**Return of Organization Exempt From Income Tax** Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

DLN: 93493296003087 OMB No 1545-0047

> Open to Public Inspection

Department of the Treasury

Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at <u>www IRS gov/form990</u>

A F	or the	2016 calendar year, or tax year beginning 01-01-2016 , and ending 12-31	2016			
<b>B</b> Che	ck ıf ap	plicable C Name of organization		D Employer i	dentıfı	cation number
	dress cl			13-266222	2	
	me cha tial retu					
Fin	al		ŀ			
	n/term ended	<ul> <li>Number and street (or P O box if mail is not delivered to street address)   Room/suit</li> </ul>	te	E Telephone ni	umber	
_		n pending		(845) 424-	4040	
		City or town, state or province, country, and ZIP or foreign postal code GARRISON, NY 105245555				
				<b>G</b> Gross receip		141,921
		<b>F</b> Name and address of principal officer CATHERINE MEISTERICH	H(a) Is this		n for	
		21 MALCOLM GORDON ROAD	subord <b>H(b)</b> Are all	inates? subordinates		□Yes ☑No
	-ovom	gARRISON, NY 105245555	include			☐ Yes ☐No
		<b>□</b> 501(c)(3) □ 501(c)( ) <b>(</b> (insert no ) □ 494/(a)(1) or □ 52/		' attach a list	•	•
J W	ebsite	P:► HTTP //WWW THEHASTINGSCENTER ORG/	n(c) Group	exemption nui	mber	•
	-	ganization ☑ Corporation ☐ Trust ☐ Association ☐ Other ►	L Year of format	ion 1969 <b>M</b>	State o	of legal domicile NY
K FOR	n or org	Janization				J
Pa	rt I	Summary		<b>I</b>		
		riefly describe the organization's mission or most significant activities	TO DUDITOATIO	NIC ON ETHIC		IECTIONE IN
به		HE HASTINGS CENTER AND ITS SCHOLARS PRODUCE BOOKS, ARTICLES, AND OTHI EDICINE, SCIENCE, AND TECHNOLOGY THAT HELP INFORM POLICY, PRACTICE, ANI			AL QU	JESTIONS IN
anc	_					
Ē	_					
Activities & Governance	2 (	Check this box $ ightharpoonup \square$ if the organization discontinued its operations or disposed of m	ore than 25% (	of its net asse	ts	
න නේ		Number of voting members of the governing body (Part VI, line 1a)			3	28
S de	4 1	Number of independent voting members of the governing body (Part VI, line 1b) $$ .			4	27
Ě	5 7	Total number of individuals employed in calendar year 2016 (Part V, line 2a)			5	25
Ç	6 7	Total number of volunteers (estimate if necessary)		i	6	32
4		Total unrelated business revenue from Part VIII, column (C), line 12			7a	0
	bι	Net unrelated business taxable income from Form 990-T, line 34			7ь	0
			Prio	r Year	-	Current Year
랼		Contributions and grants (Part VIII, line 1h)		4,885,955	<del>                                     </del>	3,067,385
Ravenue		Program service revenue (Part VIII, line 2g)		311,956	-	369,265
ά		Investment income (Part VIII, column (A), lines 3, 4, and 7d )		77,046		130,208
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		35,697 5,310,654		48,177 3,615,035
		Fotal revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		7,310,034		· · · · · · · · · · · · · · · · · · ·
		Grants and similar amounts paid (Part IX, column (A), lines 1–3)		0		0
		Benefits paid to or for members (Part IX, column (A), line 4)				
રુક		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)  Professional fundraising fees (Part IX, column (A), line 11e)		2,566,329		2,409,282
Expenses		Froiessional fundraising fees (Part IA, Column (A), line 11e)				0
Ä		Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)		910,570		1,102,153
		Fotal expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		3,476,899		3,511,435
		Revenue less expenses Subtract line 18 from line 12		1,833,755		103,600
- S		Revenue less expenses subtract line to from line 12	Beginning o	f Current Year		End of Year
300						
Bak	20 7	Total assets (Part X, line 16)		9,129,296		9,510,074
Net Assets or Fund Balances	21 7	Total liabilities (Part X, line 26)		337,826		377,912
Ζű	22	Net assets or fund balances Subtract line 21 from line 20		8,791,470		9,132,162
Par		Signature Block				
		lties of perjury, I declare that I have examined this return, includant of the same of the				
	nowled					
		******				
Sign		Signature of officer				
Jigil		1.				

Daid	

**Preparer** 

**Use Only** 

Here

CATHY MEISTERICH COO/CFO Type or print name and title Print/Type preparer's name AARON SHAPIRO Preparer's signature AARON SHAPIRO Firm's name ► LOEB & TROPER LLP Firm's address ▶ 655 THIRD AVENUE 12TH FLOOR NEW YORK, NY 10017

May the IRS discuss this return with the preparer shown above? (see instru

For Paperwork Reduction Act Notice, see the separate instructions.

ADDRESS	Check if Scheo	rganization's mission	onse or note to a			
ADDRESS	efly describe the oi FUNDAMENTAL E	rganization's mission		·		<u> </u>
ADDRESS	FUNDAMENTAL E	- THICAL ISSUES IN THE	AREAS OF HEA	ALTH, MEDICINE, AND TH		
			AREAS OF HEA	ALTH, MEDICINE, AND TH		
COMMUNI	TIES AND SOCIET	TES			HE ENVIRONMENT AS THEY AFFEC	T INDIVIDUALS,
<b>2</b> Dıd	the organization (	undertake any significa	nt program serv	vices during the year whi	ıch were not listed on	
the	prior Form 990 or	990-EZ?				🗌 Yes 🗹 No
If "۱	Yes," describe the	se new services on Sch	iedule O			
3 Did	the organization of	cease conducting, or m	ake significant	changes in how it conduc	cts, any program	
serv	vices?					🗌 Yes 🗹 No
If "Y	Yes," describe the	se changes on Schedul	e O			
Sec	tion 501(c)(3) and		ns are required	to report the amount of	argest program services, as measi grants and allocations to others,	
<b>4a</b> (Coo	de	) (Expenses \$	2,414,830	including grants of \$	) (Revenue \$	)
See	Addıtıonal Data				· ·	·
<b>4b</b> (Coo	de	) (Expenses \$	341,347	ıncludıng grants of \$	) (Revenue \$	399,832 )
See	Additional Data					
<b>4c</b> (Coo	de	) (Expenses \$	21,196	including grants of \$	) (Revenue \$	)
See	Addıtıonal Data					
4d Oth	ner program servic	es (Describe in Schedi	ıle O )			
(Ex	penses \$	ıncl	uding grants of	\$	) (Revenue \$	)
4e Tot	tal program serv	ice expenses ▶	2,777,3	73		

Yes

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Form **990** (2016)

Part IV Checklist of Required Schedules

Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete 

Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆 . . .

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates

for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🔧

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 🥦 . . . . . . . . .

b Was the organization included in consolidated, independent audited financial statements for the tax year?

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸 . . . . . . . .

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?

Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 💆 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets? Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian

or X as applicable

valued at \$100,000 or more? *If "Yes," complete Schedule F, Parts I and IV* . . . . . . . . . . . . Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . .

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 14a Did the organization maintain an office, employees, or agents outside of the United States? . . . Part IV Checklist of Required Schedules (continued) Yes **20a** Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . 20a No b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic 21 government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . . Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX. 22 column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . . Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes,

the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

**d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I . . . . . . . . . . . . . . . . . .

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of

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24a

24b

24c

24d

25a

25b

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28b

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Yes

Form 990 (2016)

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Page 4

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orm	990 (2016)			Page <b>5</b>
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 56			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by			
	this return	2ь	Yes	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	165	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			
		4a		No
Ь	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
Ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No 
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7</b> c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C7	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
92	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b			
	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
L2 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for			
	additional information the organization must report on Schedule O  Enter the amount of reserves the organization is required to maintain by the states in	13a		
	which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
∟4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

orm !	990 (2016)			Page <b>6</b>
Part	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	" respo	nse to li	
	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>		<b>✓</b>
Sec	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year label 1a 28			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
	Enter the number of voting members included in line 1a, above, who are independent			
	1b 27			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	,		N.a
_		4		No No
	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No No
	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
	The governing body?	8a	Yes	
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Sec	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	<u>e Code</u>	-	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Sar	ction C. Disclosure	100		
	List the States with which a copy of this Form 990 is required to be filed▶			
	NY , CA			
	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website 🗹 Upon request 🗆 Other (explain in Schedule O)			
	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
	State the name, address, and telephone number of the person who possesses the organization's books and records CATHERINE MEISTERICH COOCFO 21 MALCOLM GORDON ROAD GARRISON, NY 105245555 (845) 424-4040			<b>n</b> (2016)

Form 990 (2	2016)									Page <b>7</b>
Part VII	Compensation of Officer and Independent Contra		Truste	es, I	Key E	Employ	ees	, Highest Comp	ensated Employ	rees,
	Check if Schedule O contains a	response or no	te to an	y line	in thi	ıs Part VI	Ι.			🗆
Section	A. Officers, Directors, Tru	istees, Key E	mploy	ees,	and	Highe	st C	ompensated En	nployees	
<b>1a</b> Complete year	e this table for all persons requir	ed to be listed	Report	compe	ensatı	on for th	e ca	lendar year ending	with or within the o	rganızatıon's tax
	of the organization's <b>current</b> of ation Enter -0- in columns (D), (						als o	or organizations), re	gardless of amount	
• List all d	of the organization's <b>current</b> key	employees, if a	any Se	e instr	ructioi	ns for de	fınıtı	on of "key employe	e "	
who receive	organization's five <b>current</b> high d reportable compensation (Box i and any related organizations									
	of the organization's <b>former</b> office e compensation from the organiz						ed e	mployees who rece	ived more than \$10	0,000
	of the organization's <b>former dire</b> i, more than \$10,000 of reportab									•
	in the following order individua d employees, and former such p		ectors,	ınstıtı	utiona	l trustee:	s, of	ficers, key employe	es, highest	
☐ Check t	his box if neither the organizatio	n nor any relate	d organ	nizatio	n con	npensate	d ar	ny current officer, di	rector, or trustee	
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours for related organizations below dotted	than c	one bo oth a direct	x, un	eng High	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Check this box if neither the organization	ization nor any related organization compensated any current officer, director, or trustee									
<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	than o	(C) Position (do not check more than one box, unless person is both an officer and a					(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trust⊬≑	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(Ŵ- 2/1099- MISC)	organization and related organizations
See Additional Data Table										
-										
										Form <b>990</b> (2016)

Form 990 (2016) Page 8 Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title  (B) Average hours per week (list any hours  (B) Average hours per week (list any hours  (C) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (C) Reportable compensation from the organization (Worganizations (No. 2016))					w-	(F) Estima amount of compens from t	ited f other sation the					
		for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	)	organizati relate organiza	ed
See A	Addıtıonal Data Table												
		!											
		,											
		!											
		!											
		1											
	Sub-Total			-			•	_			工		
_	Total from continuation sheets to Pa Total (add lines 1b and 1c)	art VII, Section				•	<b>▶</b>  _	—	1,052,185		0		196,710
2	Total number of individuals (including of reportable compensation from the	g but not limited	to those			ıbov	e) who	rec	eived more than \$10	00,000		,	
<u> </u>	Of reportable compensation from the v											Yes	No.
3	Did the organization list any <b>former</b> of line 1a? <i>If "Yes," complete Schedule J</i>			ee, k	ey e •	mplo	oyee, c	or hi	ghest compensated	employee on	3		No No
4	For any individual listed on line 1a, is organization and related organization individual									ı the	4		
5	Did any person listed on line 1a receiv services rendered to the organization?										5		No

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation

from the organization Report compensation for the calendar year ending with or within the organization's tax year

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

(A)

Name and business address

**Section B. Independent Contractors** 

compensation from the organization ▶ 0

(B)

Description of services

(C)

Compensation

Form 990 (2016)

Part		II Statement of	Revenue								rage <b>3</b>
		<del></del>		a respo	onse or note to any	line in t	hıs Part VIII				🗆
				·		(	A) revenue	Rela ex fur	( <b>B)</b> ated or empt action	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
	1	a Federated campaig	ns	1a				re\	enue		512-514
nts ints		<b>b</b> Membership dues		1b							
ira nou		c Fundraising events		1c							
s. ( An		d Related organizatio		1d							
Giff ilar		e Government grants (co		1e	780,174						
S. E		f All other contributions		 	<u>,                                     </u>						
iệ s		and similar amounts n above	ot included	1f	2,287,211						
Contributions, Gifts, Grants and Other Similar Amounts		g Noncash contribution in lines 1a-1f \$		100,	212						
no de	١.										
	۲	h Total.Add lines 1a-1	LT	• •			,067,385				
Ę	2:	MEMBERSHIP INCOME			Business	541700	2	34,016	234	016	
.¥		PUBLICATIONS/ WORKS	SHOPS			541900		35,249	135		
Se T	١,										
Service Revenue	,			_							
Ε 3	•	e		_							
Program	f	f All other program se	rvice revenue			<u>l</u> 369,265					
Ě	g	J <b>Total.</b> Add lines 2a-2i	f		<b>•</b>	309,203					
		Investment income (ii similar amounts) .			nterest, and other	]	88,08	5			88,085
		Income from investme			ond proceeds			1			·
		Royalties		-	, i •	·	30,567	7	30,567		
			(ı) Rea	l	(II) Personal						
	6	a Gross rents									
	ı	<b>b</b> Less rental expenses				1					
		c Rental income or				4					
	<b>'</b>	(loss)									
	١ ،	<b>d</b> Net rental income o	r (loss)			]					
	_	- Cross amount	(ı) Securit	ies	(II) Other	4					
	′'	a Gross amount from sales of assets other	1,5	69,009							
		than inventory									
	ı	<b>b</b> Less cost or other basis and	1.0	26,886		1					
		sales expenses	1,5	·		4					
		<b>c</b> Gain or (loss) <b>d Net</b> gain or (loss) <b>.</b>	L	42,123		4	42,123	,			42,123
		Gross income from f			<u> </u>	1	,	1			12,225
ne Te		(not including \$		of							
Other Revenue		contributions reporte See Part IV, line 18		a							
Re	ı	<b>b</b> Less direct expense	s	b							
ıer		<b>c</b> Net income or (loss)		-	ents 🕨						
Ö	9	Gross income from g See Part IV, line 19		es							
				а							
		<b>b</b> Less direct expense		ь							
		c Net income or (loss) aGross sales of invent		activit	ies <b>&gt;</b>	7					
		returns and allowand	ces								
				a		4					
		<b>b</b> Less cost of goods s		b		_					
	_	Net income or (loss)  Miscellaneous		invent	Business Code						
	1:	1a <sub>MISCELL</sub> ANEOUS			90009	9	17,610				17,610
	ı	b									
	,	с									
		e Total. Add lines 11a			•		17,610				
	1:	<b>2 Total revenue.</b> See	Instructions	<u>.</u> .	· · · •		3,615,03	5	399,832		0 147,818
											Form <b>990</b> (2016)

2,236

4,427

1,606

15

254,597

Form **990** (2016)

19 Conferences, conventions, and meetings .

22 Depreciation, depletion, and amortization .

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720)

**20** Interest . . . . . . 21 Payments to affiliates . . . .

expenses on Schedule O )

e All other expenses

23 Insurance .

b C d

10/11/ 990 (2010)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	olumns All other orga	anizations must comp	olete column (A)	
Check if Schedule O contains a response or note to any	line in this Part IX			🗹
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
<b>2</b> Grants and other assistance to domestic individuals See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.				
4 Benefits paid to or for members				
<b>5</b> Compensation of current officers, directors, trustees, and key employees	588,956	404,639	155,134	29,183
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	1,414,566	1,123,655	158,086	132,825
7 Other salaries and wages				
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	117,493	95,078	11,859	10,556
9 Other employee benefits	132,144	96,702	23,464	11,978
10 Payroll taxes	156,123	119,676	23,981	12,466
11 Fees for services (non-employees)				
a Management				
<b>b</b> Legal				
c Accounting	38,300		38,300	
<b>d</b> Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees	18,801		18,801	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	371,165	345,603	3,917	21,645
12 Advertising and promotion	244	244		
13 Office expenses	215,011	180,555	16,843	17,613
14 Information technology				
15 Royalties				
<b>16</b> Occupancy	137,597	124,525	5,091	7,981
<b>17</b> Travel	73,179	68,860	2,253	2,066
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .				

142,281

76,329

27,685

1,561

3,511,435

123,055

69,078

25,055

648

2,777,373

16,990

2,824

1,024

898

479,465

3 Pledges and grants receivable, net	- 1	_		· '	_	
5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L  6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete  Part II of Schedule L		3	Pledges and grants receivable, net	1,631,038	3	964,165
trustees, key employees, and highest compensated employees. Complete Part II of Schedule L  6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		4	Accounts receivable, net	18,974	4	48,566
ρ Part II of Schedule L		_	trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$			
7 Notes and loans receivable, net	S.	_	Part II of Schedule L			
	न	7	Notes and loans receivable, net		7	

	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
<b>6</b>	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
eta	7	Notes and loans receivable, net		7	
ssets	8	Inventories for sale or use		8	
٨	9	Prepaid expenses and deferred charges	11,413	9	9,301
	10a	Land, buildings, and equipment, cost or other			

ets	7	contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L Notes and loans receivable, net	ations of s	section 501(c)(9)		6	
ess		Inventories for sale or use				8	
Ą	9	Prepaid expenses and deferred charges			11,413	9	9,301
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	2,012,582			
	ь	Less accumulated depreciation	10b	992,795	1,071,561	10c	1,019,787
	11	Investments—publicly traded securities .			4,884,764	11	5,565,598
	12	Investments—other securities See Part IV, line	11 .			12	
	13	Investments—program-related See Part IV, line		13			

י ו	Less accumulated depreciation	100	332,733	1,071,001	100	1,015,707
11	Investments—publicly traded securities .			4,884,764	11	5,565,598
12	Investments—other securities See Part IV, line	11 .			12	
13	Investments—program-related See Part IV, line	e 11			13	
14	Intangible assets				14	
15	Other assets See Part IV, line 11				15	
16	Total assets.Add lines 1 through 15 (must equ	al line	34)	9,129,296	16	9,510,074
17	Accounts payable and accrued expenses			114,115	17	94,429
18	Grants payable				18	
19	Deferred revenue			37,320	19	29,991

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186.391

337.826

2.446.452

3,328,320

3.016.698

8,791,470

9.129.296

253.492

377.912

2,641,649

3,090,776

3.399.737

9,132,162

9.510.074 Form **990** (2016)

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34

Liabilities 22

Fund Balances

Assets or

Net

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958),

check here ▶ 🔲 and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Form	990 (2016)				Page <b>12</b>
Par	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	, l		3.	,615,035
2	Total expenses (must equal Part IX, column (A), line 25)	2			511,435
3	Revenue less expenses Subtract line 2 from line 1	3			103,600
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			.791,470
5	Net unrealized gains (losses) on investments	5			237,092
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		9	132,162
Par	t XII Financial Statements and Reporting				-
	Check If Schedule O contains a response or note to any line in this Part XII				<b>✓</b>
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both	on a			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate consolidated basis, or both	basıs,			
	✓ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle			

За

3b

Yes

Yes Form **990** (2016)

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

### Additional Data

Software ID:

Software Version:

**EIN:** 13-2662222

Name: THE HASTINGS CENTER INC.

Form 990 (2016)

AND PCORI

### Form 990, Part III, Line 4a:

SEE SCHEDULE ORESEARCH THE HASTINGS CENTER'S RESEARCHERS INVESTIGATED A DIVERSE RANGE OF ETHICAL, LEGAL AND POLICY OUESTIONS IN SCIENCE.

MEDICINE, AND HEALTH POLICY, INCLUDING QUESTIONS ACCOMPANYING ADVANCES IN GENETICS, INCLUDING GENE EDITING, AND THE USE OF GENOMICS IN CLINICAL CONTEXTS, DECISIONS IN END-OF-LIFE CARE, HEALTH POLICY INCLUDING AS REGARDS UNDOCUMENTED IMMIGRANTS, THE ROLE OF VALUES IN IMPACT ASSESSMENTS, AND THE DEVELOPMENT OF AUTONOMOUS MACHINES. WE PRODUCED ANALYSIS AND FORMULATED ADVICE ON THESE QUESTIONS. WHICH WE DISSEMINATED TO SPECIALIST AND NON-SPECIALIST AUDIENCES THROUGH THE PUBLICATION OF 2 NEW BOOKS AND RELEASE OF ONE EXISTING BOOK IN PAPERBACK AND ONE EXISTING BOOK IN JAPANESE TRANSLATION, 2 WHITE PAPERS/REPORTS, 76 ARTICLES, BOOK CHAPTERS, AND COMMENTARIES, AS WELL AS THE PRESENTATION OF 60 LECTURES AND TALKS DELIVERED IN THE US, CANADA, MEXICO, UK, AND AUSTRALIA, AND DOZENS OF INTERVIEWS WITH JOURNALISTS AT NATIONAL AND INTERNATIONAL MEDIA OUTLETS IN THIS YEAR, OUR RESEARCHERS SERVED ON NUMEROUS ADVISORY COMMITTEES, INCLUDING FOR THE WHITE HOUSE'S OFFICE OF SCIENCE, TECHNOLOGY AND POLICY, WORLD ECONOMIC FORUM, NATIONAL INSTITUTES OF HEALTH, CITY OF NEW YORK, AMERICAN HEART AND AMERICAN STROKE ASSOCIATIONS, MARCH OF DIMES, AND DOZENS OF ACADEMIC JOURNALS OUR RESEARCH WAS SUPPORTED BY GRANTS, CONTRACTS AND DONATIONS FROM 15 PUBLIC AND PRIVATE FUNDERS,

INCLUDING THE NATIONAL INSTITUTES OF HEALTH, NATIONAL SCIENCE FOUNDATION, JOHN TEMPLETON FOUNDATION, DONGAHUE FOUNDATION, LIEN FOUNDATION,

SEE SCHEDULE OIN 2016, THE HASTINGS CENTER REPORT, A BIOETHICS JOURNAL PUBLISHED BY THE CENTER, PUBLISHED SIX ISSUES FEATURING A MIXTURE OF ARTICLES, ESSAYS, AND COLUMNS THE TOPICS COVERED IN THOSE RANGED FROM RESEARCH ON PRIMATES AND HUMAN SUBJECTS RESEARCH TO THE DEVELOPMENT

NURSING ETHICS AND ON THE HEALTH CARE OFFERED TO NFL PLAYERS THE REPORT WAS DISTRIBUTED IN PRINT AND ONLINE VERSIONS TO 4131 LIBRARIES AND OTHER INSTITUTIONS, AND TO ROUGHLY 750 INDIVIDUALS, THROUGH SUBSCRIPTIONS AND LICENSES TO JOHN T WILLEY & SONS ROUGHLY 100,000 ITEMS WERE

DOWNLOADED IN 2016 IRB ETHICS & HUMAN RESEARCH, A JOURNAL DEVOTED TO ISSUES IN THE ETHICS AND REGULATION OF RESEARCH ON HUMAN SUBJECTS, OFFERED SIX ISSUES IN 2016 ON TOPICS RANGING FROM PEDIATRIC RESEARCH TO INFORMED CONSENT IN ONCOLOGY TRIALS ROUGHLY 2,320 INSTITUTIONS AND LIBRARIES SUBSCRIBED TO IRB BIOETHICS FORUM. THE HASTINGS CENTER'S BLOG. FEATURES SCORES OF COMMENTARIES ON BIOETHICS FORUM. THE HASTINGS CENTER'S BLOG. FEATURES SCORES OF COMMENTARIES ON BIOETHICS FORUM. THE NEWS

OF ARTIFICIAL ORGANS. MORAL PSYCHOLOGY, ASSISTED REPRODUCTION, AND THE PHARMACEUTICAL INDUSTRY THE REPORT ALSO PUBLISHED TWO SUPPLEMENTS, ON

Form 990, Part III, Line 4b:

SEE SCHEDULE OTHE PUBLIC AFFAIRS AND COMMUNICATIONS DEPARTMENT IS RESPONSIBLE FOR ENGAGING DIVERSE AUDIENCES IN THE RESEARCH, PUBLICATIONS, AND OTHER WORK OF THE HASTINGS CENTER USING MULTIPLE COMMUNICATIONS CHANNELS. THE PRIMARY SUCH CHANNEL IS OUR WEBSITE. A MAJOR ACCOMPLISHMENT IN 2016 WAS THE LAUNCH OF A NEW WEBSITE FOR THE FIRST TIME IN 8 YEARS. THE NEW WEBSITE MAKES FULL USE OF THE TRANSFORMATION IN DIGITAL TECHNOLOGY THAT HAS OCCURRED IN RECENT YEARS AND THE WAYS IN WHICH IT HAS BECOME INDISPENSABLE TO DAILY COMMUNICATION. AMONG ITS

Form 990, Part III, Line 4c:

TENS OF MILLIONS OF PEOPLE THROUGH OUR WEBSITE. TWITTER, FACEBOOK, BLOG REPOSTS, AND PRESS COVERAGE OUR TWITTER FOLLOWERS INCREASED BY ABOUT 100 PER MONTH, TO 8,000 BIOETHICS FORUM, THE BLOG OF THE HASTINGS CENTER REPORT, HAS SEVERAL THOUSAND READERS AND HAS HAD ESSAYS REPOSTED IN THE HUFFINGTON POST, WHICH HAS SOME 43 MILLION UNIQUE VISITORS A MONTH. WE HAD HUNDREDS OF MENTIONS IN THE PRESS, INCLUDING QUOTES FROM OUR

SCHOLARS, IN MAJOR MEDIA OUTLETS SUCH AS THE NEW YORK TIMES, THE ATLANTIC, THE WALL STREET JOURNAL, REUTERS, AND BBC NEWS FINALLY, THE

COMMUNICATIONS DEPARTMENT, IN COORDINATION WITH DEVELOPMENT, LAUNCHED, HASTINGS CONVERSATIONS, A BIMONTHLY INTERVIEW CONDUCTED BY THE

HASTINGS CENTER'S PRESIDENT AND A STAFF RESEARCH SCHOLAR OR OTHER PROMINENT PERSON ASSOCIATED WITH THE CENTER ABOUT NEW RESEARCH OR A TIMELY

ISSUE THE CONVERSATIONS CAN BE HEARD LIVE BY INVITATION ONLY. THE RECORDED CONVERSATIONS ARE ARCHIVED AS PODCASTS ON OUR WEBSITE

MANY IMPROVEMENTS, THE WEBSITE IS OPTIMIZED FOR MOBILE DEVICES AND FOR SHARING MULTIMEDIA CONTENT ON SOCIAL MEDIA DURING 2016, WE REACHED

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organizations from the organization for related (W-2/1099-(W-2/1099organization and | 9 5 | = Highest compensated employee Former MISC) MISC) related organizations

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324,180

97,965

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

	below dotted line)	dradual trustee I director	nstitutional Trustee	
MILDRED Z SOLOMON EDD	35 00			I

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PRESIDENT AND CEO

ANDREW S ADELSON

HARRIET S RABB JD

DANIAL CALLAHAN PHD

TRUSTEE, FOUNDER

WILLARD GAYLIN MD

TRUSTEE, FOUNDER

PETER CANELLOS LLB

MARION DANIS MD

EDGAR CHENG LEFT IN 2016

LIZA BAILEY

TRUSTEE

**TRUSTEE** 

TRUSTEE

TRUSTEE

DAVID L ROSCOE

CHAIRMAN

**TREASURER** 

SECRETARY

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer from related week (list from the compensation and a director/trustee) organizations any hours from the organization for related (W-2/1099-(W- 2/1099organization and organizations MISC) MISC) related below dotted organizations

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

	line)	ndual trustee rector	tutional Trustee	환	employee	est compensated ovee	her			0.94
REBECCA DRESSER LEFT IN 2016	1 00	×						0	0	
TRUSTEE		^						3	7	
CHARLES L FARRINGTON	1 00	×						0	0	

			"		5		
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BRADFORD H GRAY PHD

THOMAS B HAKES MD

GEOFFREY R HOGUET LEFT IN 2016

PATRICIA D KLINGENSTEIN LEFT IN 201

KIM KAMDAR LEFT IN 2016

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REBECCA DRESSER LEFT IN 2016 TRUSTEE	1 00	x			0	0	0
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Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organizations from the organization for related Highest com employee (W-2/1099-(W- 2/1099organization and Individual to or director Officer key employ Former Institutiona MISC) organizations MISC) related below dotted organizations line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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TRUSTEE

RICHARD PAYNE BA MD

EVE HART RICE MD

MICHAEL S ROTH PHD

BLAIR L SADLER JD

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ILENE SACKLER LEFCOURT	1 00					0	0	
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ROBERT MICHELS MD	1 00	l				0	0	

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MICHELE MOODY-ADAMS PHD	1 00	×			0	0	
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ROBERT A PEARLMAN MD MPH	1 00								

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Compensated Employees, and Independent Contractors (D) (E) Name and Title Average Position (do not check more Reportable Reportable than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related any hours and a director/trustee) organization organizations for related (W- 2/1099-(W- 2/1099organization and MISC) MISC) organizations

(F)

Estimated

compensation

from the

related

0

16,299

9,346

24,649

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

	below dotted line)	Imdual trustee director	stitutional Trustee	Pēl	hest compensated plovee	mer	·	·	organizations
SARAH SCHLESINGER MD	1 00	×					0	0	
TRUSTEE	1 00								

SARAH SCHLESINGER MD TRUSTEE	1 00	х			0	0	
SHONNI SILVERBERG MD TRUSTEE	1 00	х			0	0	
FRANCIS H TRAINER TRUSTEE	1 00	X			0	0	

TRUSTEE		^				0	
FRANCIS H TRAINER	1 00	×			0	0	(
TRUSTEE		^				9	
ATHERINE MEISTERICH	21 00		V Y		153,657	0	13,154
COO/CFO					133,037	3	13,13-
NANCY BERLINGER	35 00			×	104,720	0	10,097

TRUSTEE							
CATHERINE MEISTERICH	21 00		x		153,657	0	13,154
COO/CFO			, ,		133,037		13,131
NANCY BERLINGER	35 00			v	104,720	0	10,097
RESEARCH SCHOLAR				^	104,720	0	10,097
-							

COO/CFO							
NANCY BERLINGER	35 00			×	104,720	0	10,097
RESEARCH SCHOLAR				^	104,720	0	10,037
JOSEPHINE JOHNSTON	35 00			V	127,594	9	25,200
DIRECTOR OF RESEARCH				^	127,394		23,200

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105,524

109,951

126,559

35 00

35 00

35 00

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WILLIAM JEFFWAY

GREGORY KAEBNICK

ERIK PARENS

SENIOR SCHOLAR

DIRECTOR OF DEVELOPMENT

EDITORIAL DIRECTOR, RESEARCH SCHOLAR

Fori 90E	n 99( <b>Z</b> )			plete if the o	Charity Statu rganization is a sect 4947(a)(1) nonexe Attach to Form	r a section	2016 Open to Public		
nterna	Reven	the Treasury		ormation abou	ıt Schedule A (Form <u>www.irs.g</u>	ov/form990.	) and its instru		Inspection
		n <b>e organiza</b> S CENTER INC						Employer identific	cation number
Par	+ T	Reason	for Public (	Charity Stat	<b>us</b> (All organization	s must complet	te this part ) 9	13-2662222 See instructions	
					e it is (For lines 1 thro			see macraecions.	
1		A church, c	onvention of	churches, or as	sociation of churches	described in <b>sect</b>	ion 170(b)(1)	(A)(i).	
2		A school de	scribed in <b>se</b>	ction 170(b)(	1)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ))		
3		A hospital o	or a cooperati	ve hospital ser	vice organization desci	nbed in <b>section</b>	170(b)(1)(A)(	(iii).	
4			esearch orga and state _	nization operat	ed in conjunction with	a hospital descri	bed in <b>section</b>	170(b)(1)(A)(iii). E	inter the hospital's
5			ition operated ( <b>iv).</b> (Comple		t of a college or unive	rsity owned or op	erated by a gov	vernmental unit descri	bed in <b>section 170</b>
6				•	governmental unit de	scribed in <b>sectio</b>	n 170(b)(1)(A	A)(v).	
7	<b>✓</b>			mally receives [ <b>vi).</b> (Complete	a substantial part of it Part II )	s support from a	governmental u	unit or from the gener	al public described in
8		A communi	ty trust descr	ibed in <b>sectio</b>	170(b)(1)(A)(vi)	(Complete Part II	[ )		
9					escribed in <b>170(b)(1)</b> ee instructions Enter				lege or university or a
0		from activit	ies related to income and i	ıts exempt fur unrelated busır	(1) more than 33 <sub>1/3</sub> % actions—subject to ceri less taxable income (le amplete Part III)	taın exceptions, a	and (2) no more	than 331/3% of its su	ipport from gross
1		An organiza	ition organize	ed and operated	d exclusively to test fo	r public safety S	ee section 509	(a)(4).	
2		more public	ly supported	organizations (	d exclusively for the be described in <b>section 5</b> the type of supporting	09(a)(1) or sec	tion 509(a)(2	). See <b>section 509</b> (a	
a		organizatio	n(s) the powe		ated, supervised, or coappoint or elect a majo				
b		manageme	nt of the supp		ervised or controlled i ation vested in the sar and C.				
С		Type III f	unctionally i	ntegrated. A	supporting organizatio ions) <b>You must com</b>				ated with, its
d		functionally	integrated <sup>-</sup>	The organizatio	<ul><li>d. A supporting organi n generally must satis</li><li>t IV, Sections A and</li></ul>	fy a distribution r			
e		Check this	box if the org	anızatıon recei	ved a written determir	ation from the IF	RS that it is a Ty	pe I, Type II, Type II	I functionally
f	Enter			on-runctionally   organizations	integrated supporting	organization			
g				-	upported organization(	s)		_	
i)Na	me of	f supported o	organization	(ii)EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?  Yes No		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
ot-'									
otal		vork Reduc	tion Act Not	ice, see the Ti	nstructions for	Cat No 11285	F	 Schedule A (Form 9	  90 or 990-EZ) 2016

10 Other income Do not include gain or loss from the sale of capital 13,127 12,139 6,336 6,557 17,610 assets (Explain in Part VI ) 11 Total support. Add lines 7 through 12 Gross receipts from related activities, etc. (see instructions) 12

55,769 17,405,481 2,162,308 14 67 450 % 15 68 060 % ▶ ☑ and stop here. The organization qualifies as a publicly supported organization box and stop here. The organization qualifies as a publicly supported organization

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage 14 Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f)) 15 Public support percentage for 2015 Schedule A, Part II, line 14 16a 33 1/3% support test-2016. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test-2015. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this 17a 10%-facts-and-circumstances test-2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported ▶□

organization h 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2016 Part III

20

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Support Schedule for Organizations Described in Section 509(a)(2)

Se	ection A. Public Support						
	Calendar year	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
	(or fiscal year beginning in) ▶		(6)2013	(0)2017	(4)2013	(0)2010	(1)Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
,	include any "unusual grants ") Gross receipts from admissions,						
2	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
5	to or expended on its behalf The value of services or facilities						
Э	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
	· · · · ·						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
_	13 for the year Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
8	from line 6 )						
Se	ection B. Total Support						1
	• • • • • • • • • • • • • • • • • • • •		T		I	Ι	1
	Calendar year (or fiscal year beginning in) ▶	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9	Amounts from line 6						
_	Gross income from interest,						
10a	dividends, payments received on						
	securities loans, rents, royalties and	I					
	income from similar sources						
b	Unrelated business taxable income						
_	(less section 511 taxes) from						
	businesses acquired after June 30,	1					
	1975						
c	Add lines 10a and 10b						
11							
	activities not included in line 10b,	I	1				
	whether or not the business is	1					
	regularly carried on		-				
12	Other income Do not include gain or loss from the sale of capital assets	1					
	(Explain in Part VI )	1					
13	Total support. (Add lines 9, 10c,						
	11, and 12)						
14	First five years. If the Form 990 is for	r the organization	n's first, second, th	nird, fourth, or fift	h tax year as a se	ction 501(c)(3)	organization,
	check this box and <b>stop here</b>	=		•	•	,	▶ □
50	ection C. Computation of Public S	Support Perce	entage				
	Public support percentage for 2016 (lin			column (f))		15	
15	.,		•	CO.G		15	
16	Public support percentage from 2015 S		-			16	
Se	ection D. Computation of Investi						
17	Investment income percentage for 201			line 13, column (f	7))	17	
18	Investment income percentage from 20	<b>015</b> Schedule A,	Part III, line 17			18	
19a	331/3% support tests—2016. If the	organızatıon dıd r	not check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and li	ne 17 is not
1	more than 33 1/3%, check this box and s	stop here. The o	rganızatıon qualıfı	es as a publicly su	ipported organizat	tion	▶ 🗆

b 33 1/3% support tests—2015. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is

not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

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Part I. complete Sections A and C. If you checked 12c of Part I. complete Sections A. D. and E. If you checked 12d of Part I. complete

6

7

10a

provide detail in Part VI.

answer line 10b below

Sections A and D. and complete Part V ) Section A. All Supporting Organizations Yes Nο

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,							
	describe the designation If historic and continuing relationship, explain							
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described							

describe the designation. It historic and continuing relationship, explain	1	
Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described		
ın section 509(a)(1) or (2)	2	
Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
below	3a	

_	(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below		
Ь	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , $(5)$ , or $(6)$ and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination		
			$\overline{}$

	below	3a	
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below		

	the public support tests under section 305(d)(L) If 765, describe in Full 12 men and non-tire organization made the			
	determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b ın Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes." explain in <b>Part VI</b> what controls the organization used to ensure that all support			

	bla the organization have distinate control and discretion in deciding whether to make grants to the foreign supported			i
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes			
5а	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by			
	amendment to the organizing document)			<u> </u>
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the			<u> </u>
	organization's organizing document?	5b		<u> </u>
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		l

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Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"
8
     complete Part I of Schedule L (Form 990 or 990-EZ)
                                                                                                                                     8
     Was the organization controlled directly or indirectly at any time during the tax year by one or more disgualified persons as
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6

7

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes."

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,

organization's supported organizations? If "Yes," provide detail in Part VI.

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Pa	Irt IV Supporting Organizations (continued)				
			Yes	No	
11	Has the organization accepted a gift or contribution from any of the following persons?				
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the				
_	governing body of a supported organization?	11a			
h	A family member of a person described in (a) above?	11b			
		$\vdash$			
·	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c			
5	ection B. Type I Supporting Organizations				
			Yes	No	
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or				
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part				
	VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the				
	organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such				
	powers during the tax year	1			
2	Did the erganization energia for the benefit of any cumperted erganization other than the cumperted erganization(e) that				
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit				
	carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting				
	organization	2			
_					
5	ection C. Type II Supporting Organizations				
			Yes	No	
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of				
	each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)				
- 2	ection D. All Type III Supporting Organizations				
			Yes	No	
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the				
	Form 990 that was most recently filed as of the date of notification, and (III) copies of the organization's governing				
	documents in effect on the date of notification, to the extent not previously provided?				
		1			
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization				
	(s) or (II) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization				
	maintained a close and continuous working relationship with the supported organization(s)	$\vdash$			
_		2			
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax				
	year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3			
S	ection E. Type III Functionally-Integrated Supporting Organizations				
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ons)			
	a				
	b				
			_L \		
	The organization supported a governmental entity Describe in <b>Part VI</b> how you supported a government entity (see	mstrud	ctions)		
2	Activities Test Answer (a) and (b) below.		Yes	No	
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the				
	supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported				
	organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted				
	substantially all of its activities	2a			
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the				
	organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the				
	organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement				
_		2b			
3	Parent of Supported Organizations Answer (a) and (b) below.	igsquare			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of	3a			
	the supported organizations? <i>Provide details in Part VI</i> .	$\vdash$			
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard	2h			
	the state of the s	. an '			

3 Minimum asset amount for prior year (from Section B, line 8, Column A) 4 Enter greater of line 2 or line 3 5 5 Income tax imposed in prior year 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)

Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions) Schedule A (Form 990 or 990-F7) 2016

Schedule A (F	edule A (Form 990 or 990-EZ) 2016 Page \$					
Part VI	Provide the explandines 1, 2, 3b, 3c, 4 line 1; Part IV, Sec Section B, line 1e;	formation. Instructions required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete fonal information. (See instructions).	cion C,			
	Facts And Circumstances Test					
990 Sched	ule A, Supplement	tal Information				
Retu	Return Reference Explanation					
	A, PART II, LINE 10, ON OF OTHER	MISCELLANEOUS				

Schedule A (Form 990 or 990-EZ) 2016

efile GRAPHIC print - DO NOT PROCESS SCHEDULE D

(Form 990)

Department of the Treasury

As Filed Data -

DLN: 93493296003087

OMB No 1545-0047

## Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

Open to Public Inspection

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization **Employer identification number** THE HASTINGS CENTER INC 13-2662222 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during 3 Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes □ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e g , recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure ☐ Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 20 c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year > Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? ☐ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Par	3111	Organizations M	laintaining Col	lections of Art	, Histori	cal Ti	reas	ures, or Ot	her:	Similar Asse	ts (con	tınued)	
3		the organization's acq (check all that apply)		n, and other recor	ds, check	any of	the f	ollowing that	are a	significant use	of its co	llection	
а		Public exhibition			d		Loai	n or exchange	e prog	rams			
b		Scholarly research			e		Oth	er					
c		Preservation for future	e generations										
4	Provide Part	de a description of the	organization's col	lections and expla	iin how the	ey furtl	her th	ne organizatio	n's ex	empt purpose	ın		
5	Durin	ig the year, did the org s to be sold to raise fu								ılar	Yes		lo
Pai	t IV	Escrow and Cust Complete if the or X, line 21.			orm 990	, Part	IV,	line 9, or re	porte	d an amount	on For	m 990,	Part
1a		e organization an agent ded on Form 990, Part		an or other interm	nediary for	contri	butio	ns or other as	ssets r	_	Yes	_ r	lo
b	If "Y∈	es," explain the arrange	ement ın Part XIII	and complete the	e following	table				Amo	unt		_
c	Begin	nning balance						10	=				_
d	Addıt	ions during the year						10	1				
e		butions during the yea	ır					16	•				_
f		ng balance						11	F				_
2a		he organization include	an amount on Fo	rm 990. Part X. lu	ne 21. for	escrow	vorc	ـــــــ ustodial accoi	unt lia	bility?	Yes		_
b		es," explain the arrange			·					· _			10
Pa	rt V	Endowment Fun	i <b>ds.</b> Complete if	the organizatio	n answei	red "Y	es" c	n Form 990	), Par	t IV, lıne 10.			
				(a)Current year	<b>(b)</b> P	rıor yea	r	(c)Two years	back	(d)Three years b	ack (e	<b>)</b> Four yea	ırs back
1a	Beginn	ing of year balance .		3,805,30	02	3,444	1,136	2,95	52,361	1,826	,771	1	,072,108
b	Contrib	outions		383,03	39	488	3,230	25	8,523		,337		596,518
C	Net inv	estment earnings, gai	ns, and losses	258,09	99	-54	<b>1</b> ,697	53	39,183	390	,753		127,743
d	Grants	or scholarships											
		expenditures for faciliti	ies	72,97	78	72	2,367	6	55,020	52	,500		8,470
f	Admını	strative expenses .											
g	End of	year balance		4,373,46	62	3,805	5,302	3,44	4,136	2,952	,361	1	,787,899
2	Provid	de the estimated perce	entage of the curre	ent year end balar	nce (line 1	g, colu	mn (a	a)) held as					
а	Board	d designated or quasi-e	endowment ▶										
Ь	Perm	anent endowment ▶	77 740 %										
_	Temp	orarily restricted endo	wment ▶ 22.2	260 %									
٠		percentages on lines 2a											
За	Are th	here endowment funds nization by			zation tha	t are h	eld a	nd admınıster	ed for	the		Yes	No
	-	nrelated organizations									3a(i)		No
ь		elated organizations is es" on 3a(ii), are the re		is listed as require	 ed on Sche	 edule R					3a(ii 3b	)	No
4	Descr	ribe in Part XIII the inte	ended uses of the	organization's en	dowment '	funds							
Pai	t VI	Land, Buildings,	and Equipmer	nt.									
		Complete If the or											
	Descri	ption of property	(a) Cost or oth (investme		ost or other	basis (d	other)	(c)Accumul	ated de	epreciation	(d)	Book valu	e
1a	Land		1										
b	Buildin	gs											
		old improvements				1,90	01,147	7		913,764			987,383
		nent				•	•			•			• -
	Other					1 -	11,435	5		79,031			32,404
		lines 1a through 1e (C	Lolumn (d) must e	gual Form 990 Pa	art X colui				. 1	• 5,552			1.019.787

Part VII	<b>Investments—Other Securities.</b> Complete if the o See Form 990, Part X, line 12.	organizatio	n ansv	vered 'Yes' on Form 990	, Part IV, line 11b.
	(a) Description of security or category (including name of security)		<b>b)</b> Book value		of valuation year market value
(1)Financia	derivatives		value	Cost of end-of-	year market value
	held equity interests	· · ·			
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
•	nn (b) must equal Form 990, Part X, col (B) line 12 )	•			
Part VIII	<b>Investments—Program Related.</b> Complete if the See Form 990, Part X, line 13.	organizat	ion ans	swered 'Yes' on Form 99	0, Part IV, line 11c.
	(a) Description of investment	<b>(b)</b> Boo	k value		d of valuation year market value
(1)					7
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Colum	nn (b) must equal Form 990, Part X, col (B) line 13 )	<b>•</b>			
Part IX	Other Assets. Complete if the organization answered 'Ye (a) Description	s' on Form	990, Pa	rt IV, line 11d See Form 9	90, Part X, line 15 (b) Book value
(1)	(a) bescription				(B) Book value
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Colu	imn (b) must equal Form 990, Part X, col (B) line 15 )				<b>•</b>
Part X	<b>Other Liabilities.</b> Complete if the organization answ See Form 990, Part X, line 25.	wered 'Yes	on Fo	rm 990, Part IV, line 11	e or 11f.
1.	(a) Description of liability		<b>(b)</b> B	ook value	
(1) Federal	income taxes				
DEFERRED (	COMPENSATION PAYABLE			253,492	
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	nn (b) must equal Form 990, Part X, col (B) line 25 )	<u> </u>		253,492	
	or uncertain tax positions. In Part XIII, provide the text of the		o the or		nents that reports the

Schedule D (Form 990) 2016

Part XI

2

h c

2

b

3

4

b

c 5

Part XIII

2e 3

4c

18,801

Page 4

3,492,634

18,801

3,511,435

Schedule D (Form 990) 2015

Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains (losses) on investments . . . . 2a 237,092 2b 2c

2a

2b

**2**c 2d

4a 4b

Explanation

Donated services and use of facilities . . Recoveries of prior year grants . . . 2d Other (Describe in Part XIII ) . . .

d Add lines 2a through 2d . . . . 2e 237,092 е 3 Subtract line 2e from line 1 . 3 3,596,234

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Amounts included on Form 990, Part VIII, line 12, but not on line 1 4 Investment expenses not included on Form 990, Part VIII, line 7b . 4a 18,801 4b 

Add lines 4a and 4b . . . 4c Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . . . .

18,801 5 3.615.035 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1 Total expenses and losses per audited financial statements . 3,492,634

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Subtract line 2e from line 1 . Amounts included on Form 990, Part IX, line 25, but not on line 1:

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . .

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Amounts included on line 1 but not on Form 990, Part IX, line 25

Investment expenses not included on Form 990, Part VIII, line 7b . . .

Donated services and use of facilities .

Prior year adjustments . . . . .

Other (Describe in Part XIII ) . . . . .

**Supplemental Information** 

Other (Describe in Part XIII ) . Add lines 2a through 2d .

Other losses .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

chedule D (Form 990) 2015	Page
Part XIII Supplemental Information (contin	ued)
Return Reference	Explanation

Schedule D (Form 990) 2016

### Additional Data

### Software ID: Software Version:

**EIN:** 13-2662222

Name: THE HASTINGS CENTER INC

Supplemental Information	
Return Reference	Explanation

PART V, LINE 4

ISS

THE PHYLLIS & ALBERT SUSSMAN ENDOWMENT FOR VISITING SCHOLARS SUPPORTS THE EXPENSES INCURRE D BY AND FOR VISITING SCHOLARS SUCH AS TRAVEL. ACCOMMODATIONS AND LIVING EXPENSES THE EMI LY MURRAY FUND SUPPORTS UNDERGRADUATE VISITORS WITH AN INTERESTS IN PHILOSOPHY AND RELIGIO

N WITH A STIPEND TO ALLOW THEM TO COME TO THE CENTER AND WORK ON AN INDEPENDENT RESERCH PR OJECT FOR 2 - 4 WEEKS, BIOETHICS AND THE PUBLIC INTEREST SUPPORTS THE CENTER'S FEFORTS TO BRING ITS RESEARCH AND PUBLICATIONS TO THE ATTENTION OF THE MEDIA AND POLICYMAKERS. THE JE ANNETTE LAPPE MEMORIAL FUND SUPPORTS EVENTS OPEN TO THE PUBLIC. THE WILLARD GAYLIN RESEARC

H AWARD SUPPORTS A SCHOLAR OR A TEAM OF SCHOLARS WHO ARE WORKING ON A NEW AND EMERGENT

UE IN MEDICINE AND BIOLOGY THE CALLAHAN SCHOLARS FUND SUPPORTS EARLY CAREER SCHOLAR OR TE

AM OF SCHOLARS WHOSE RESEARCH NEEDS ENCOURAGEMENT IN ORDER TO BLOSSOM. THESE FUNDS WILL HF LP NURTURE AND SUPPORT YOUNGER SCHOLARS SO THEIR WORK MAY EVOLVE AND MATURE. THE THOMAS H

MURRAY FUND SUPPORTS THE CONTINUING ADVANCEMENT OF PUBLIC OUTREACH THROUGH PUBLIC AFFAIRS . NEW MEDIA. SOCIAL NETWORING AND FUTURE TECHNOLOGIES THE NEH ENDOWMENT CHAIR WILL PROVID E FOR A SENIOR HUMANITIES RESEARCH CHAIR, AN INTERNATIONAL HUMANITIES FELLOWSHIP FOR A SCH

OLAR IN RESIDENCE AND CRITICAL RESEARCH IN THE HUMANITIES

Supplemental Information	
Return Reference	Explanation
·	THE CENTER HAS DETERMINED THAT THERE ARE NO MATERIAL UNCERTAIN TAX POSITIONS THAT REQUIRE RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS PERIODS ENDING DECEMBER 31, 2013 AN D SUBSEQUENT REMAIN SUBJECT TO EXAMINATION BY APPLICABLE TAXING AUTHORITIES

\_

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.qov/form990.

OMB No 1545-0047

DLN: 93493296003087

2015

Open to Public Inspection

Department of the Treasury Internal Revenue

THE HASTINGS CENTER INC

Schedule J (Form 990)

Name of the organization

**Employer identification number** 13-2662222

Pa	rt I	Questions Regarding Compensation	113 2002222		
		queenens regarding compensation		Ye	s No
a		neck the appropiate box(es) if the organization provided any of the following to or for a persor 10, Part VII, Section A, line 1a  Complete Part III to provide any relevant information regard			
	Г	First-class or charter travel   Housing allowance or residence for	r personal use		
	Г	Travel for companions Payments for business use of pers	onal residence		
	Г	Tax idemnification and gross-up payments $ extstyle olimits$ Health or social club dues or initial	tion fees		
	Γ	Discretionary spending account Personal services (e.g., maid, cha	uffeur, chef)		
b		any of the boxes in line 1a are checked, did the organization follow a written policy regarding imbursement or provision of all of the expenses described above? If "No," complete Part III		ь	
		d the organization require substantiation prior to reimbursing or allowing expenses incurred l rectors, trustees, officers, including the CEO/Executive Director, regarding the items checked	å t 4 2	2	
1	orga	dicate which, if any, of the following the filing organization used to establish the compensatio ganization's CEO/Executive Director Check all that apply Do not check any boxes for meth ed by a related organization to establish compensation of the CEO/Executive Director, but e	ods		
	Г	Compensation committee			
	Г	Independent compensation consultant — Compensation survey or study			
	Ľ	Form 990 of other organizations Approval by the board or compens	ation committee		
		iring the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to a related organization	the filing organization		
а	Rec	ceive a severance payment or change-of-control payment?	4	a	No
b	Part	rticipate in, or receive payment from, a supplemental nonqualified retirement plan?	4	b	No
c	Part	rticipate in, or receive payment from, an equity-based compensation arrangement?	4	c	No
	If"Y	"Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item	ın Part III		
	Only	nly 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
i		r persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrumpensation contingent on the revenues of	e any		
а	The	e organization?	5	a	No
b	Any	ny related organization?	5	b	No
	If"Y	"Yes," on line 5a or 5b, describe in Part III			
,		r persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrumpensation contingent on the net earnings of	e any		
а	The	e organization?	6	a	No
b	Any	ny related organization?	6	b	No
	If"Y	"Yes," on line 6a or 6b, describe in Part III			
	For	r persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any i yments not described in lines 5 and 6? If "Yes," describe in Part III	non-fixed	Yes	
;		ere any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that		1.5	
	subj	bject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If			
	ın P	Part III	8	3	No
ı		"Yes" on line 8, did the organization also follow the rebuttable presumption procedure descri ction 53 4958-6(c)?	bed in Regulations	$\Big  \ \Big $	

Page 2

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and		(E) Total of columns	
		Base (ii) (iii) other deferred benefit compensation compensation		benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990		
1 MILDRED Z SOLOMON EDD PRESIDENT AND CEO	(i)	306,865	10,000	7,315	93,298	4,667	422,145	0
	(ii)	0	0	0	0	0	0	0
2 CATHERINE MEISTERICH COO/CFO	(i)	153,657	0	0	13,154	0	166,811	0
	ļ,,,,	0	0	0	0	0	0	0

|(ii)| 3 JOSEPHINE JOHNSTON 127,594 11,900 13,300 152,794 DIRECTOR OF RESEARCH |(ii)|

4 FRIK PARENS 126,559 11,349 13,300 151,208

SENIOR SCHOLAR |(ii)|

Schedule J (Form 990) 2015	Page <b>3</b>	
Part III Supplemental Inform	mation	
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information		
Return Reference	Explanation	
PART I, LINE 7	MILDRED SOLOMON RECEIVED A NON FIXED DISCRETIONARY BONUS APPROVED BY THE BOARD	

Schedule J (Form 990) 2015

efil	e GRAPHIC pr	int - DO NOT PR	OCESS	As Filed Data -		DLN	: 9349329	6003	087
	IEDULE M			loncash Contri	hutions		OMB No 1	545-0	047
(For	m 990)	►Complete if the	Noncash Contributions organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.				20	16	<u> </u>
		➤ Attach to Form	_						
	tment of the Treasury al Revenue Service	▶Information abo	out Schedu	le M (Form 990) and its i	nstructions is at <u>www.irs</u>	.gov/form990	Open to		
	e of the organizat					Employer iden	tification n	umbei	-
IHEF	IASTINGS CENTER II	VC				13-2662222			
Pa	rt I Types	of Property							
			(a) Check ıf applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g		(d) d of determi contribution a		:s
2 3 4 5 6 7	Cars and other ve Boats and planes	easures iterests ations sehold ehicles							
8 9 10	Intellectual proper Securities—Public Securities—Close	cly traded .	X	6	100,313	FAIR MARKET	VALUE		
11 12	Securities—Partr or trust interest Securities—Misce Qualified conserv	ership, LLC, s ellaneous							
	contribution—Hi structures	storic							
	contribution—Ot Real estate—Res	ther							
16	Real estate—Con	nmercial							
17	Real estate—Oth								
18	Collectibles								
19	Food inventory  Drugs and medic								
20 21	-	ai supplies .							
	L Taxidermy								
23	Scientific specim								
24	Archeological art								
25	Other ► (					1			
26	Other • (	•							
27	Other ► (	•							
28	Other ▶ (	•							
29				tion during the tax year for 3, Part IV, Donee Acknowled		29			
30a	ıt must hold for	at least three years	from the da	contribution any property rate of the initial contribution	, and which is not required t	•		Yes	No
				od?			· 30a		No
b	If "Yes," describ	e the arrangement i	n Part II						l
31	_	-		olicy that requires the review or related organizations to se	·		31		No
	contributions?  If "Yes," describ		nu parties (	or related organizations to so	onicit, process, or sell nonca:		32a		No
33	If the organizati describe in Part	on dıd not report an		column (c) for a type of pro	perty for which column (a) i		dule M (Form		

Schedule M (Form 990) (2016)	Page <b>2</b>
Part III Supplemental Info	
	tion required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part
	umber of contributions, the number of items received, or a combination of both. Also complete
this part for any add	litional information.
Return Reference	Explanation
PART I, COLUMN (B)	THE ORGANIZATION IS REPORTING THE NUMBER OF CONTRIBUTIONS
	Schedule M (Form 990) (2016)

efile GRAPH	IIC print	- DO NOT PROCESS   As Filed Data -	DLN	l: 93493296003087
SCHEDULE O (Form 990 or 990- EZ) Department of the Treasury		Supplemental Information to Form 990 or 990-EZ  Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.  ► Attach to Form 990 or 990-EZ.  ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at  www.irs.gov/form990.		OMB No 1545-0047  2016 Open to Public Inspection
Name of the org THE HASTINGS CE	NTER INC	plemental Information	Employer iden 13-2662222	tification number
Return Reference		Explanation		
FORM 990, PART VI, SECTION A, LINE 7A	FELLOWS ARE ABLE TO ELECT TWO BOARD MEMBERS			

Return Explanation
Reference

990 Schedule O, Supplemental Information

FORM 990,	THE BOARD GAVE THE AUDIT COMMITTEE THE AUTHORITY ON BEHALF OF THE FULL BOARD TO REVIEW AND
PART VI,	APPROVE THE 990 BEFORE SUBMISSION TO THE IRS IF ANY QUESTIONS WERE TO ARISE THEY ARE REV
SECTION B,	IEWED WITH MANAGEMENT AND THE AUDITORS PRIOR TO APPROVING THE 990 THE 990 WAS DISTRIBUTED
LINE 11B	TO THE FULL BOARD FOR THEIR REVIEW

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	ALL BOARD MEMBERS, OFFICERS, EMPLOYEES AND COMMITTEE MEMBERS SHALL, ON AN ANNUAL BASIS, DI SCLOSE ANY SIGNIFICANT PROFESSIONAL, CONTRACTUAL, PERSONAL, OR POTENTIAL FINANCIAL AND/ OR FIDUCIARY INTERESTS THAT MAY BRING HER/HIM IN CONFLICT WITH THE CENTER'S INTERESTS ON A F ORM PROVIDED BY THE CENTER ALL EMPLOYEES WILL BE REQUIRED TO DISCLOSE ALL OF THEIR OUTSID E ACTIVITIES AND RELATIONSHIPS, WHETHER COMPENSATED OR NOT, THAT RELATE TO THEIR ROLE AS A HASTINGS CENTER EMPLOYEE AND ANY FINANCIAL INTEREST THEY HAVE IN HASTINGS CENTER BUSINESS BY COMPLETING ANNUAL DISCLOSURE FORMS AND UPDATE FORMS AS NEW RELATIONSHIPS AND INTERESTS ARE CONSIDERED THOSE INVOLVED IN RESEARCH ACTIVITIES WILL BE REQUIRED TO COMPLETE ADDITI ONAL DISCLOSURE FORMS SIMILARLY, WHEN NOMINATED FOR OFFICE, OR SOLICITED OR REQUESTED TO SERVE ON A COMMITTEE, PROSPECTIVE BOARD OR COMMITTEE MEMBERS SHOULD DISCLOSE TO THE ORGANI ZATION ANY SUCH AFFILIATIONS THAT COULD BE CONSTRUED TO BE RELATED TO THE CENTER AND ITS A CTIVITIES THESE FORMS SHALL BE REVIEWED BY THE EXECUTIVE COMMITTEE OF THE BOARD AND KEPT ON RECORD IN THE CENTER'S OFFICE IF A CONFLICT IS DISCLOSED, THE BOARD OR COMMITTEE MEMBE R WOULD RECUSE HIM/HERSELF FROM ALL DISCUSSIONS OR VOTING ON THE CONFLICT

990 Schedule O, Supplemental Information

Return Explanation

Deference

Reference	
FORM 990,	THE EXECUTIVE COMMITTEE REVIEWS PERFORMANCE AND SETS THE COMPENSATION OF THE CEO AND COO/C
PART VI,	FO USING OUTSIDE COMPARABILITY DATA THIS PROCESS WAS LAST DONE IN FEBRUARY 2016
SECTION B,	
LINE 15	

990 Schedule O, Supplemental Information Return Explanation Reference FORM 990. THESE ITEMS ARE AVAILABLE UPON REQUEST PART VI.

SECTION C, LINE 19

Return Explanation

990 Schedule O, Supplemental Information

LINE 11G

Reference	
FORM 990,	RESEARCH PROJECT CONSULTING/SUBCONTRACTING FEES PROGRAM SERVICE EXPENSES 345,603 MANAGEM
PART IX,	ENT AND GENERAL EXPENSES 3,917 FUNDRAISING EXPENSES 21,645 TOTAL EXPENSES 371,165

990 Schedule O, Supplemental Information Return Explanation Reference

FORM 990, PART XII, LINE 2C