409 Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 6 3,500 **6** Total number of volunteers (estimate if necessary) . . . . 0 7a Total unrelated business revenue from Part VIII, column (C), line 12. 7a  $\boldsymbol{b}$  Net unrelated business taxable income from Form 990-T, line 34  $\,$ 7b 0 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . . . 50.074.396 49.594.463 1,307,357 Program service revenue (Part VIII, line 2g) . . . 906,241 -69,937 -21,487 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,448,733 3,095,693 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 53,760,549 53,574,910 13 65,950 40,650 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 0 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . . Salaries, other compensation, employee benefits (Part IX, column (A), lines **15** 31,261,292 **Expenses** 29,271,920 16a Professional fundraising fees (Part IX, column (A), line 11e) . 248,645 224,348 Total fundraising expenses (Part IX, column (D), line 25) ▶ 5,699,646 b 20,657,671 **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . 19,980,707 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 49,567,222 52,183,961 18 19 Revenue less expenses Subtract line 18 from line 12 . 4,193,327 1,390,949 t Assets or id Balances **Beginning of Current End of Year** Year 31,355,548 20 Total assets (Part X, line 16) . 32,256,957 21 48,933,648 Total liabilities (Part X, line 26) . . . 45,060,148 22 Net assets or fund balances Subtract line 21 from line 20 -12,803,191 -17,578,100

#### Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including my knowledge and belief, it is true, correct, and complete Declaration of prepar preparer has any knowledge

# Sign Here

\*\*\*\*\*\*
Signature of officer

michael a kellman chief financial officer
Type or print name and title

## Paid Preparer Use Only

Print/Type preparer's name
Daniel Romano

Firm's name ► GRANT THORNTON LLP

Firm's address ► 666 THIRD AVENUE

NEW YORK, NY 100174057

May the IRS discuss this return with the preparer shown above? (see instruction

Form	1990 (2012)					Page 2
Par		t of Program Serv edule O contains a res				
1	Briefly describe the	e organization's missior	1			
THE AND	PURPOSE OF DEFE	NDINĠ DEMOCRATIC	IDEALS AND	ELIMINATING ANTI	EXEMPT ORGANIZATION FO -SEMITISM AND BIGOTRY II ON A NATIONAL LEVEL FO	N THE UNITED STATES
	Did the organization	n undertake anv signific	ant program se	ervices during the yea	r which were not listed on	
_	the prior Form 990					
	If "Yes," describe th	nese new services on S	chedule O			
3	services?	n cease conducting, or i · · · · · · · · · · · · · · · · · · ·		_	onducts, any program	
4	expenses Section !		l) organization:	s are required to repor	ree largest program services, t the amount of grants and allo	
4a	(Code	) (Expenses \$	20,706,233	ıncludıng grants of \$	11,500 ) (Revenue \$	0)
	carries out the League' with the work of the n with local perspectives the staff within the Re identifying and cultivat	's agenda in its designated g ational professional staff in c , priorities and input The fie gional Operations Division th	eographic area Tl order to effectively ld staff and lay lea at in large part pro hip To accomplish	he Regional Operations Divi carry out ADL's mission Ti aders reach out to both the ovides the groundwork for to this, each region has a loc	nal and satellite offices in the United isson is charged with coordinating the he Regional Offices support the natio local Jewish and general communities the programming in the regions Regisal lay advisory board, all of which, in help carry out ADL's mission	work of the regional Offices nal decision-making process es through ADL programs It is ional Offices are responsible for
	(Code	) (Expenses \$	5,866,859	ıncludıng grants of \$	19,150 ) (Revenue \$	906,241 )
70	Education - Furthers th anti-semitism, and Ho campuses, community programs were directly	ne League's mission through locaust education The Educa groups, corporations, civic a delivered to over 75,000 ch ast several years, the Divisio	the design and de ation Division deliv issociations, religio nildren and adults	livery of educational progra ers these programs to pres ous organizations, youth ser The Education Division pro	mms and materials in three core priori chool through 12th grade school com vice providers and other learning ver grams have positioned ADL as a lead ir elementary students and to provide	ty areas anti-bias education, munities, college and university nues In 2012, ADL Education er in bullying and cyber bullying
 4с	(Code	) (Expenses \$	5,425,250	ıncludıng grants of \$	10,000 ) (Revenue \$	0)
_	Civil Rights - Furthers racism, combating bias participated in ADL's training school extremenforcement personne 2012, the division's Lea	the League's mission by mois-motivated criminal conduct aining programs focused on ist and terrorist threats cours I have participated in ADL's ligal Affairs Department filed are than 450 law students wo	nitoring, exposing, t and discriminatio extremism, hate c e" for leaders in tl aw enforcement a 24 amicus briefs p	n, and safeguarding religion crimes and anti-bias. As of the law enforcement commu and society training conduct romoting ADL's agenda on a	and individuals that promote hate, exus liberty. In 2012, more than 10,000 the end of 2012, the total number of unity now numbers over 800, and moved in cooperation with the U.S. Hologarange of issues. As participants in Agions worked closely with ADL region.	l law enforcement professionals graduates of ADL's "advanced ore than 80,000 law caust Memorial Museum Also, in DL's unique summer associate
	Othernus	nuses (Describe in Cab	adula O \			
4d	(Expenses \$	vices (Describe in Sch 9,557,718 ind	edule O ) :luding grants (	of\$	) (Revenue \$	)
	Total program serv		41,556,060		·	
	- <del>-</del>	=				

Form **990** (2012)

Part IV	Checklist of	Required	<b>Schedules</b>

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{E}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νo
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Νo
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M $\cdot$	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		Yes	

Par				_
	Check if Schedule O contains a response to any question in this Part V	<del>.</del>	 Yes	l No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   405		103	110
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	1		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	1		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country 🕨 AU , IS			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
Ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
6-	Does the ergonization have annual gross receipts that are normally greater than \$100,000, and did the	5c		No
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6a		No
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
А	If "Yes," indicate the number of Forms 8282 filed during the year			140
u	The s, indicate the number of forms 6262 med during the year	1		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	ı	I
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	•		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter	100		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
	Is the organization licensed to issue qualified health plans in more than one state?			
_	Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand	į ļ		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Ves " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule 0	14h		

Form 990 (2012) Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management

		_			163	140
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	358			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	355			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?			2	Yes	
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co			3		Νo
4	Did the organization make any significant changes to its governing documents since filed?	e the p	orior Form 990 was	4		No
5	Did the organization become aware during the year of a significant diversion of the o	rganız	ation's assets? .	5		No
6	Did the organization have members or stockholders?			6		No
-	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?		elect or appoint one or	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?	iby)ı				No
8	Did the organization contemporaneously document the meetings held or written activear by the following					
а	The governing body?			8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?			8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule	who c	annot be reached at the	9		No
Se	ection B. Policies (This Section B requests information about policies not			Reveni	ue Cod	e.)
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a	<b>Yes</b> Yes	No
	Did the organization have local chapters, branches, or affiliates?			10a 10b		No
b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization that the organization provided a complete copy of this Form 990 to all members of its	on's e	xempt purposes?	10b	Yes	No
b 11a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e ts gov	xempt purposes? erning body before filing	10b	Yes	No
b 11a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990 to all members of its form?	on's e ts gov - -	erning body before filing	10b	Yes Yes	No
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FO Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual	on's e ts gov · · ·	erning body before filing	10b 11a 12a	Yes Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FO Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?	on's e ts gov  Form 9 Iy inte	erning body before filing  990  erests that could give	10b 11a 12a 12b	Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FO Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	on's e ts gov  Form 9 Iy inte	erning body before filing  990  erests that could give	10b 11a 12a 12b	Yes Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FO Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with	on's e ts gov  Form 9 Iy inte	erning body before filing  990  erests that could give	10b 11a 12a 12b	Yes Yes Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FO Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?	on's ets gov	erning body before filing  990  erests that could give  olicy? If "Yes," describe	10b 11a 12a 12b 12c	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?	on's ets gov  Torm 9  Iy inte  the p  Tiew ar	erning body before filing  erning body  erning body	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a b c 13 14	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FOID the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a rev	on's ets gov  Torm S  Iy inte  the p  Tiew ar  The deli	erning body before filing  990  erests that could give  olicy? If "Yes," describe  dapproval by beration and decision?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	on's ets gov  Torm 9  Iy inte  In the p  Tiew ar	erning body before filing  990  erests that could give  olicy? If "Yes," describe  dapproval by beration and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	on's ets gov  Torm 9  Iy inte  In the p  Tiew ar	erning body before filing  990  erests that could give  olicy? If "Yes," describe  dapproval by beration and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FOId the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization	on's ets gov  Form S  ly inte  the p  the p  riew ar  ne deli	erning body before filing  990  erests that could give  olicy? If "Yes," describe  did approval by beration and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e ts gov  Torm 9  Iy inte  It the p  The deli  Or sim  Ization e step	erning body before filing  erning body before filing  erests that could give  olicy? If "Yes," describe  dapproval by beration and decision?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes	

- 17 List the States with which a copy of this Form 990 is required to be filed AL, AK, AZ, AR, CA, CO, CT, FL, GA, HI, IL, KS, KY, LA ,ME ,MD ,MA ,MI ,MN ,MS ,MO ,NH ,NJ ,NM ,NY ,NC, ND, OH, OK, OR, PA, RI, SC, TN, VA, WA, WV, WI
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply ▼ Own website ▼ Another's website ▼ Upon request ▼ Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►MICHAELA KELLMAN CFO C/O ADL - 605 THIRD AVENUE NEW YORK, NY (212)885-7700

Form 990 (201	2	
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Page 7

#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	ition ( than ( on is a dire	one l both	box, an d r/tru	officer stee)	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		al trustee or	Institutional Trustee		olojee	Highest compensated employee				
See Additional Data Table										
										Form <b>990</b> (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	more t	tion ( han d n is l	ne l both	oox, an d	heck unless officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	С	(F) Estima nount of ompens from t	ted <sup>:</sup> other atıon he
		for related organizations below dotted line)	Individual trustiee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)		ganızatı relate ırganıza	ed .
1b c	Sub-Total	sto Part VII. S	 ection /	٠.			_	•					
d	Total (add lines 1b and 1c) .	-			٠.	٠.	٠.	►	3,950,878	2,293,377	<u> </u>		436,190
2	Total number of individuals (in \$100,000 of reportable compe						d abov	e) w	ho received more th	an	1		
												Yes	No
3	On line 1a? If "Yes," complete S					key •	emplo	yee,	or highest compen	sated employee	3		No
4	For any individual listed on line organization and related organ individual	e 1a, is the sum izations greater	of repo	rtabl 150,0	e co	mpe ? <i>If</i>	nsatio " <i>Yes," (</i>	n and	d other compensation of the second of the se	on from the uch	4	Yes	
5	Did any person listed on line 1 services rendered to the organ									or individual for	5		No
Se	ection B. Independent Co	ntractors											
1	Complete this table for your fix compensation from the organiz	e highest comp										ax year	

(A) Name and business address	(B) Description of services	(C) Compensation
Convio Inc , 2000 Daniel island Drive CHARLESTON SC 29492	web services	359,720
605 Cleaning Service Co , 299 Park Avenue NEW YORK NY 10171	Maintenance/Cleaning	357,798
first international , one parker plaza FORT LEE NJ 07024	polling service	350,000
omp , 1133 19th street nw WASHINGTON DC 20036	web services	268,898
kaplan thaler group , 13935 collections center drive CHICAGO IL 60693	video production	226,911
	\ la a a a a a a a a a a a a a a a	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►17

Part V	4444	Statement o	f Revenue ule O contains a respon	nse to any question	in this Part VIII .	 (B)		
					Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512,513,or 514
s	1a	Federated camp	paigns 1a	209,429				
Contributions, Gifts, Grants and Other Similar Amounts	ь	Membership du	es <b>1b</b>					
Gr? mo	С	Fundraising eve	ents <b>1c</b>	11,619,983				
fts, r A	d		rations 1d	11,666,189				
Gi ila		Government grants						
ns, Sirr	е	-						
ıtio er :	f	All other contribution similar amounts no	ons, gifts, grants, and <b>1f</b> of included above	26,098,862				
rib O∰	g		ons included in lines	2,676,101				
ont nd 1	h	1a-1f \$  Total. Add lines	: 1a-1f		49,594,463			
O E		Total: Add Illies		· · · · •	,,			
en:	3-	EDUCATIONAL TRA	TNING EEEC	Business Code	005 244	005 244		
ver	2a	EDUCATIONAL TRA	TINING LEES	611710	906,241	906,241		
-24 184	b							
,MC	C							
Program Service Revenue	d							
ran l	e	Λ II other n== ===	um carvica ravarus					<u> </u>
'og	f	All other progra	ım service revenue					
<u>~</u>	g		32a-2f		906,241			
	3		ome (including dividen ar amounts)		7,334			7,334
	4		tment of tax-exempt bond		0			
	5	Royalties		•	0			
			(ı) Real	(II) Personal				
	6a	Gross rents						
	Ь	Less rental expenses						
	С	Rental income or (loss)	0	0				
	d	' '	me or (loss)		О			
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory	1,869,874					
	ь	Less cost or other basis and	1,898,695					
		sales expenses						
	С.	Gain or (loss)	-28,821	_	-28,821			-28,821
	d 8a	Net gain or (los Gross income fi			-20,021			-20,021
Other Revenue	-	events (not incl \$	luding ,983 reported on line 1c) e 18					
- le	ь	Loca direct	a penses b	8,365,554				
¥	С		penses <b>b</b> loss) from fundraising	5,270,273 events <b>.</b>	3,095,281			3,095,281
,	9a		rom gaming activities	<del>-</del>				· ·
		See Part IV, lin	e 19 <b>a</b>					
	b c		penses <b>b</b> loss) from gaming acti	VITIES	0			
	10a	Gross sales of returns and allo	inventory, less	vities				
	ь	Less cost of go	a pods sold b					
	С		loss) from sales of inv	entory 🛌	0			
		Miscellaneous		Business Code				
	11a	INTEREST ON	LOAN	900099	412			412
	ь	RECEIVABLE						+
	c							+
	d	All other revenu	ue					
	e	Total. Add lines		🕨				
	12		See Instructions .		412			
				🕨	53,574,910	906,241		3,074,206

Form 990 (2012) Page **10** Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 1,750 1,750 Grants and other assistance to individuals in the United States See Part IV, line 22 33,900 33,900 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 5,000 5,000 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 3,273,272 2,625,827 330,122 317,323 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons 298,949 298,949 described in section 4958(c)(3)(B) . . . Other salaries and wages 20,672,310 16,348,074 1,066,785 3,257,451 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . 5,147,341 241,271 Other employee benefits . . . . 4,270,526 635,544 10 1,869,420 90,442 1,550,842 228,136 11 Fees for services (non-employees) O Management . . . . 231,800 25,017 197,522 Legal . . . . . . . 9,261 Accounting . . . . . . . . . . . . 152,016 12,432 134,982 4,602 529,418 529,418 Professional fundraising services See Part IV, line 17 224,348 224,348 Investment management fees . . . . . 0 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 0 Schedule O) . . . . . . . 0 0 Advertising and promotion . 0 12 13 Office expenses . . . 2,551,599 1,783,650 457,127 310,822 154,917 14 Information technology . 886,628 676,888 54,823 15 0 Royalties . 6,581,169 5,040,406 1,251,911 288,852 16 Occupancy . . . . **17** 1,410,423 1,356,321 19,808 34,294 Travel . . . . . 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 0 19 Conferences, conventions, and meetings . 1,306,359 1,256,914 18,103 31,342 20 116,687 48,077 53,127 15,483 Payments to affiliates . . . . 21 O 22 Depreciation, depletion, and amortization . 939,506 168,583 733,083 37,840 23 311,780 243,277 55,945 12,558 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) 175,779 a RESEARCH MATERIALS 140,694 10,426 24,659 REG OPS PROJECTS & FUNC 1,034,386 948,800 60,093 25,493 **EDUCATION PROJECTS & FUNC** 2,126,672 1,951,078 123,291 52,303 d CREATIVE DESIGN 525,596 492,200 33,396 1,777,853 1,182,937 460,404 e All other expenses 134,512 Total functional expenses. Add lines 1 through 24e 25 52,183,961 41,556,060 4,928,255 5,699,646 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► 🔽 if following SOP 98-2 (ASC 958-720)

1,811,864

1,118,114

479,294

214,456

Cash—non-interest-bearing	(B) End of year 950,647 5,766,329 8,951,159 0 12,469  0 382,500 571,501  9,010,190 484,131
2 Savings and temporary cash investments	5,766,329 8,951,159 0 12,469 0 382,500 571,501
7,723,853 3 4 Accounts receivable, net	0 0 12,469 0 382,500 571,501
4 Accounts receivable, net	0 12,469 0 0 382,500 571,501 9,010,190
Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L.  13,057 5  Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L  0 6  7 Notes and loans receivable, net	12,469 0 0 382,500 571,501 9,010,190
employees, and highest compensated employees. Complete Part II of Schedule L	0 0 382,500 571,501 9,010,190
13,057   5   5   5   5   5   6   Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	0 0 382,500 571,501 9,010,190
### 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L    0   6	9,010,190
10a	9,010,190
10a	382,500 571,501 9,010,190
10a	571,501 9,010,190
10a       Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D       10a       20,592,198       20,592,198       20,592,198       20,709,704       10c         11       Investments—publicly traded securities	9,010,190
Part VI of Schedule D	
11       Investments—publicly traded securities       450,575       11         12       Investments—other securities       See Part IV, line 11       194,750       12         13       Investments—program-related       See Part IV, line 11       0       13         14       Intangible assets       0       14         15       Other assets       See Part IV, line 11       7,447,785       15         16       Total assets       Add lines 1 through 15 (must equal line 34)       32,256,957       16         17       Accounts payable and accrued expenses       6,002,660       17         18       Grants payable       0       18         19       Deferred revenue       941,318       19         20       Tax-exempt bond liabilities       0       20         21       Escrow or custodial account liability Complete Part IV of Schedule D       0       21	
12       Investments—other securities See Part IV, line 11	484,131
13       Investments—program-related See Part IV, line 11       0       13         14       Intangible assets       0       14         15       Other assets See Part IV, line 11       7,447,785       15         16       Total assets. Add lines 1 through 15 (must equal line 34)       32,256,957       16         17       Accounts payable and accrued expenses       6,002,660       17         18       Grants payable       0       18         19       Deferred revenue       941,318       19         20       Tax-exempt bond liabilities       0       20         21       Escrow or custodial account liability Complete Part IV of Schedule D       0       21	
14       Intangible assets       0       14         15       Other assets See Part IV, line 11       7,447,785       15         16       Total assets. Add lines 1 through 15 (must equal line 34)       32,256,957       16         17       Accounts payable and accrued expenses       6,002,660       17         18       Grants payable       0       18         19       Deferred revenue       941,318       19         20       Tax-exempt bond liabilities       0       20         21       Escrow or custodial account liability Complete Part IV of Schedule D       0       21	238,600
15       Other assets See Part IV, line 11       7,447,785       15         16       Total assets. Add lines 1 through 15 (must equal line 34)       32,256,957       16         17       Accounts payable and accrued expenses       6,002,660       17         18       Grants payable       0       18         19       Deferred revenue       941,318       19         20       Tax-exempt bond liabilities       0       20         21       Escrow or custodial account liability Complete Part IV of Schedule D       0       21	0
16       Total assets. Add lines 1 through 15 (must equal line 34)       32,256,957       16         17       A ccounts payable and accrued expenses       6,002,660       17         18       Grants payable       0       18         19       Deferred revenue       941,318       19         20       Tax-exempt bond liabilities       0       20         21       Escrow or custodial account liability       Complete Part IV of Schedule D       0       21	0
17       Accounts payable and accrued expenses       6,002,660       17         18       Grants payable       0       18         19       Deferred revenue       941,318       19         20       Tax-exempt bond liabilities       0       20         21       Escrow or custodial account liability Complete Part IV of Schedule D       0       21	4,988,022
18       Grants payable       0       18         19       Deferred revenue       941,318       19         20       Tax-exempt bond liabilities       0       20         21       Escrow or custodial account liability       Complete Part IV of Schedule D       0       21	31,355,548
19         Deferred revenue         941,318         19           20         Tax-exempt bond liabilities         0         20           21         Escrow or custodial account liability         Complete Part IV of Schedule D         0         21	6,377,700
20 Tax-exempt bond liabilities	0
21 Escrow or custodial account liability Complete Part IV of Schedule D 0 21	663,944
	0
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified	0
persons Complete Part II of Schedule L	0
25 Secured mortgages and notes payable to unrelated time parties	4,000,000
24 Unsecured notes and loans payable to unrelated third parties 0 24	0
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule  D	37,892,004
26 Total liabilities. Add lines 17 through 25	48,933,648
Organizations that follow SEAS 117 (ASC 059) shock horse by Transformation	10,000,010
lines 27 through 29, and lines 33 and 34.	-24,085,498
28 Temporarily restricted net assets	6,507,398
29 Permanently restricted net assets	0,507,500
Organizations that do not follow SFAS 117 (ASC 958), check here F	
Complete lines 27 through 29, and lines 33 and 34.   Complete lines 27 through 29, and lines 33 and 34.   Complete lines 27 through 29, and lines 33 and 34.   Complete lines 30 through 34.	
30 Capital stock or trust principal, or current funds	
31 Paid-in or capital surplus, or land, building or equipment fund	
32 Retained earnings, endowment, accumulated income, or other funds	
33 Total net assets or fund balances	
34 Total liabilities and net assets/fund balances	-17,578,100

Par	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		53,5	574,910
2	Total expenses (must equal Part IX, column (A), line 25)	2		52,1	L83,961
3	Revenue less expenses Subtract line 2 from line 1	3			390,949
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			303,191
5	Net unrealized gains (losses) on investments	5		-12,0	003,191
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-6,1	165,858
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		-17,5	578,100
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. $ abla$
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ewed on	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
3 <b>a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	require	d <b>3b</b>		

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As Filed Data -

DLN: 93493319042253

**Employer identification number** 

OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Antı-Defamation League

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

									13-1818			
Par				blic Charity Sta		_				instructions	5.	
The o	rganı: —		-	te foundation becaus	•		= -	•	-			
1	<u>_</u>			on of churches, or as				ection 170(	b)(1)(A)(i).			
2		A scho	ol described	in <b>section 170(b)(1</b>	L <b>)(A)(ii).</b> (At	tach Sched	ule E)					
3		A hosp	ital or a coo	perative hospital se	rvice organiz	zatıon descr	ıbed ın <b>sectio</b>	n 170(b)(1	)(A)(iii).			
4	Γ			n organization operat	ted ın conjun	ction with a	hospital des	cribed in <b>se</b>	ction 170(b)	(1)(A)(iii).	Enter the	
_	_			ty, and state erated for the benefi	t of a callage		tu owned or o	norated by		atal unit dae	ambadın	
5	ļ	_	•		_	or universi	ty owned or o	perated by	a governmen	itai uiiit ues	cribed iii	
_	_			A)(iv). (Complete P	•			170/b)/	437437			
6	 			local government or						£		
7 8	<b>┌</b>	describ	ed in <b>sectio</b>	at normally receives on 170(b)(1)(A)(vi). described in <b>sectior</b>	(Complete F	art II)		_	ental unit or	from the ger	ierai public	
9				at normally receives					butions, mer	nbership fee	s, and gross	
	•	_		ities related to its ex					•	-	-	
				oss investment inco	· ·	=						
		acquire	ed by the org	janızatıon after June	30,1975 S	ee <b>section</b> !	<b>509(a)(2).</b> (C	omplete Pa	rt III )			
10	$\sqcap$	An org	anızatıon or	ganized and operated	d exclusively	to test for	public safety	See <b>sectio</b>	n 509(a)(4).	•		
11	$\Gamma$	An org	anızatıon or	ganized and operated	d exclusively	for the ben	efit of, to perf	orm the fur	ictions of, or	to carry out	the purposes of	
				ly supported organiz						See <b>section</b> :	<b>509(a)(3).</b> Check	
			_	bes the type of supp						lan function	ally into grated	
_	_		Type I	<b>b</b> Type II <b>c</b> ox, I certify that the								
е	1	other t	-	on managers and otl	_						•	
f				received a written de	etermination	from the IR	S that it is a	Type I, Typ	e II, or Type	e III support	ing organization,	
			this box								Г	
g			-	2006, has the organi	ızatıon accep	oted any gift	or contributi	on from any	of the			
			ng persons? erson who d	rectly or indirectly o	ontrols, eith	er alone or i	together with	persons de	scribed in (ii	1)	Yes No	
				governing body of th			_		(	·	g(i)	
				er of a person descri		_					y(ii)	
			•	lled entity of a perso			above?				(iii)	
h				ng information about							· · · · · · · · · · · · · · · · · · ·	
(i	) Nam	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did you	ı notıfy	(vi) Is	the	(vii) A mount of	
	uppor			organization	organizati		the organi		organiza		monetary	
organiza		ation		(described on lines 1-9 above	col (i) lis your gove		in col (i) o		col (i) or in the l	-	support	
				or IRC section	docume	_	Suppor			, , ,		
				(see								
				instructions))	Yes	No	Yes	No	Yes	No	1	
									1			
Total											1	

Schedule A (Form 990 or 990-EZ) 2012 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 (d) 2011 **(b)** 2009 (c) 2010 (e) 2012 (f) Total in) 🕨 1 Gifts, grants, contributions, and membership fees received (Do 58,452,160 52,246,564 50,942,704 49,868,765 49,594,463 261,104,656 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either O paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit 0 to the organization without charge 58,452,160 52,246,564 50,942,704 49,868,765 49,594,463 261,104,656 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 2,852,686 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 258,251,970 from line 4 Section B. Total Support Calendar year (or fiscal year (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total beginning in) 🟲 58,452,160 50,942,704 49,868,765 49,594,463 52,246,564 261,104,656 Amounts from line 4 Gross income from interest, dividends, payments received on 58,965 6,533 14,487 7,746 101,170 13,439 securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 6,019,427 6,848,068 7,492,416 7,434,415 8,365,554 36,159,880 capital assets (Explain in Part IV) 11 Total support (Add lines 7 297,365,706 through 10) Gross receipts from related activities, etc (see instructions) 12 12 6,247,524 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f)) 14 14 86 847 % Public support percentage for 2011 Schedule A, Part II, line 14 15 15 99 930 % 16a 33 1/3% support test—2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box ►V and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test—2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

**b** 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

supported organization

instructions

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2008 **(b)** 2009 (c) 2010 (d) 2011 (e) 2012 (f) Total in) 🟲 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here

Section C. Computation of Public Support Percentage

15 Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2011 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f))

18 15 0 %

19 16 16 17

19a 33 1/3% support tests—2012. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization.

more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **b**33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Investment income percentage from 2011 Schedule A, Part III, line 17

18

18

Schedule A (Form 990 or 990-EZ) 2012

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DLN: 93493319042253

## OMB No 1545-0047

Political Campaign and Lobbying Activities For Organizations Exempt From Income Tax Under section 501(c) and section 527

Inspection

Department of the Treasury Internal Revenue Service

**SCHEDULE C** (Form 990 or 990-EZ)

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** Anti-Defamation League 13-1818723 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b 4 Did the filing organization file Form 1120-POL for this year? ☐ Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2012					Page 2
Pa	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and	lict in Part IV os	ach affiliated are	un mambar's nam	o addross EIN
	expenses, and share of excess lobb	ying expenditures)		_	up member s nam	e, address, LTN
<u>B</u>	Check Frifthe filing organization checked box	x A and "limited contro	ıl" provisions apı	oly		
	Limits on Lobbying E (The term "expenditures" means an		l <b>.</b> )		(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	pınıon (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	.000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lin	e 1f)				
_	Subtract line 1g from line 1a If zero or less, ente	•		-		
i	Subtract line 1f from line 1c If zero or less, ente			-		
_	If there is an amount other than zero on either lin		organization file	Form 4720 rep	ortina	1
-	section 4911 tax for this year?					┌ Yes ┌ No
_	4-Voor Av	veraging Period U	Inder Section	F01/b)		
	(Some organizations that made a scolumns below. See the	section 501(h) el	ection do not	have to cor		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		1
	Calendar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontavable amount					

encadio o (i	01111 330 01 330 22 / 2012	1 4
Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT	
	filed Form 5768 (election under section 501(h)).	

or each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying		(	1)	(b)		
activ		Yes	No	Amount		
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?	Yes				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes				
C	Media advertisements?		No	C		
d	Mailings to members, legislators, or the public?	Yes		37,059		
e	Publications, or published or broadcast statements?	Yes		21,177		
f	Grants to other organizations for lobbying purposes?		No	C		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		418,240		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes		52,942		
i	O ther activities?		No			
j	Total Add lines 1c through 1i			529,418		
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	LIII-A Complete if the organization is exempt under section $501(c)(4)$ , section	n 501(c	1(5). 0	r section		

# Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

	line 3, is answered "Yes."	110	
1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political		

a Current year

**b** Carryover from last year

**c** Tota

3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues

4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?

Taxable amount of lobbying and political expenditures (see instructions)

	2a	
	2b	
	2c	
	3	
5		
	4	

5

#### Part IV Supplemental Information

expenses for which the section 527(f) tax was paid).

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
PART II B		ADL HAS STAFF IN 28 OFFICES NATIONWIDE OF THOSE
		BASED IN WASHINGTON, DC, three STAFF DEVOTED
		APPROXIMATELY 75% OF THEIR TIME TO LOBBYING, and
		ONE OTHER DEVOTED APPROXIMATELY 5% THESE
		REPRESENTATIVES ENGAGED IN ADVOCACY ON
		LEGISLATIVE PROPOSALS RELATED TO FEDERAL HATE
		CRIME LAWS, GLOBAL ANTI-SEMITISM, THE MIDDLE EAST
		PEACE PROCESS, IMMIGRATION REFORM, THE USE OF
		GOVERNMENT MONEY TO FUND FAITH-BASED
		ORGANIZATIONS, AND COUNTER-TERRORISM PROPOSALS
		OUTSIDE OF WASHINGTON, DC THE REGIONAL OFFICE
		STAFF ENGAGED IN NOMINAL LOBBYING ACTIVITY ON
		THE FEDERAL, STATE, AND LOCAL LEVELS

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DLN: 93493319042253

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

► Attach to Form 990. ► See separate instructions.

**Supplemental Financial Statements** 

Open to Public Inspection

Ciriai	Trevenue Service F Attach to For	m 990. F See separate instructions.		Inspectio	711
	ne of the organization Defamation League			ployer identification number	
Do	rt I Organizations Maintaining Donor Adv	vised Eunds on Other Similar E	_	1818723	ı£ th
Pe	Tt I Organizations Maintaining Donor Advorganization answered "Yes" to Form 990		unas	or Accounts. Complete	ii tii
		(a) Donor advised funds		(b) Funds and other account	ts
L	Total number at end of year				
<u> </u>	Aggregate contributions to (during year)				
	Aggregate grants from (during year)				
	Aggregate value at end of year				
	Did the organization inform all donors and donor advis- funds are the organization's property, subject to the or		or adv	rised <b>Yes</b>	┌ No
,	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the beneficing impermissible private benefit?			er purpose	┌ No
ar	t II Conservation Easements. Complete if	the organization answered "Yes" t	o Forn	m 990, Part IV, line 7.	
	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	or education)  Preservation of ar Preservation of a	certifie	ed historic structure	
	easement on the last day of the tax year	a qualified conscivation contribution in t		in or a conservation	
				Held at the End of the Y	ear
a	Total number of conservation easements		2a		
)	Total acreage restricted by conservation easements		2b		
	Number of conservation easements on a certified history	oric structure included in (a)	2c		
	Number of conservation easements included in (c) accommissions structure listed in the National Register	quired after 8/17/06, and not on a	2d		
	Number of conservation easements modified, transfer	red, released, extinguished, or terminate	ed by th	he organization during	
	the tax year 🛌				
	Number of states where property subject to conservat	ion easement is located be			
	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of	f violations, and	Γ Nα
	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation easer	ments o	during the year	
	A mount of expenses incurred in monitoring, inspecting	a and enforcing conservation easement	s durin	n the year	
	►\$	,, c g conservation casement	_ =========		
	Does each conservation easement reported on line 2(and section 170(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	ction 1	70(h)(4)(B)(ı) <b>Yes</b> [	┌ No
	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of th the organization's accounting for conservation easeme	e footnote to the organization's financia			
ar'	Organizations Maintaining Collection Complete if the organization answered "Y		or Ot	her Similar Assets.	
1	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote to	ets held for public exhibition, education,	or rese	earch in furtherance of public	:
o	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide the following amounts relating to these	.16 (ASC 958), to report in its revenue ets held for public exhibition, education,	statem	nent and balance sheet	:
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$	
	(ii) Assets included in Form 990, Part X			<b>►</b> \$	
	If the organization received or held works of art, histor following amounts required to be reported under SFAS				
3	Revenues included in Form 990, Part VIII, line 1			<b>▶</b> \$	
b					
-	Assets included in Form 990, Part X			F >	

Par	Organizations Maintaining Co	llections of Art,	Hist	<u>ori</u>	<u>cal Tre</u>	easures, or (	<u> Othe</u>	r Similar A	<u>ssets</u>	(cor	ntınued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	ls, che	eck	any of th	e following that	are a	sıgnıfıcant us	e of its		
а	Public exhibition		d	Γ	Loan o	r exchange prog	rams				
b	Scholarly research		e	$\Gamma$	Other						
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIII	ollections and explain	n how	the	y further	the organizatio	n's ex	kempt purpose	ın		
5	During the year, did the organization solicit o							nılar	_		_
	assets to be sold to raise funds rather than t							/!! t-	Γ Ye:	5	□ No
Par	<b>t IV</b> Escrow and Custodial Arrang Part IV, line 9, or reported an an						eu Y	es to Form	990,		
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?						sets	not	┌ Ye	5	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the f	followi	ng t	able						
								A	mount		
C	Beginning balance						<b>1</b> c				
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance					l	1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?						☐ Ye	5	∏ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the e	explar	natio	n has be	een provided in	Part 2	XIII			Γ
Pa	rt V Endowment Funds. Complete						<del></del>				
		(a)Current year	<b>(b)</b> P			(c)Two years back		•			ars back
1a	Beginning of year balance	82,615,358		•	582,791	73,656,62	_	68,391,733			,594,534
b	Contributions	4,004,202		5,	249,110	4,205,72	5	2,079,525			.,576,382
C	Net investment earnings, gains, and losses	3,994,115		-1,3	358,945	4,555,97	7	6,249,907		-10	,379,938
d	Grants or scholarships	19,500			26,550	30,90	0	50,000			52,000
e	Other expenditures for facilities and programs	1,660,419		1,8	331,048	1,804,64	0	3,014,536		2	,347,245
f	Administrative expenses	0			0						
g	End of year balance	88,933,756		82,6	515,358	80,582,79	1	73,656,629		68	3,391,733
2	Provide the estimated percentage of the cur	rent year end balance	e (lıne	1g,	column	(a)) held as					
а	Board designated or quasi-endowment 🕨	3 000 %									
b	Permanent endowment ► 78 000 %										
c	Temporarily restricted endowment ► 19 (	000 %									
	The percentages in lines 2a, 2b, and 2c sho	uld equal 100%									
За	Are there endowment funds not in the posses	ssion of the organiza	tion th	hata	are held	and administere	d for	the	_		
	organization by							-	-	es	No
	(i) unrelated organizations			•			•		$\stackrel{\cdot}{\leftarrow}$	es es	
ь	(ii) related organizations			· hed	ule R?		•	· · · · · -	<del></del>	es	
4	Describe in Part XIII the intended uses of th	·					_				
Par	t VI Land, Buildings, and Equipme	ent. See Form 990	O, Par	rt X	, line 10	0.					
	Description of property				Cost or o s (investn			(c) Accumulate depreciation	ed <b>(d</b>	) Boo	k value
1a	Land										
b	Buildings										
С	Leasehold improvements					13,09	5,666	4,483,8	342	8	,611,824
d	Equipment					7,49	6,532	7,098,1	166		398,366
_e	Other	<u> </u>									
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part X,	, colun	nn (i	B), line 1	0(c).)				9	,010,190
								Schedule	D (For	n 99	0) 2012

Part VII Investments—Other Securities. See	Form 990, Part X, line 17	2.	
(a) Description of security or category	(b)Book value	(c) Metho	d of valuation
(including name of security)		Cost or end-of	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. Se	e Form 990. Part X. line	13.	
(a) Description of investment type	(b) Book value		d of valuation
		Cost or end-of	f-year market value
	+		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, III	ne 15.	-	
(a) Descri	otion		(b) Book value
(1) SECURITY DEPOSITS			71,175
(2) DUE FROM ADL FOUNDATION			4,532,612
(3) OTHER ADVANCES AND ACCTS REC			134,235
(4) REAL ESTATE			250,000
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15			4,988,022
Part X Other Liabilities. See Form 990, Part >			.,. 30,022
1 (a) Description of liability	(b) Book value		
Federal income taxes	0		
	-		
LONG TERM PENSION OBLIGATION	30,150,053		
DEFERRED RENT	7,741,951		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	37,892,004		
2. Fin 48 (ASC 740) Footnote In Part XIII, provide the tex		nization's financial stater	nents that reports the

	,		
Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines 2a through 2d	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII )	1	
C	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	
Part	XIII Supplemental Information	•	•

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
PART V		Endowment funds for the benefit of ADL are held by the Anti- Defamation League Foundation ("the ADL Foundation"), a related organization, and two unrelated organizations
PART V, LINE 4		THE ADL FOUNDATION ENDOWMENT CONSISTS OF INDIVIDUAL DONOR-RESTRICTED ENDOWMENT FUNDS ESTABLISHED FOR A VARIETY OF PROGRAM PURPOSES (see ADL Foundation Form 990 Part III for Statement of Program Service Accomplishments) AS REQUIRED BY GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, NET ASSETS ASSOCIATED WITH ENDOWMENT FUNDS ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED RESTRICTIONS
PART X, LINE 2		As required under FIN 48, Accounting for Uncertainty in income taxes, the following footnote was included on the consolidated financial statements of ADL and the ADL Foundation "ADL recognizeS the effect of income tax positions only if those positions are more likely than not of being sustained Income generated from activities unrelated to ADL's exempt purpose is subject to tax under Internal Revenue Code Section 511 and is to be reported and paid filing internal revenue service Form 990T (exempt organization income tax return) "

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OMB No 1545-0047

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## **SCHEDULE F** (Form 990)

Internal Revenue Service

Department of the Treasury

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

Statement of Activities Outside the United States

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization

Employer identification number

ינו.	-Defamation League				13-1818723	3
Pa	rt I General Informatio "Yes" to Form 990, Pa			ne United States. Co		
,	For grantmakers. Does the dassistance, the grantees' eligible the grants or assistance?	organization m gibility for the q	aıntaın record grants or assıs	tance, and the selecti	on criteria used to a	ward
	For grantmakers. Describe in the United States.	n Part V the or	ganızatıon's pı	rocedures for monitori	ng the use of grant	funds outside
	Activites per Region (The follow	ving Part I, line 3	table can be du	uplicated if additional spa	ace is needed )	
	(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) a program service, describe specific type of service(s) in region	
	Middle East and North Africa	1	6	Program Services	SEE PART V	649,000
	Middle East and North Africa			Investments		19,000
	Europe (Including Iceland and Greenland)	1	2	Program Services	SEE PART V	81,000
	Europe (Including Iceland and Greenland)			Investments		19,000
	Sub-total  Total from continuation sheets	2	8			768,000
_	, i otal nom continuation sheets	1	ı	i	1	i

to Part I

c Totals (add lines 3a and 3b)

768,000

Part I	I Grants Part IV,	and Other As line 15, for any	sistance to Organ recipient who rece	izations or Entiti	<b>es Outside the Un</b> 000. Part II can be	nited States. Comp duplicated if addition	plete if the organizational space is needed	tion answered "Yes'	" to Form 990,
	Name of ganization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
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2 Ei ta	x-exempt b	y the IRS, or fo	or which the grantee	e or counsel has pro	ovided a section 501	ties by the foreign o L(c)(3) equivalency	country, recognized letter <b>&gt;</b>	d5 	
3 E	nter total nu	mber of other	organızatıons or ent	ities					
			·	·		·		Schedule F	(Form 990) 2012

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	( <b>f)</b> A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
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## Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<u> </u>	Yes	Г	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organizationmay be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	।	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	<u> </u>	Yes	Г	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	<u> </u>	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	<u> </u>	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	<u>\script</u>	No

Schedule F (Form 990) 2012

#### Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

as applicable. Also co	emplete this part to provide any ad	ditional information (see instructions).
Identifier	ReturnReference	Explanation
PART I, LINE 2		The purpose of the award listed on 990 Part IX Line 3 was accomplished by the recipient before the actual receipt of the financial award. Thus, it is not necessary and ADL does not have procedures to monitor the use of these funds. However, the award has a structured selection process. This grant did not meet the reporting scope for schedule f part III.
PART I, LINE 3(1) Column E		MIDDLE EAST AND NORTH AFRICA MAINTAINING RELATIONSHIPS WITH ORGANIZATIONS AND GOVERNMENTAL BODIES IN ISRAEL IN ORDER TO PROVIDE SUPPORT TO THE US OPERATION IN COMBATING ANTI-SEMITISM AND ADVOCATING FOR THE JEWISH PEOPLE
Part I Line 3 COLUMN F		THE ACCRUAL METHOD OF ACCOUNTING IS USED TO DETERMINE THE EXPENSES BY REGION
Part 1 Line 3(3) Column E		EUROPE FUND TRAINING OF ANTI-BIAS EDUCATION PROGRAMS FOR LAW ENFORCEMENT PROFESSIONALS, EDUCATORS, AND HUMAN RIGHTS NON-GOVERNMENTAL ORGANIZATIONS
-		
		Schodulo E (Form 990) 2012

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DLN: 93493319042253

OMB No 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding **Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public **Inspection** 

Name of the organization Anti-Defamation League

**Employer identification number** 

13-1818723

Part I	Fundraising Activities.	Complete if the	organization answered	l "Yes" to	Form 990,	Part IV,	line 17
--------	-------------------------	-----------------	-----------------------	------------	-----------	----------	---------

- Indicate whether the organization raised funds through any of the following activities. Check all that apply
- Mail solicitations
- Internet and email solicitations

to be compensated at least \$5,000 by the organization

- Phone solicitations
- In-person solicitations

- Solicitation of non-government grants
  - Solicitation of government grants
  - Special fundraising events
- Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is

i) Name and address of ındıvıdual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or rol of utions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No			
PO Box 2366	DONOR TELEMARKET		No	84,607	83,709	898
Denver, CO 80201	201122					
	DONOR TELEMARKET					
1972 Massachusetts Ave			No	27,104	48,783	0
Cambridge, MA 02140						
Susan T Redfield	Strategic					
2510 Maine Ave	Consulting		No	75,000	30,085	44,915
Long Beach, CA 90806						
SDA Teleservices Inc	Donor telemarket					
5757 W Century Blvd			No	54,657	23,881	30,776
Los Angeles, CA 90045						
Gordon and Schwenkmeyer	Donor telemarket					
Inc						_
360 N Sepulveda Blvd			Νo	7,483	13,907	0
El Segundo, CA 90245						
	Event Management					
1135 Erving St			No	256,130	11,122	245,008
San Francisco, CA 94122				,	·	,
	Planning &					
	Coordinate		No	300,807	7,261	293,546
Philadelphia, PA 19103				300,007	,,201	2,3,540
	Database					
	Consulting		No	0	5,600	0
New York, NY 10011			INU		5,600	
INCW FOIR, IN FIGURE						
 			<b>&gt;</b>	805,788	224,348	615,143

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or

AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY,

Sche	dule	G (Form 990 or 990-EZ) 2012				Page 2
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts of	aising event contribut			
		<u> </u>	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col (a) through
Revenue Direct Expenses Revenue			boston gala (event type)	la gala (event type)	(total number)	col <b>(c)</b> )
₽N⊕	1	Gross receipts	2,092,183	1,033,020	16,827,714	19,952,917
- 6€	2	Less Contributions	1,800,980	808,370	8,992,563	11,601,913
<u>~</u>	3	Gross income (line 1 minus line 2)	291,203	224,650		
	4	Cash prizes				
မွာ	5	Noncash prizes				
ense	6	Rent/facility costs			90,316	90,316
	7	Food and beverages .	84,824	97,298	2,145,100	2,327,222
ਹ ਦੁ	8	Entertainment		4,023	231,907	235,930
△	9	Other direct expenses .	161,258	113,059	2,140,629	2,414,946
	10	Direct expense summary Add lii	nes 4 through 9 ın columı	n (d)		(5,068,414)
	11	Net income summary Combine I				3,282,590
Par	t II	Gaming. Complete if the o \$15,000 on Form 990-EZ, li	rganization answered	"Yes" to Form 990, Pa	rt IV, line 19, or repo	
- New		<u> </u>	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
₩ Ф	1	Gross revenue				
Sec.	2	Cash prizes				
kpenses	3	Non-cash prizes				
Direct B	4	Rent/facility costs				
Ē	5	Other direct expenses				
	6	Volunteer labor	Г Yes Г Nо	☐ Yes	│ Yes │ No	
	7	Direct expense summary Add line	es 2 through 5 in column (	(d)		
	8	Net gaming income summary Com	nbine lines 1 and 7 in col	umn (d)		
9		er the state(s) in which the organiz				•
a		the organization licensed to operate		· · · · · · · · · · · · · · · · · · ·		. Fyes Fno
b		No," explain				
10a b		re any of the organization's gaming Yes," explain	licenses revoked, suspe	nded or terminated during	the tax year?	

Does	s the organization operate gaming a	activities with nonmembers? .	· · · · · · · · · · · · · · · · · · ·
<b>L2</b>	Is the organization a grantor, ben	eficiary or trustee of a trust or a	a member of a partnership or other entity
	formed to administer charitable g	amıng?	· · · · · · · · · · · · · · · · · · ·
L3	Indicate the percentage of gamin	g activity operated in	
а	The organization's facility		13a
b	An outside facility		13b
<b>L4</b>	Enter the name and address of th	e person who prepares the orga	nization's gaming/special events books and records
	Name ►		
	Address •		
15a			om the organization receives gaming
b			ganization 🟲 \$ and the
	amount of gaming revenue retain		
С	If "Yes," enter name and address	of the third party	
	Name 🟲		
	Address ►		
. <b>6</b>	Gaming manager information		
	Name 🟲		
	Gaming manager compensation	<b>*</b> \$	
	Description of services provided	<b>-</b>	
	Director/officer	Employee	☐ Independent contractor
L <b>7</b>	Mandatory distributions		
а	Is the organization required unde	r state law to make charitable d	istributions from the gaming proceeds to
	retain the state gaming license?		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
b	Enter the amount of distributions	required under state law distrib	uted to other exempt organizations or spent
	ın the organization's own exempt		
Par	columns (III) and (v), a		to provide the explanations required by Part I, line 2b, , 15b, 15c, 16, and 17b, as applicable. Also complete this tructions).
	Identifier	Return Reference	Explanation
Part	t I Line 2B Column (v)		The agreements for the listed fundraising consultants note the monthly retainer amount for fundraising services. All other payments made to the professional fundraisers are reimbursements for other expenses incurred. Such expenses are only reimbursed by ADL subsequent to proper substantiation and authorization. The amount reported in column (v) is the gross amount paid to the professional fundraisers.

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Schedule I

(Form 990)

## **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Department of the Treasury Internal Revenue Service			Attach to Form 990				Inspection
Name of the organization						Employer identificati	on number
Antı-Defamatıon League						13-1818723	
Part I General Information	n on Grants and	Assistance				•	
<ul> <li>Does the organization maintain in the selection criteria used to aw</li> <li>Describe in Part IV the organization</li> </ul>	ard the grants or ass	sistance?					ר Yes ⊏
Part II Grants and Other As					anlete if the organ	uzation answered "V	/es" to
Form 990, Part IV, line							C3 (0
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	( <b>h)</b> Purpose of gra or assistance
2 Enter total number of section 50	)1(c)(3) and dovernn	nent organizations list	ed in the line 1 table .				
3 Enter total number of other orga							

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Sıllıns Famıly Foundation Grant	1	10,000			
(2) Bodini Foundation Prize	3	5,000			
(3) Kranzberg Scholarship	13	4,500			
(4) AXELROD AWARD	7	7,000			
(5) First Amendment Freedoms Award	8	5,000			
(6) I-Pitch for Israel	9	900			
(7) KASE TEACHER EXCELLENCE AWARD	3	1,500			

#### Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information						
Identifier Return Reference		Explanation				
Part I Line 2		THE PURPOSE FOR THE AWARDS LISTED IN PART III IS ACCOMPLISHED BY THE RECIPIENTS BEFORE THE ACTUAL RECEIPT OF THE FINANCIAL AWARD THUS, IT IS NOT NECESSARY AND ADL DOES NOT HAVE PROCEDURES TO MONITOR THE USE OF THESE FUNDS HOWEVER, EACH TYPE OF AWARD HAS A STRUCTURED SELECTION PROCESS PART III Line 1(a) THE SILLINS FAMILY FOUNDATION GRANT WAS AWARDED TO ONE INDIVIDUAL WITH THE PURPOSE FOR HIM TO PURSUE HIS EDUCATIONAL WORK REGARDING THE NEED FOR United Nations REFORM, ESPECIALLY AS IT AFFECTS JEWISH CONCERNS SUCH AS PEACE IN THE MIDDLE EAST, INTERNATIONAL TERRORISM, HUMAN RIGHTS, AND NEW AND RENEWABLE SOURCES OF ENERGY				
Part III Line 2 (a)		The Bodini Foundation prize is an annual award to two students and one educator deemed most deserving embodying the ideals of diversity				
Part III Line 3 (a)		The Kranzberg scholarship was established to educate the next generation of activists and encourage youth to work with ADL as they enter college and beyond				
Part III Line 4 (a)		THE AXELROD AWARDS ARE ANNUAL FINANCIAL AWARDS GIVEN TO EDUCATORS AND COMMUNITY ACTIVISTS WHO HAVE DEMONSTRATED OUTSTANDING EFFORTS IN TEACHING THE HOLOCAUST AND GENOCIDE IN THEIR CLASSROOM, AS WELL AS TO OTHERS WHO ARE CONTINUING THEIR EDUCATION IN THE FIELDS OF BIAS, BIGOTRY AND PREJUDICE				
Part III Line 5(a)		The First Amendment Freedoms awards are annual financial awards given to eight students in grades seven to eleven for their portrayal or artistic description of how one or more of the freedoms in the first amendment personally affects their daily life				
Part III Line 6 (a)		College students are provided with stipends for attending a series of four "I-Pitch for Israel" workshops that will provide practical skills and tools they can use to enhance their Israel advocacy skills				
Part III Line 7 (a)		The Kase Teacher Excellence Award pays tribute to three educators for their outstanding efforts to create an atmosphere in OUR schoolS that rejects prejudice and regards diversity as a strength				

DLN: 93493319042253

OMB No 1545-0047

## Schedule J

(Form 990)

Department of the Treasury Internal Revenue Service

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Anti-Defamation League

**Employer identification number** 

13-1818723

Pa	art I Questions Regarding Compensation					
			Yes	No		
1a	Check the approprate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items					
	First-class or charter travel  Housing allowance or residence for personal use					
	✓ Travel for companions					
	▼ Tax idemnification and gross-up payments					
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)					
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?					
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III					
	✓ Compensation committee					
	✓ Independent compensation consultant ✓ Compensation survey or study					
	Form 990 of other organizations  Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization					
а	Receive a severance payment or change-of-control payment?	4a		No		
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes			
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.					
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of					
а	The organization?	5a		Νo		
b	Any related organization?	5b		No		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of					
а	The organization?	6a		No		
b	Any related organization?	6b		Νo		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No		
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was					
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III					
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9				

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported as deferred in prior Form 990
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation				
See Additional Data Table							

Schedule J (Form 990) 2012

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Identifier	Return Reference	Explanation
PART I, LINE 1A		travel reimbursement policy- adl has a written policy regarding travel reimbursement in accordance with rules for an accountable plan. The chair of the audit committee reviews a periodic summary of the ADL national Director's and the ADL CHIEF FINANCIAL OFFICER's expense reports.
Part I Line 1a		A gross up benefit, allocated in part to the ADL Foundation, is paid to the ADL Foundation Trustee/ADL National Director Directly by ADL in accordance with its policy regarding payment of expenses and is included in taxable compensation
Part I Line 4b		In 2012, ADL and the ADL Foundation finalized a Supplemental Executive Retirement Plan (SERP) benefit for Abraham H Foxman, ADL's national Director since 1987, in recognition of his significant value to ADL and the ADL Foundation at that time and going forward and his fifty years of invaluable and tireless service, including 25 years as National Director. The SERP is a retirement benefit that is paid out over time, and the number reported as "other reportable Income" does not represent a lump-sum payment to Mr. Foxman. Rather, that number is the 2012 actuarial value of the entire SERP, which is the required disclosure. The adoption of the SERP triggered a tax liability, which was paid to tax authorities using the SERP's funds. This amount is included as part of the "Other Reportable Income" noted herin, and is not in addition to it. The SERP was approved by ADL's and ADL foundation's Joint Executive Compensation Committee. The Committee is a fully independent and disinterested body. It was rigorous in its methodology and relied upon independent experts who advised that the SERP (and the overall compensatory package) was reasonable in light of market comparability data.

Schedule J (Form 990) 2012

**Return to Form** 

Software ID: Software Version:

**EIN:** 13-1818723

Name: Anti-Defamation League

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Deferred	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
	(ı) II)	293,630 293,630	0	1,573,335 1,573,335	6,283 6,283	27,914 27,914	1,901,162 1,901,162	
	(ı) II)	146,316 97,544	600 400	3,828 2,552	3,106 2,070	21,087 14,058	174,937 116,624	
	(ı) !ı)	144,434 96,289	600 400	431 287	3,057 2,038	21,087 14,058	169,609 113,072	
	(ı) II)	229,776 0	1,000 0	3,962 0	4,631	12,622 0	251,991 0	
	(ı) II)	206,439 0	1,000 0	<b>4,522</b> 0	4,230	14,621 0	230,812 0	
	(ı) II)	197,696 0	1,000 0	468 0	4,120	33,145 0	236,429 0	
	(ı) II)	187,909 0	1,000 0	2,342 0	3,864	30,145 0	225,260 0	
	(ı) II)	74,597 74,597	500 500	156 156	1,510 1,510	6,311 6,311	83,074 83,074	
	(ı) II)	210,085 0	3,722 0	1,841 0	<b>4,338</b> 0	14,422 0	234,408 0	
	(ı) II)	103,224 103,224		359 359	2,089 2,089	16,822 16,822	122,494 122,494	
	(ı) II)	200,630 0	3,850 0	312 0	<b>4,176</b> 0	30,144 0	239,112 0	
	(ı) II)	190,214 0	1,000 0	9,789 0	4,058 0	35,144 0	240,205 0	
SAMUEL V MEMBERG	(ı) ıı)	144,741 48,247	750 250	4,820 1,607	2,975 992	22,608 7,536		

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DLN: 93493319042253

# OMB No 1545-0047

#### Schedule L

(Form 990 or 990-EZ)

**Transactions with Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization
Anti-Defamation League

 ${\bf Employer\ identification\ number}$ 

<b>1 (a)</b> Na						a or 25b, or F						
	me of disqualified p	erson (b) Relationship between disqualified person and organization				(c) Descrip	tion of	trans	action		(d) Corrected?	
			Jerson a	nu organizati	011					<u> </u>	⁄es	No
• Enterthe	e amount of tax inci	urred by organiza	tion mai	nagers or dis	qualified persoi	ns during the	vearur	nders	ection	I		
4958 .		· · · · ·				· · ·	• •		\$ \$			
3 Enter the	e amount of tax, ıf a	any, on line 2, abo	ove, rein	nbursed by th	e organization				<b>&gt;</b> \$			
D- 1 TT 1												
	.oans to and/o Complete if the orga				)-EZ. Part V. lu	ne 38a. or Fo	rm 990	. Parl	t IV . line	e 26. oi	r ıf the	
	rganization reporte							,				
(a) Name of		(c) Purpose of	(d) Lo		(e)Original	(f)Balance	(g)		(h)		(i)Wrı	
ınterested person	with organization	loan	1	or from the princ		due	default?		Approved by board or		agreement?	
•									commi			
			То	From	45.000	10.150	Yes	No	Yes	No	Yes	No
1) DEBORAH LAUTER		HOUSING ASSISTANCE		X	15,000	12,469		Νo	Yes		Yes	
						l						
											_	
											- -	
											- -	
											- - -	
			<b>▶</b> 4			12.469					- - - -	
- otal	rants or Assist	tance Benefit	► \$ting In		Persons.	12,469					- - - -	
otal	rants or Assist		ting In	terested I		,					- - - -	
otal Part IIII G C (a) Name of	omplete if the or	rganization ans Relationship bet	ting In wered ween	terested I "Yes" on Fo		,		ance	(e)	Purpose	e of assi	stanc
Fotal Part IIII G	omplete if the or	rganızatıon ans	ting In wered ween	terested I "Yes" on Fo	rm 990, Part	IV, line 27.		ance	(e)	Purpose	e of assi	stanc
Total Part IIII G C (a) Name of	omplete if the or	rganization ans Relationship bet erested person ar	ting In wered ween	terested I "Yes" on Fo	rm 990, Part	IV, line 27.		ance	(e)	Purpose	e of assi	stanc
otal Part IIII G C (a) Name of	omplete if the or	rganization ans Relationship bet erested person ar	ting In wered ween	terested I "Yes" on Fo	rm 990, Part	IV, line 27.		ance	(e)	Purpose	e of assi	stanc
Total Part IIII G C (a) Name of	omplete if the or	rganization ans Relationship bet erested person ar	ting In wered ween	terested I "Yes" on Fo	rm 990, Part	IV, line 27.		ance	(e)	Purpose	e of assi	stanc

Part IV Business Transactions Involving Interested Persons
--

Complete if the organiza	<u>tion answered "Yes" on I</u>	Form 990, Part IV, lin	e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Michael Salberg	See part V	240,205	Employment		No
(2) Elana Stern RESIGNED 112012	SEE PART V	58,744	Employment		No

### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
PART IV LINE 1(B)		MICHAEL SALBERG HAS A FAMILY RELATIONSHIP WITH MELVIN SALBERG (TRUSTEE)
PART IV LINE 2(B)		ELANA STERN HAS A FAMILY RELATIONSHIP WITH MARK JUSTER (TRUSTEE)

Schedule L (Form 990 or 990-EZ) 2012

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DLN: 93493319042253

OMB No 1545-0047

Inspection

#### SCHEDULE M (Form 990)

## **Noncash Contributions**

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Name of the organization Anti-Defamation League

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

					13-1818723			
Par	t I Types of Property							
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	<b>(d</b> Method of d noncash contrib	etermır	_	ts .
	Art—Works of art							
	Art—Historical treasures .							
	Art—Fractional interests							
	Books and publications							
	Clothing and household goods							
	Cars and other vehicles							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .	X	153	1 856 176	MEAN, DATE OF C	ONTR		
	Securities—Closely held stock		133	1,030,170	TIETH, BATE OF C	<u> </u>		
	Securities—Partnership, LLC,							
	or trust interests							
2 9	Securities—Miscellaneous							
	Qualified conservation contribution—Historic structures							
4 (	Qualified conservation contribution—Other							
5 F	Real estate—Residential .							
5 F	Real estate—Commercial							
<b>7</b> F	Real estate—O ther							
<b>B</b> (	Collectibles							
<b>9</b> F	Food inventory							
0 [	Drugs and medical supplies .							
1	Taxıdermy							
2 H	Historical artifacts							
3 9	Scientific specimens							
4 /	Archeological artifacts							
	EVENT							
	Other►( <u>RELATED</u> )	<u> </u>	256	795,925	DONOR PROVIDED	VALU	JE	
	O ther ▶()							
	O ther ▶()							
	Other ► ()			<u> </u>				
	Number of Forms 8283 received for which the organization comple				29			
'	or which the organization comple	iteu i oiiii o	205, I dit IV, Dollee Ackin	owiedgement [		I	Yes	No
0a	During the year, did the organiza	ition receiv	e by contribution any prope	erty reported in Part I. lines	1-28 that it			
	must hold for at least three year							
	for exempt purposes for the enti					30a		No
	If "Yes," describe the arrangem					300		-110
	Does the organization have a gif			review of any non-standard	contributions?	31	Yes	
	Does the organization hire or us						Ī	
<u>_</u> u	contributions?	· · ·	· · · · · · · ·	· · · · · · · · ·		32a		Νo
b	If "Yes," describe in Part II							
3	If the organization did not report describe in Part II	: an amount	ın column (c) for a type of	property for which column (	a) is checked,			

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
PART 1, LINE 9 COLUMN (b)		Each stock gift is counted as a separate contributed item
Part 1 Line 25 COLUMN (b)		THE AMOUNT REPORTED REFLECTS THE NUMBER OF CONTRIBUTIONS RECEIVED

Schedule M (Form 990) (2012)

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DLN: 93493319042253

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2012

Open to Public Inspection

Name of the organization Anti-Defamation League **Employer identification number** 

13-1818723

Identifier	Return Reference	Explanation
Form 990, Part I, Line 1		ANTI-DEFAMATION LEAGUE ("ADL" OR THE "LEAGUE") IS A CHARITABLE TAX-EXEMPT ORGANIZATION FORMED IN 1913 FOR THE PURPOSE OF DEFENDING DEMOCRATIC IDEALS AND ELIMINATING ANTI-SEMITISM AND BIGOTRY IN THE UNITED STATES & AROUND THE WORLD, WHILE PROVIDING KNOWLEDGEABLE LEADERSHIP ON A NATIONAL LEVEL FOR THE AMERICAN JEWISH COMMUNITY FORM 990 PART III LINE 4D Other programservice expenses of \$9,557,718 include international affairs and interfaith programs (expenses \$3,191,437) - Maintains contacts throughout Europe, Latin America, the Mideast, and the Unites States from which information is gathered relating to political and social movements that impact anti-Semitism and bigotry. Observes and analyzes trends around the world related to anti-Semitism and related issues. Prepares and disseminates reports and data regarding Israel's security, U.SIsrael relations and anti-Semitism in the Middle East. Initiates educational programs on the Mideast and Israeli issues, as well as on international best practices on fighting anti-Semitism and bigotry. Maintains contact with faith leaders in the U.S. and other countries. Develops programs of cooperation on intergroup understanding and human relations with catholic and protestant religious groups at community, regional, and national levels. Participates in educational and action programs in interfaith efforts. Organizes training programs and curriculum development for seminars and religious-oriented educational institutions. Leadership (expenses \$2,075,928) - The Leadership division is responsible for attracting, educating and cultivating ADL Leaders by hosting several annual national meetings, providing periodic e-mail communications on ADL issues, recruiting participants for missions to foreign countries, and hosting private meetings with national and world leaders at ADL headquarters. The leadership Division provides ongoing support to ADL regions to help enhance their leadership development programs and also offers guidance and assistance to regional leaders looking to expan

ldentifier	Return Reference	Explanation
FORM 990 PART VI SECTION A LINE 1A		ADL is governed by its National Commission ADL's National Executive Committee (NEC) is a subset leadership body that is authorized to act on behalf of the National Commission

ldentifier	Return Reference	Explanation
FORM 990 PART VI SECTION A LINE 2		The following individuals have family relationships- Barbara B Balser & Ronald D Balser, Elaine F Barton & Richard D Barton, Joan Belkin & Steve Belkin, MARTIN BUDD & JONAH NEUMAN, Carl M Chudnofsky & Jason Chudnofsky, Jonathan Cookler & Faith Cookler, Timothy J Curtiss (deceased 6/2012) & Barry Curtiss-Lusher, Esta G Epstein & Robert S Epstein, Sue-ann Friedman & Michael Finkelstein, Jane Goldblum & Joseph A Goldblum, Alan H Goodman & Dale M Schwartz, Cecilia Goodman & Richard C Goodman, Ruth B Harter & Gerald Harter, James Hofheimer & Joanne Egerman, Louise P Homburger & Thomas C Homburger, Cecilia E Katz & Alfred D Katz, Richard Moss, George Moss & Ruth Moss, Shelley L Parker & Jeffrey Parker, Suzanne Prince & Harry R Prince, Michael A Salberg & Melvin Salberg, Linda Schwartz & Harold W Schwartz, Jeffrey M Simon & Pamela Simon

ldentifier	Return Reference	Explanation
FORM 990 PART VI SECTION B LINE 11B		Copies of the draft form 990 were provided to the members of ADL's Audit committee, which reviewed and approved it at its oCTOBER 2013 meeting. Subsequent to the meeting, an email was sent to ADL's national Executive Committee (A leadership body that is authorized to act on behalf of the National Commission) notifying them that the Form 990 is available for their review before it is filed with the IRS on or about November 15, 2013

ldentifier	Return Reference	Explanation
FORM 990 PART VI SECTION B LINE 12C		ADL has a written conflict of interest policy approved by the NEC (a leadership body that is authorized to act on behalf of the National Commission) that requires its officers, directors, and employees to annually disclose potential conflicts of interest, those of their family members and of other interested parties. This disclosure form is distributed BY the organization's Human Resources Department (HR) to all staff on an annual basis. HR ensures that all forms are completed and reviews the forms for conflicts. The disclosure form is distributed by the Leadership Division to the officers and directors on an annual basis. The Leadership Division collects and reviews them for noted officer and director conflicts. A summary and the noted findings are then reviewed by the Chief Financial Officer, who then provides all disclosures to the Executive Compensation Committee for further review. The Executive compensation committee reviews and determines by majority vote whether a conflict exists. If a conflict is noted involving a member of the Executive Compensation Committee, that person recuses him/herself from voting.

ldentifier	Return Reference	Explanation
Form 990 Part VI Section B Line 15a		ADL's process for determining the compensation of the national Director includes consultation with an independent compensation consultant that performs a compensation market study and provides salary structure grading. This is reviewed and a decision is made by the Executive Compensation Committee, as documented in the committee meeting minutes. The Executive Compensation Committee performs a compensation review at least once a year. As such, the 2012 salary was reviewed during 2012.

ldentifier	Return Reference	Explanation
Form 990 Part VI Section B Line 15b		ADL's process for determining the compensation of other Officers and all key employees includes consultation with an independent compensation consultant that performs a compensation market study and provides salary structure grading. This is reviewed and a decision is made by the National Director who presents a recommendation to the Executive Compensation Committee. The Executive Compensation Committee makes a decision on the recommendation, as documented in the committee meeting minutes. The Executive Compensation Committee performs a compensation review at least once a year. As such, 2012 salaries were reviewed during 2012.

ldentifier	Return Reference	Explanation
Form 990 Part VI Section C Line 19		The audited consolidated financial statements of Adl and the ADL Foundation and the annual report are made available to the public through a direct link on the ADL website,(www ADL org) Furthermore, a full set of the Audited Consolidated Financial Statements of adl and the adl Foundation is available upon request as indicated on the ADL website and on the annual report. The Articles of Incorporation are available at the Department of Consumer and Regulatory Affairs in Washington, DC

ldentifier	Return Reference	Explanation
Form 990 Part XI Line 9		This total of \$6,165,858 consists of the following amounts not reported on the Form 990, pension charge other than net periodic benefit cost of \$5,264,410 and a provision for uncollectible contributions receivable in the amount of \$901,448 (both reported on the audited financial statements)

DLN: 93493319042253

2012

OMB No 1545-0047

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### **SCHEDULE R Related Organizations and Unrelated Partnerships** (Form 990)

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** Anti-Defamation League

				13-18187	23		
Part I Identification of Disregarded Entities (Co	mplete if the organizatio	n answered "Yes" t	o Form 990, Par	t IV, line 33.)			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Orgor more related tax-exempt organizations duri  (a)  Name, address, and EIN of related organization	ganizations (Complete ing the tax year.)  (b) Primary activity	f the organization a	answered "Yes" (d) Exempt Code section	(e)	(f)		(g)
name, address, and EM of related organization	Timely deaviey	or foreign country)	Exempt code section	(if section 501(	(c)(3)) entity	(13) c	ontroll ntity?
(1) ANTI-DEFAMATION LEAGUE FOUNDATION 605 THIRD AVENUE	Support ADL	NY	501(c)(3)	7	ADL	Yes	
NEW YORK, NY 10158 13-2887439							
(2) ADLF COMMON FUND 605 THIRD AVENUE	Support ADL	NY	501(c)(3)	PF	ADL	Yes	
NEW YORK, NY 10158 13-3095748							_
For Paperwork Reduction Act Notice, see the Instructions for Form	990.	Cat No 501	35Y		Schedule F	R (Form 990) :	2012

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(t	1)	(i)	(j)		(k)	
(a) Name, address, and EIN of related organization	:	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predominant income(related, unrelated, excluded from tax under sections 512- 514)	Share of total income	Share of	Disproj ar alloca	ortionate tions?	Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	ral or iging ner?	Percentage ownership
								Yes	No		Yes	No	
IV Identification of Related Or Inne 34 because it had one or m	ganizations Taxa nore related organiz	ble as a Corpo zations treated a	ration s a cor	or Trust (poration or	Complete ıf trust durıng	the organı the tax ye	zatıon aı ar.)	nswere	d "Ye	s" to Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct controlli entity	(e) Type of ent (C corp, S corp, or trust)		total Share	(g) are of end- of-year assets		<b>(h)</b> ercentage wnership	(i) Section 512 (b)(13) controlled entity?		
										)	Yes		No

Pa	rt V	Transactions With Related Organizations (Complete if the organization and	swered "Yes" to For	m 990, Part IV, line	e 34, 35b, or 36.)			
	Note.	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
<b>1</b> D	urıng th	he tax year, did the orgranization engage in any of the following transactions with one or more	related organizations l	ısted ın Parts II-IV?				
а	Recei	pt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
b	Gıft, g	grant, or capital contribution to related organization(s)				1b		No
c	Gıft, g	grant, or capital contribution from related organization(s)				1c	Yes	
d	Loans	s or loan guarantees to or for related organization(s)				1d	Yes	
e	Loans	s or loan guarantees by related organization(s)				1e	Yes	
f	Divide	ends from related organization(s)				1f		No
g	Sale	of assets to related organization(s)				<b>1</b> g		No
h	Purch	nase of assets from related organization(s)				1h		No
i	Excha	nge of assets with related organization(s)				1i		No
j	Lease	of facilities, equipment, or other assets to related organization(s)				1j		No
k	Lease	e of facilities, equipment, or other assets from related organization(s)				1k	Yes	
I	l Performance of services or membership or fundraising solicitations for related organization(s)							
m	<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s)							
n	Sharın	g of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
o	Sharıı	ng of paid employees with related organization(s)				10	Yes	
р	Reimb	bursement paid to related organization(s) for expenses				1р		No
q	Reimb	bursement paid by related organization(s) for expenses				1q	Yes	
r	Other	transfer of cash or property to related organization(s)				1r		No
s	Other	transfer of cash or property from related organization(s)				<b>1</b> s		No
2	Ifthe	answer to any of the above is "Yes," see the instructions for information on who must comple	te this line, including c	overed relationships	and transaction thresholds			
		(a) Name of other organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	(d) Method of determining an	nount i	nvolved	
See A	dditional	Data Table						
				+				

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under section 512-	section 501(c)(3) organizations?		(f) Share of total income	tal end-of-year	of-year allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		<b>(k)</b> Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
	•							1	_		l		

Software ID: Software Version:

**EIN:** 13-1818723

Name: Anti-Defamation League

Schedule R (Form 990) 2012

**Identifier** 

Page **5** 

## Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Return Reference

> Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
Anti-Defamation League Foundation	С	11,666,189	Actual
Anti-Defamation League Foundation	d	4,000,000	Actual
Anti-Defamation League Foundation	е	4,000,000	Actual
Anti-Defamation League Foundation	] 	267,177	Actual
Anti-Defamation League Foundation	k		Undeterminable
Anti-Defamation League Foundation			Undeterminable
Anti-Defamation League Foundation	m	450,197	Actual
Anti-Defamation League Foundation	n	5,817,870	Actual
Anti-Defamation League Foundation	р	1,060,631	Actual

**Explanation** 

Software ID: Software Version:

**EIN:** 13-1818723

Name: Anti-Defamation League

Form 990, Part VII - Compensation of Compensated Employees, and Indepe	Officers, Dir ndent Contra	ectors	,Tru	ıste	es,	, Key	En	nployees, Highe	st	
<b>(A)</b> Name and Title	(B) Average hours per week (list		than	one one on is ran trust	box s bot d a tee)	th		( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	any hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organizations
BARRY CURTISS-LUSHER NAT'L CHAIR,CH DEVEL COMM'TE	20 0 2 5	х		х				0	0	0
ROBERT G SUGARMAN NAT'L CHAIR, NAT'L COMMISSION	20 0 4 5	х		х				0	0	0
ROBERT H NAFTALY TREAS, NAT'L COMM'N, CH, AUDIT	7 0 5 5	х		х				0	0	0
ERWIN PEARL ASST TREAS, NAT'L COMMISSION	2 0	х		х				0	0	0
MURRAY KOPPELMAN ASST TREAS, NAT'L COMMISSION	2 0 5	х		х				0	0	0
THOMAS C HOMBURGER SECRETARY, NAT'L COMMISSION	2 0 3 5	х		х				0	0	0
I BARRY MEHLER SECRETARY, NAT'L COMMISSION	2 0	х		х				0	0	0
STANFORD BARATZ ASST SECRETARY, NAT'L COMMIS'N	2 0	х		х				0	0	0
GLEN S LEWY PAST NAT'L CHAIR, NAT'L COMMIS	2 0 2 5	х		х				0	0	0
BARBARA B BALSER PAST NAT'L CHAIR, NAT'L COMMIS	2 0 5	х		х				0	0	0
HOWARD P BERKOWITZ PAST NAT'L CHAIR, NAT'L COMMIS	2 0 1 5	х		х				0	0	0
KENNETH J BIALKIN PAST NAT'L CHAIR, NAT'L COMMIS	2 0 5	х		х				0	0	0
BURTON M JOSEPH d313 PAST NAT'L CHAIR, NAT'L COMMIS	2 0 5	х		х				0	0	0
BURTON S LEVINSON PAST NAT'L CHAIR, NAT'L COMMIS	2 0 5	х		х				0	0	0
MELVIN SALBERG PAST NAT'L CHAIR, NAT'L COMMIS	2 0 2 5	х		х				0	0	0
DAVID H STRASSLER PAST NAT'L CHAIR, NAT'L COMMIS	2 0 1 5	х		х				0	0	0
GLEN A TOBIAS PAST NAT'L CHAIR, NAT'L COMMIS	2 0 1 5	х		х				0	0	0
MEYER EISENBERG VICE CHAIR, NAT'L COMMISSION	2 0	х		х				0	0	0
JAMES GROSFELD VICE CHAIR, NAT'L COMMISSION	2 0 5	х		х				0	0	0
YOSSIE HOLLANDER VICE CHAIR, NAT'L COMMISSION	2 0	х		х				0	0	0
CHARLES F KRISER VICE CH NAT'L COMM'N, CH ADMIN	7 0 2 5	х		х				0	0	0
STEVE I LYONS VICE CHAIR, NAT'L COMMISSION	2 0	х		х				0	0	0
CYNTHIA MARKS VICE CHAIR, NAT'L COMMISSION	2 0	х		х				0	0	0
RUTH MOSS VICE CHAIR, NAT'L COMMISSION	2 0	х		х				0	0	0
PAM B SCHAFLER until1212 VICE CHAIR, NAT'L COMMISSION	2 0	х		х				0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (B) (D) (C) (E) (F) Name and Title Position (do not check Reportable Estimated amount Reportable Average hours more than one box, compensation compensation of other unless person is both from the from related compensation per organization (Wan officer and a organizations (Wweek from the director/trustee) 2/1099-MISC) 2/1099-MISC) organization and (list related any Highest compensated employee Former hours organizations Institutional Trustee lonpivi for emplo related organizations trustie below 0 dotted line) 2 0 10SEPH SMUKLER d 712 Х 0 0 VICE CHAIR, NAT'L COMMISSION 2 0 GEORGE STARK 0 0 Х Х 0 VICE CHAIR, NAT'L COMMISSION 2 0 GERALD STEMPLER Х Х 0 0 0 VICE CHAIR, NAT'L COMMISSION 2 0 Х Χ 0 0 0 VICE CHAIR, NAT'L COMMISSION 2 0 MYRON ZIMMERMAN until 113 Х Х 0 0 VICE CHAIR, NAT'L COMMISSION 10 LEONARD ABESS Х 0 0 0 MEMBER, NAT'L COMMISSION 7 0 STEPHEN I ADLER 0 0 Х 0 REG'L BD CH, CH WASHT'N AFFAIRS 1 0 PETER M ALTER 0 Χ 0 MEMBER, NAT'L COMMISSION 1 0 DAVID E APPEL 0 0 0 Х MEMBER, NAT'L COMMISSION 10 0 0 0 X MEMBER, NAT'L COMMISSION 1 0 RONALD D BALSER Χ 0 0 0 MEMBER, NAT'L COMMISSION 6 0 RICHARD BARTON Χ 0 0 MBR NC, CHAIR EDUC COMMITTEE 10 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 STEVEN B BELKIN Χ 0 0 0 MEMBER, NAT'L COMMISSION 1 0 DANIEL J BELLER 0 MEMBER, NAT'L COMMISSION 5 0 MARTIN BELSKY 0 0 0 Х MBR, NAT'L COMM'N, REG'L BD CH 1 0 RIVA T BERELSON 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 MARVIN BERENBLUM Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 BARRY S BERG Χ 0 0 0 MEMBER, NAT'L COMMISSION 5 0 0 0 0 Х MBR, NAT'L COMM'N, REG'L BD CH 1 0 JOAN F BERGER Х O 0 0 MEMBER, NAT'L COMMISSION 1 0 JOSEPH S BERMAN 0 0 0 MEMBER, NAT'L COMMISSION 1.0 JARED O BLUM 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 LINDA J BLUM 0 0 Х 0 MEMBER, NAT'L COMMISSION 1 0 DAVID BODNEY 0 MEMBER, NAT'L COMMISSION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (B) (D) (C) (E) (F) Name and Title Position (do not check Reportable Estimated amount Reportable Average hours more than one box, compensation compensation of other unless person is both from the from related compensation per organization (Wan officer and a organizations (Wweek from the director/trustee) 2/1099-MISC) 2/1099-MISC) organization and (list related any Highest compensated employee Former hours organizations Institutional Trustee lonpivi for emplo related organizations trustie below 0 dotted line) 1 0 BRIAN B BOORSTEIN Х 0 0 MEMBER, NAT'L COMMISSION 1 0 LYNNE Y BORSUK 0 0 Х 0 MEMBER, NAT'L COMMISSION 10 MICHAEL E BOTNICK Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 CYNTHIA D BRODSKY Χ 0 0 0 MEMBER, NAT'L COMMISSION 1 0 REVALEE BRODY Х 0 0 MEMBER, NAT'L COMMISSION 10 BERNARD BROWNSTEIN Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 DAVID P BUCHHOLTZ 0 0 Х 0 MEMBER, NAT'L COMMISSION 6 0 MARTIN L BUDD 0 Х 0 MBR NC, CH OUTRCH & INTERFAITH 1 0 SHELDON O BURMAN 0 0 Х MEMBER, NAT'L COMMISSION 10 MICHAEL A CHERRY 0 0 0 X MEMBER, NAT'L COMMISSION 1 0 EVAN R CHESLER Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 CARL CHUDNOFSKY until 812 Χ 0 0 MEMBER, NAT'L COMMISSION 10 JASON CHUDNOFSKY 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 LINDA J CLIFTON Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 H RODGIN COHEN 0 MEMBER, NAT'L COMMISSION 1 0 LIZA COHEN GATES until 1112 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 ADAM M COLE 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 FAITH COOKLER Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 JONATHAN COOKLER Х 0 0 0 MEMBER, NAT'L COMMISSION 5 0 LAWRENCE COOPER 0 0 0 Х MBR, NAT'L COMM'N, REG'L BD CH 1 0 FILIOT 1 COSGROVE Х O 0 0 MEMBER, NAT'L COMMISSION 1 0 STEVEN CROWN 0 0 0 MEMBER, NAT'L COMMISSION 1.0 TIMOTHY J CURTISS d 612 0 0 0 Х MEMBER, NAT'L COMMISSION 5 0 STEVEN DANIELS 0 0 Х 0 MBR, NAT'L COMM'N, REG'L BD CH 1 0 DAVID GREBLER d 212 0 MEMBER, NAT'L COMMISSION

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (D) (B) (C) (E) (F) Name and Title Position (do not check Reportable Estimated amount Reportable Average hours more than one box, compensation compensation of other unless person is both from the from related compensation per an officer and a organization (Worganizations (Wweek from the director/trustee) 2/1099-MISC) 2/1099-MISC) organization and (list related any Highest compensated employee Former hours organizations Institutional Trustee lonpivi for emplo related organizations trustie below 0 dotted line) 1 0 ROSLYN GOLDSTEIN Х 0 0 MEMBER, NAT'L COMMISSION 1 0 ALAN H GOODMAN 0 0 Х 0 MEMBER, NAT'L COMMISSION 10 CECILIA GOODMAN Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 MARTIN F GREENBERG Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 JEFFREY B GREENE Х 0 0 MEMBER, NAT'L COMMISSION 10 EILEEN GREENLAND Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 JANE CUTLER GREENSPAN 0 0 Х 0 MEMBER, NAT'L COMMISSION 1 0 KARYN GREENWALD 0 Х 0 MEMBER, NAT'L COMMISSION 1 0 MURRAY GREIFF 0 0 0 Х MEMBER, NAT'L COMMISSION 10 DAVID GROSSMAN 0 0 0 X MEMBER, NAT'L COMMISSION 10 FRANKLIN 1 HARBERG Х 0 0 0 MEMBER. NAT'L COMMISSION 5 0 JOHN B HARRIS Χ 0 0 MBR, NAT'L COMM'N, REG'L BD CH 10 GERALD W HARTER 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 SHELDON HEARST Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 DAVID S HERSHBERG Х 0 MEMBER, NAT'L COMMISSION 1 0 EDWARD S HERSHFIELD 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 DAVID B HERTZOG 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 GATL GOLDSTEIN HEYMAN Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 DAVID HIRSON Χ 0 0 0 MEMBER, NAT'L COMMISSION 10 IRWIN HOCHBERG 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 SUSAN KATZ HOFFMAN Х O 0 0 MEMBER, NAT'L COMMISSION 1 0 JAMES HOFHEIMER until 1012 0 0 0 MEMBER, NAT'L COMMISSION 1.0 LOUISE P HOMBURGER 0 0 0 Х MEMBER, NAT'L COMMISSION 9 0 ERIC HORODAS 0 0 Х 0 REG'L BD CH, CH DEVEL COMM'TE 5 1 0 GERALD D HOROWITZ 0 MEMBER, NAT'L COMMISSION

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (B) (D) (C) (E) (F) Name and Title Position (do not check Reportable Estimated amount Reportable Average hours more than one box, compensation compensation of other unless person is both from the from related compensation per organization (Wan officer and a organizations (Wweek from the director/trustee) 2/1099-MISC) 2/1099-MISC) organization and (list related any Highest compensated employee Former hours organizations Institutional Trustee lonpivi for emplo related organizations trustie below 0 dotted line) 1 0 MICHAEL P KRASNY Х 0 0 MEMBER, NAT'L COMMISSION 1 0 CHARLES J KURLAND 0 0 Х 0 MEMBER, NAT'L COMMISSION 10 JAMES KURTZ-PHELAN Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 GARY J KUSHNER Χ 0 0 0 MEMBER, NAT'L COMMISSION 1 0 DOUGLAS S LAND Х 0 0 MEMBER, NAT'L COMMISSION 5 0 Х 0 0 0 MBR, NAT'L COMM'N, REG'L BD CH 5 1 0 HOWARD LANDAU 0 0 Х 0 MEMBER, NAT'L COMMISSION 1 0 RUTH LIANSNER 0 Х 0 MEMBER, NAT'L COMMISSION 1 0 ALLEN M LAWRENCE 0 0 0 Х MEMBER, NAT'L COMMISSION 10 FREDERICK M LAWRENCE 0 0 0 X MEMBER, NAT'L COMMISSION 1 0 ALAN LAZOWSKI Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 JONATHAN LEADER Χ 0 0 MEMBER, NAT'L COMMISSION 10 THOMAS J LEANSE 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 MELVIN LECHNER Χ 0 0 0 MEMBER, NAT'L COMMISSION 1 0 BRUNO LEDWIN Х 0 MEMBER, NAT'L COMMISSION 1 0 MICHAEL LERNER 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 BRADLEY A LEVIN 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 STEPHEN A LEVIN Х 0 0 0 MEMBER, NAT'L COMMISSION 1 0 ANN LEVINE Χ 0 0 0 MEMBER, NAT'L COMMISSION 5 0 JEFFREY S LEVINGER 0 0 0 Х MBR, NAT'L COMM'N, REG'L BD CH 1 0 GARY H LEVINSON Х O 0 0 MEMBER, NAT'L COMMISSION 1 0 BARRY LEVITT 0 0 0 MEMBER, NAT'L COMMISSION 1.0 BEVERLY LEVY 0 0 0 Х MEMBER, NAT'L COMMISSION 1 0 DANIEL M LEVY 0 0 Х 0 MEMBER, NAT'L COMMISSION 1 0 MARVIN LEVY 0 0 MEMBER, NAT'L COMMISSION

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent			,,,,,	15 LE	;65,	Rey	, E11	npioyees, nighe		
(A) Name and Title	(B) Average hours per week (list any	Positio more unless an d	than	onot one son is er and trust	box, s bot d a tee)	, th	•	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
HARVEY J WOLKOFF MEMBER, NAT'L COMMISSION	1 0	Х						0	0	0
STEPHEN ZACK MEMBER, NAT'L COMMISSION	1 0	х						0	0	0
FRED S ZEIDMAN MEMBER, NAT'L COMMISSION	1 0	х						0	0	0
ROBERT ZEIDMAN until 1112 MEMBER, NAT'L COMMISSION	1 0	х						0	0	0
MARTINE ZINN MEMBER, NAT'L COMMISSION	1 0	х						0	0	0
ROBERT L ZUCHERMAN MEMBER, NAT'L COMMISSION	1 0	х						0	0	0
ARIE ZWEIG MEMBER, NAT'L COMMISSION	1 0	х						0	0	0
ABRAHAM H FOXMAN NATional DIRECTOR(sch j,ptIII)	20 0 20 0	х		х				1,866,965	1,866,965	68,394
MICHAEL A KELLMAN CHIEF FINANCIAL OFFICER	24 0 16 0			х				150,744	100,496	40,321
CLIFFORD SCHECHTER DIRECTOR OF NAT DVLPMT	24 0 16 0				х			145,465	96,976	40,240
KENNETH JACOBSON DEPUTY NATIONAL DIRECTOR	40 0				х			234,738	0	17,253
IRA R WOLFSON DIR OF REGIONAL OPERATIONS	40 0				х			211,961	0	18,851
DAVID S WAREN DIR OF EDUCATION	40 0				х			199,164	0	37,265
DEBORAH G LAUTER DIR OF CIVIL RIGHTS	40 0				х			191,251	0	34,009
STEVEN C SHEINBERG GENERAL COUNSEL	20 0 20 0				х			75,253	75,253	15,642
AMANDA F SUSSKIND LA REGIONAL DIRECTOR	40 0					х		215,648	0	18,760
LINDA S ZISK DIRECTOR OF FAMILY PHIL	20 0 20 0					х		103,583	103,583	37,822
LONNIE J NASATIR CHICAGO REGIONAL DIRECTOR	40 0					х		204,792	0	34,320
MICHAEL A SALBERG DIR OF INTERNATIONAL AFFAIRS	40 0					х		201,003	0	39,202
SAMUEL V MEMBERG DIR OF INFORMATION TECHNOLOGY	30 0 10 0					х		150,311	50,104	34,111