

Form **990**  
 Department of the Treasury  
 Internal Revenue Service

**Return of Organization Exempt From Income Tax**  
 Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)  
 Do not enter social security numbers on this form as it may be made public  
 Information about Form 990 and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990)

OMB No 1545-0047  
**2014**  
**Open to Public Inspection**

**A For the 2014 calendar year, or tax year beginning 01-01-2014, and ending 12-31-2014**

<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization THE FOUNDATION CENTER % MS LORENA NOGARA Doing business as		<b>D</b> Employer identification number 13-1837418
	Number and street (or P O box if mail is not delivered to street address) Room/suite 79 FIFTH AVENUE Suite	<b>E</b> Telephone number (212) 620-4230	
	City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 100033076		<b>G</b> Gross receipts \$ 23,825,794
<b>F</b> Name and address of principal officer BRADFORD K SMITH 79 FIFTH AVENUE NEW YORK, NY 100033076		<b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions) <b>H(c)</b> Group exemption number	
<b>I</b> Tax-exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no ) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
<b>J</b> Website: WWW FOUNDATIONCENTER ORG			
<b>K</b> Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other			<b>L</b> Year of formation 1956
			<b>M</b> State of legal domicile NY

**Part I Summary**

<b>Activities &amp; Governance</b>	<b>1</b> Briefly describe the organization's mission or most significant activities THE FOUNDATION CENTER'S MISSION IS TO STRENGTHEN THE SOCIAL SECTOR BY ADVANCING KNOWLEDGE ABOUT PHILANTHROPY IN THE UNITED STATES AND AROUND THE WORLD				
	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets				
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	13		
<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	12			
<b>5</b> Total number of individuals employed in calendar year 2014 (Part V, line 2a)	<b>5</b>	211			
<b>6</b> Total number of volunteers (estimate if necessary)	<b>6</b>	12			
<b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	74,950			
<b>b</b> Net unrelated business taxable income from Form 990-T, line 34	<b>7b</b>	-6,021			
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h)	Prior Year	15,907,716	Current Year	9,061,221
	<b>9</b> Program service revenue (Part VIII, line 2g)		13,629,131		13,669,697
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)		625,132		723,466
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		82,265		74,950
	<b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		30,244,244		23,529,334
	<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0	
<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)			0		0
<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)			14,651,733		15,043,099
<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)			0		80,668
<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) <b>858,077</b>					
<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			10,356,759		10,014,185
<b>18</b> Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		25,008,492		25,137,952	
<b>19</b> Revenue less expenses Subtract line 18 from line 12		5,235,752		-1,608,618	
<b>Net Assets or Fund Balances</b>			<b>Beginning of Current Year</b>	<b>End of Year</b>	
	<b>20</b> Total assets (Part X, line 16)		41,457,861		41,125,518
	<b>21</b> Total liabilities (Part X, line 26)		8,058,413		8,966,106
<b>22</b> Net assets or fund balances Subtract line 21 from line 20		33,399,448		32,159,412	

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

<b>Sign Here</b>	***** Signature of officer	
	LORENA NOGARA CONTROLLER/TREASURER Type or print name and title	
<b>Paid Preparer Use Only</b>	Prnt/Type preparer's name KPMG LLP	Preparer's signature KPMG LLP
	Firm's name <b>KPMG LLP</b>	
	Firm's address <b>345 Park Avenue</b> New York, NY 101540102	

May the IRS discuss this return with the preparer shown above? (see instructions)  
**For Paperwork Reduction Act Notice, see the separate instructions.**

**Part III Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III

**1** Briefly describe the organization's mission

TO STRENGTHEN THE SOCIAL SECTOR BY ADVANCING KNOWLEDGE ABOUT PHILANTHROPY IN THE U S AND AROUND THE WORLD FOR MORE INFORMATION, SEE SCHEDULE O

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No

If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes  No

If "Yes," describe these changes on Schedule O

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

**4a** (Code ) (Expenses \$ 9,079,171 including grants of \$ ) (Revenue \$ 11,338,221 )  
DATA COLLECTION AND PUBLICATIONS - SEE SCHEDULE O

**4b** (Code ) (Expenses \$ 5,211,992 including grants of \$ ) (Revenue \$ 1,396,956 )  
LIBRARY/LEARNING CENTERS AND OTHER PUBLIC SERVICES - SEE SCHEDULE O

**4c** (Code ) (Expenses \$ 5,276,938 including grants of \$ ) (Revenue \$ 1,009,470 )  
RESEARCH AND OTHER PROGRAMS - SEE SCHEDULE O

**4d** Other program services (Describe in Schedule O )  
(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e Total program service expenses** 19,568,101

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> <input checked="" type="checkbox"/>	Yes	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? <input checked="" type="checkbox"/>	Yes	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		No
<b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		No
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		No
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> <input checked="" type="checkbox"/>		No
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> <input checked="" type="checkbox"/>		No
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> <input checked="" type="checkbox"/>		No
<b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> <input checked="" type="checkbox"/>		No
<b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> <input checked="" type="checkbox"/>	Yes	
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> <input checked="" type="checkbox"/>	Yes	
<b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> <input checked="" type="checkbox"/>	Yes	
<b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> <input checked="" type="checkbox"/>		No
<b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> <input checked="" type="checkbox"/>		No
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> <input checked="" type="checkbox"/>	Yes	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> <input checked="" type="checkbox"/>	Yes	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> <input checked="" type="checkbox"/>	Yes	
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> <input checked="" type="checkbox"/>		No
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		No
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?		No
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> <input checked="" type="checkbox"/>	Yes	
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> <input checked="" type="checkbox"/>		No
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> <input checked="" type="checkbox"/>		No
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)		No
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		No
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		No
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		No
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

**Part IV Checklist of Required Schedules** (continued)

<b>21</b>	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II . . .</i>	<b>21</b>		No
<b>22</b>	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III . . .</i>	<b>22</b>		No
<b>23</b>	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J . . .</i>	<b>23</b>	Yes	
<b>24a</b>	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a . . .</i>	<b>24a</b>		No
<b>b</b>	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .	<b>24b</b>		
<b>c</b>	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . .	<b>24c</b>		
<b>d</b>	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .	<b>24d</b>		
<b>25a</b>	<b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I . . .</i>	<b>25a</b>		No
<b>b</b>	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I . . .</i>	<b>25b</b>		No
<b>26</b>	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II . . .</i>	<b>26</b>		No
<b>27</b>	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III . . .</i>	<b>27</b>		No
<b>28</b>	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
<b>a</b>	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . .</i>	<b>28a</b>		No
<b>b</b>	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . .</i>	<b>28b</b>		No
<b>c</b>	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV . . .</i>	<b>28c</b>		No
<b>29</b>	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M . . .</i>	<b>29</b>		No
<b>30</b>	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M . . .</i>	<b>30</b>		No
<b>31</b>	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I . . .</i>	<b>31</b>		No
<b>32</b>	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II . . .</i>	<b>32</b>		No
<b>33</b>	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I . . .</i>	<b>33</b>		No
<b>34</b>	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 . . .</i>	<b>34</b>		No
<b>35a</b>	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	<b>35a</b>		No
<b>b</b>	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2 . . .</i>	<b>35b</b>		
<b>36</b>	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 . . .</i>	<b>36</b>		No
<b>37</b>	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI . . .</i>	<b>37</b>		No
<b>38</b>	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . .	<b>38</b>	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Table with columns for question numbers (1a-14b), Yes/No responses, and numerical values. Includes questions about Form 1096, Form W-2G, Form W-3, and various organizational requirements.

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year . . . . .		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
<b>1b</b>	Enter the number of voting members included in line 1a, above, who are independent . . . . .		
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .		No
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . .		No
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .	Yes	
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .		No
<b>6</b>	Did the organization have members or stockholders? . . . . .		No
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .		No
<b>7b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . . . .		No
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
<b>8a</b>	a The governing body? . . . . .	Yes	
<b>8b</b>	b Each committee with authority to act on behalf of the governing body? . . . . .	Yes	
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .		No

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates? . . . . .	Yes	
<b>10b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . .	Yes	
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . . . .	Yes	
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .	Yes	
<b>12b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .	Yes	
<b>12c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done . . . . .	Yes	
<b>13</b>	Did the organization have a written whistleblower policy? . . . . .	Yes	
<b>14</b>	Did the organization have a written document retention and destruction policy? . . . . .	Yes	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>15a</b>	a The organization's CEO, Executive Director, or top management official . . . . .	Yes	
<b>15b</b>	b Other officers or key employees of the organization . . . . .	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .		No
<b>16b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . .		

**Section C. Disclosure**

<b>17</b>	List the States with which a copy of this Form 990 is required to be filed <input checked="" type="checkbox"/> AR, <input checked="" type="checkbox"/> CA, <input checked="" type="checkbox"/> CO, <input checked="" type="checkbox"/> CT, <input checked="" type="checkbox"/> FL, <input checked="" type="checkbox"/> GA, <input checked="" type="checkbox"/> HI, <input checked="" type="checkbox"/> IL, <input checked="" type="checkbox"/> KS, <input checked="" type="checkbox"/> ME, <input checked="" type="checkbox"/> MD, <input checked="" type="checkbox"/> MA, <input checked="" type="checkbox"/> MI, <input checked="" type="checkbox"/> MN, <input checked="" type="checkbox"/> NH, <input checked="" type="checkbox"/> NJ, <input checked="" type="checkbox"/> NM, <input checked="" type="checkbox"/> NY, <input checked="" type="checkbox"/> NC, <input checked="" type="checkbox"/> OH, <input checked="" type="checkbox"/> OK, <input checked="" type="checkbox"/> OR, <input checked="" type="checkbox"/> PA, <input checked="" type="checkbox"/> SC, <input checked="" type="checkbox"/> TN, <input checked="" type="checkbox"/> VA, <input checked="" type="checkbox"/> WA
<b>18</b>	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. <input checked="" type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O)
<b>19</b>	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
<b>20</b>	State the name, address, and telephone number of the person who possesses the organization's books and records <input checked="" type="checkbox"/> MS LORENA NOGARA 79 FIFTH AVENUE NEW YORK, NY 100033076 (212) 620-4230

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII  └─┘

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

• List all of the organization's **current** key employees, if any See instructions for definition of "key employee "

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

• List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) P RUSSELL HARDIN CHAIRMAN	1 0 ..... 0 0	X		X				0	0	0
(2) CLOTILDE PEREZ-BODE DEDECKER VICE CHAIRMAN	1 0 ..... 0 0	X		X				0	0	0
(3) JOHN COLBORN TRUSTEE	1 0 ..... 0 0	X						0	0	0
(4) PATRICK COLLINS TRUSTEE	1 0 ..... 0 0	X						0	0	0
(5) NEAL HEGARTY TRUSTEE	1 0 ..... 0 0	X						0	0	0
(6) MICHAEL F HAYES TRUSTEE UNTIL MARCH 2014	1 0 ..... 0 0	X						0	0	0
(7) DEBORAH D HOOVER TRUSTEE	1 0 ..... 0 0	X						0	0	0
(8) DOMINICK J IMPEMBA TRUSTEE	1 0 ..... 0 0	X						0	0	0
(9) SUSAN KISH TRUSTEE	1 0 ..... 0 0	X						0	0	0
(10) PATRICK MCCARTHY TRUSTEE	1 0 ..... 0 0	X						0	0	0
(11) VALDEMAR DE OLIVEIRA NETO TRUSTEE	1 0 ..... 0 0	X						0	0	0
(12) MARCIA A SMITH TRUSTEE	1 0 ..... 0 0	X						0	0	0
(13) MAUREEN H SMYTH TRUSTEE UNTIL MARCH 2014	1 0 ..... 0 0	X						0	0	0
(14) BARRON M TENNY TRUSTEE UNTIL MARCH 2014	1 0 ..... 0 0	X						0	0	0

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(15) YVETTE J ALBERDINGK THIJM TRUSTEE	1 0 0 0	X						0	0	0
(16) BRADFORD K SMITH PRESIDENT	50 0 0 0	X		X				588,094	0	52,381
(17) LORENA NOGARA TREASURER & CONTROLLER	50 0 0 0			X				156,254	0	19,165
(18) LISA L PHILP SECRETARY & VP STRATEGIC PHIL	50 0 0 0			X				226,863	0	30,558
(19) ROBERT J YAEGER VP - FINANCIAL STRATEGY	50 0 0 0					X		226,217	0	14,409
(20) LAWRENCE T MCGILL VP - RESEARCH	50 0 0 0					X		195,627	0	51,887
(21) JEFFREY A FALKENSTEIN VP - DATA ACQUISITION	50 0 0 0					X		169,995	0	48,067
(22) EDWARD J VENTURI VP - INFORMATION TECH	50 0 0 0					X		168,436	0	47,754
(23) TUSHAR DESHPANDE VP - DATA AND TECHNOLOGY STRAT	50 0 0 0					X		184,376	0	12,520

<b>1b Sub-Total</b>			
<b>c Total from continuation sheets to Part VII, Section A</b>			
<b>d Total (add lines 1b and 1c)</b>	1,915,862	0	276,741

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **26**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
SLALOM CONSULTING, PO BOX 101416 PASADENA, CA 91189	IT CONSULTING	955,464
CONTEGRA, 200 MAMARONECK AVENUE WHITE PLAINS, NY 10601	IT CONSULTING	570,517
INTRICITY LLC, 244 FIFTH AVE SUITE 2026 NEWYORK, NY 10001	IT SERVICES	328,005
COMMONFUND, 15 OLD DANBURY ROAD PO BOX 812 WILTON, CT 068970812	INVESTMENT SERVICES	244,528
BEACONFIRE CONSULTING, 2300 CLARENDON BLVD SUITE 1100 ARLINGTON, VA 22201	IT CONSULTING	227,166

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **10**



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1a</b>	Federated campaigns . . . . . <b>1a</b>					
	<b>b</b>	Membership dues . . . . . <b>1b</b>					
	<b>c</b>	Fundraising events . . . . . <b>1c</b>					
	<b>d</b>	Related organizations . . . . . <b>1d</b>					
	<b>e</b>	Government grants (contributions) <b>1e</b>					
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above <b>1f</b>	9,061,221				
	<b>g</b>	Noncash contributions included in lines 1a-1f \$					
	<b>h</b>	<b>Total.</b> Add lines 1a-1f . . . . .	9,061,221				
<b>Program Service Revenue</b>	<b>2a</b>	PRODUCT REVENUE	611710	11,338,221	11,338,221		
	<b>b</b>	EDUCATIONAL PROGRAM REVENUE	611710	705,861	705,861		
	<b>c</b>	ASSOCIATES PROGRAM MEMBERSHIP FEES	611710	70,127	70,127		
	<b>d</b>	DATABASE SEARCH REVENUE	611710	136,457	136,457		
	<b>e</b>	FUNDING INFO NETWORK MEMBERSHIP FEES	611710	484,511	484,511		
	<b>f</b>	All other program service revenue		934,520	934,520		
	<b>g</b>	<b>Total.</b> Add lines 2a-2f . . . . .		13,669,697			
	<b>Other Revenue</b>	<b>3</b>	Investment income (including dividends, interest, and other similar amounts) . . . . .		490,597		490,597
<b>4</b>		Income from investment of tax-exempt bond proceeds . . . . .		0			
<b>5</b>		Royalties . . . . .		0			
<b>6a</b>		Gross rents	(i) Real				
			(ii) Personal				
			Less rental expenses				
			<b>c</b> Rental income or (loss)	0	0		
<b>d</b>		Net rental income or (loss) . . . . .		0			
<b>7a</b>		Gross amount from sales of assets other than inventory	(i) Securities	529,329			
			(ii) Other				
			Less cost or other basis and sales expenses	296,460			
			<b>c</b> Gain or (loss)	232,869			
<b>d</b>		Net gain or (loss) . . . . .		232,869		232,869	
<b>8a</b>		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 . . . . .	<b>a</b>				
<b>b</b>		Less direct expenses . . . . . <b>b</b>					
<b>c</b>	Net income or (loss) from fundraising events . . . . .		0				
<b>9a</b>	Gross income from gaming activities See Part IV, line 19 . . . . .	<b>a</b>					
<b>b</b>	Less direct expenses . . . . . <b>b</b>						
<b>c</b>	Net income or (loss) from gaming activities . . . . .		0				
<b>10a</b>	Gross sales of inventory, less returns and allowances . . . . .	<b>a</b>					
		<b>b</b> Less cost of goods sold . . . . . <b>b</b>					
		<b>c</b> Net income or (loss) from sales of inventory . . . . .		0			
Miscellaneous Revenue		Business Code					
<b>11a</b>	PHILANTHROPY NEWS DIGEST & JOB CORNER	541800	74,210		74,210		
<b>b</b>	FEE FOR FACILITIES SET UP FROM	561000	740		740		
<b>c</b>							
<b>d</b>	All other revenue . . . . .						
<b>e</b>	<b>Total.</b> Add lines 11a-11d . . . . .		74,950				
<b>12</b>	<b>Total revenue.</b> See Instructions . . . . .		23,529,334	13,669,697	74,950	723,466	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX

<b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>		<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
<b>1</b>	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .	0			
<b>2</b>	Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .	0			
<b>3</b>	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 . . . . .	0			
<b>4</b>	Benefits paid to or for members . . . . .	0			
<b>5</b>	Compensation of current officers, directors, trustees, and key employees . . . . .	1,077,068	720,258	276,142	80,668
<b>6</b>	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .	0			
<b>7</b>	Other salaries and wages . . . . .	10,770,099	8,565,205	1,747,351	457,543
<b>8</b>	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . .	1,024,318	813,158	167,877	43,283
<b>9</b>	Other employee benefits . . . . .	1,323,468	1,031,303	227,854	64,311
<b>10</b>	Payroll taxes . . . . .	928,814	737,342	152,225	39,247
<b>11</b>	Fees for services (non-employees)				
<b>a</b>	Management . . . . .	0			
<b>b</b>	Legal . . . . .	77,904	32,213	45,691	
<b>c</b>	Accounting . . . . .	121,530		121,530	
<b>d</b>	Lobbying . . . . .	0			
<b>e</b>	Professional fundraising services. See Part IV, line 17 . . . . .	0			
<b>f</b>	Investment management fees . . . . .	264,528		264,528	
<b>g</b>	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) . . . . .	2,038,361	1,521,854	515,908	599
<b>12</b>	Advertising and promotion . . . . .	72,178	70,678	1,500	0
<b>13</b>	Office expenses . . . . .	699,387	629,960	63,241	6,186
<b>14</b>	Information technology . . . . .	1,130,938	951,708	166,316	12,914
<b>15</b>	Royalties . . . . .	2,491	2,491	0	0
<b>16</b>	Occupancy . . . . .	2,717,388	2,185,065	427,152	105,171
<b>17</b>	Travel . . . . .	683,592	613,996	66,289	3,307
<b>18</b>	Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .	0			
<b>19</b>	Conferences, conventions, and meetings . . . . .	171,129	114,317	56,575	237
<b>20</b>	Interest . . . . .	0			
<b>21</b>	Payments to affiliates . . . . .	0			
<b>22</b>	Depreciation, depletion, and amortization . . . . .	750,781	582,780	135,492	32,509
<b>23</b>	Insurance . . . . .	142,591	8	142,583	
<b>24</b>	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) . . . . .				
<b>a</b>	PRINTING AND DUPLICATING	289,048	278,285	10,763	
<b>b</b>	SEMINAR INSTRUCTION	131,231	131,231		
<b>c</b>	LIBRARY ACQUISITION	64,658	63,904	754	
<b>d</b>	PUBLICATION DISTRIBUTION	22,248	22,248		
<b>e</b>	All other expenses	634,202	500,097	122,003	12,102
<b>25</b>	<b>Total functional expenses.</b> Add lines 1 through 24e	25,137,952	19,568,101	4,711,774	858,077
<b>26</b>	<b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash-non-interest-bearing . . . . .	126,397	<b>1</b>	147,217
	<b>2</b> Savings and temporary cash investments . . . . .	12,309,556	<b>2</b>	13,032,172
	<b>3</b> Pledges and grants receivable, net . . . . .	12,148,677	<b>3</b>	7,377,015
	<b>4</b> Accounts receivable, net . . . . .	739,681	<b>4</b>	557,403
	<b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .	0	<b>5</b>	0
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L . . . . .	0	<b>6</b>	0
	<b>7</b> Notes and loans receivable, net . . . . .	0	<b>7</b>	0
	<b>8</b> Inventories for sale or use . . . . .	89,289	<b>8</b>	87,679
	<b>9</b> Prepaid expenses and deferred charges . . . . .	315,978	<b>9</b>	556,571
	<b>10a</b> Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D . . . . .	14,823,707		
	<b>b</b> Less accumulated depreciation . . . . .	11,292,791		
	<b>11</b> Investments—publicly traded securities . . . . .	0	<b>11c</b>	3,530,916
	<b>12</b> Investments—other securities See Part IV, line 11 . . . . .	14,513,831	<b>12</b>	15,836,545
	<b>13</b> Investments—program-related See Part IV, line 11 . . . . .	0	<b>13</b>	0
	<b>14</b> Intangible assets . . . . .	0	<b>14</b>	0
	<b>15</b> Other assets See Part IV, line 11 . . . . .	0	<b>15</b>	0
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .	41,457,861	<b>16</b>	41,125,518	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	1,437,025	<b>17</b>	1,403,755
	<b>18</b> Grants payable . . . . .	0	<b>18</b>	0
	<b>19</b> Deferred revenue . . . . .	4,955,572	<b>19</b>	5,430,117
	<b>20</b> Tax-exempt bond liabilities . . . . .	0	<b>20</b>	0
	<b>21</b> Escrow or custodial account liability Complete Part IV of Schedule D . . . . .	0	<b>21</b>	0
	<b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . .	0	<b>22</b>	0
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .	0	<b>23</b>	0
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .	0	<b>24</b>	0
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D . . . . .	1,665,816	<b>25</b>	2,132,234
	<b>26 Total liabilities.</b> Add lines 17 through 25 . . . . .	8,058,413	<b>26</b>	8,966,106
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>			
	<b>27</b> Unrestricted net assets . . . . .	14,463,153	<b>27</b>	17,094,780
	<b>28</b> Temporarily restricted net assets . . . . .	17,222,295	<b>28</b>	13,350,632
	<b>29</b> Permanently restricted net assets . . . . .	1,714,000	<b>29</b>	1,714,000
	<b>Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b>			
	<b>30</b> Capital stock or trust principal, or current funds . . . . .		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds . . . . .		<b>32</b>	
<b>33</b> Total net assets or fund balances . . . . .	33,399,448	<b>33</b>	32,159,412	
<b>34</b> Total liabilities and net assets/fund balances . . . . .	41,457,861	<b>34</b>	41,125,518	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	23,529,334
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	25,137,952
<b>3</b>	Revenue less expenses Subtract line 2 from line 1	<b>3</b>	-1,608,618
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	<b>4</b>	33,399,448
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	881,935
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	-513,353
<b>10</b>	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	<b>10</b>	32,159,412

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
<b>1</b>	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
<b>2a</b>	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
<b>2b</b>	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
<b>2c</b>	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
<b>3a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
<b>3b</b>	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

**SCHEDULE A**  
(Form 990 or 990EZ)

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

**2014**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
THE FOUNDATION CENTER

Employer identification number  
13-1837418

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2  A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E )
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state \_\_\_\_\_
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II )
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II )
- 8  A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2)**. (Complete Part III )
- 10  An organization organized and operated exclusively to test for public safety See **section 509(a)(4)**.
- 11  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3)**. Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
  - f Enter the number of supported organizations . . . . . \_\_\_\_\_
  - g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	7,239,719	7,884,538	14,326,112	15,907,716	9,061,221	54,419,306
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge						0
<b>4 Total.</b> Add lines 1 through 3	7,239,719	7,884,538	14,326,112	15,907,716	9,061,221	54,419,306
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						20,891,794
<b>6 Public support.</b> Subtract line 5 from line 4						33,527,512

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
<b>7</b> Amounts from line 4	7,239,719	7,884,538	14,326,112	15,907,716	9,061,221	54,419,306
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	386,663	419,328	379,577	424,982	490,597	2,101,147
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on						0
<b>10</b> Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI )						0
<b>11 Total support</b> Add lines 7 through 10						56,520,453
<b>12</b> Gross receipts from related activities, etc (see instructions)					<b>12</b>	67,138,386
<b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2014 (line 6, column (f) divided by line 11, column (f))	<b>14</b>	59 319 %
<b>15</b> Public support percentage for 2013 Schedule A, Part II, line 14	<b>15</b>	57 108 %
<b>16a 33 1/3% support test—2014.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization <input checked="" type="checkbox"/>		
<b>b 33 1/3% support test—2013.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization <input type="checkbox"/>		
<b>17a 10%-facts-and-circumstances test—2014.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization <input type="checkbox"/>		
<b>b 10%-facts-and-circumstances test—2013.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization <input type="checkbox"/>		
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions <input type="checkbox"/>		

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
<b>8 Public support</b> (Subtract line 7c from line 6)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
<b>9</b> Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						
<b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ▶						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))	<b>15</b>	
<b>16</b> Public support percentage from 2013 Schedule A, Part III, line 15	<b>16</b>	

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2014</b> (line 10c, column (f) divided by line 13, column (f))	<b>17</b>	
<b>18</b> Investment income percentage from <b>2013</b> Schedule A, Part III, line 17	<b>18</b>	

- 19a 33 1/3% support tests—2014.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ▶
- b 33 1/3% support tests—2013.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ▶
- 20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .		
<b>b</b> Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>c</b> Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>10a</b> Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.		
<b>b</b> Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
<b>b</b> A family member of a person described in (a) above?		
<b>c</b> A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.		



**Part IV Supporting Organizations** (continued)**Section B. Type I Supporting Organizations**

- 1** Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*
- 2** Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.*

	Yes	No
<b>1</b>		
<b>2</b>		

**Section C. Type II Supporting Organizations**

- 1** Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*

	Yes	No
<b>1</b>		

**Section D. All Type III Supporting Organizations**

- 1** Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2** Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).*
- 3** By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.*

	Yes	No
<b>1</b>		
<b>2</b>		
<b>3</b>		

**Section E. Type III Functionally-Integrated Supporting Organizations**

- 1** Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (**see instructions**)
- a**  The organization satisfied the Activities Test. Complete **line 2** below.
- b**  The organization is the parent of each of its supported organizations. Complete **line 3** below.
- c**  The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
- 2** Activities Test **Answer (a) and (b) below.**

- a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*
- b** Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*
- 3** Parent of Supported Organizations **Answer (a) and (b) below.**
- a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in Part VI.*
- b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in Part VI the role played by the organization in this regard.*

	Yes	No
<b>2a</b>		
<b>2b</b>		
<b>3a</b>		
<b>3b</b>		

**Part V – Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

**Section A - Adjusted Net Income**

	(A) Prior Year	(B) Current Year (optional)
<b>1</b> Net short-term capital gain	<b>1</b>	
<b>2</b> Recoveries of prior-year distributions	<b>2</b>	
<b>3</b> Other gross income (see instructions)	<b>3</b>	
<b>4</b> Add lines 1 through 3	<b>4</b>	
<b>5</b> Depreciation and depletion	<b>5</b>	
<b>6</b> Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	<b>6</b>	
<b>7</b> Other expenses (see instructions)	<b>7</b>	
<b>8</b> <b>Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)	<b>8</b>	

**Section B - Minimum Asset Amount**

	(A) Prior Year	(B) Current Year (optional)
<b>1</b> Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	<b>1</b>	
<b>a</b> Average monthly value of securities	<b>1a</b>	
<b>b</b> Average monthly cash balances	<b>1b</b>	
<b>c</b> Fair market value of other non-exempt-use assets	<b>1c</b>	
<b>d</b> <b>Total</b> (add lines 1a, 1b, and 1c)	<b>1d</b>	
<b>e</b> <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI) _____		
<b>2</b> Acquisition indebtedness applicable to non-exempt use assets	<b>2</b>	
<b>3</b> Subtract line 2 from line 1d	<b>3</b>	
<b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	<b>4</b>	
<b>5</b> Net value of non-exempt-use assets (subtract line 4 from line 3)	<b>5</b>	
<b>6</b> Multiply line 5 by .035	<b>6</b>	
<b>7</b> Recoveries of prior-year distributions	<b>7</b>	
<b>8</b> <b>Minimum Asset Amount</b> (add line 7 to line 6)	<b>8</b>	

**Section C - Distributable Amount**

		Current Year
<b>1</b> Adjusted net income for prior year (from Section A, line 8, Column A)	<b>1</b>	
<b>2</b> Enter 85% of line 1	<b>2</b>	
<b>3</b> Minimum asset amount for prior year (from Section B, line 8, Column A)	<b>3</b>	
<b>4</b> Enter greater of line 2 or line 3	<b>4</b>	
<b>5</b> Income tax imposed in prior year	<b>5</b>	
<b>6</b> <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	<b>6</b>	
<b>7</b> <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

<b>Section D - Distributions</b>	<b>Current Year</b>
<b>1</b> Amounts paid to supported organizations to accomplish exempt purposes	
<b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
<b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations	
<b>4</b> Amounts paid to acquire exempt-use assets	
<b>5</b> Qualified set-aside amounts (prior IRS approval required)	
<b>6</b> Other distributions (describe in Part VI) See instructions	
<b>7 Total annual distributions.</b> Add lines 1 through 6	
<b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
<b>9</b> Distributable amount for 2014 from Section C, line 6	
<b>10</b> Line 8 amount divided by Line 9 amount	

<b>Section E - Distribution Allocations (see instructions)</b>	<b>(i) Excess Distributions</b>	<b>(ii) Underdistributions Pre-2014</b>	<b>(iii) Distributable Amount for 2014</b>
<b>1</b> Distributable amount for 2014 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2014 (reasonable cause required--see instructions)			
<b>3</b> Excess distributions carryover, if any, to 2014			
<b>a</b> From 2009. . . . .			
<b>b</b> From 2010. . . . .			
<b>c</b> From 2011. . . . .			
<b>d</b> From 2012. . . . .			
<b>e</b> From 2013. . . . .			
<b>f Total</b> of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2014 distributable amount			
<b>i</b> Carryover from 2009 not applied (see instructions)			
<b>j</b> Remainder Subtract lines 3g, 3h, and 3i from 3f			
<b>4</b> Distributions for 2014 from Section D, line 7 \$ _____			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2014 distributable amount			
<b>c</b> Remainder Subtract lines 4a and 4b from 4			
<b>5</b> Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
<b>6</b> Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2015.</b> Add lines 3j and 4c			
<b>8</b> Breakdown of line 7			
<b>a</b> From 2010. . . . .			
<b>b</b> From 2011. . . . .			
<b>c</b> From 2012. . . . .			
<b>d</b> From 2013. . . . .			
<b>e</b> From 2014. . . . .			

**Part VI Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

**Facts And Circumstances Test**

Return Reference

Explanation

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No 1545-0047

2014

Open to Public Inspection

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

Name of the organization THE FOUNDATION CENTER

Employer identification number

13-1837418

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and questions about donor advised funds and grant purposes.

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

Form for Part II Conservation Easements. Includes checkboxes for preservation purposes, questions about conservation easement details, and monitoring requirements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

Form for Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Includes questions about reporting art and historical treasures.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

**3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a**  Public exhibition
- b**  Scholarly research
- c**  Preservation for future generations
- d**  Loan or exchange programs
- e**  Other

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

**5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

**b** If "Yes," explain the arrangement in Part XIII and complete the following table

	Amount
<b>1c</b> Beginning balance	
<b>1d</b> Additions during the year	
<b>1e</b> Distributions during the year	
<b>1f</b> Ending balance	

**2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No

**b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance	14,708,221	12,099,108	11,367,208	11,432,208	10,841,954
<b>b</b> Contributions				125,000	125,000
<b>c</b> Net investment earnings, gains, and losses	348,795	2,633,535	758,488	-190,000	1,500,000
<b>d</b> Grants or scholarships					
<b>e</b> Other expenditures for facilities and programs	29,305	24,422	26,588		1,034,746
<b>f</b> Administrative expenses					
<b>g</b> End of year balance	15,027,711	14,708,221	12,099,108	11,367,208	11,432,208

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

- a** Board designated or quasi-endowment ▶ 88.640 %
  - b** Permanent endowment ▶ 11.360 %
  - c** Temporarily restricted endowment ▶
- The percentages in lines 2a, 2b, and 2c should equal 100%

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by

	Yes	No
<b>(i)</b> unrelated organizations	<b>3a(i)</b>	No
<b>(ii)</b> related organizations	<b>3a(ii)</b>	No

**b** If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? **3b**

**4** Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land				
<b>b</b> Buildings				
<b>c</b> Leasehold improvements		4,432,000	4,150,551	281,449
<b>d</b> Equipment		3,175,263	2,732,985	442,278
<b>e</b> Other		7,216,444	4,409,255	2,807,189
<b>Total.</b> Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				3,530,916

**Part VII Investments—Other Securities.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) MULTI-STRATEGY EQUITY FUND	11,602,019	F
(B) MULTI-STRATEGY BOND FUND	4,234,526	F
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 12)	15,836,545	

**Part VIII Investments—Program Related.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 13)		

**Part IX Other Assets.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11d. See Form 990, Part X, line 15

(a) Description	(b) Book value
<b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 15.)	

**Part X Other Liabilities.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1 (a) Description of liability	(b) Book value
Federal income taxes	0
ACCUMULATED POSTRETIREMENT	2,132,234
<b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 25)	2,132,234

**2. Liability for uncertain tax positions** In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .		<b>1</b>	23,897,916
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>	881,935	
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII ) . . . . .	<b>2d</b>	-513,353	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .			<b>2e</b> 368,582
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .			<b>3</b> 23,529,334
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII ) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .			<b>4c</b>
<b>5</b>	Total revenue Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12 ) . . . . .			<b>5</b> 23,529,334

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements . . . . .		<b>1</b>	25,137,952
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25			
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>		
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>		
<b>c</b>	Other losses . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII ) . . . . .	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .			<b>2e</b>
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .			<b>3</b> 25,137,952
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII ) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .			<b>4c</b>
<b>5</b>	Total expenses Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18 ) . . . . .			<b>5</b> 25,137,952

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
INTENDED USE OF ENDOWMENT FUNDS	SCHEDULE D, PART V, LINE 4 THE CENTER'S ENDOWMENT FUNDS AND BOARD-DESIGNATED AMOUNTS FOR LONG-TERM INVESTMENT CONSIST OF PERMANENTLY RESTRICTED NET ASSETS (ENDOWMENT FUNDS) AND A BOARD-DESIGNATED AMOUNT FOR LONG-TERM INVESTMENT THE PERMANENTLY RESTRICTED NET ASSETS (ENDOWMENT FUNDS) ARE SUBJECT TO DONOR-IMPOSED STIPULATIONS THAT THE PRINCIPAL BE MAINTAINED PERMANENTLY BY THE CENTER THE CENTER HAS THREE SEPARATE ENDOWMENTS AND IT IS PERMITTED TO USE THE INCOME EARNED ON THE RELATED INVESTMENTS FOR GENERAL PURPOSES, LIBRARY ACQUISITIONS AND PUBLIC EDUCATION THE BOARD-DESIGNATED AMOUNT FOR LONG-TERM INVESTMENT IS A FUND SET ASIDE BY THE BOARD OF TRUSTEES FOR LONG-TERM INVESTMENT THAT ENSURES THE CENTER'S FINANCIAL STRENGTH AND AGILITY, AND PROVIDES A RESERVE FUND IN THE EVENT OF A FINANCIAL EMERGENCY
UNCERTAIN TAX POSITIONS	SCHEDULE D, PART X, LINE 2 THE CENTER RECOGNIZES THE EFFECT OF INCOME TAX POSITIONS ONLY IF THOSE POSITIONS ARE MORE LIKELY THAN NOT OF BEING SUSTAINED INCOME GENERATED FROM ACTIVITIES UNRELATED TO THE CENTER'S EXEMPT PURPOSE IS SUBJECT TO TAX UNDER INTERNAL REVENUE CODE SECTION 511 THE CENTER HAD NO UNRELATED BUSINESS INCOME TAX EXPENSE FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013
RECONCILIATION OF REVENUE PER AUDITED FINANCIAL STATEMENTS	SCHEDULE D, PART XI, LINE 2D AS OF DECEMBER 31, 2014, AN ACTUARIAL LOSS OF \$513,353 WAS NOT YET RECOGNIZED AS A COMPONENT OF NET PERIODIC POSTRETIREMENT BENEFIT COST THIS LOSS IS RECORDED ON THE DECEMBER 31, 2014 STATEMENT OF CHANGES IN UNRESTRICTED NET ASSETS, DECREASING UNRESTRICTED NET ASSETS



**Part XIII** Supplemental Information (*continued*)

Return Reference	Explanation

**SCHEDULE F  
(Form 990)**

**Statement of Activities Outside the United States**

OMB No 1545-0047

**2014**

**Open to Public  
Inspection**

▶ Complete if the organization answered "Yes" to Form 990,  
Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Department of the Treasury  
Internal Revenue Service

Name of the organization  
THE FOUNDATION CENTER

**Employer identification number**

13-1837418

**Part I General Information on Activities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .  **Yes**  **No**


**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

**3** Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed )

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
( 1 ) Sub-Saharan Africa			Program Services	SPECIAL TRAINING	251,497
( 2 )					
( 3 )					
( 4 )					
( 5 )					
<b>3a</b> Sub-total					251,497
<b>b</b> Total from continuation sheets to Part I					
<b>c Totals</b> (add lines 3a and 3b)					251,497

**Part II** **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1</b>	<b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									

**2** Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . .  \_\_\_\_\_

**3** Enter total number of other organizations or entities . . . . . 

**Part III** **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16.  
Part III can be duplicated if additional space is needed.

<b>(a)</b> Type of grant or assistance	<b>(b)</b> Region	<b>(c)</b> Number of recipients	<b>(d)</b> Amount of cash grant	<b>(e)</b> Manner of cash disbursement	<b>(f)</b> Amount of non-cash assistance	<b>(g)</b> Description of non-cash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)
( 1 )							
( 2 )							
( 3 )							
( 4 )							
( 5 )							
( 6 )							
( 7 )							
( 8 )							
( 9 )							
( 10 )							
( 11 )							
( 12 )							
( 13 )							
( 14 )							
( 15 )							
( 16 )							
( 17 )							
( 18 )							

**Part IV Foreign Forms**

- 1 Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*  Yes  No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)*  Yes  No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*  Yes  No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)*  Yes  No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)*  Yes  No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)*  Yes  No

**Part V Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

**990 Schedule F, Supplemental Information**

Return Reference	Explanation
EXPENDITURES BY REGION	SCHEDULE F, PART I, LINE 3, COLUMN (F) THE CENTER USES THE ACCRUAL METHOD OF ACCOUNTING TO REPORT TOTAL EXPENDITURES BY REGION IN ITS FINANCIAL STATEMENTS

**Schedule J**  
(Form 990)

**Compensation Information**

OMB No 1545-0047

**2014**

**Open to Public Inspection**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Department of the Treasury  
Internal Revenue Service

Name of the organization  
THE FOUNDATION CENTER

Employer identification number

13-1837418

**Part I Questions Regarding Compensation**

- 1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.
- |   |  |
|---|--|
| <input type="checkbox"/> First-class or charter travel            | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions                    | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax idemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees   |
| <input type="checkbox"/> Discretionary spending account           | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

**b** If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee              | <input type="checkbox"/> Written employment contract                                |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations                | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

**Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

- a** The organization?
- b** Any related organization?
- If "Yes," to line 5a or 5b, describe in Part III

**6** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

- a** The organization?
- b** Any related organization?
- If "Yes," to line 6a or 6b, describe in Part III

**7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
<b>1b</b>		
<b>2</b>		
<b>4a</b>	Yes	
<b>4b</b>	Yes	
<b>4c</b>		No
<b>5a</b>		No
<b>5b</b>		No
<b>6a</b>		No
<b>6b</b>		No
<b>7</b>	Yes	
<b>8</b>		No
<b>9</b>		

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column(B) reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
<b>1</b> BRADFORD K SMITH, PRESIDENT	(i)	520,641	42,429	25,024	35,490	18,590	642,174	0
	(ii)	0	0	0	0	0	0	0
<b>2</b> LORENA NOGARA, TREASURER & CONTROLLER	(i)	151,164	5,000	90	19,165	355	175,774	0
	(ii)	0	0	0	0	0	0	0
<b>3</b> LISA L PHILP, SECRETARY & VP STRATEGIC PHIL	(i)	225,773	1,000	90	30,558	1,699	259,120	0
	(ii)	0	0	0	0	0	0	0
<b>4</b> ROBERT J YAEGER, VP - FINANCIAL STRATEGY	(i)	225,127	1,000	90	0	14,711	240,928	0
	(ii)	0	0	0	0	0	0	0
<b>5</b> LAWRENCE T MCGILL, VP - RESEARCH	(i)	194,369	1,000	258	26,847	28,395	250,869	0
	(ii)	0	0	0	0	0	0	0
<b>6</b> JEFFREY A FALKENSTEIN, VP - DATA ACQUISITION	(i)	168,905	1,000	90	23,027	28,395	221,417	0
	(ii)	0	0	0	0	0	0	0
<b>7</b> EDWARD J VENTURI, VP - INFORMATION TECH	(i)	167,178	1,000	258	22,714	28,035	219,185	0
	(ii)	0	0	0	0	0	0	0
<b>8</b> TUSHAR DESHPANDE, VP - DATA AND TECHNOLOGY STRAT	(i)	115,115	0	69,261	0	13,347	197,723	0
	(ii)	0	0	0	0	0	0	0



**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
SEVERANCE PAYMENTS	SCHEDULE J, PART I, LINE 4A THE CENTER'S FORMER VP-DATA AND TECHNOLOGY STRATEGY, WHOSE EMPLOYMENT TERMINATED AS OF JULY 04, 2014, RECEIVED SEVERANCE of \$69,231 IN 2014 THE AMOUNT OF SEVERANCE RECEIVED IS INCLUDED ON SCHEDULE J, PART II IN COLUMN (B)(III) (OTHER REPORTABLE COMPENSATION) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN SCHEDULE J, PART I, LINE 4B THE FOLLOWING INDIVIDUAL CONTRIBUTED AN AMOUNT TO A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN, AND THIS AMOUNT WAS INCLUDED AS TAXABLE COMPENSATION IN COLUMN (B)(III), OTHER REPORTABLE COMPENSATION, OF THE TABLE ABOVE - BRADFORD K SMITH, PRESIDENT, PARTICIPATED IN A SECTION 457(F) PLAN AND CONTRIBUTED \$17,500 NON-FIXED PAYMENTS SCHEDULE J, PART I, LINE 7 THE CENTER HAS AN INCENTIVE COMPENSATION PROGRAM FOR ITS STAFF SELECTED EMPLOYEES WITH EXCEPTIONAL PERFORMANCE DURING THE YEAR ARE ELIGIBLE TO RECEIVE AN AWARD OF 5% OF SALARY UP TO \$4,000, SUBJECT TO THE AVAILABILITY OF RESOURCES ADDITIONALLY, IN 2014 THE CENTER AWARDED APPRECIATION AWARDS TO ALL EMPLOYEES ELIGIBLE, EQUIVALENT TO ONE WEEK'S SALARY, UP TO \$1,000
BONUS AND INCENTIVE COMPENSATION	SCHEDULE J, PART II, COLUMN B(II) EACH YEAR, EMPLOYEES EARNING MORE THAN CERTAIN STATUTORY LIMITATIONS ARE ELIGIBLE TO RECEIVE ADDITIONAL COMPENSATION PURSUANT TO A FIXED FORMULA AS SPECIFIED IN THE CENTER'S SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN FOR THE 2014 CALENDAR YEAR, THE PRESIDENT WAS PAID PURSUANT TO THE PLAN \$42,429 WHICH IS REPORTED ON SCHEDULE J, PART II, COL B (II)

**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

**Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.**

**▶ Attach to Form 990 or 990-EZ.**

**▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

**2014**

**Open to Public Inspection**

Name of the organization  
THE FOUNDATION CENTER

**Employer identification number**

13-1837418

**Return Reference**

**Explanation**

ORGANIZATION'S MISSION

FORM 990, PART III, LINE 1 THE FOUNDATION CENTER'S MISSION IS TO STRENGTHEN THE SOCIAL SECTOR BY ADVANCING KNOWLEDGE ABOUT PHILANTHROPY IN THE U S AND AROUND THE WORLD THE CENTER ACCOMPLISHES ITS MISSION BY - OPERATING LIBRARY/LEARNING CENTERS IN FIVE LOCATIONS - NEW YORK CITY, WASHINGTON, DC, ATLANTA, CLEVELAND, AND SAN FRANCISCO - THAT OFFER FREE ACCESS TO INFORMATION RESOURCES AND EDUCATIONAL PROGRAMS - MAINTAINING UNIQUE DATABASES OF INFORMATION ON MORE THAN 140,000 FOUNDATIONS, CORPORATE DONORS, AND GRANTMAKING PUBLIC CHARITIES WORLDWIDE AND OVER 3 8 MILLION OF THEIR RECENT GRANTS ITS FOUNDATION DIRECTORY ONLINE SUBSCRIPTION SERVICE IS THE MOST POPULAR MEANS FOR SEARCHING THESE DATABASES - PROVIDING A CONTENT-RICH WEB SITE WITH A VARIETY OF FREE SEARCH TOOLS, TUTORIALS, DOWNLOADABLE REPORTS, AND OTHER INFORMATION UPDATED DAILY, INCLUDING PHILANTHROPY NEWS DIGEST, ITS DAILY NEWS SERVICE, AND PUBHUB, ITS SEARCHABLE ONLINE COLLECTION OF THOUSANDS OF REPORTS PUBLISHED BY FOUNDATIONS AND NONPROFIT ORGANIZATIONS - CONDUCTING RESEARCH AND PUBLISHING REPORTS ON THE GROWTH OF THE FOUNDATION FIELD AND ON TRENDS IN FOUNDATION SUPPORT OF THE NONPROFIT SECTOR - PUBLISHING BOOKS RANGING FROM BASIC PRIMERS ON FUNDRAISING AND NONPROFIT MANAGEMENT TO COMPREHENSIVE REFERENCE WORKS - COORDINATING A NETWORK OF FUNDING INFORMATION CENTERS NATIONWIDE AND AROUND THE WORLD - MORE THAN 475 FUNDING INFORMATION NETWORK (FIN) PARTNERS THAT OFFER FREE LOCAL ACCESS TO CORE CENTER RESOURCES AND TRAINING ESTABLISHED IN 1956, THE FOUNDATION CENTER IS THE LEADING SOURCE OF INFORMATION ABOUT PHILANTHROPY WORLDWIDE THROUGH DATA, ANALYSIS, AND TRAINING, IT CONNECTS PEOPLE WHO WANT TO CHANGE THE WORLD TO THE RESOURCES THEY NEED TO SUCCEED THE CENTER MAINTAINS THE MOST COMPREHENSIVE DATABASE ON U S AND, INCREASINGLY, GLOBAL GRANTMAKERS AND THEIR GRANTS - A ROBUST, ACCESSIBLE KNOWLEDGE BANK FOR THE SECTOR IT ALSO OPERATES RESEARCH, EDUCATION, AND TRAINING PROGRAMS DESIGNED TO ADVANCE KNOWLEDGE OF PHILANTHROPY AT EVERY LEVEL THOUSANDS OF PEOPLE VISIT THE CENTER'S WEB SITE EACH DAY AND ARE SERVED IN ITS FIVE REGIONAL LIBRARY/LEARNING CENTERS AND ITS NETWORK OF MORE THAN 475 FIN PARTNERS LOCATED IN PUBLIC LIBRARIES, COMMUNITY FOUNDATIONS, AND EDUCATIONAL INSTITUTIONS NATIONWIDE AND AROUND THE WORLD

Return Reference	Explanation	
	PROGRAM SERVICES - DATA COLLECTION AND PUBLICATIONS	<p>FORM 990, PART III, LINE 4A DATA COLLECTION AND PUBLICATIONS (EXPENSES \$9,079,171 AND REVENUE \$11,338,221) THE CENTER MAINTAINS UNIQUE DATABASES OF INFORMATION ON MORE THAN 140,000 FOUNDATIONS, CORPORATE DONORS, AND GRANTMAKING PUBLIC CHARITIES WORLDWIDE AND OVER 3.8 MILLION OF THEIR RECENT GRANTS. ITS FOUNDATION DIRECTORY ONLINE SUBSCRIPTION SERVICE IS THE MOST POPULAR MEANS FOR SEARCHING THESE DATABASES. THIS SUBSCRIPTION SERVICE IS MADE AVAILABLE FOR FREE USE IN OVER 475 LOCATIONS NATIONWIDE AND AROUND THE WORLD. THE CENTER ALSO PUBLISHES BOOKS RANGING FROM BASIC PRIMERS ON FUNDRAISING AND NONPROFIT MANAGEMENT TO COMPREHENSIVE REFERENCE WORKS. OTHER MAJOR DATA COLLECTION AND PUBLICATIONS PROGRAM ACCOMPLISHMENTS IN 2014 INCLUDE THE FOLLOWING PARTNERSHIPS TO IMPROVE DATA COLLECTION, MANAGEMENT, AND SHARING -----</p> <p>----- THE FOUNDATION CENTER IS CULTIVATING EXISTING PARTNERSHIPS WITH OFFICIAL AID AND PHILANTHROPY SUPPORT NETWORKS AND FORGING NEW PARTNERSHIPS. THE CENTER IS MAKING SIGNIFICANT STRIDES IN ITS DECADE-LONG EFFORTS TO IMPROVE DATA ABOUT FOUNDATION GIVING AS WELL AS ITS INITIATIVE TO PROVIDE DATA ON NEW FORMS OF PHILANTHROPY. DATA PROCESSING AND TAXONOMY ----- THE CENTER HAS SUCCESSFULLY IMPLEMENTED A STRATEGY FOR PROCESSING GRANTS DATA THROUGH AUTOMATION AND OUTSOURCING, AND HAS EXPANDED THE BREADTH AND QUALITY OF DOMESTIC AND INTERNATIONAL DATA. IN ORDER TO SERVE THE SECTOR'S GROWING RANGE OF PHILANTHROPIC CONTRIBUTIONS, THE CENTER FOCUSED ON THE NEED TO UPDATE ITS TAXONOMY SO THAT USERS COULD COMPARE THEIR ACTIVITIES OR CONDUCT GLOBAL SCALE QUALITATIVE RESEARCH. WORKING WITH A CONSULTANT, THE CENTER COMPLETED A REVISED DRAFT OF THE TAXONOMY AND STARTED IMPLEMENTING SMARTLOGIC'S SEMAPHORE TAXONOMY TOOL. AFTER RECEIVING COMMENTS FROM OVER 50 ORGANIZATIONS AND GROUPS, THE CENTER EVALUATED FEEDBACK AND TERM SUGGESTIONS, AND IN NOVEMBER FINALIZED THE FIRST DRAFT OF THE NEW TAXONOMY, WHICH IS AVAILABLE AT TAXONOMY.FOUNDATIONCENTER.ORG. THE CENTER WILL CONTINUE TO MAKE IMPROVEMENTS TO THE SITE THROUGH EARLY 2015. ELECTRONIC GRANT REPORTING - -----</p> <p>-- THE CENTER CONTINUED TO BE A LEADING DRIVER IN ESTABLISHING DATA STANDARDS FOR PHILANTHROPY. ITS ONGOING WORK TO CONTINUALLY IMPROVE REPORTING ALLOWS FOUNDATIONS TO MORE EFFICIENTLY AND ACCURATELY TRANSMIT THEIR GRANTS ELECTRONICALLY (EREPORTING). THE CENTER HAS INTENSIFIED EFFORTS TO CONVERT GRANTMAKERS INTO EREPORTERS, AND CONTINUES TO SEE A STEADY INCREASE - CURRENTLY THERE ARE 937 EGRANT REPORTERS - SINCE EARLY 2014, THE CENTER HAS FOCUSED ON STRENGTHENING COLLABORATION WITH IDEALWARE-IDENTIFYING AND RECRUITING NEW SOFTWARE PARTNERS. IDEALWARE AGREED TO MAKE EREPORTING A KEY GAGE IN THE NEXT CONSUMERS GUIDE TO GRANTS MANAGEMENT SYSTEMS. FOUNDATION DIRECTORY ONLINE (FDO) -----</p> <p>----- THE CENTER CONTINUED TO UPDATE AND EXPAND THE SCOPE OF ITS SEARCHABLE GRANTS DATABASE, FDO. IN 2014, FDO USERS WERE ABLE TO ACCESS - MORE THAN 140,000 GRANTMAKERS, INCLUDING PROFILES OF NEARLY 120,000 U.S. GRANTMAKERS AND MORE THAN 21,000 PROFILES OF NON-U.S. GRANTMAKERS, - MORE THAN 3.8 MILLION GRANT RECORDS. IN MARCH 2014, THE CENTER RELEASED A COMPLETELY REBUILT FDO THAT INCLUDES A NEW MORE POWERFUL SEARCH ENGINE AND FULLY MOBILE-RESPONSIVE SITE. THESE IMPROVEMENTS GREATLY ENHANCE THE USER EXPERIENCE AND WILL FACILITATE ONGOING PRODUCT ENHANCEMENTS. AN IMPROVED FOUNDATION CENTER UPDATER [UPDATER.FOUNDATIONCENTER.ORG] ALLOWS GRANTMAKERS TO MAKE DIRECT UPDATES TO THEIR FDO PROFILE. FDO PROFESSIONAL'S POWER SEARCH INCLUDES ISSUeLAB REPORTS SO THAT SEARCH RESULTS NOW REFERENCE THIS LARGE, COMPREHENSIVE SET OF RESEARCH REPORTS PRODUCED BY THE PHILANTHROPIC SECTOR. A MAJOR PLANNED ENHANCEMENT TO BE RELEASED IN THE COMING YEAR IS FDO WORKSPACE, WHICH WILL ENABLE USERS TO MOVE FROM THE FUNDING SEARCH THROUGH THE NEXT STAGES OF THE GRANTSEEKING PROCESS USING A STEP-BY-STEP ASSESSMENT TOOL, KEEPING TRACK OF THEIR CONTACTS AND COMMUNICATIONS WITH THOSE FUNDERS, MANAGING A TO-DO LIST, AND KEEPING NOTES ON PROSPECTS AND GRANT REQUESTS. INTERNATIONAL DATA -----</p> <p>STRENGTHENING EXISTING PARTNERSHIPS HAS BEEN INTEGRAL TO THE CENTER'S SUCCESS IN BUILDING A SYSTEMATIC BASE OF KNOWLEDGE ON GLOBAL PHILANTHROPY. THE CENTER CONTINUES TO GROW THEIR INTERNATIONAL DATA SET THROUGH CHARITY REGISTRY AGENCIES AND PARTNERSHIPS. TOGETHER WITH DONORS AND FOUNDATIONS NETWORK IN EUROPE (DAFNE), THE CENTER IS WORKING WITH SELECT NATIONAL ASSOCIATIONS OF EUROPEAN COUNTRIES TO HELP SYSTEMATIZE THE TYPES OF MEMBER DATA IT COLLECTS. ITS PARTNERSHIP WITH WORLDWIDE INITIATIVE FOR GRANTMAKER SUPPORT (WINGS) TO CREATE A GLOBAL DATA STANDARD FOR PHILANTHROPY THAT WILL IMPROVE DATA COLLECTION WORLDWIDE IS ONGOING. DURING THIS PERIOD, THE CENTER HAS SUCCESSFULLY IMPORTED MORE NON-US FOUNDATION AND GRANT RECORDS THROUGH PARTNERSHIPS WITH THE CHINA FOUNDATION CENTER, THE ASAN INSTITUTE</p>

Return Reference	Explanation	
	PROGRAM SERVICES - DATA COLLECTION AND PUBLICATIONS	<p>FOR POLICY STUDIES, ALTERNATIVAS Y CAPACIDADES AND INSTITUTO TECNOLGICO AUTNOMO DE MXICO (ITAM) IN MEXICO, THE UK CHARITY COMMISSION, AS WELL AS THE CANADIAN REVENUE AGENCY AND THE CHARITY COMMISSION OF ENGLAND AND WALES THE CENTER'S DATABASE NOW INCLUDES PHILANTHROPIC DATA FROM 126 COUNTRIES AND TERRITORIES, AND IT CONTINUES TO SEEK POTENTIAL NEW PARTNERS TO ACKNOWLEDGE THE GROWING TREND OF PHILANTHROPIC ACTIVITY THAT GOES BEYOND TRADITIONAL GRANTMAKING, THE CENTER BEGAN CONVERSATIONS WITH THE EUROPEAN VENTURE PHILANTHROPY ASSOCIATION AND IS CURRENTLY ASSESSING A SAMPLE OF THEIR DATA THE CENTER IS STUDYING A LIST OF 534 POTENTIAL FOUNDATIONS FROM THE SWEDISH INTERNATIONAL DEVELOPMENT COOPERATION AGENCY'S CSO DATABASE FOR POTENTIAL INCLUSION AS WELL THE CENTER CONTINUES TO WORK WITH THE ORGANIZATION FOR ECONOMIC CO-OPERATION AND DEVELOPMENT (OECD) IN PARIS, MAPPING ITS RESPECTIVE STANDARDS AND TAXONOMIES, AND ALLOWING FOR CROSS-POLLINATION OF DATA TO BE USED IN RESEARCH AND PORTALS THE CENTER'S EFFORTS TO IMPROVE EFFICIENCY AND ACCURACY BY WORKING WITH PARTNERS ARE PROVING EFFECTIVE IT PROVIDES A BETTER UNDERSTANDING OF HOW ORGANIZATIONS IN VARIOUS REGIONS CLASSIFY THEMSELVES AND HELPS TO PROMOTE TRANSPARENCY, KNOWLEDGE SHARING, AND IMPACT IN THE SECTOR THE CENTER STAFF HAS BEEN CONTRIBUTING TO THE DATA SET BEYOND DATA COLLECTION BY COUNTRY, THEY HAVE BEEN COMPILING INFORMATION ON FOUNDATION ACTIVITY IN RELATION TO THE 2015 SUSTAINABLE DEVELOPMENT GOALS, ONGOING WATER AND SANITATION DONOR DATA AS WELL AS HUMAN RIGHTS DATA THE CENTER HAS RECENTLY ADDED INTERNATIONAL FOUNDATION INFORMATION FROM THE GLOBAL PHILANTHROPY FORUM, WHERE OVER 50 NEW FOUNDATIONS WERE IDENTIFIED AND ARE BEING RESEARCHED AND ENTERED INTO THE DATABASE IN TOTAL, THE CENTER'S DATABASE NOW CONTAINS - INFORMATION ON 210,184 GRANTS FROM NON-U S FUNDERS, - AND 31,582 NEW NON-U S GRANTMAKER PROFILES FONDOS A LA VISTA ----- IN PARTNERSHIP WITH THE PHILANTHROPY AND CIVIL SOCIETY PROJECT AT INSTITUTO TECNOLGICO AUTNOMO DE MXICO (ITAM) AND ALTERNATIVAS Y CAPACIDADES IN MEXICO, THE CENTER DEVELOPED AN ONLINE SPANISH-LANGUAGE DIRECTORY INCLUDING DATA ON OVER 28,000 NONPROFIT ORGANIZATIONS IN MEXICO THE DIRECTORY OFFERS USERS RELIABLE AND PUBLICALLY ACCESSIBLE INFORMATION ABOUT MEXICAN DONORS, INCLUDING THE ORGANIZATIONS THEY FUND THE DEVELOPMENT OF THE FONDOS A LA VISTA PLATFORM ILLUSTRATES THE CENTER'S EMERGING CAPACITY TO EFFECTIVELY BUILD A GLOBAL DATA PLATFORM FOR PHILANTHROPY ANYWHERE AND IN ANY LANGUAGE SINCE ITS LAUNCH ON JANUARY 30, 2013 - FONDOS A LA VISTA HAS HAD MORE THAN 600,000 PAGE VISITS AND NEARLY 73,000 UNIQUE VISITORS, 88 PERCENT OF WHOM ARE LOCATED IN MEXICO, WHILE THE REST SPAN THE GLOBE, - EACH YEAR THE FONDOS A LA VISTA TEAM COLLECTS AND CLEANS THE CONTACT AND FINANCIAL DATA OF MEXICAN NGOS FROM MEXICO'S TAX ADMINISTRATION OFFICE (SAT) AND FROM THE FEDERAL CSO REGISTRATION SYSTEM (INDESOL) IN 2014 THIS AMOUNTED TO 13,000 DONATIONS, 9,309 AUTHORIZED GRANTEE ORGANIZATIONS, AND 26,815 NGOS FROM INDESOL - TO DATE, MORE THAN 600 MEXICAN NGOS HAVE REGISTERED IN THE DATABASE AND HAVE UPDATED THEIR INFORMATION, (TWICE AS MANY AS IN 2013) FOUNDATION GRANTS TO INDIVIDUAL ONLINE----- THE CENTER'S FREE RESOURCES AND SERVICES CONNECT INDIVIDUALS AND STUDENTS TO FINANCIAL FUNDING AND SUPPORT IN 2013, THE CENTER COMPLETELY REDESIGNED ITS SEARCHABLE GRANTS DATABASE, FOUNDATION GRANTS TO INDIVIDUALS ONLINE (FGTIO) TO MAKE IT MORE USER-FRIENDLY AND EASY TO NAVIGATE THE CENTER ADDED VALUABLE NEW TOOLS AND CONTENT WHILE MAINTAINING THE FUNDER INFORMATION AND SEARCH FEATURES USERS NEED TO FUND THEIR EDUCATION, RESEARCH, OR CREATIVE WORK FGTIO INCLUDES PROGRAMS BENEFITTING STUDENTS, RESEARCHERS, AND OTHER INDIVIDUALS, AND PROVIDES VALUABLE RESOURCES INCLUDING FREE AND FEE-BASED TRAINING OPPORTUNITIES, FAQs, AND REQUESTS FOR PROPOSALS TO DATE FGTIO INCLUDES MORE THAN 10,000 FUNDERS FOUNDATION STA</p>

Return Reference	Explanation	
	PROGRAM SERVICES - LIBRARY/LEARNING CENTERS AND OTHER PUBLIC SERVICES	<p>FORM 990, PART III, LINE 4B LIBRARY/LEARNING CENTERS AND OTHER PUBLIC SERVICES (EXPENSES \$ 5,211,992 AND REVENUE \$1,396,956) THE CENTER OPERATES PROFESSIONALLY STAFFED LIBRARY/LEARNING CENTERS IN FIVE LOCATIONS - NEW YORK CITY, WASHINGTON, DC, ATLANTA, CLEVELAND, AND SAN FRANCISCO-THAT OFFER FREE ACCESS TO THE CENTER'S ONLINE SUBSCRIPTION DATABASES AND BOOKS, OTHER RESOURCES ON FUNDERS AND ALL ASPECTS OF PHILANTHROPY AND NONPROFIT MANAGEMENT AND FREE EDUCATIONAL PROGRAMS IN 2014, THE CENTER'S LIBRARIES WERE UTILIZED BY OVER 19,000 VISITORS THE CENTER HAS AN ONLINE LIBRARIAN WHO RESPONDS TO REFERENCE QUESTIONS FROM PEOPLE WHO PREFER TO USE ITS RESOURCES ONLINE THE CENTER PROVIDED FREE IN-PERSON PROGRAMS TO MORE THAN 25,000 PARTICIPANTS THROUGH FREE IN-PERSON CLASSES GIVING PARTICIPANTS A COMPREHENSIVE UNDERSTANDING OF THE GRANTSEEKING PROCESS ON ITS WEBSITE 38 FREE LIVE TRAINING WEBINARS AND NINE FREE, SELF-PACED COURSES, AS WELL AS FREE TUTORIALS AND INTERACTIVE COURSES AND AUDIO/VIDEO RECORDINGS OF ITS SPECIAL EVENTS, EXTEND TRAINING OPPORTUNITIES TO THOSE WHO ARE UNABLE TO ATTEND CLASSROOM PRESENTATIONS OR WHO PREFER TO LEARN AT THEIR OWN PACE IN THEIR HOME OR OFFICE TO 8,500 ONLINE PARTICIPANTS THESE ONLINE COURSES SAVE TRAVEL TIME AND COSTS, AND BROADEN THE CENTER'S REACH INTO UNDERSERVED AND RURAL COMMUNITIES IN 2014, APPROXIMATELY 33,500 PEOPLE PARTICIPATED IN THE CENTER'S FREE TRAINING, BOTH IN-PERSON AND ONLINE THE CENTER ALSO COORDINATES A NETWORK OF FUNDING INFORMATION CENTERS NATIONWIDE AND AROUND THE WORLD - MORE THAN 475 FIN PARTNERS THAT OFFER FREE LOCAL ACCESS TO CORE CENTER RESOURCES, INCLUDING THE FOUNDATION DIRECTORY ONLINE PROFESSIONAL AND TRAINING OTHER MAJOR LIBRARY/LEARNING CENTER ACCOMPLISHMENTS IN 2014 INCLUDE THE FOLLOWING GRANTSPACE [WWW GRANTSPACE ORG]----- THIS DYNAMIC, INTERACTIVE SITE SERVES NONPROFITS WORLDWIDE, OFFERING ACCESS TO FUNDRAISING AND MANAGEMENT KNOW-HOW TO ANYONE, ANY WHERE GRANTSPACE IS AN IMPORTANT PLATFORM FOR THE CENTER'S ONGOING RELEVANCE, PROMOTING A THRIVING LEARNING COMMUNITY AND REDUCING TRAINING AND TRAVEL COSTS BY PROVIDING FREE ACCESS TO CAPACITY-BUILDING RESOURCES DURING 2014 - GRANTSPACE ATTRACTED NEARLY 23 MILLION SESSIONS AND MORE THAN 45 MILLION PAGE VIEWS - IN RESPONSE TO USER SURVEY RESULTS THAT SHOW A STRONG PREFERENCE FOR TEXT ARTICLES, IN AUGUST, 2014, GRANTSPACE LAUNCHED A BLOG HIGHLIGHTING THE KNOWLEDGE GRANTSEEKERS NEED THE BLOG COMPLEMENTS OTHER RESOURCES ON THE SITE AND ENHANCES ITS IMPACT, HELPING TO MAKE THE GRANT SUBMISSION AND REVIEW PROCESS MORE EFFICIENT FOR BOTH FUNDER AND GRANT APPLICANT TO DATE, IT HAS MORE THAN 21,000 SUBSCRIBERS IN ITS FIRST 4 MONTHS, IT HAS PUBLISHED 32 POSTS, AND RECEIVED 14,627 UNIQUE PAGE VIEWS, 17,230 TOTAL PAGE VIEWS, AND MORE THAN 400 SUBSCRIBERS - KNOWLEDGE BASE ARTICLES REMAIN THE MOST POPULAR GRANTSPACE CONTENT, WITH MORE THAN 14 MILLION UNIQUE PAGE VIEWS - GRANTSPACE ALSO HOSTED 6 ONLINE EVENTS, HOSTING 536 PARTICIPANTS WITH 5,176 REPLAYS - GRANTSPACE SENDS A MONTHLY "NEW AT GRANTSPACE" E-NEWSLETTER TO HELP GRANTSEEKERS BETTER UNDERSTAND AND ARTICULATE THEIR FUNDING NEEDS AND IDENTIFY AND APPLY TO THE RIGHT FUNDING PARTNERS TO DATE, IT HAS MORE THAN 23,182 SUBSCRIBERS FREE ACCESS TO FOUNDATION CENTER RESOURCES AND TRAINING COURSES -----</p> <p>----- THE FIRST ITEMS CUT FROM NONPROFIT BUDGETS ARE OFTEN STAFF TRAVEL AND TRAINING LINES, PREVENTING STAFF FROM LEARNING ABOUT AND ACCESSING FOUNDATION CENTER'S CAPACITY-BUILDING RESOURCES THEREFORE, THE CENTER CONTINUED TO OFFER ONLINE WEBINARS AS WELL AS FREE IN-PERSON TRAININGS AND SPECIAL EVENTS IT EXPANDED ACCESS TO CENTER RESOURCES TO EMPOWER UNDER-RESOURCED NONPROFITS TO IDENTIFY COLLABORATION OPPORTUNITIES, FUNDRAISE SUCCESSFULLY, AND MANAGE THEIR ORGANIZATIONS EFFICIENTLY TO KEEP ITS CONTENT RELEVANT TO THE CHALLENGES THAT NONPROFITS FACE TODAY, THE CENTER CONTINUED OFFERING NEW PROGRAMS THAT ADDRESS CRITICAL SECTOR ISSUES, INCLUDING NONPROFIT SUSTAINABILITY, COLLABORATION, AND EARNED INCOME THE CENTER IS ALSO CONTINUING ITS LEADERSHIP GROUP INITIATIVE, BRINGING A COMMUNITY OF NONPROFIT LEADERS TOGETHER TO SHARE CHALLENGES AND STRATEGIES FOR ORGANIZATIONAL EFFECTIVENESS, THESE PROGRAMS SPECIFICALLY SERVE EXECUTIVE DIRECTORS AND DEVELOPMENT DIRECTORS DURING 2014 - THE CENTER PROVIDED FREE IN-PERSON PROGRAMS TO MORE THAN 25,000 PARTICIPANTS THROUGH OUR FREE IN-PERSON CLASSES ACROSS OUR FIVE REGIONAL LIBRARY/LEARNING CENTERS IN NEW YORK CITY, WASHINGTON, DC, ATLANTA, CLEVELAND, AND SAN FRANCISCO, A SERIES OF SPECIAL PROGRAMS AND SPECIAL EVENTS AT ITS LIBRARIES, AND OUTREACH TRAININGS OFFSITE - MORE THAN 19,000 ADDITIONAL PEOPLE VISITED THE CENTER'S LIBRARY/LEARNING CENTERS TO CONDUCT RESEARCH - THE ONLINE LIBRARIAN SERVICE RESPONDED TO CUSTOMERS' QUESTIONS ABOUT NONPROFIT MANAGEMENT AND FUNDRAISING VIA 13,209 LIVE CHATS AND EMAILS, A 14 PERCENT IN</p>

Return Reference	Explanation	
	PROGRAM SERVICES - LIBRARY/LEARNING CENTERS AND OTHER PUBLIC SERVICES	<p>CREASE OVER 2013 CUSTOMERS CONSISTENTLY RATE THE SERVICE AT 4.8 OR HIGHER ON A 5-POINT SCALE - THE CENTER PROVIDED 38 FREE LIVE TRAINING WEBINARS AND NINE FREE, SELF-PACED COURSES TO NEARLY 8,500 ONLINE PARTICIPANTS. THE CENTER ALSO CONTINUED TO OFFER SPANISH-LANGUAGE CLASSES IN ITS LIBRARY/LEARNING CENTERS, WHILE ITS AUDIO EDITIONS OF GUIDE TO PROPOSAL WRITING AND TRAINING VIDEOS OF GRANTSEEKING BASICS REMAIN AVAILABLE FOR FREE DOWNLOAD IN BOTH ENGLISH AND SPANISH. THESE MULTIMEDIA RESOURCES ARE ALSO SERVING PEOPLE WITH VISUAL IMPAIRMENTS - GRANTSPACE NOW INCLUDES 67 SPANISH LANGUAGE KNOWLEDGE-BASED ARTICLES, WHICH WERE VIEWED DURING THIS PERIOD NEARLY 115,000 TIMES, WHILE THE NUMBER OF SPANISH-LANGUAGE VISITORS TO GRANTSPACE FROM LATIN AMERICA AND MEXICO INCREASED 116 AND 135 PERCENT, RESPECTIVELY - IN 2013, THE CENTER RESPONDED TO THIS GROWING AUDIENCE BY COLLECTING ALL GRANTSPACE CONTENT IN SPANISH ON ONE PAGE, RECURSOS EN ESPAOL, FOR EASIER BROWSING AND DISCOVERY. IN 2014, THE RECURSOS PAGE HAD NEARLY 2,300 UNIQUE VISITORS, WITH NEARLY 3,400 TOTAL PAGE VIEWS.</p> <p>FUNDING INFORMATION NETWORK (FIN) ----- A KEY INITIATIVE OF THE CENTER IS TO ENSURE THAT GRANTSEEKERS HAVE ACCESS TO HIGH-QUALITY RESOURCES AND EXPERTISE, ENABLING THEM TO ATTRACT AND SUSTAIN SUPPORT FOR THEIR ORGANIZATIONS. TO ACCOMPLISH THIS, IT CONTINUES TO OFFER CONVENIENT, LOCAL ACCESS TO THE CENTER'S RESOURCES, ONLINE AND ON THE GROUND, BEYOND THE GEOGRAPHIC SCOPE OF OUR FIVE REGIONAL LIBRARY/LEARNING CENTERS, THROUGH ITS FUNDING INFORMATION NETWORK PARTNER HOST AGENCIES, WHICH INCLUDE PUBLIC, ACADEMIC, AND SPECIAL LIBRARIES, COMMUNITY FOUNDATIONS, AND NONPROFIT RESOURCE CENTERS, PROVIDE A CORE COLLECTION OF FOUNDATION CENTER MATERIALS TO THE PUBLIC FREE OF CHARGE. THE CENTER SEEKS TO DESIGNATE NEW NETWORK PARTNERS WHERE THEY CAN DO THE MOST GOOD, AND ARE INCREASINGLY FOCUSED ON DEEPENING THE RELATIONSHIPS IT HAS WITH FUNDING INFORMATION NETWORK PARTNERS. NEW NETWORK PARTNERS ADDED IN 2014 INCLUDED INTERNATIONAL SITES IN NIGERIA, HAITI, AND SRI LANKA - TO DATE, 475 FUNDING INFORMATION NETWORK PARTNER SITES IN 13 COUNTRIES AND ALL 50 STATES ALLOW USERS TO TAP THE POWER OF THE CENTER'S MANY TOOLS, INCLUDING FOUNDATION DIRECTORY ONLINE (FDO), - DURING 2014, MORE THAN 13 MILLION FDO SEARCHES WERE PERFORMED FROM FUNDING INFORMATION NETWORK PARTNER SITES - ON AVERAGE, FUNDING INFORMATION NETWORK PARTNER SITES PROVIDED CAPACITY-BUILDING FUNDRAISING AND NONPROFIT MANAGEMENT TRAININGS TO OVER 5,000 ATTENDEES PER MONTH.</p>

Return Reference	Explanation	
	PROGRAM SERVICES - RESEARCH AND OTHER PROGRAMS	<p>FORM 990, PART III, LINE 4C RESEARCH AND OTHER PROGRAMS (EXPENSES \$5,276,938 AND REVENUE \$ 1,009,470) THE CENTER CONDUCTS RESEARCH AND PUBLISHES REPORTS ON THE GROWTH OF THE FOUNDATION FIELD AND ON TRENDS IN FOUNDATION SUPPORT OF THE NONPROFIT SECTOR TO MAXIMIZE THE IMPACT OF ITS RESEARCH, IT HOSTS BRIEFINGS AND PANELS TO DISCUSS KEY FINDINGS, AND "SPREADS THE WORD" THROUGH SOCIAL MEDIA TO MAKE KNOWLEDGE ACCESSIBLE TO ALL, IT MAKES ITS FULL REPORTS OR HIGHLIGHTS FROM THEM AVAILABLE FOR FREE DOWNLOAD AT ITS WEB SITE. SPECIAL EFFORTS IN RESEARCH AND OTHER PROGRAMS IN 2014 INCLUDE THE FOLLOWING:</p> <p><b>GRANTCRAFT</b> [WWW.GRANTCRAFT.ORG] ----- GRANTCRAFT HARNESSES THE PRACTICAL WISDOM OF FUNDERS WORLDWIDE TO PROVIDE FREE RESOURCES THAT IMPROVE THE PRACTICE OF PHILANTHROPY. IN THE LAST YEAR, GRANTCRAFT SUCCESSFULLY INCREASED ITS AUDIENCE AND THE BREADTH AND DEPTH OF ITS CONTENT, AND ATTRACTED VISITORS FROM MORE THAN 200 COUNTRIES SPANNING THE FOUNDATION, NONPROFIT, ACADEMIC, MEDIA, GOVERNMENT, AND BUSINESS SECTORS. THE WEBSITE WAS COMPLETELY REDESIGNED IN JUNE 2014, INFORMED BY A FORMAL DISCOVERY PROCESS INCLUDING A USER SURVEY AND STAKEHOLDER INTERVIEWS. IN THE PAST YEAR - GRANTCRAFT STAFF PRESENTED AT 18 CONFERENCES AND FINDER GROUP MEETINGS, INCLUDING GRANTS MANAGERS NETWORK, YOUTH PHILANTHROPY CONNECT, AND COMMUNICATIONS NETWORK - THE HARNESING COLLABORATIVE TECHNOLOGIES INTERACTIVE TOOL FINDER [COLLABORATION.GRANTCRAFT.ORG] WAS CONTINUOUSLY UPDATED, ATTRACTING MORE THAN 20,000 SESSIONS (70,000 PAGE VIEWS) IN ITS FIRST YEAR - PHILANTHROPY AND THE SOCIAL ECONOMY BLUEPRINT 2014 [GRANTCRAFT.ORG/GUIDES/PHILANTHROPY-AND-THE-SOCIAL-ECONOMY-BLUEPRINT-2014] AN ANNUAL INDUSTRY FORECAST WRITTEN BY LEADING PHILANTHROPY SCHOLAR LUCY BERNHOLZ ABOUT THE SOCIAL ECONOMY WAS PUBLISHED AND DOWNLOADED MORE THAN 2,400 TIMES - GRANTCRAFT LAUNCHED THE NEW VIDEO SERIES 60 SECONDS WITH TO CAPTURE BITE-SIZED KNOWLEDGE THAT SPARKS CONVERSATION AND THOUGHT, THE SERIES HAS ATTRACTED MORE THAN 800 PAGE VIEWS AND OVER 1,600 VIEWS ON YOUTUBE. THE FOUNDATION REGISTRY I3 ----- THE FOUNDATION REGISTRY I3 [FOUNDATIONREGISTRYI3.ORG] WAS CREATED BY EDUCATION FUNDERS TO SUPPORT THE INVESTING IN INNOVATION (I3) PROGRAM OF THE U.S. DEPARTMENT OF EDUCATION (ED). ED PROVIDES COMPETITIVE GRANTS TO I3 APPLICANTS TO EXPAND GROUNDBREAKING PRACTICES THAT IMPROVE STUDENT ACHIEVEMENT, CLOSE ACHIEVEMENT GAPS, DECREASE DROP-OUT RATES, INCREASE HIGH SCHOOL GRADUATION RATES, OR INCREASE COLLEGE ENROLLMENT OR COMPLETION RATES. THE SITE HELPS FACILITATE MATCHES BY PROVIDING AN EFFICIENT LINK BETWEEN I3 APPLICANTS AND POTENTIAL SUPPORTERS. THE FOUNDATION CENTER ADMINISTERED FOUNDATION REGISTRY I3 IN 2013, PROVIDING OUTREACH AND SUPPORT TO APPLICANTS AND FUNDERS, AND AS A RESULT ALL 25 OF THE 2013 I3 HIGHEST-RATED APPLICANTS (HRAS) MET ED'S PRIVATE-SECTOR MATCH REQUIREMENTS. WE CONTINUED SUPPORTING THE FOUNDATION REGISTRY I3 FUNDERS AND GRANTEEES IN 2014.</p> <p><b>ADVANCED CUSTOM WEB PORTALS</b> ----- THE CENTER IS COMMUNICATING PHILANTHROPY'S IMPACT ON PARTICULAR AREAS OF INTEREST BY CURATING AND CENTRALIZING RESOURCES AND DATA STREAMS AND MAKING THEM ACCESSIBLE TO THE GENERAL PUBLIC THROUGH OUR CUSTOM WEB PORTALS. ITS AIM IS TO CREATE NEW PORTALS ON CURRENT ISSUES THAT AREN'T COMPREHENSIVELY SUPPORTED BY EXISTING ONLINE RESOURCES.</p> <p><b>BMAFUNDERS.ORG</b> SERVES AS A GO-TO SOURCE FOR DATA AND INFORMATION RELATED TO BLACK MALE ACHIEVEMENT AND IS INTENDED TO FACILITATE ENGAGEMENT, CATALYZE COLLABORATION, AND PROMOTE STRATEGIC DECISION-MAKING. THE SITE INCLUDED AN INTERACTIVE FUNDING MAP THAT WAS CITED IN A CHRONICLE OF PHILANTHROPY ARTICLE LISTING "POWERFUL EXAMPLES OF NONPROFIT GROUPS USING DATA VISUALIZATION TO TELL IMPORTANT STORIES" - IN 2014, BMAFUNDERS.ORG ATTRACTED MORE THAN 30,000 VISITORS AND MORE THAN 52,000 PAGE VIEWS. WASHFUNDERS.ORG HAS BEEN LIVE FOR OVER THREE YEARS AND IT REMAINS A CRITICAL RESOURCE FOR THOSE WORKING IN THE WATER AND SANITARY HYGIENE SPACE. THE CENTER REGULARLY POSTS NEW CONTENT TO THE SITE, INCLUDING WEEKLY BLOG POSTS, UP-TO-DATE GRANTMAKING DATA, AND RECENTLY RELEASED REPORTS. THE CENTER ALSO ADDED SEVERAL NEW DATA STREAMS TO THE SITE'S FUNDING MAP AND CONTINUES TO ADD FOUNDATIONS OUTSIDE OF THE U.S. TO ITS DATABASE, GIVING DONORS AND OTHER STAKEHOLDERS IN THE SECTOR A MORE COMPREHENSIVE PICTURE OF THE WASH FUNDING LANDSCAPE. - IN 2014 WASHFUNDERS.ORG ATTRACTED MORE THAN 18,000 VISITORS AND NEARLY 35,000 PAGE VIEWS.</p> <p><b>FOUNDATION FUNDING FOR U.S. DEMOCRACY</b> [DEMOCRACY.FOUNDATIONCENTER.ORG] WAS LAUNCHED IN 2014 IN PARTNERSHIP WITH EIGHT FOUNDATIONS. THE WEB-BASED PORTAL ALLOWS USERS TO EXPLORE FOUNDATION FUNDING FOR DEMOCRACY IN THE U.S. WITH THE GOAL OF ENABLING FUNDERS TO MAKE MORE INFORMED INVESTMENT DECISIONS. BUILT AROUND A CUSTOMIZED TAXONOMY, THE TOOL WAS DESIGNED WITH INPUT BY FUNDERS AND NONPROFITS IN THE SECTOR. LAUNCHED IN BETA, FOUNDATION CENTER IS CURRENTLY IN THE PROCESS</p>

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	PROGRAM SERVICES - RESEARCH AND OTHER PROGRAMS	<p>OF REDESIGNING THE TOOL AND REFINING THE TAXONOMY, WHICH WILL LAUNCH IN LATE SPRING 2015 TO INFORM FUNDERS, POLICY-MAKERS, AND THE MEDIA, THE CENTER RECENTLY LAUNCHED FOUNDATION LANDSCAPES EDUCATION [EDUCATION FOUNDATIONCENTER.ORG], A NEW SITE THAT CONVENIENTLY COLLECTS INFORMATION FROM ACROSS FOUNDATION CENTER'S WEBSITES TO PUT THE TOOLS, DATA, AND KNOWLEDGE THAT EDUCATION FUNDERS NEED AT THEIR FINGERTIPS SO THEY CAN QUICKLY SCAN THE LANDSCAPE AND MAKE STRATEGIC DECISIONS. REPLACING FOUNDATION FUNDING FOR EDUCATIONAL EXCELLENCE, THIS NEW SITE INCLUDES A WEALTH OF SOCIAL SECTOR KNOWLEDGE IN THE FORM OF REPORTS FROM EXPERTS, FOUNDATIONS, NONPROFITS, AND RESEARCH INSTITUTIONS WORKING IN EDUCATION, VISUAL STATISTICS ON EDUCATION FUNDING, RESOURCES THAT SUPPORT GRANTMAKING, AND CURRENT EVENTS RELATED TO EDUCATION FUNDING.</p> <p>ADVANCING HUMAN RIGHTS ----- IN PARTNERSHIP WITH THE INTERNATIONAL HUMAN RIGHTS FUNDERS GROUP (IHRFG), THE CENTER LAUNCHED ADVANCING HUMAN RIGHTS, A FIRST-EVER INITIATIVE TO TRACK, REPORT ON, AND OPEN PUBLIC ACCESS TO FOUNDATION SUPPORT FOR HUMAN RIGHTS WORLDWIDE. IN 2014, FOUNDATION CENTER AND THE IHRFG PRODUCED TWO NEW RESOURCES DESIGNED TO ADVANCE KNOWLEDGE AND FACILITATE STRATEGIC DECISION MAKING IN THE FIELD OF HUMAN RIGHTS PHILANTHROPY. THE CENTER PUBLISHED ADVANCING HUMAN RIGHTS UPDATE ON GLOBAL FOUNDATION GRANTMAKING, WHICH REPORTS ON THE 745 FOUNDATIONS IN 34 COUNTRIES THAT MADE OVER 17,000 GRANTS TOTALING \$1.7 BILLION IN HUMAN RIGHTS FUNDING IN 2011. TO BRING THESE STATISTICS LIFE THE CENTER LAUNCHED AN ACCOMPANYING INTERACTIVE WEBSITE [HUMANRIGHTS.FOUNDATIONCENTER.ORG/] THAT ENABLES EXPLORATION OF GIVING BY ISSUE FOCUS, POPULATION FOCUS, AND REGION AND INCLUDES TOP FUNDER LISTS, SAMPLE GRANTS, AND CASE STUDIES. NEARLY 6,000 USERS HAVE VIEWED NEARLY 26,000 PAGES SINCE THE MID-JULY LAUNCH. ISSUELAB [ISSUELAB.ORG] -----</p> <p>----- THIS ONLINE KNOWLEDGE SHARING PLATFORM PROVIDES FREE AND OPEN ACCESS TO RESOURCES THAT ANALYZE THE WORLD'S MOST PRESSING SOCIAL, ECONOMIC, AND ENVIRONMENTAL CHALLENGES AND THEIR POTENTIAL SOLUTIONS. ISSUELAB REPRESENTS ONE OF THE LARGEST POOLS OF SOCIAL SECTOR KNOWLEDGE - THE COLLECTION SPANS 40 ISSUE AREAS AND CONTAINS OVER 16,000 RESOURCES (PRODUCED BY MORE THAN 2,000 ORGANIZATIONS) - IN THE LAST YEAR, ISSUELAB ADDED MORE THAN 2,500 NEW TITLES TO ITS COLLECTION. ISSUELAB HIGHLIGHTS THE RELEVANT KNOWLEDGE, ORGANIZATIONS, AND PEOPLE SERVING THE SOCIAL SECTOR BY CURATING SPECIAL COLLECTIONS. DURING 2014, ISSUELAB CURATED NEW SPECIAL COLLECTIONS ON - IMPLEMENTING THE AFFORDABLE CARE ACT, - PROVIDING GREATER ACCESS TO PALLIATIVE CARE, - THE SUCCESSFUL MANAGEMENT OF SMALL-SCALE FISHERIES, AND - A NEW COLLECTION IN PARTNERSHIP WITH THE EUROPEAN CITIZENS' ACTION SERVICE OF MORE THAN 400 RESOURCES COVERING THE TOPICS OF EUROPEAN UNION MIGRATION AND THE EUROPEAN CITIZENS' INITIATIVE. ISSUELAB IS CONTINUALLY COMMITTED TO INCREASING ACCESS TO THIS KNOWLEDGE BY MAKING IT BROADLY AVAILABLE THROUGH WWW.ISSUELAB.ORG, OTHER FOUNDATION CENTER WEBSITES AND CHANNELS, A SYSTEM OF E-LIBRARIES IT BUILDS FOR FOUNDATIONS AND NONPROFITS CALLED KNOWLEDGE CENTERS, SOCIAL MEDIA OUTREACH, CONTENT-SHARING PARTNERSHIPS WITH LIBRARIES, ARCHIVES, ONLINE COMMUNITIES, AND ITS RECENTLY LAUNCHED AND FREELY ACCESSIBLE APPLICATION PROGRAMMING INTERFACE (API). THE NEW API GIVES ORGANIZATIONS ACCESS TO THE ENTIRE ISSUELAB COLLECTION FOR USE ON THEIR WEBSITE. PUBLICATIONS ----- DURING 2014, THE CENTER RELEASED REPORTS ON TOPICS RELEVANT TO FUNDERS, THE MEDIA, RESEARCHERS, AND NON-PROFITS - BUILDING A BELOVED COMMUNITY. STRENGTHENING THE FIELD OF BLACK MALE ACHIEVEMENT, BASED ON INTERVIEWS WITH 50 LEADERS IN THE SOCIAL, ACADEMIC, GOVERNMENT, AND BUSINESS SECTORS, MAPS THE LANDSCAPE OF WORK IN THIS AREA AND OFFERS RECOMMENDATIONS FOR WHAT IT WILL TAKE TO STRENGTHEN THE FIELD MOVING FORWARD - FOUNDATION FUNDING TO ADDRESS DOMESTIC VIOLENCE IN CALIFORNIA, THE FIRST-EVER EXAMI</p>



Return Reference	Explanation
LOCAL CHAPTERS, BRANCHES, OR AFFILIATES	FORM 990, PART VI, LINE 10A THE CENTER MAINTAINS AND OPERATES A NETWORK OF 5 PROFESSIONALLY-STAFFED LIBRARY/LEARNING CENTERS IN NEW YORK CITY, SAN FRANCISCO, WASHINGTON D C, CLEVELAND AND ATLANTA THESE ARE UNINCORPORATED DIVISIONS THAT USE THE SAME TAX IDENTIFICATION NUMBER AS THE CENTER THE LIBRARY/LEARNING CENTERS ARE GOVERNED BY THE SAME WRITTEN POLICIES AND PROCEDURES AS THE CENTER TO ENSURE THEIR OPERATIONS ARE CONSISTENT WITH THOSE OF THE CENTER'S

<b>Return Reference</b>	<b>Explanation</b>
FORM 990 REVIEW	FORM 990, PART VI, LINE 11B THE CENTER'S FORM 990 IS PREPARED BY THE ASSISTANT CONTROLLER UNDER THE DIRECT SUPERVISION OF THE CONTROLLER AND THE VICE PRESIDENT FOR FINANCIAL STRATEGY REVIEWS THE RETURN THE DRAFT FORM 990 IS THEN REVIEWED BY MEMBERS OF THE TAX DEPARTMENT OF THE CENTER'S INDEPENDENT ACCOUNTING FIRM, KPMG LLP, AND THEN BY THE ORGANIZATION'S PRESIDENT SUBSEQUENTLY , THE AUDIT COMMITTEE OF THE CENTER'S BOARD OF TRUSTEES AND THE FULL BOARD REVIEWS THE RETURN AFTER RESPONDING TO ALL INQUIRIES AND MAKING ANY NECESSARY CHANGES, THE FINAL FORM 990 IS PROVIDED TO ALL MEMBERS OF THE BOARD PRIOR TO ITS FILING WITH THE IRS

Return Reference	Explanation
CONFLICT OF INTEREST POLICY	FORM 990, PART VI, LINE 12C A CONFLICT OF INTEREST DISCLOSURE STATEMENT IS OBTAINED ANNUALLY FROM ALL TRUSTEES, OFFICERS, MANAGERS AND OTHER KEY EMPLOYEES WHO ARE CURRENTLY SERVING THE CENTER A REPORT SUMMARIZING THE DISCLOSURE STATEMENTS IS PROVIDED TO THE BOARD OF TRUSTEES ANNUALLY IT IS THE CENTER'S POLICY THAT IN THE EVENT OF A CONFLICT THE FOLLOWING IS DONE IF THERE IS A CONFLICT RELEVANT TO A MATTER REQUIRING ACTION BY THE BOARD OF TRUSTEES, THE INTERESTED PERSON SHALL CALL IT TO THE ATTENTION OF THE BOARD OF TRUSTEES, AND THE TRUSTEE CONCERNED SHALL NOT VOTE ON THE MATTER MOREOVER, THE PERSON HAVING A CONFLICT SHALL RETIRE FROM THE ROOM IN WHICH THE BOARD IS MEETING AND SHALL NOT PARTICIPATE IN THE FINAL DELIBERATION OR DECISION REGARDING THE MATTER UNDER CONSIDERATION WHEN THERE IS DOUBT AS TO WHETHER A CONFLICT OF INTEREST EXISTS, THE MATTER SHALL BE RESOLVED BY VOTE OF THE BOARD OF TRUSTEES OR ITS COMMITTEE, EXCLUDING FROM THE ROOM AND THE VOTE THE PERSON WHOSE SITUATION WILL BE DISCUSSED WHEN A CONFLICT OF INTEREST ARISES FOR ANY STAFF MEMBER EXCEPT THE PRESIDENT, THAT STAFF MEMBER SHALL REPORT IT TO THE PRESIDENT IN WRITING A CONFLICT OF INTEREST RELATING TO THE PRESIDENT SHALL BE REPORTED IN WRITING TO THE CHAIR OF THE BOARD

Return Reference	Explanation
COMPENSATION	FORM 990, PART VI, LINES 15A AND 15B THE CENTER'S BOARD OF TRUSTEES, CONSISTING OF INDEPENDENT PERSONS, ESTABLISHES COMPENSATION FOR THE PRESIDENT AND REVIEWS THE COMPENSATION FOR THE OTHER OFFICER(S) AND VICE PRESIDENTS ON AN ANNUAL BASIS. PRIOR TO MAKING COMPENSATION DECISIONS, THE BOARD, THROUGH THE USE OF AN INDEPENDENT CONSULTANT, OBTAINS INFORMATION ON THE COMPENSATION OF FUNCTIONALLY COMPARABLE POSITIONS FOR SIMILARLY QUALIFIED PERSONS AT SIMILARLY SITUATED ORGANIZATIONS AND/OR BENCHMARK SALARIES FOR SELECT POSITIONS OBTAINED FROM SALARY SURVEYS. DOCUMENTATION OF THE DELIBERATIONS AND DECISIONS MADE ARE MAINTAINED IN THE MINUTES IN THE CORPORATE SECRETARY'S OFFICE. A FULL INDEPENDENT COMPENSATION REVIEW FOR ALL STAFF WAS COMPLETED IN THE FALL OF 2013.

Return Reference	Explanation
AVAILABLE TO THE PUBLIC	FORM 990, PART VI, LINE 19 THE CENTER'S AUDITED FINANCIAL STATEMENTS AND ANNUAL REPORT FOR THE PAST FIVE YEARS ARE POSTED ON ITS WEBSITE AND ARE DOWNLOADABLE. IN ADDITION, GOVERNANCE AND STAFFING POLICIES ARE POSTED, INCLUDING THE CODE OF CONDUCT (WHICH INCLUDES THE CONFLICT OF INTEREST POLICY), DIVERSITY STATEMENT AND THE EXECUTIVE COMPENSATION POLICY

Return Reference	Explanation
OTHER CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9 AS OF DECEMBER 31, 2014, THE \$513,353 IN OTHER CHANGES IN NET ASSETS CONSISTS OF AN ACTUARIAL LOSS OF \$513,353, WHICH REPRESENTS PENSION AND POSTRETIREMENT CHANGES OTHER THAN NET PERIODIC BENEFIT COST