

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code  
(except black lung benefit trust or private foundation)

2007

Open to Public  
InspectionDepartment of the Treasury  
Internal Revenue Service(77)

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2007 calendar year, or tax year beginning 10/01, 2007, and ending 9/30, 2008

B Check if applicable

- ☐ Address change  
☐ Name change  
☐ Initial return  
☐ Termination  
☐ Amended return  
☐ Application pending

Please use  
IRS label  
or print  
or type  
See  
specific  
instructionsC THE AYN RAND INSTITUTE, THE CENTER FOR  
THE ADVANCEMENT OF OBJECTIVISM  
2121 ALTON PARKWAY #250  
IRVINE, CA 92606

D Employer identification number

22-2570926

E Telephone number

949-222-6550

F Accounting method

☐ Cash ☒ Accrual☐ Other (specify) ▶• Section 501(c)(3) organizations and 4947(a)(1) nonexempt  
charitable trusts must attach a completed Schedule A  
(Form 990 or 990-EZ).

H and I are not applicable to section 527 organizations

H (a) Is this a group return for affiliates? ☐ Yes ☒ No

H (b) If 'Yes,' enter number of affiliates ▶

H (c) Are all affiliates included? ☐ Yes ☐ No

(If 'No,' attach a list. See instructions.)

H (d) Is this a separate return filed by an  
organization covered by a group ruling? ☐ Yes ☒ No

I Group Exemption Number ▶

M Check ☐ if the organization is not required  
to attach Schedule B (Form 990, 990-EZ, or 990-PF)

G Web site: WWW.AYNRAND.ORG

J Organization type  
(check only one)☒ 501(c) 3 (insert no) ☐ 4947(a)(1) or ☐ 527K Check here ☐ if the organization is not a 509(a)(3) supporting organization and its  
gross receipts are normally not more than \$25,000. A return is not required, but if the  
organization chooses to file a return, be sure to file a complete return

L Gross receipts. Add lines 6b, 8b, 9b, and 10b to line 12 ▶ 8,121,053.

## Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.)

1	Contributions, gifts, grants, and similar amounts received:			
a	Contributions to donor advised funds	1a		
b	Direct public support (not included on line 1a)	1b	6,257,370.	
c	Indirect public support (not included on line 1a)	1c		
d	Government contributions (grants) (not included on line 1a)	1d		
e	Total (add lines 1a through 1d) (cash \$ 5,593,020. noncash \$ 664,350.)	1e	6,257,370.	
2	Program service revenue including government fees and contracts (from Part VII, line 93)	2	67,989.	
3	Membership dues and assessments	3		
4	Interest on savings and temporary cash investments	4		
5	Dividends and interest from securities	5	1,012.	
6a	Gross rents	6a		
b	Less: rental expenses	6b		
c	Net rental income or (loss). Subtract line 6b from line 6a	6c		
7	Other investment income (describe ▶)	7		
8a	Gross amount from sales of assets other than inventory	(A) Securities	8a	(B) Other
b	Less: cost or other basis and sales expenses	928,607.	8a	866,075.
c	Gain or (loss) (attach schedule)	932,486.	8b	875,000.
d	Net gain or (loss). Combine line 8c, columns (A) and (B)	-3,879.	8c	-8,925.
9	Special events and activities (attach schedule) If any amount is from gaming, check here <input type="checkbox"/>		8d	-12,804.
a	Gross revenue (not including \$ of contributions reported on line 1b)	9a		
b	Less: direct expenses other than fundraising expenses	9b		
c	Net income or (loss) from special events. Subtract line 9b from line 9a	9c		
10a	Gross sales of inventory, less returns and allowances	10a		
b	Less: cost of goods sold	10b		
c	Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a	10c		
11	Other revenue (from Part VII, line 103)	11		
12	Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11	12	6,313,567.	
13	Program services (from line 44, column (B))	13	5,575,030.	
14	Management and general (from line 44, column (C))	14	505,323.	
15	Fundraising (from line 44, column (D))	15	721,048.	
16	Payments to affiliates (attach schedule)	16		
17	Total expenses. Add lines 16 and 44, column (A)	17	6,801,401.	
18	Excess or (deficit) for the year. Subtract line 17 from line 12	18	-487,834.	
19	Net assets or fund balances at beginning of year (from line 73, column (A))	19	1,748,043.	
20	Other changes in net assets or fund balances (attach explanation)	20		
21	Net assets or fund balances at end of year. Combine lines 18, 19, and 20	21	1,260,209.	

STATEMENT 1

d Net gain or (loss). Combine line 8c, columns (A) and (B)

9 Special events and activities (attach schedule) If any amount is from gaming, check here ☐

a Gross revenue (not including \$ of contributions reported on line 1b)

b Less: direct expenses other than fundraising expenses

c Net income or (loss) from special events. Subtract line 9b from line 9a

10a Gross sales of inventory, less returns and allowances

b Less: cost of goods sold

c Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a

11 Other revenue (from Part VII, line 103)

12 Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11

13 Program services (from line 44, column (B))

14 Management and general (from line 44, column (C))

15 Fundraising (from line 44, column (D))

16 Payments to affiliates (attach schedule)

17 Total expenses. Add lines 16 and 44, column (A)

18 Excess or (deficit) for the year. Subtract line 17 from line 12

19 Net assets or fund balances at beginning of year (from line 73, column (A))

20 Other changes in net assets or fund balances (attach explanation)

21 Net assets or fund balances at end of year. Combine lines 18, 19, and 20

**Part II Statement of Functional Expenses** All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See instructions)

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
<b>22a</b> Grants paid from donor advised funds (attach sch) (cash \$ _____ non-cash \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	<b>22a</b>				
<b>22b</b> Other grants and allocations (att sch) SEE STM 2 (cash \$ 246,163. non-cash \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	<b>22b</b>	246,163.	246,163.		
<b>23</b> Specific assistance to individuals (attach schedule)	<b>23</b>				
<b>24</b> Benefits paid to or for members (attach schedule)	<b>24</b>				
<b>25a</b> Compensation of current officers, directors, key employees, etc listed in Part V-A	<b>25a</b>	1,132,921.	857,028.	149,704.	126,189.
<b>b</b> Compensation of former officers, directors, key employees, etc listed in Part V-B	<b>25b</b>	0.	0.	0.	0.
<b>c</b> Compensation and other distributions, not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	<b>25c</b>	0.	0.	0.	0.
<b>26</b> Salaries and wages of employees not included on lines 25a, b, and c	<b>26</b>	1,726,605.	1,383,691.	111,935.	230,979.
<b>27</b> Pension plan contributions not included on lines 25a, b, and c	<b>27</b>	60,466.	46,958.	6,572.	6,936.
<b>28</b> Employee benefits not included on lines 25a - 27	<b>28</b>				
<b>29</b> Payroll taxes	<b>29</b>	323,589.	251,299.	35,173.	37,117.
<b>30</b> Professional fundraising fees	<b>30</b>				
<b>31</b> Accounting fees	<b>31</b>	40,566.		24,357.	16,209.
<b>32</b> Legal fees	<b>32</b>				
<b>33</b> Supplies	<b>33</b>	57,878.	47,419.	5,603.	4,856.
<b>34</b> Telephone	<b>34</b>	16,535.	13,103.	1,585.	1,847.
<b>35</b> Postage and shipping	<b>35</b>	400,195.	373,395.	3,693.	23,107.
<b>36</b> Occupancy	<b>36</b>	450,511.	359,689.	40,957.	49,865.
<b>37</b> Equipment rental and maintenance	<b>37</b>	44,279.	36,468.	3,248.	4,563.
<b>38</b> Printing and publications	<b>38</b>	419,737.	360,307.	518.	58,912.
<b>39</b> Travel	<b>39</b>	183,884.	135,225.	7,708.	40,951.
<b>40</b> Conferences, conventions, and meetings	<b>40</b>	34,912.	23,849.	4,022.	7,041.
<b>41</b> Interest	<b>41</b>	16,006.	13,631.	1,105.	1,270.
<b>42</b> Depreciation, depletion, etc (attach schedule)	<b>42</b>	24,994.	21,238.	1,778.	1,978.
<b>43</b> Other expenses not covered above (itemize) <b>a</b> SEE STATEMENT 3	<b>43a</b>	1,622,160.	1,405,567.	107,365.	109,228.
<b>b</b> -----	<b>43b</b>				
<b>c</b> -----	<b>43c</b>				
<b>d</b> -----	<b>43d</b>				
<b>e</b> -----	<b>43e</b>				
<b>f</b> -----	<b>43f</b>				
<b>g</b> -----	<b>43g</b>				
<b>44</b> Total functional expenses. Add lines 22a through 43g (Organizations completing columns (B) - (D), carry these totals to lines 13 - 15)	<b>44</b>	6,801,401.	5,575,030.	505,323.	721,048.

Joint Costs. Check ☐ if you are following SOP 98-2

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services?

☒ Yes ☐ No

If 'Yes,' enter (i) the aggregate amount of these joint costs \$ 205,867. ; (ii) the amount allocated to Program services

\$ 175,917. ; (iii) the amount allocated to Management and general \$ ; and (iv) the amount allocated to Fundraising \$ 29,950.

**Part III** Statement of Program Service Accomplishments (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? ▶ SEE STATEMENT 4

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

**Program Service Expenses**  
(Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts, but optional for others.)

**a** SEE STATEMENT 5(Grants and allocations \$ 246,163. ) If this amount includes foreign grants, check here ▶ ☐

5,575,030.

**b**(Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ ☐**c**(Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ ☐**d**(Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ ☐**e** Other program services(Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ ☐**f** Total of Program Service Expenses (should equal line 44, column (B), Program services) ▶

5,575,030.

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Form 990 (2007)

**Part IV Balance Sheets** (See the instructions.)**Note:** Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.

		(A) Beginning of year		(B) End of year
<b>ASSETS</b>	45 Cash – non-interest-bearing	241,346.	45	770,532.
	46 Savings and temporary cash investments		46	
	47a Accounts receivable			
	b Less allowance for doubtful accounts		47c	
	48a Pledges receivable	54,485.		
	b Less allowance for doubtful accounts		48c	54,485.
	49 Grants receivable		49	
	50a Receivables from current and former officers, directors, trustees, and key employees (attach schedule)		50a	
	b Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)		50b	
	51a Other notes and loans receivable (attach schedule)	1,440,209.		
	b Less allowance for doubtful accounts		51c	1,440,209.
	52 Inventories for sale or use		52	
	53 Prepaid expenses and deferred charges		53	
	54a Investments – publicly-traded securities STMT 6 <input type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV	199,173.	54a	164,012.
	b Investments – other securities (attach sch) <input type="checkbox"/> Cost <input type="checkbox"/> FMV		54b	
55a Investments – land, buildings, & equipment: basis				
b Less accumulated depreciation (attach schedule)		55c		
56 Investments – other (attach schedule)	1,570,875.	56	1,746,694.	
57a Land, buildings, and equipment basis	231,798.			
b Less accumulated depreciation (attach schedule) STATEMENT 7	113,057.	57c	118,741.	
58 Other assets, including program-related investments (describe ► SEE STATEMENT 8)	1,523,743.	58	641,083.	
59 <b>Total assets</b> (must equal line 74) Add lines 45 through 58	5,011,069.	59	4,935,756.	
<b>LIABILITIES</b>	60 Accounts payable and accrued expenses	1,442,454.	60	1,631,725.
	61 Grants payable		61	
	62 Deferred revenue	121,968.	62	155,123.
	63 Loans from officers, directors, trustees, and key employees (attach schedule)		63	
	64a Tax-exempt bond liabilities (attach schedule)		64a	
	b Mortgages and other notes payable (attach schedule)	522,745.	64b	271,874.
	65 Other liabilities (describe ► SEE STATEMENT 9)	1,175,859.	65	1,616,825.
66 <b>Total liabilities.</b> Add lines 60 through 65.	3,263,026.	66	3,675,547.	
<b>NET ASSETS OR FUND BALANCES</b>	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.			
	67 Unrestricted	1,248,860.	67	644,694.
	68 Temporarily restricted	499,183.	68	615,515.
	69 Permanently restricted		69	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74			
	70 Capital stock, trust principal, or current funds		70	
	71 Paid-in or capital surplus, or land, building, and equipment fund		71	
	72 Retained earnings, endowment, accumulated income, or other funds		72	
	73 <b>Total net assets or fund balances.</b> Add lines 67 through 69 or lines 70 through 72 (Column (A) must equal line 19 and column (B) must equal line 21)	1,748,043.	73	1,260,209.
74 <b>Total liabilities and net assets/fund balances.</b> Add lines 66 and 73.	5,011,069.	74	4,935,756.	

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Form 990 (2007)





**Part VI Other Information (continued)**

		Yes	No
<b>82 a</b>	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?		X
<b>82 b</b>	If 'Yes,' you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	N/A	
<b>83 a</b>	Did the organization comply with the public inspection requirements for returns and exemption applications?	X	
<b>83 b</b>	Did the organization comply with the disclosure requirements relating to <i>quid pro quo</i> contributions?	X	
<b>84 a</b>	Did the organization solicit any contributions or gifts that were not tax deductible?		X
<b>84 b</b>	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	N/A	
<b>85 a</b>	501(c)(4), (5), or (6) Were substantially all dues nondeductible by members?	N/A	
<b>85 b</b>	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	N/A	
	If 'Yes' was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year		
<b>85 c</b>	Dues, assessments, and similar amounts from members	N/A	
<b>85 d</b>	Section 162(e) lobbying and political expenditures	N/A	
<b>85 e</b>	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	N/A	
<b>85 f</b>	Taxable amount of lobbying and political expenditures (line 85d less 85e)	N/A	
<b>85 g</b>	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	N/A	
<b>85 h</b>	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	N/A	
<b>86</b>	501(c)(7) organizations Enter: a Initiation fees and capital contributions included on line 12	N/A	
<b>86 b</b>	Gross receipts, included on line 12, for public use of club facilities	N/A	
<b>87</b>	501(c)(12) organizations Enter: a Gross income from members or shareholders	N/A	
<b>87 b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	N/A	
<b>88 a</b>	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Part IX	X	
<b>88 b</b>	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Part XI		X
<b>89 a</b>	501(c)(3) organizations Enter: Amount of tax imposed on the organization during the year under: section 4911 ▶ 0, section 4912 ▶ 0, section 4955 ▶ 0		
<b>89 b</b>	501(c)(3) and 501(c)(4) organizations Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If 'Yes,' attach a statement explaining each transaction		X
<b>89 c</b>	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 ▶ 0		
<b>89 d</b>	Enter: Amount of tax on line 89c, above, reimbursed by the organization. ▶ 0		
<b>89 e</b>	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?		X
<b>89 f</b>	All organizations Did the organization acquire a direct or indirect interest in any applicable insurance contract?		X
<b>89 g</b>	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		X
<b>90 a</b>	List the states with which a copy of this return is filed ▶ CA PA		
<b>90 b</b>	Number of employees employed in the pay period that includes March 12, 2007 (See instructions)		34
<b>91 a</b>	The books are in care of ▶ JULIE FERGUSON Telephone number ▶ 949-222-6550 Located at ▶ 2121 ALTON PARKWAY SUITE 250, IRVINE, CA ZIP + 4 ▶ 92606		
<b>91 b</b>	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If 'Yes,' enter the name of the foreign country ▶		X
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts			

**Part VI Other Information** (continued)

c At any time during the calendar year, did the organization maintain an office outside of the United States?

Yes	No
<input type="checkbox"/>	<input checked="" type="checkbox"/>

If 'Yes,' enter the name of the foreign country

92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 - Check here

N/A ☐

and enter the amount of tax-exempt interest received or accrued during the tax year

92 N/A

**Part VII Analysis of Income-Producing Activities** (See the instructions.)

Note: Enter gross amounts unless otherwise indicated

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue					
a PROFESSIONAL OUTREACH					32,932.
b ROYALTY INCOME					2,532.
c TUITION INCOME					32,525.
d					
e					
f Medicare/Medicaid payments					
g Fees & contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings & temporary cash invmnts					
96 Dividends & interest from securities			14	1,012.	
97 Net rental income or (loss) from real estate					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from pers prop					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory					-12,804.
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					
103 Other revenue: a					
b					
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E)).				1,012.	55,185.
105 Total (add line 104, columns (B), (D), and (E)).					56,197.

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I.

**Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes** (See the instructions.)

Line No. Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).

SEE STATEMENT 16

**Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities** (See the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
SECOND RENAISSANCE, INC.	100.000 %	SALES/CONFERENCES	-216,396.	228,466.
2121 ALTON PARKWAY, SUITE 250	%			
IRVINE, CA 92606,	%			
16-1266543	%			

**Part X Information Regarding Transfers Associated with Personal Benefit Contracts** (See the instructions.)

a Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
------------------------------	--

b Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
------------------------------	--

Note: If 'Yes' to (b), file Form 8870 and Form 4720 (see instructions).



**Part XI** Information Regarding Transfers To and From Controlled Entities. Complete only if the organization is a controlling organization as defined in section 512(b)(13)

**106** Did the reporting organization **make** any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If 'Yes,' complete the schedule below for each controlled entity

Yes	No
	X

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a				
b				
c				
Totals				

**107** Did the reporting organization **receive** any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If 'Yes,' complete the schedule below for each controlled entity

Yes	No
	X

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a				
b				
c				
Totals				

**108** Did the organization have a binding written contract in effect on August 17, 2006, covering the interest, rents, royalties, and annuities described in question 107 above?

Yes	No
	X

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Please Sign Here**

Signature of officer: Julie Ferguson Date: 2/12/09

Type or print name and title: JULIE FERGUSON, TREASURER

**Paid Preparer's Use Only**

Preparer's signature: [Signature] Date: 2/12/09 Check if self: ☐ Preparer's SSN or PTIN (See General Instruction X)

Firm's name (or yours if self-employed), address, and ZIP + 4: KMJ CORBIN & COMPANY, LLP  
2603 MAIN ST STE 600  
IRVINE, CA 92614-4259

BAA

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Organization Exempt Under  
Section 501(c)(3)**

(Except Private Foundation) and Section 501(e), 501(f), 501(k),  
501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information — (See separate instructions.)

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ.**

OMB No 1545-0047

**2007**

Name of the organization

THE AYN RAND INSTITUTE, THE CENTER FOR  
THE ADVANCEMENT OF OBJECTIVISM

Employer identification number

22-2570926

**Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees**  
(See instructions. List each one. If there are none, enter 'None'.)

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account and other allowances
SEE STATEMENT 17		510,611.	36,698.	22,516.

Total number of other employees paid over \$50,000 ▶

5

**Part II — A Compensation of the Five Highest Paid Independent Contractors for Professional Services**  
(See instructions. List each one (whether individuals or firms). If there are none, enter 'None'.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services ▶

0

**Part II — B Compensation of the Five Highest Paid Independent Contractors for Other Services**

(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter 'None.' See instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
SEE STATEMENT 18		543,660.

Total number of other contractors receiving over \$50,000 for other services ▶

3

**Part III** Statements About Activities (See instructions.)

	Yes	No
<b>1</b> During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If 'Yes,' enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ <u>N/A</u> (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B) Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking 'Yes' must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities		X
<b>2</b> During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is 'Yes,' attach a detailed statement explaining the transactions.) <div style="text-align: center;">SEE STATEMENT 19</div> <b>a</b> Sale, exchange, or leasing of property?		X
<b>b</b> Lending of money or other extension of credit?	X	
<b>c</b> Furnishing of goods, services, or facilities?	X	
<div style="text-align: center;">SEE FORM 990, PART V</div> <b>d</b> Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	X	
<b>e</b> Transfer of any part of its income or assets?		X
<b>3a</b> Did the organization make grants for scholarships, fellowships, student loans, etc? (If 'Yes,' attach an explanation of how the organization determines that recipients qualify to receive payments.)	X	
<b>b</b> Did the organization have a section 403(b) annuity plan for its employees?	X	
<b>c</b> Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' attach a detailed statement		X
<b>d</b> Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?		X
<b>4a</b> Did the organization maintain any donor advised funds? If 'Yes,' complete lines 4b through 4g. If 'No,' complete lines 4f and 4g.		X
<b>b</b> Did the organization make any taxable distributions under section 4966?	N/A	
<b>c</b> Did the organization make a distribution to a donor, donor advisor, or related person?	N/A	
<b>d</b> Enter the total number of donor advised funds owned at the end of the tax year ▶		N/A
<b>e</b> Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year ▶		N/A
<b>f</b> Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts ▶		0
<b>g</b> Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year ▶		0

**Part IV Reason for Non-Private Foundation Status** (See instructions.)I certify that the organization is not a private foundation because it is (Please check only **ONE** applicable box.)

- 5 ☐ A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6 ☐ A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7 ☐ A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8 ☐ A federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9 ☐ A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: \_\_\_\_\_
- 10 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11 a ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11 b ☐ A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12 ☐ An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13 ☐ An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3). Check the box that describes the type of supporting organization:   
☐ Type I ☐ Type II ☐ Type III-Functionally Integrated ☐ Type III-Other

**Provide the following information about the supported organizations.** (See instructions.)

(a) Name(s) of supported organization(s)	(b) Employer identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support
			Yes	No	
<b>Total</b>					0.

- 14 ☐ An organization organized and operated to test for public safety. Section 509(a)(4). (See instructions.)

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Schedule A (Form 990 or 990-EZ) 2007

**Part IV-A Support Schedule** (Complete only if you checked a box on line 10, 11, or 12.) *Use cash method of accounting.*

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15 Gifts, grants, and contributions received (Do not include unusual grants. See line 28.)	6,689,970.	5,034,817.	4,196,800.	3,408,850.	19,330,437.
16 Membership fees received					0.
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose	64,212.	131,168.	200,168.	215,369.	610,917.
18 Gross income from interest, dividends, amts rec'd from payments on securities loans (sec. 512(a)(5)), rents, royalties, income from similar sources, and unrelated business taxable income (less sec. 511 taxes) from businesses acquired by the organization after June 30, 1975	1,447.	2,501.	9,790.	1,655.	15,393.
19 Net income from unrelated business activities not included in line 18					0.
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					0.
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge.					0.
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets. SEE STMT 21	16,190.	19,029.	9,382.	46,945.	91,546.
23 Total of lines 15 through 22	6,771,819.	5,187,515.	4,416,140.	3,672,819.	20,048,293.
24 Line 23 minus line 17	6,707,607.	5,056,347.	4,215,972.	3,457,450.	19,437,376.
25 Enter 1% of line 23	67,718.	51,875.	44,161.	36,728.	

**26 Organizations described on lines 10 or 11:** a Enter 2% of amount in column (e), line 24

b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2003 through 2006 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts.

c Total support for section 509(a)(1) test: Enter line 24, column (e)

d Add: Amounts from column (e) for lines: 18 15,393. 19 22 91,546. 26b 3,806,716.

e Public support (line 26c minus line 26d total)

f Public support percentage (line 26e (numerator) divided by line 26c (denominator))

26a	388,748.
26b	3,806,716.
26c	19,437,376.
26d	3,913,655.
26e	15,523,721.
26f	79.87 %

**27 Organizations described on line 12:** N/A

a For amounts included in lines 15, 16, and 17 that were received from a 'disqualified person,' prepare a list for your records to show the name of, and total amounts received in each year from, each 'disqualified person.' Do not file this list with your return. Enter the sum of such amounts for each year:

(2006) (2005) (2004) (2003)

b For any amount included in line 17 that was received from each person (other than 'disqualified persons'), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year:

(2006) (2005) (2004) (2003)

c Add: Amounts from column (e) for lines: 15 16 17 20 21

d Add: Line 27a total and line 27b total

e Public support (line 27c total minus line 27d total)

f Total support for section 509(a)(2) test: Enter amount from line 23, column (e)

g Public support percentage (line 27e (numerator) divided by line 27f (denominator))

h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))

27c	
27d	
27e	
27f	
27g	%
27h	%

**28 Unusual Grants:** For an organization described in line 10, 11, or 12 that received any unusual grants during 2003 through 2006, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

**Part V Private School Questionnaire** (See instructions.)  
(To be completed ONLY by schools that checked the box on line 6 in Part IV)

N/A

	Yes	No
<b>29</b> Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		
<b>30</b> Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?		
<b>31</b> Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If 'Yes,' please describe, if 'No,' please explain (If you need more space, attach a separate statement )		
<b>32</b> Does the organization maintain the following		
<b>a</b> Records indicating the racial composition of the student body, faculty, and administrative staff?		
<b>b</b> Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?		
<b>c</b> Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?		
<b>d</b> Copies of all material used by the organization or on its behalf to solicit contributions?		
If you answered 'No' to any of the above, please explain (If you need more space, attach a separate statement )		
<b>33</b> Does the organization discriminate by race in any way with respect to:		
<b>a</b> Students' rights or privileges?		
<b>b</b> Admissions policies?		
<b>c</b> Employment of faculty or administrative staff?		
<b>d</b> Scholarships or other financial assistance?		
<b>e</b> Educational policies?		
<b>f</b> Use of facilities?		
<b>g</b> Athletic programs?		
<b>h</b> Other extracurricular activities?		
If you answered 'Yes' to any of the above, please explain. (If you need more space, attach a separate statement.)		
<b>34a</b> Does the organization receive any financial aid or assistance from a governmental agency?		
<b>b</b> Has the organization's right to such aid ever been revoked or suspended? If you answered 'Yes' to either 34a or b, please explain using an attached statement		
<b>35</b> Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If 'No,' attach an explanation.		

**Part VI-A Lobbying Expenditures by Electing Public Charities** (See instructions.)  
(To be completed **ONLY** by an eligible organization that filed Form 5768)

N/A

Check ☐ **a** if the organization belongs to an affiliated group Check ☐ **b** if you checked 'a' and 'limited control' provisions apply.**Limits on Lobbying Expenditures**

(The term 'expenditures' means amounts paid or incurred.)

		(a) Affiliated group totals	(b) To be completed for all electing organizations
<b>36</b> Total lobbying expenditures to influence public opinion (grassroots lobbying)	<b>36</b>		
<b>37</b> Total lobbying expenditures to influence a legislative body (direct lobbying)	<b>37</b>		
<b>38</b> Total lobbying expenditures (add lines 36 and 37)	<b>38</b>		
<b>39</b> Other exempt purpose expenditures	<b>39</b>		
<b>40</b> Total exempt purpose expenditures (add lines 38 and 39)	<b>40</b>		
<b>41</b> Lobbying nontaxable amount. Enter the amount from the following table --			
<b>If the amount on line 40 is --</b>	<b>The lobbying nontaxable amount is --</b>		
Not over \$500,000	20% of the amount on line 40		
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	<b>41</b>	
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
Over \$17,000,000	\$1,000,000		
<b>42</b> Grassroots nontaxable amount (enter 25% of line 41)	<b>42</b>		
<b>43</b> Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	<b>43</b>		
<b>44</b> Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	<b>44</b>		

**Caution:** If there is an amount on either line 43 or line 44, you must file Form 4720.**4-Year Averaging Period Under Section 501(h)**(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.  
See the instructions for lines 45 through 50.)

Calendar year (or fiscal year beginning in) ▶	Lobbying Expenditures During 4-Year Averaging Period				
	(a) 2007	(b) 2006	(c) 2005	(d) 2004	(e) Total
<b>45</b> Lobbying nontaxable amount					
<b>46</b> Lobbying ceiling amount (150% of line 45(e))					
<b>47</b> Total lobbying expenditures					
<b>48</b> Grassroots non-taxable amount					
<b>49</b> Grassroots ceiling amount (150% of line 48(e))					
<b>50</b> Grassroots lobbying expenditures					

**Part VI-B Lobbying Activity by Nonelecting Public Charities**

(For reporting only by organizations that did not complete Part VI-A) (See instructions.)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

Yes	No	Amount

**a** Volunteers**b** Paid staff or management (Include compensation in expenses reported on lines **c** through **h**.)**c** Media advertisements**d** Mailings to members, legislators, or the public**e** Publications, or published or broadcast statements**f** Grants to other organizations for lobbying purposes**g** Direct contact with legislators, their staffs, government officials, or a legislative body**h** Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means**i** Total lobbying expenditures (add lines **c** through **h**.)

If 'Yes' to any of the above, also attach a statement giving a detailed description of the lobbying activities

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Schedule A (Form 990 or 990-EZ) 2007





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STATEMENT 1  
FORM 990, PART I, LINE 8  
NET GAIN (LOSS) FROM NONINVENTORY SALESPUBLICLY TRADED SECURITIESGROSS SALES PRICE: 928,607.  
COST OR OTHER BASIS: 932,486.TOTAL GAIN (LOSS) PUBLICLY TRADED SECURITIES \$ -3,879.OTHER ASSETSDESCRIPTION: SALE OF RESIDENCE  
DATE ACQUIRED: 9/16/2007  
HOW ACQUIRED: DONATED  
DATE SOLD: 1/14/2008  
TO WHOM SOLD:  
GROSS SALES PRICE: 866,075.  
COST OR OTHER BASIS: 875,000.  
BASIS METHOD: COST

GAIN (LOSS) -8,925.

TOTAL GAIN (LOSS) OTHER ASSETS \$ -8,925.TOTAL NET GAIN (LOSS) FROM NONINVENTORY SALES \$ -12,804.STATEMENT 2  
FORM 990, PART II, LINE 22B  
OTHER GRANTS AND ALLOCATIONSCASH GRANTS AND ALLOCATIONSDONEE'S NAME: AVAILABLE UPON REQUEST  
AMOUNT GIVEN: \$ 246,163.TOTAL GRANTS AND ALLOCATIONS \$ 246,163.STATEMENT 3  
FORM 990, PART II, LINE 43  
OTHER EXPENSES

	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT & GENERAL	(D) FUNDRAISING
ADVERTISING & PROMOTION	65,348.	64,832.	375.	141.
AUDIOVISUAL	17,345.	16,251.	388.	706.
BOOKS	396,074.	395,242.	396.	436.
DESIGN	69,728.	65,140.		4,588.
EDITING	15,163.	13,741.		1,422.
EQUIPMENT	53,262.	28,143.	21,021.	4,098.
EVENTS	86,732.	62,006.	1,154.	23,572.
INSURANCE	17,247.	3,456.	13,791.	

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STATEMENT 3 (CONTINUED)  
FORM 990, PART II, LINE 43  
OTHER EXPENSES

	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT & GENERAL	(D) FUNDRAISING
INTERNET	71,599.	63,925.	1,588.	6,086.
LIST RENTAL	58,538.	57,592.		946.
OTHER	37,862.	16,040.	12,509.	9,313.
OUTREACH	33,234.	20,243.	9,160.	3,831.
OUTSIDE SERVICES	662,139.	591,895.	35,091.	35,153.
TAXES, LICENSES & FEES	30,018.	2,435.	11,105.	16,478.
TRANSPORTATION	7,871.	4,626.	787.	2,458.
TOTAL	\$ 1,622,160.	\$ 1,405,567.	\$ 107,365.	\$ 109,228.

STATEMENT 4  
FORM 990, PART III  
ORGANIZATION'S PRIMARY EXEMPT PURPOSE

THE CENTER WAS ESTABLISHED FOR THE ADVANCEMENT OF AYN RAND'S PHILOSOPHY,  
OBJECTIVISM.

STATEMENT 5  
FORM 990, PART III, LINE A  
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

DESCRIPTION	GRANTS AND ALLOCATIONS	PROGRAM SERVICE EXPENSES
EDUCATION		
DONATED OVER 321,000 FREE COPIES OF AYN RAND'S BOOKS TO HIGH SCHOOL TEACHERS AND STUDENTS.		
HELD 3 ESSAY CONTESTS ON AYN RAND'S NOVELS WHICH DREW MORE THAN 20,000 ENTRIES.		
PROVIDED SUPPORT TO OBJECTIVIST CAMPUS CLUBS, INCLUDING PROVIDING SPEAKERS FOR 42 CAMPUS EVENTS.	79,450.	1,849,400.
INCLUDES FOREIGN GRANTS: NO		
ACADEMIC PROGRAMS		
OBJECTIVIST ACADEMIC CENTER HELD CLASSES FOR 140 ENROLLED STUDENTS.		
PUBLISHED 10 ARTICLES IN SCHOLARLY BOOKS AND JOURNALS.	166,713.	1,152,588.
INCLUDES FOREIGN GRANTS: NO		
MEDIA		
OP-EDS PUBLISHED 486 TIMES IN PRINT AND WEB MEDIA.		
LETTERS TO THE EDITOR PUBLISHED IN OVER 100 PRINT AND WEB PUBLICATIONS.		
ISSUED 78 PRESS RELEASES.		346,833.
INCLUDES FOREIGN GRANTS: NO		
ARCHIVES		
CURATED THE MANUSCRIPT EXHIBIT ENTITLED "THE IDEAS OF ATLAS SHRUGGED," CO-PRESENTED BY THE FRANCES HOWARD GOLDWYN		

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STATEMENT 5 (CONTINUED)  
FORM 990, PART III, LINE A  
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

DESCRIPTION	GRANTS AND ALLOCATIONS	PROGRAM SERVICE EXPENSES
HOLLYWOOD REGIONAL BRANCH OF THE LOS ANGELES PUBLIC AND THE AYN RAND INSTITUTE. REASSEMBLED AYN RAND'S PERSONAL LIBRARY WITH VINTAGE EDITIONS AND FACSIMILES. INITIATED THE DIGITAL IMAGING OF THE AYN RAND PAPERS. INCLUDES FOREIGN GRANTS: NO		449,780.
OTHER PUBLISHING HELPED PROMOTE THE SALES OF AYN RAND'S BOOKS, WHICH REACHED NEARLY 500,000 COPIES IN THE YEAR ENDING DECEMBER 31, 2007. ATLAS SHRUGGED SOLD MORE THAN 180,000 COPIES -- AN INCREASE OF 33% OVER PREVIOUS YEAR AND AN ALL-TIME ANNUAL RECORD. IN ADDITION TO THESE NUMBERS, ARI PURCHASED MORE THAN 400,000 COPIES OF THE NOVELS.		
PUBLIC OUTREACH PRESENTED EIGHT FREE PUBLIC LECTURES. LAUNCHED NEW WEBSITES INCLUDING WWW.FACETSOFAYNRAND.COM AND WWW.ATLASSHRUGGED.COM PUBLISHED 12 MONTHLY NEWSLETTERS. INCLUDES FOREIGN GRANTS: NO		1,776,429.
	<u>\$ 246,163.</u>	<u>\$ 5,575,030.</u>

STATEMENT 6  
FORM 990, PART IV, LINE 54A  
INVESTMENTS - PUBLICLY TRADED SECURITIES

OTHER PUBLICLY TRADED SECURITIES	VALUATION METHOD	AMOUNT
MUTUAL FUND	MARKET VALUE	\$ 93,384.
MONEY MARKET	MARKET VALUE	0.
STOCK	MARKET VALUE	59,302.
MISCELLANEOUS INVESTMENTS	MARKET VALUE	11,326.
	TOTAL \$	164,012.
	PUBLICLY TRADED SECURITIES \$	<u>164,012.</u>

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STATEMENT 7  
FORM 990, PART IV, LINE 57  
LAND, BUILDINGS, AND EQUIPMENT

CATEGORY	BASIS	ACCUM. DEPREC.	BOOK VALUE
FURNITURE AND FIXTURES	\$ 55,947.	\$ 0.	\$ 55,947.
MACHINERY AND EQUIPMENT	159,762.	0.	159,762.
IMPROVEMENTS	16,089.	0.	16,089.
MISCELLANEOUS	0.	113,057.	-113,057.
TOTAL	\$ 231,798.	\$ 113,057.	\$ 118,741.

STATEMENT 8  
FORM 990, PART IV, LINE 58  
OTHER ASSETS

BENEFICIAL INTEREST IN INSURANCE POLICY	\$ 295,303.
DEPOSITS AND OTHER ASSETS	167,780.
INVESTMENT IN SUBSIDIARY	178,000.
TOTAL	\$ 641,083.

STATEMENT 9  
FORM 990, PART IV, LINE 65  
OTHER LIABILITIES

GIFT ANNUITY OBLIGATION	\$ 1,616,825.
TOTAL	\$ 1,616,825.

STATEMENT 10  
FORM 990, PART IV-A, LINE B(4)  
OTHER AMOUNTS

OTHER INCOME OFFSET WITH OTHER EXPENSE	\$ 10,144.
TOTAL	\$ 10,144.

STATEMENT 11  
FORM 990, PART IV-B, LINE B(4)  
OTHER AMOUNTS

OTHER INCOME OFFSET WITH OTHER EXPENSE	\$ 10,144.
TOTAL	\$ 10,144.

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STATEMENT 12  
FORM 990, PART V-A  
LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED	COMPEN- SATION	CONTRI- BUTION TO EBP & DC	EXPENSE ACCOUNT/ OTHER
YARON BROOK 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	PRESIDENT & DIR 45.00	\$ 413,750.	\$ 6,604.	\$ 0.
JULIE FERGUSON 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	TREA & VP ADMIN 45.00	143,890.	8,409.	488.
DEBI GHATE 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	SEC & VP ACADEM 45.00	130,800.	6,205.	422.
CARL BARNEY 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	DIRECTOR 2.00	0.	0.	0.
MICHAEL S. BERLINER 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	DIRECTOR 2.00	13,485.	0.	4,142.
HARRY BINSWANGER 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	DIRECTOR 2.00	0.	0.	0.
PETER LEPORT 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	DIRECTOR 2.00	0.	0.	0.
ARLINE MANN 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	DIRECTOR 2.00	0.	0.	1,111.
JOHN MCCASKEY 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	DIRECTOR 2.00	0.	0.	0.
JOHN RIDPATH 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	DIRECTOR 2.00	350.	0.	1,402.
MARK CHAPMAN 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92606	VP. DEVELOPMENT 45.00	284,833.	3,000.	6,411.
ANU SEPPALA 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92620	VP. CULTURAL PR 45.00	135,583.	6,962.	808.

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## STATEMENT 12 (CONTINUED)

## FORM 990, PART V-A

## LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED	COMPEN- SATION	CONTRI- BUTION TO EBP & DC	EXPENSE ACCOUNT/ OTHER
LIN ZINSER 2121 ALTON PARKWAY SUITE 250 IRVINE, CA 92620	VP PUB OUTREACH 45.00	\$ 10,231.	\$ 418.	\$ 0.
TOTAL		<u>\$ 1,132,922.</u>	<u>\$ 31,598.</u>	<u>\$ 14,784.</u>

## STATEMENT 13

## FORM 990, PART V-A, LINE 75B

## COMPENSATION PAID TO RELATED INDIVIDUALS

## NAME AND RELATIONSHIP

YARON BROOK'S (PRESIDENT) SONS, EDAAN BROOK AND NIV BROOK, WERE TEMPORARY EMPLOYEES.

HARRY BINSWANGER (DIRECTOR) IS AN OWNER OF THE OBJECTIVIST FORUM (A SERVICE PROVIDER TO THE COMPANY), THROUGH WHICH HE PROVIDED TEACHING SERVICES TO THE ACADEMIC DEPARTMENT.

DEBI GHATE (SECRETARY, AND VP OF ACADEMIC PROGRAMS) AND ONKAR GHATE (DEAN OF OAC) ARE MARRIED.

DEBI GHATE'S BROTHER-IN-LAW AND ONKAR GHATE'S BROTHER, AMIT GHATE, PROVIDED WRITING SERVICES FOR THE MEDIA DEPARTMENT.

ARI REIMBURSES EXPENSES TO RYB ENTERPRISES, WHICH IS OWNED BY YARON BROOK (PRESIDENT).

## STATEMENT 14

## FORM 990, PART V-A, LINE 75C

## INDIVIDUALS COMPENSATION BY RELATED ORGANIZATIONS

## DEBI GHATE

RELATED ORGANIZATION:	SECOND RENAISSANCE, INC.
FEIN:	16-1266543
RELATIONSHIP EXPLANATION:	THE ORGANIZATION HAS 100% OWNERSHIP OF SECOND RENAISSANCE, INC.
COMPENSATION PAID:	\$ 0.
BENEFIT PLAN CONTRIBUTIONS:	\$ 0.
EXPENSE ACCOUNT:	\$ 154.
COMPENSATION ARRANGEMENT:	DEBI GHATE RECEIVED ROYALTIES FROM SECOND RENAISSANCE, INC.

RELATED ORGANIZATION:	ANTHEM FOUNDATION FOR OBJ. SCH
FEIN:	91-2145352

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STATEMENT 14 (CONTINUED)  
FORM 990, PART V-A, LINE 75C  
INDIVIDUALS COMPENSATION BY RELATED ORGANIZATIONS

RELATIONSHIP EXPLANATION: THE CENTER FOR THE AYN RAND INSTITUTE (ARI) AND ANTHEM FOUNDATION ARE UNDER COMMON CONTROL.  
COMPENSATION PAID: \$ 8,332.  
BENEFIT PLAN CONTRIBUTIONS: \$ 0.  
EXPENSE ACCOUNT: \$ 0.  
COMPENSATION ARRANGEMENT: DEBI GHATE RECEIVED COMPENSATION FROM ANTHEM FOUNDATION.

## JOHN MCCASKEY

RELATED ORGANIZATION: SECOND RENAISSANCE, INC.  
FEIN: 16-1266543  
RELATIONSHIP EXPLANATION: THE ORGANIZATION HAS 100% OWNERSHIP OF SECOND RENAISSANCE, INC.  
COMPENSATION PAID: \$ 0.  
BENEFIT PLAN CONTRIBUTIONS: \$ 0.  
EXPENSE ACCOUNT: \$ 57.  
COMPENSATION ARRANGEMENT: JOHN MCCASKEY RECEIVED ROYALTIES FROM SECOND RENAISSANCE, INC.

RELATED ORGANIZATION: ANTHEM FOUNDATION  
FEIN: 91-2145352  
RELATIONSHIP EXPLANATION: JOHN MCCASKEY IS THE PRESIDENT FOR THE ANTHEM FOUNDATION FOR OBJECTIVIST SCHOLARSHIP AS WELL AS THE DIRECTOR OF THE AYN RAND INSTITUTE, THE CENTER FOR THE ADVANCEMENT OF OBJECTIVISM (ARI).  
COMPENSATION PAID: \$ 0.  
BENEFIT PLAN CONTRIBUTIONS: \$ 0.  
EXPENSE ACCOUNT: \$ 7,076.  
COMPENSATION ARRANGEMENT: JOHN MCCASKEY RECEIVED EXPENSE REIMBURSEMENTS FROM ANTHEM FOUNDATION IN THE AMOUNT OF \$7,076 FOR EXPENSES INCURRED RELATED TO ANTHEM FOUNDATION.

## JOHN RIDPATH

RELATED ORGANIZATION: SECOND RENAISSANCE, INC.  
FEIN: 16-1266543  
RELATIONSHIP EXPLANATION: THE ORGANIZATION HAS 100% OWNERSHIP OF SECOND RENAISSANCE, INC.  
COMPENSATION PAID: \$ 0.  
BENEFIT PLAN CONTRIBUTIONS: \$ 0.  
EXPENSE ACCOUNT: \$ 6,336.  
COMPENSATION ARRANGEMENT: JOHN RIDPATH RECEIVED \$1,452 OF ROYALTIES, \$4,000 OF SPEAKING FEES, AND \$884 OF EXPENSE REIMBURSEMENT FROM SECOND RENAISSANCE, INC.

## LIN ZINSER

RELATED ORGANIZATION: SECOND RENAISSANCE, INC.  
FEIN: 16-1266543  
RELATIONSHIP EXPLANATION: THE ORGANIZATION HAS 100% OWNERSHIP OF SECOND RENAISSANCE, INC.  
COMPENSATION PAID: \$ 0.  
BENEFIT PLAN CONTRIBUTIONS: \$ 0.  
EXPENSE ACCOUNT: \$ 3,309.

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STATEMENT 14 (CONTINUED)  
FORM 990, PART V-A, LINE 75C  
INDIVIDUALS COMPENSATION BY RELATED ORGANIZATIONS

COMPENSATION ARRANGEMENT: LIN ZINSER RECEIVED \$2,924 OF SPEAKING FEE AND \$385 OF EXPENSE REIMBURSEMENT FROM SECOND RENAISSANCE, INC.

STATEMENT 15  
FORM 990, PART VI, LINE 80B  
RELATED ORGANIZATIONS

NAME OF ORGANIZATION	EXEMPT	NONEXEMPT
ANTHEM FOUNDATION FOR OBJECTIVIST SCHOL. SECOND RENAISSANCE, INC.	X	X

STATEMENT 16  
FORM 990, PART VIII  
RELATIONSHIP OF ACTIVITIES TO THE ACCOMPLISHMENT OF EXEMPT PURPOSES

LINE #	EXPLANATION OF ACTIVITIES
93A	ARI OFFERS A SERIES OF COURSES CALLED THE LEADERSHIP DEVELOPMENT PROGRAM WHICH INCLUDES COURSES IN PHILOSOPHY AND BUSINESS, LEADERSHIP VALUES AND VIRTUES, BUSINESS IN A WIDER CONTEXT. BUSINESS IN A WIDER CONTEXT IS TWO CLASSES; CAPITALISM AND THE ECONOMICS OF CAPITALISM. THE COURSES OFFER EXECUTIVES AND MANAGERS A MORAL DEFENSE OF BUSINESS AND INSTRUCTION IN THE IMPORTANCE OF ACTING ON PRINCIPLE AND IMPLEMENTING THE CORE VIRTUES OF RATIONALITY, INDEPENDENCE, PRODUCTIVENESS, HONESTY, PRIDE, INTEGRITY AND JUSTICE TO THEIR BUSINESS PRACTICE. ARI SPEAKERS ALSO PRESENT TALKS ON TOPICS RELATED TO OBJECTIVISM TO UNIVERSITIES, BUSINESSES, AND OTHER ORGANIZATIONS. IN ADDITION, ARI AUTHORS ACADEMIC JOURNAL ARTICLES APPLYING OBJECTIVISM TO CULTURAL ISSUES.
93B	ROYALTY INCOME IS DERIVED FROM THE SALE OF PUBLICATIONS THAT PROVIDE EDUCATION IN OBJECTIVISM.
93C	TUITION INCOME INCLUDES FEES FOR EDUCATION IN OBJECTIVISM.
100	SECURITIES AND OTHER ASSETS WERE DONATED TO THE ORGANIZATION DURING THE CURRENT YEAR. IN ORDER TO UTILIZE THE DONATION, SECURITIES AND OTHER ASSETS WERE SOLD SO THAT CASH COULD BE OBTAINED.



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STATEMENT 17  
SCHEDULE A, PART I  
COMPENSATION OF FIVE HIGHEST PAID EMPLOYEES

NAME AND ADDRESS	TITLE & AVERAGE HOURS WORKED	COMPEN- SATION	CONTRIBUT. EBP & DC	EXPENSE ACCOUNT
DUANE KNIGHT 2121 ALTON PARKWAY STE 250 IRVINE, CA 92606	DEVELOPMENT MGR 45.00	116,575.	7,274.	5,541.
KATHERINE CROSS 2121 ALTON PARKWAY STE 250 IRVINE, CA 92606	PLANNED GIV MGR 45.00	107,807.	7,472.	12,167.
ONKAR GHATE 2121 ALTON PARKWAY STE 250 IRVINE, CA 92606	DEAN OF OAC 40.00	109,369.	6,027.	2,564.
JEFFERY BRITTING 2121 ALTON PARKWAY STE 250 IRVINE, CA 92606	ARCHIVIST 40.00	93,395.	9,442.	147.
MARILEE DAHL 2121 ALTON PARKWAY STE 250 IRVINE, CA 92606	EDUCATION MGR 40.00	83,465.	6,483.	2,097.
TOTAL		\$ 510,611.	\$ 36,698.	\$ 22,516.

STATEMENT 18  
SCHEDULE A, PART II-B  
COMPENSATION OF FIVE HIGHEST PAID OTHER SERVICE CONTRACTORS

NAME AND ADDRESS	TYPE OF SERVICE	COMPENSATION
WEST AMERICA GRAPHICS 19682 DESCARTES FOOTHILL RANCH, CA 92610	PRINTING SERVICES	309,861.
SPECIALIZED MARKETING SEVICES 17809 GILLETTE AVENUE IRVINE, CA 92614	MAILING SERVICES	172,865.
MICHAEL CHIAVAROLI & ASSOCIATES 1200 N OLIVE DRIVE, UNIT 106 WEST HOLLYWOOD, CA 90069	DESIGN SERVICES	60,934.
TOTAL		\$ 543,660.

STATEMENT 19  
SCHEDULE A, PART III, LINE 2  
TRANSACTIONS WITH TRUSTEES, DIRECTORS, ETC.

ARI LOANED \$2,000 TO LIN ZINSER, AN OFFICER, WHICH WAS STILL OUTSTANDING AT THE  
END OF THE YEAR.

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STATEMENT 20  
SCHEDULE A, PART III, LINE 3A  
QUALIFICATIONS OF RECIPIENTS RECEIVING GRANTS OR LOANS

APPLICANTS MUST MEET ALL QUALIFYING TERMS AS OUTLINED IN OUR STRATEGIC PLAN. AWARDS WILL BE GIVEN AS DETERMINED BY ARI'S GRANT COMMITTEE ON A CASE BY CASE BASIS. THIS IS BASED UPON FORMAL GRANT APPLICATIONS ACCOMPANIED BY ABSTRACTS, COMPLETION OF OUTLINES AND SCHEDULES, DRAFTS AND WILLINGNESS TO UNDERGO PERIODIC EVALUATIONS BY ARI OR ITS APPOINTEE, AND SUBJECT TO ARI'S APPROVAL TERMS.

STATEMENT 21  
SCHEDULE A, PART IV-A, LINE 22  
OTHER INCOME

DESCRIPTION	(A) 2006	(B) 2005	(C) 2004	(D) 2003	(E) TOTAL
BOOKS AND MISC	\$ 16,190.	\$ 19,029.	\$ 9,382.	\$ 46,945.	\$ 91,546.
TOTAL	<u>\$ 16,190.</u>	<u>\$ 19,029.</u>	<u>\$ 9,382.</u>	<u>\$ 46,945.</u>	<u>\$ 91,546.</u>

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FEDERAL SUPPLEMENTAL INFORMATION

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FORM 990, PART IV, LINE 56  
INVESTMENTS (OTHER)

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INVESTMENTS - OTHER INVESTMENTS CONSIST OF WELLS FARGO GIFT ANNUITY RESERVE TOTALING \$1,576,179, AS WELL AS POOLED-INCOME BOND FUNDS TOTALING \$170,515.

FORM 990, PART IV, LINE 64B  
INVESTMENTS (OTHER)

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LINE OF CREDIT

AT SEPTEMBER 30, 2008, THE INSTITUTE HAD A \$500,000 UNSECURED REVOLVING LINE OF CREDIT, OF WHICH \$300,000 IS AVAILABLE. BANK ADVANCES ON THE CREDIT LINE ARE PAYABLE ON DEMAND, OR IF NO DEMAND IS MADE, ON APRIL 30, 2009. ADVANCES BEAR INTEREST AT THE BANK'S PRIME RATE (TOTALING 5% AT SEPTEMBER 30, 2008). AS OF SEPTEMBER 30, 2008, THE INSTITUTE HAD AN OUTSTANDING BALANCE OWED ON THE LINE OF CREDIT OF \$200,000.

NOTES PAYABLE

AT SEPTEMBER 30, 2008, NOTES PAYABLE CONSIST OF THE FOLLOWING:

UNSECURED NOTE PAYABLE TO BRANCH BANKING & TRUST, DUE APRIL 30, 2009, PAYABLE IN MONTHLY INSTALLMENTS OF \$6,536, INCLUDING INTEREST AT THE BANK'S PRIME RATE + 0.5% (TOTALING 5% AT SEPTEMBER 30, 2008) IN THE AMOUNT OF \$71,874.

UNSECURED RELATED PARTY NOTE PAYABLE TO FORMER BOARD MEMBER, DUE MARCH 1, 2009 PAYABLE IN MONTHLY INSTALLMENTS OF \$4,300 BEARING NO INTEREST AS OF APRIL 30, 2007.

The Ayn Rand Institute,  
The Center for The Advancement of Objectivism  
FEIN 22-2570926  
FYE September 30, 2008

Form 990, Part 1, Questions 8a-c

Description	Basis	Date of Acquisition	Proceeds	Sale date	Gain/(Loss)
920 shares Forest City Enterprises	48,806	9/25/2007	49,113	10/1/2007	307
226 3366 shares Morgan Stanley	14,383	10/1/2007	14,760	10/2/2007	378
615 shares ABN AMRO Holding NV	32,687	10/9/2007	32,888	10/15/2007	201
340 shares CNA Financial Corp	13,588	10/9/2007	13,327	10/15/2007	(261)
590 shares Eastman Kodak Co	16,322	10/9/2007	16,300	10/15/2007	(23)
1290 shares Ford Motor Co	10,610	10/9/2007	10,628	10/15/2007	18
670 shares FujiFilm Holdings Corp	31,001	10/9/2007	30,517	10/15/2007	(483)
500 shares General Motors Corp	19,030	10/9/2007	18,911	10/15/2007	(119)
1120 shares Korea Electric Power Corp	25,827	10/9/2007	25,981	10/15/2007	154
256 shares Kraft Foods Inc	8,710	10/9/2007	8,681	10/15/2007	(30)
1000 shares Superior Industries International	22,015	10/9/2007	21,966	10/15/2007	(49)
890 shares Telecom Argentina SA	22,415	10/9/2007	22,325	10/15/2007	(90)
45 shares Goldman Sachs	10,483	10/9/2007	10,654	10/15/2007	171
19 shares Alcatel-Lucent	176	10/19/07	164	10/25/2007	(12)
300 shares AMR Corp	7,086	10/19/07	6,949	10/25/2007	(137)
600 shares Dynergy Inc	5,235	10/19/07	5,136	10/25/2007	(99)
10 shares Mirant Corp	422	10/19/07	404	10/25/2007	(19)
34 shares Mirant Corp Wts Series A	759	10/19/07	730	10/25/2007	(29)
800 shares Reliant Energy Inc	20,416	10/19/07	19,994	10/25/2007	(422)
400 shares Transmeta Corp	5,510	10/25/07	5,230	10/29/2007	(280)
175 shares Graham Corporation	11,047	10/31/07	11,232	11/6/2007	185
283 638 shares Allstate Corporation	16,652	10/12/07	16,652	11/8/2007	-
165 472 shares Wells Fargo & Company	6,078	10/3/2007	4,865	11/19/2007	(1,213)
100 shares American Century Ultra Fund	3,000	11/26/2007	3,264	11/29/2007	264
146.232 shares Vanguard Total Stock Market Index Fund	5,200	12/3/2007	5,200	12/3/2007	-
43 shares Skechers USA Inc	970	12/7/2007	937	12/13/2007	(33)
892 591 shares American Funds New Perspective	30,000	12/14/07	30,000	12/14/2007	-
13 shares streetTRACKS Gold Shares	1,017	12/14/07	1,003	12/20/2007	(13)
1000 shares Microsoft	35,906	12/21/07	36,121	12/24/2007	215
432 shares Discover Financial Services	6,983	12/20/07	6,634	12/27/2007	(349)
250 shares Home Depot	6,550	12/20/07	6,641	12/27/2007	91
45 shares Goldman Sachs Group	9,166	12/20/07	9,382	12/27/2007	216
850 shares Citigroup	25,717	12/21/07	26,276	12/28/2007	559
12 shares Exxon Mobil	1,124	12/24/07	1,126	12/31/2007	2
124 shares International Flavors & Fragrances	6,002	12/28/07	5,970	1/4/2008	(32)
100 shares Cross Timbers Royal Trust	4,997	3/18/2008	4,950	3/25/2008	(47)
457.212 shares GABSX received	13,831	4/16/2008	13,821	4/16/2008	(10)
556.793 shares OAKLX received	13,135	4/11/2008	13,541	4/18/2008	406
1500 shares FF received	14,235	4/11/2008	13,937	4/22/2008	(298)
500 shares GAM received	16,278	4/11/2008	16,442	4/22/2008	164
11 shares TMP received	531	4/11/2008	522	4/22/2008	(9)
2 shares WFSL received	43	4/11/2008	13	4/22/2008	(30)
354.17 shares TAVFX received	19,100	4/11/2008	19,455	4/22/2008	354
2880.001 shares PENNX	30,614	4/28/2008	30,298	4/30/2008	(317)
500 shares Possis Medical Inc	9,713	3/7/2008	9,750	5/14/2008	38
500 shares CRT	25,918	6/3/2008	25,300	6/9/2008	(617)
380 shares GLW	10,118	6/11/2008	10,140	6/17/2008	23

The Ayn Rand Institute,  
The Center for The Advancement of Objectivism  
FEIN 22-2570926  
FYE September 30, 2008

Form 990, Part 1, Questions 8a-c

Description	Basis	Date of Acquisition	Proceeds	Sale date	Gain/(Loss)
26 shares of FXI	3,625	6/17/2008	3,588	6/23/2008	(37)
264 shares of AETUF	8,359	6/17/2008	8,285	6/23/2008	(73)
156 shares of UL	4,671	6/17/2008	4,627	6/23/2008	(44)
800 shares MON	112,348	6/17/2008	113,280	6/23/2008	932
1459 shares VBK	103,501	6/17/2008	101,796	6/23/2008	(1,706)
100 shares Agilent Technologies Inc	3,663	6/10/2008	3,482	7/3/2008	(180)
1086 387 sharess VIMSX	21,239	4/17/2008	19,327	7/15/2008	(1,912)
40 shares Chesapeake Energy Corporation	1,904	7/29/2008	1,976	8/5/2008	71
16 shares Coinstar Inc	539	8/1/2008	481	8/7/2008	(57)
350 shares Microsoft Corporation	9,790	8/12/2008	9,797	8/18/2008	8
338 983 shares Vanguard Small-Cap Index Fund Admiral Shares	10,000	9/26/2008	10,000	9/26/2008	-
475 shares Forest City Enterprises	13,445	9/23/2008	13,838	9/30/2008	393
Totals	932,486		928,607		(3,880)

RESTATED BYLAWS  
THE AYN RAND INSTITUTE:  
THE CENTER FOR THE  
ADVANCEMENT OF OBJECTIVISM  
A NONPROFIT CORPORATION  
Restated as of December 31, 2002

Amended and Approved by Board of Directors February 1, 2006

Amended and Approved by Board of Directors June 28, 2008

ARTICLE ONE  
INTRODUCTION

Definition of Bylaws

1.01 These bylaws constitute the code of rules adopted by the Ayn Rand Institute: The Center for the Advancement of Objectivism, for the regulation and management of its affairs.

Purposes and Powers

1.02 This Corporation will have the purposes or powers as may be stated in its Articles of Incorporation and such powers as are now or may be granted hereafter by the Nonprofit Corporation Law of 1988 of the Commonwealth of Pennsylvania, or any successor legislation.

The Corporation has been organized and will be operated exclusively for educational, literary and other charitable purposes within the meaning of section 501(c)(3) of the Internal Revenue Code (more specifically, the study and advancement of the philosophy of Objectivism and the education of the general public with respect to Objectivism).

ARTICLE TWO  
NAME AND USE OF NAME

2.01 The name of the Corporation shall be "The Ayn Rand Institute: The Center for the Advancement of Objectivism," and, subject to the provisions of

Restated bylaws as of 12/31/02  
Amended and approved 2/1/06  
Amended and approved 6/28/08

section 2.02, the Corporation shall use such name and such variations of the name as the Board of Directors determines.

2.02 The Corporation has executed a license agreement (the "Agreement") dated September 6, 1984, entitling it to use the names "Ayn Rand" and "Objectivism" pursuant to the terms of the Agreement. The Corporation shall be empowered only to do such acts as are consistent with the Agreement, and shall in all respects comply with said Agreement.

### ARTICLE THREE OFFICES AND AGENCY

#### Principal Office

3.01 The principal office of the corporation for the transaction of the business of the corporation shall be fixed and located at such place within or without the State of Pennsylvania as the Board of Directors shall determine. The Board is granted full power and authority to change such principal office from one location to another.

#### Other Offices

3.02 Branch or subordinate offices may be established at any time by the Board at any place or places.

#### Location of Registered Office

3.03 The location of the registered office of this Corporation is stated in the Articles of Incorporation. Such office will be continuously maintained in the Commonwealth of Pennsylvania for the duration of this Corporation. The Board of Directors may from time to time change the address of its registered office by duly adopted resolution and amend its Articles or file the appropriate statement with the Department of State.

## ARTICLE FOUR MEMBERS

4.01 This Corporation shall have no members.

## ARTICLE FIVE DIRECTORS

### Definition of Board of Directors

5.01 The Board of Directors is that group of persons vested with the management of the affairs of this Corporation, including all decisions with respect to the study and advancement of Objectivism. The Board of Directors shall have full and final authority to manage all of the affairs of the Corporation.

### Structure of Board

5.02 The Board of Directors of this Corporation shall consist of a number of members not fewer than four nor more than fifteen. The exact number of Directors shall be fixed from time to time by resolution of the Board within the limits specified in these bylaws. The Board of Directors shall elect a Chairman or Co-Chairmen, who will hold that position until and unless the Board elects a new Chairman or Co-Chairman. Election of a Chairman or Co-Chairman requires a majority vote of the entire Board. In these bylaws, "entire Board" is defined as "all members, whether present or absent at a given meeting." With respect to any action taken or required to be taken by a Chairman, the action of one Co-Chairman shall be deemed an action by all Co-Chairmen.

### Terms of Directors

5.03 With respect to the renewal of their terms, the Directors shall be divided into three classes of term expiration dates. Each class shall consist of one-third of the directors or as close an approximation as possible. At each annual meeting, each of the directors of the class whose term shall have expired at such annual meeting shall be elected for a three (3) year term running until the third annual meeting next succeeding his or her election and until his or her successor shall have been duly elected and qualified. Renewals of director terms shall be for three (3) years or (if it should occur



earlier) until their death, resignation removal or legal incapacity. Directors shall be elected by a vote of three-fourths (3/4ths) of the directors. A director's term shall be renewed upon a vote of two-thirds (2/3rds) of the remaining directors.

#### Removal

5.04 Any director may be removed with or without cause by the affirmative vote of two-thirds (2/3rds) of the entire board (including the director subject to removal).

#### Leave of Absence and Resignation

5.05 A director may take a leave of absence subject to approval by a majority of the Directors, and the other directors at their option may appoint an interim director to fill the vacancy. Whether or not the vacancy is filled, a director on leave shall have no powers or obligations as a director during the leave. Subject to the provisions of Section 5726 of the Pennsylvania Nonprofit Corporations Law, any director may resign effective upon giving written notice to the President, the Secretary, or the Board, unless the notice specifies a later time for the effectiveness of such resignation. If the resignation is effective at a future time, a successor may be elected before such time, to take office when the resignation becomes effective.

#### Vacancies

5.06 Vacancies in the Board shall be filled by the affirmative vote of three-fourths (3/4ths) of the remaining directors, although less than a quorum, or by a sole remaining director. Each director so elected shall hold office until the expiration of the term of his or her predecessor and until his or her successor has been elected and qualified.

A vacancy or vacancies in the Board shall be deemed to exist in case of the death, resignation, or removal of any director, or if the authorized number of Directors is increased. A majority of the Board at a meeting at which a quorum is present may declare vacant the office of a director who has been declared of unsound mind by a final order of court, or convicted of a felony, or found by a final order of judgment of any court to have breached his or her fiduciary duty to the Corporation.

#### Place of Meeting

5.07 Regular or special meetings of the Board shall be held at any place within or without the Commonwealth of Pennsylvania which is designated from time to time by the Board. In the absence of such designation, regular meetings shall be held at the principal office of the Corporation.

#### Annual Meeting

5.08 The annual meeting of the Board shall be held on August 1st or such other date within one month thereof as set by the Board.

#### Regular Meetings

5.09 Regular meetings of the Board shall be held at such times as may be fixed by the Board.

#### Special Meetings

5.10 Special meetings of the Board for any purpose or purposes may be called at any time by the President, the Secretary, or any two (2) Directors.

#### Notice of Directors' Meetings

5.11 Notice of time and place of all meetings of the Board shall be given or delivered personally to each Director at least forty-eight (48) hours before the meeting, sent to each Director by first-class mail at least four (4) days before the meeting, or delivered by other form of written or telephonic communication (including cable, telegram, telex, facsimile, electronic mail and telephone) at least forty-eight (48) hours before the meeting. Such notice may be written or, if delivered by telephone or personally, oral. Written notice shall be addressed or delivered to each Director at his or her address (e.g. mailing address, facsimile number or electronic mail address) as it is shown upon the records of the Corporation, or as may have been given to the Corporation by the Director for purposes of notice.

Notice by mail shall be deemed to have been given at the time a written notice is deposited in the United States mail, postage prepaid. Any other written notice shall be

deemed to have been given at the time it is personally delivered to the recipient or is delivered to a common carrier for transmission, or actually transmitted by electronic means by the person giving the notice to the recipient, as the case may be. Oral notice shall be deemed to have been given at the time it is communicated to the recipient or to such person at the office of the recipient who the person giving the notice has reason to believe will promptly communicate it to the recipient.

#### Waiver of Notice

5.12 Notice of a meeting need not be given to any director who signs a waiver of notice or a written consent to holding the meeting or an approval of the minutes thereof, whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of notice to such Director. All such waivers, consents, and approvals shall be filed with the corporate records or made a part of the minutes of the meeting.

#### Use of Conference Telephone and Similar Equipment

5.13 One or more persons may participate in a meeting of the Board of Directors by means of conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other. Participation in a meeting pursuant to this section shall constitute presence in person at the meeting.

#### Actions of Board of Directors

5.14 Unless otherwise provided in these bylaws, a majority vote of the Board of Directors will be required for any action of the Board of Directors.

#### Quorum for Meetings

5.15 A quorum shall consist of a majority of the entire Board. Except as otherwise provided in these bylaws, no business shall be considered by the Board at any meeting at which a quorum, as herein defined, is not present, and the only motion which the Chairman or Co-Chairmen shall entertain at such a meeting is a motion to adjourn. The Directors present at a duly called and held meeting at which a quorum is initially

present may continue to do business notwithstanding the loss of a quorum at the meeting due to a withdrawal of a Director from the meeting, provided that any action thereafter taken is approved at that meeting by at least eighty (80) percent of the required quorum for such a meeting or such greater percentage as may be required by the bylaws of this corporation.

### Committees

5.16 The Board may designate and appoint one or more committees, each consisting of two (2) or more Directors, and delegate to such committees any of the authority of the Board except with respect to:

- a) The filling of vacancies on the Board or in any committee;
- b) The adoption, amendment or repeal of the bylaws;
- c) The amendment or repeal of any resolution of the Board;
- d) Action on matters committed by the bylaws or resolution of the Board of Directors to another committee of the board.

Any such committee must be established and the members thereof appointed, by resolution adopted by a majority of the number of Directors then in office, and such committee may be designated as an "Executive Committee" or such other name as the Board shall specify. The Board may appoint, in the same manner, alternate members of any committee who may replace any absent member at any meeting of the committee. The Board shall have the power to prescribe the manner in which proceedings of any such committee shall be conducted. Unless the Board or such committee shall otherwise provide, the regular and special meetings and other actions of any such committee shall be governed by the provisions of this Article applicable to meetings and actions of the Board. Minutes shall be kept of each meeting of each committee.

ARTICLE SIX  
OFFICERS

Roster of Officers

6.01 The Officers of this Corporation will consist of the following personnel:

- (1) President
- (2) Such Vice Presidents as the Board of Directors may from time to time determine.
- (3) A Secretary
- (4) A Treasurer

Selection of Officers

6.02 Each of the Officers of this Corporation will be elected and appointed by the Board of Directors. Each Officer will remain in office for an unlimited term until a successor to such office has been selected and qualified. Such election can take place at a regular, annual or special meeting of the Board of Directors.

Multiple Officeholders

6.03 In any election of Officers, the Board of Directors may elect and appoint a single person to any two or more offices simultaneously.

President

6.04 Subject to the control of the Board, the President shall be the chief executive officer of the Corporation and shall have general supervision, direction and control over the affairs and property of the Corporation and over its several officers, and shall have such other powers and perform such other duties as may be delegated by the Board from time to time. If the corporation has no Chairman of the Board, then the President shall preside at all meetings of the Board.

#### Secretary

6.05 The Secretary shall be the custodian of the seal of the Corporation and of the books and records and files thereof, and shall affix the seal of the Corporation to all papers and instruments requiring the same. The Secretary shall keep or cause to be kept, at the principal office or such other place as the Board may order, a minute book of all meetings of the Board and its committees. The Secretary shall also keep, or cause to be kept, at the principal office the original or a copy of the Articles of Incorporation and bylaws of the Corporation, as amended to date. The Secretary shall give, or cause to be given, notice of all meetings of the Board and any committee thereof required by these bylaws or by law to be given, and shall have such other powers and perform such other duties as may be delegated by the Board. Any Assistant Secretary appointed by the Board to hold office at the pleasure of the Board, may have the same powers as the Secretary.

#### Treasurer

6.06 The Treasurer shall keep and maintain, or cause to be kept and maintained, adequate and correct accounts of the properties and business transactions of the corporation, including, without limitation, accounts of its assets, liabilities, receipts and disbursements, and shall send or cause to be sent to the Directors of the Corporation such financial statements and reports as are by these bylaws or by law required to be sent to them. The Treasurer shall deposit, or cause to be deposited, all monies and other valuables in the name and to the credit of the Corporation and such depositories as may be designated by the Board. The Treasurer shall disburse the funds of the Corporation as may be ordered by the Board, shall render to the Executive Director or the Directors, whenever requested, an account of all transactions and of the financial condition of the Corporation, and shall have such other powers and perform such other duties as may be delegated by the Board.

#### Removal of Officers

6.07 Any Officer elected or appointed to office may be removed by the Board of Directors whenever in their judgment the best interests of this Corporation will be

served. However, such removal will be without prejudice to any contract rights of the Officer so removed.

## ARTICLE SEVEN INFORMAL ACTION

### Waiver of Notice

7.01 Whenever any notice whatever is required to be given under the provisions of the Nonprofit Corporation Law of 1988, the Articles of Incorporation of this Corporation, or these bylaws, a waiver of such notice in writing signed by the person or persons entitled to notice, whether before or after the time stated in such waiver, will be deemed equivalent to the giving of such notice.

### Action by Consent

7.02 Any action required by law or under the Articles of Incorporation of this Corporation or these bylaws, or any action which otherwise may be taken at a meeting of the Board of Directors may be taken without a meeting if a consent in writing, setting forth the action so taken, is signed by all of the persons entitled to vote with respect to the subject matter of such consent, or all Directors in office, and filed with the Secretary of the Corporation.

## ARTICLE EIGHT OPERATIONS

### Fiscal Year

8.01 The fiscal year of this Corporation will be October 1 to September 30.

### Endorsement of Documents; Contracts

8.02 Subject to the provisions of applicable law, any note, mortgage, evidence of indebtedness, contract, conveyance, or other instrument in writing and any assignment or endorsement thereof executed or entered into between the Corporation and any other persons ("Obligations"), greater than \$5,000, when signed by any two (2) of the

President, any Vice President, the Secretary or the Treasurer, shall be valid and binding on the Corporation in the absence of actual knowledge on the part of the other person that the signing officers had not authority to execute the same. Obligations of \$5,000 or less shall be valid and binding on the Corporation when signed by the President, any Vice President, the Secretary or Treasurer in the absence of actual knowledge on the part of the other person that the signing officers had not authority to execute the same. Any such instruments may be signed by any other person or persons and in such manner as from time to time shall be determined by the Board, but, unless so authorized by the Board, no such person or persons shall have any power or authority to bind the Corporation by any contract or engagement to pledge its credit or to render it liable for any purpose or amount. The most senior Accounting Manager may sign checks up to \$5,000.

#### Representation of Shares of Other Corporations

8.03 The President or any other officer or officers authorized by the Board or the President are each authorized to vote, represent, and exercise on behalf of the Corporation all rights incident to any and all shares of any other corporation or corporations standing in the name of the Corporation. The authority herein granted may be exercised either by any such officer in person or by any person authorized so to do by proxy or power of attorney duly executed by said officer.

#### Books and Records

8.04 This Corporation will keep correct and complete books and records of account, and will also keep minutes of proceedings of the Board of Directors.

#### Nonprofit Operations

8.05 This Corporation will not have or issue shares of stock. Upon the dissolution of the Corporation, the Board of Directors shall, after paying or making provision for the payment of all of the liabilities of the Corporation, dispose of all of the assets of the Corporation exclusively for the purposes of the Corporation in such manner, or to such organization or organizations organized and operated exclusively for similar charitable and educational purposes as shall at the time qualify as an exempt organization



or organizations under section 501(c)(3) of the Internal Revenue Code of 1986 (or the corresponding provision of any future United States Internal Revenue Law), as the Board of Directors shall determine. Any such assets not so disposed of shall be disposed of by the Court of Common Pleas of the county in which the principal office of the Corporation is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to, its members, trustees, officers, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes of the Corporation set forth in section 1.02 hereof. No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in, (including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office. Notwithstanding any other provision of these articles, the Corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from Federal income tax under section 501 (c)(3) of the Internal Revenue Code of 1986 (or the corresponding provision of any future United States Internal Revenue Law) or (b) by a corporation, contributions to which are deductible under section 170(c)(2) of the Internal Revenue Code of 1986 (or the corresponding provision of any future United States Internal Revenue Law).

#### Insurance

8.06 The Ayn Rand Institute will indemnify current and former directors and officers to the full extent permitted by 15 Pennsylvania Consolidated Statutes, Sections 5741- 5748. The Ayn Rand Institute will obtain and maintain general liability insurance coverage and directors and officers insurance coverage.

#### Conflicts of Interest Policy

8.07 The Board shall adopt and review not less than annually a conflicts of interest policy. Each Director and Officer shall acknowledge, in writing, his or her receipt and understanding of the conflicts of interest policy.

## ARTICLE NINE AMENDMENT

### Modification of Bylaws

9.01 The power to alter, amend, or repeal these bylaws, or to adopt new bylaws, insofar as allowed by law, is vested in the Board of Directors, who may so amend only upon a three-fourths majority vote of the entire Board of Directors.