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Department of the Treasury Internal Revenue Service

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

| A F                            | or the 2            | 011 calendar year, or tax year beginning 10-01-2011 and ending 09-30-2012   |  |                                    |   |
|--------------------------------|---------------------|---|--|------------------------------------|---|
| B Ch                           | eck if ap           | plicable C Name of organization The Ayn Rand Institute The Center for   | D Emplo                                      | oyer id                            | entification number   |
| Ad                             | dress cha           | The Advancement of Objectivism  |  | 5709                               |   |
| ☐ Na                           | me chan             | Doing Business As<br>ge   | E Telepl                                     | none n                             | umber   |
| ┌ In                           | tıal returr         | Number and street (or P O box if mail is not delivered to street address) Room/suite  |  |                                    | 6550  |
| Тє                             | rmınated            | 2121 Alton Parkway Suite 250  | <b>G</b> Gross                               | receipts                           | s \$ 8,159,495  |
| _ Ar                           | nended re           |   | -  |                                    |   |
| — <sub>Ар</sub>                | plication           | Irvine, CA 92606<br>pending   |  |                                    |   |
|                                |                     | F Name and address of principal officer   | H(a) Is this a group                         | a ratiu                            | n for   |
|                                |                     | Yaron Brook   | affiliates?                                  | recui                              | ⊤Yes ▼ No   |
|                                |                     | 2121 Alton Parkway Suite 250<br>Irvine, CA 92606  | 11/12  |                                    |   |
|                                |                     |   | H(b) Are all affiliates                      |                                    |   |
| I Ta                           | ax-exemp            | ot status 501(c)(3) 501(c)( ) (insert no ) 4947(a)(1) or 527  | H(c) Group exemp                             |                                    | t (see instructions)<br>umber <b>F</b> -                                |
|                                |                     | www aynrand org   | _  |                                    |   |
|                                |                     | anization 🔽 Corporation 🦳 Trust 🦳 Association 🦳 Other 🕨   | <b>L</b> Year of formation 19                | 984                                | <b>M</b> State of legal domicile PA                                     |
| Pa                             | rt I                | Summary   |  |                                    |   |
| Governance                     | Т Т                 | riefly describe the organization's mission or most significant activities<br>o increase readership and understanding of Ayn Rand's works and to find and tra<br>bjectivism  | ain the new intellectu                       | als to                             | teach her philosophy of   |
| <u>ş</u>                       | -                   |   |  |                                    |   |
| ŝ                              |                     | heck this box 🔭 if the organization discontinued its operations or disposed of  | more than 25% of its                         | 1                                  | issets<br>I   |
| Activities &                   | 1                   | umber of voting members of the governing body (Part VI, line 1a)  |  | 3                                  | 8   |
|                                | 1                   | umber of independent voting members of the governing body (Part VI, line 1b)  |  | 4                                  | 7   |
| ₹                              | 1                   | otal number of individuals employed in calendar year 2011 (Part V, line 2a) .   |  | 5                                  | 47  |
| ď                              | 1                   | otal number of volunteers (estimate if necessary)   |  | 6                                  | 71  |
|                                |                     | et unrelated business revenue from Part VIII, column (C), line 12 et unrelated business taxable income from Form 990-T, line 34   |  | 7a<br>7b                           | 0   |
|                                | 0 1                 | et unielateu busiliess taxable income nom 1 orm 330-1, line 34  | Prior Year                                   | 1 /B                               | Current Year  |
|                                | 8                   | Contributions and grants (Part VIII, line 1h)   | 7,904,                                       | 432                                | 7,360,267   |
| ₽                              | 9                   | Program service revenue (Part VIII, line 2g)  | 613,   |                                    | 686,709   |
| Ravenue                        | 10                  | Investment income (Part VIII, column (A), lines 3, 4, and 7d)   | ,  | 689                                | 579   |
| æ                              | 11                  | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)  |  | 481                                | 20,288  |
|                                | 12                  | Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line  |  |                                    |   |
|                                | 1                   | 12)   | 8,519,                                       |                                    | 8,067,843   |
|                                | 13                  | Grants and similar amounts paid (Part IX, column (A), lines 1-3)  | 433,   | 298                                | 320,720   |
|                                | 14<br>15            | Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines   |  | 26.5                               | 0   |
| Expenses                       |                     | 5-10)   | 4,131,                                       | .996                               | 4,545,332   |
| <u>क</u>                       | 16-                 | Destance and fundamental force (Dort IV, column (A) line 11a)   |  |                                    |   |
| ă                              | 16a                 | Professional fundraising fees (Part IX, column (A), line 11e)   |  |                                    | 0   |
|                                | ь                   | Total fundraising expenses (Part IX, column (D), line 25) ►833,304  | 2.005  | 930                                | 0   |
|                                | b<br>17             | Total fundraising expenses (Part IX, column (D), line 25) ►833,304  Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  | 3,995,                                       |                                    | 5,096,250   |
|                                | b<br>17<br>18       | Total fundraising expenses (Part IX, column (D), line 25) ►833,304  Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)  | 8,561,                                       | .224                               | 5,096,250<br>9,962,302  |
| K 68                           | b<br>17             | Total fundraising expenses (Part IX, column (D), line 25) ►833,304  Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  | 8,561,<br>-41,<br>Beginning of Curre         | .224                               | 5,096,250<br>9,962,302  |
| sets or<br>stances             | b<br>17<br>18<br>19 | Total fundraising expenses (Part IX, column (D), line 25) ►833,304  Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)  Revenue less expenses Subtract line 18 from line 12   | 8,561,<br>-41,<br>Beginning of Curre<br>Year | .224<br>.682<br>ent                | 5,096,250<br>9,962,302<br>-1,894,459<br><b>End of Year</b>              |
| d Balances                     | b<br>17<br>18<br>19 | Total fundraising expenses (Part IX, column (D), line 25)    833,304  Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)  Revenue less expenses Subtract line 18 from line 12 | 8,561, -41, Beginning of Curre Year 7,862,   | .224<br>.682<br><b>ent</b>         | 5,096,250<br>9,962,302<br>-1,894,459<br><b>End of Year</b><br>7,777,069 |
| Net Assets or<br>Fund Balances | b<br>17<br>18<br>19 | Total fundraising expenses (Part IX, column (D), line 25) ►833,304  Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)  Revenue less expenses Subtract line 18 from line 12   | 8,561,<br>-41,<br>Beginning of Curre<br>Year | .224<br>.682<br><b>ent</b><br>.730 | 5,096,250<br>9,962,302<br>-1,894,459<br><b>End of Year</b>              |

Under penalties of perjury, I declare that I have examined this return, including acco knowledge and belief, it is true, correct, and complete. Declaration of preparer (other knowledge. Signature of officer Sign Here Yaron Brook President & Dir Type or print name and title Preparer's signature Michael R Ludin CPA Paid Preparer's White Nelson Diehl Evans LLP Firm's name (or yours if self-employed), address, and ZIP + 4 **Use Only** 2875 Michelle Drive Suite 300 Irvine, CA 92606

May the IRS discuss this return with the preparer shown above? (see instruction

| FUIII   | 01111 990 (2011)   |   |  |  | Page 2   |
|---------|--|---|--|--|--|
| Par     | Check if Schedule O contains   |   |  |  |  |
| 1       | Briefly describe the organization's m  | ISSION  |  |  |  |
| cultu   | o foster a growing awareness, understand<br>ulture whose guiding principles are reasor<br>ursue their own happiness  |   |  |  |  |
| 2       |  |   |  |  |  |
|         | the prior Form 990 or 990-EZ?  |   |  |  | ┌ Yes ┌ No   |
| _       | If "Yes," describe these new services  |   | -  |  |  |
| 3       | services?  |   | t changes in now it co   | nducts, any program  | ☐ Yes ☑ No   |
|         | If "Yes," describe these changes on :  | Schedule O  |  |  |  |
| 4       | Describe the organization's program expenses Section 501(c)(3) and 50 grants and allocations to others, the  | 1(c)(4) organizations   | s and section 4947(a)  | (1) trusts are required to rep   | -  |
| 4a      | la (Code ) (Expenses   | \$ 2,823,414  | ıncludıng grants of \$   | 85,000 ) (Revenue \$   | 265,539 )  |
|         | Public Outreach - Arranged more than 100 p<br>such as the Chicago speaker series and a so<br>Tea Party activists Published 12 monthly no   | eries of debates in New Y   | ork City Distributed over 10   | 0,000 philosophical/educational art  | icles and Ayn Rand samplers to   |
| 4b      | <b>1b</b> (Code ) (Expenses  | \$ 2,458,249  | ıncludıng grants of \$   | 130,920 ) (Revenue \$  | 23,524 )   |
|         | Education & Research The Objectivist Acad training program As part of its redesigned A internship program allowed 30 students a thannual Association for Private Enterprise Edifew thousand copies of Atlas Shrugged to y MacMillan The ARI Campus project launch beginner to advanced levels on Ayn Rands ideas The writing of the Policy group has ap (among others) ARI's representatives apper forums nationwide, and convened a sympo | Advanced Training Programmee-week internship expudation conference along oung people at free marked its online educational process on her propers on the propers on the programmer of the process of the | m, OAC hosted a workshop erience, including seminars with multiple other conferer set organizations. Completer program with 9 full-length cophilosophy and its application NN com, FoxNews com, Ch print, and online interviews. | on preparing for the philosophy joing and one-on-one tutorials. Participate appearances, including the Moid anew book Free Market Revolutions are ranging from 1 to 8 hours in The courses are free and open instian Science Monitor, Investor's Intelligent also gave speeches at university. | b market Expanding the ited in several sessions at the ited in several sessions at the ited in Society Distributed a sion, published by Palgrave. The Campus offers courses from to anyone interested in Ayn Rands Business Daily, and Business Weekersity campuses and notable. |
| 4-      | 1c (Code ) (Expenses :   | \$ 2,313,015  | including grants of \$   | 104,800 ) (Revenue \$  | 7,905 )  |
| 4c      | Essay Contests & Free Books to Teachers I essay contests on Ayn Rands novels and th speakers for dozens of campus events Stucconferences as part of teacher outreach act   | Donated over 416,000 fre<br>eir influence, which drew<br>dy materials and lesson p  | ee copies of Ayn Rands book<br>more than 28,000 entries  | ks to high school and middle schoo<br>Provided support to Objectivist cam  | I teachers and students Held five  |
|         |  |   |  |  |  |
| 4d      | , 3  | in Schedule O)<br>· including grants o  | of\$   | ) (Revenue \$  | 409,404 )  |
| <u></u> | le Total program service expenses⊪s  | 8 691 51  | 2  |  |  |

| art IV | Checklist of | Required | Schedules |
|--------|--------------|----------|-----------|
|        |              |          |           |

|     |   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f 2}$  | 2   | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$  | 3   |     | Νo |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II  | 4   |     | No |
| 5   | Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8   | Yes |    |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.  | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  | 10  | Yes |    |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable  |     |     |    |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.   | 11a | Yes |    |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  | 11b |     | No |
| С   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  | 11c |     | Νo |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.   | 11d | Yes |    |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.  | 11e | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.   | 11f |     | No |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII   | 12a | Yes |    |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  | 12b |     | No |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |     | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I | 14b | Yes |    |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV  | 15  |     | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV   | 16  | Yes |    |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I   | 17  |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  | Yes |    |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | No |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 20a |     | No |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements   | 20b |     |    |

| Par | t IV Checklist of Required Schedules (continued)  |     |     |    |
|-----|---|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  | Yes |    |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |     | Νo |
| C   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |     | No |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |     | Νo |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$   | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I       | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III            | 27  | Yes |    |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)   |     |     |    |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV  |     |     | 1  |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If</i> " <i>Yes</i> ,"   | 28a | Yes |    |
|     | complete Schedule L, Part IV  | 28b | Yes |    |
| С   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV   | 28c | Yes |    |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma   | 29  | Yes |    |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 30  | Yes |    |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | 34  | Yes |    |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?  | 35a | Yes |    |
| b   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b | Yes |    |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?   | 38  | Yes |    |

# Form 990 (2011) Part V Statements Regarding Other IRS Filings and Tax Compliance

|        | Check if Schedule O contains a response to any question in this Part V $\cdot$ . $\cdot$ . $\cdot$ . $$ |          | . [ |     |
|--------|---|----------|-----|-----|
|        |   |          | Yes | No  |
| 1a     | Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable  |          |     |     |
|        |   |          |     |     |
|        | 162   |          |     |     |
| b      | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  |          |     |     |
| _      |   |          |     |     |
| С      | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?  | 1c       | Yes |     |
| 2a     | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax   |          |     |     |
|        | Statements filed for the calendar year ending with or within the year covered by this   |          |     |     |
|        | return  |          |     |     |
| D      | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  | 2b       | Yes |     |
|        | <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  |          |     |     |
| За     | Did the organization have unrelated business gross income of \$1,000 or more during the   |          |     |     |
|        | year?   | За       |     | No  |
| b      | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O  | 3b       |     | No  |
| 4a     | At any time during the calendar year, did the organization have an interest in, or a signature or other authority   |          |     |     |
|        | over, a financial account in a foreign country (such as a bank account or securities account)?  | 4a       |     | No  |
| b      | If "Yes," enter the name of the foreign country   |          |     |     |
|        | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts   |          |     |     |
|        |   |          |     |     |
| 5a     | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? $\cdot$ .   | 5a       |     | No  |
| b      | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b       |     | No  |
| С      | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   |          |     | No  |
|        |   | 5c       |     |     |
| 6a     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?   | 6a       |     | No  |
| h      | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts  |          |     |     |
| U      | were not tax deductible?  | 6b       |     | Νo  |
| 7      | Organizations that may receive deductible contributions under section 170(c).   |          |     |     |
| а      | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and   | 7a       | Yes |     |
|        | services provided to the payor?   |          |     |     |
|        | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b       | Yes |     |
| С      | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?  | 7c       |     | No  |
| d      | If "Yes," indicate the number of Forms 8282 filed during the year   |          |     |     |
| -      | In rest, indicate the number of forms of 22 med during the year 1.1.1.  |          |     |     |
| е      | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit   | _        |     |     |
| _      | contract?   | 7e       |     | No  |
|        | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  | 7f       |     | No_ |
| g      | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  | 7g       |     | No  |
| h      | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a   |          |     |     |
|        | Form 1098-C?  | 7h       |     | No  |
| 8      | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did  |          |     |     |
|        | the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?  | 8        |     | No  |
| 9      | Sponsoring organizations maintaining donor advised funds.   | 3        |     | No  |
|        | Did the organization make any taxable distributions under section 4966?   | 9a       |     | No  |
| a<br>b | Did the organization make a distribution to a donor, donor advisor, or related person?  | 9a<br>9b |     | No  |
| 10     | Section 501(c)(7) organizations. Enter  | 70       |     | 110 |
|        | Initiation fees and capital contributions included on Part VIII, line 12   10a  |          |     |     |
|        | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club  10b   |          |     |     |
|        | facilities  |          |     |     |
| 11     | Section 501(c)(12) organizations. Enter   |          |     |     |
| а      | Gross income from members or shareholders   |          |     |     |
| b      | Gross income from other sources (Do not net amounts due or paid to other  |          |     |     |
|        | sources against amounts due or received from them)  |          |     |     |
| 12a    | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  | 12a      |     | No  |
|        | If "Yes," enter the amount of tax-exempt interest received or accrued during the  |          |     |     |
|        | year 12b  |          |     |     |
| 13     | Section 501(c)(29) qualified nonprofit health insurance issuers.  |          |     |     |
| а      | Is the organization licensed to issue qualified health plans in more than one state?  |          |     |     |
|        | <b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization   |          |     |     |
|        | allocated to each state   | 13a      |     | No  |
| b      | Enter the aggregate amount of reserves the organization is required to maintain by  |          |     |     |
| _      | the states in which the organization is licensed to issue qualified health plans  Enter the aggregate amount of reserves on hand  |          |     |     |
| C      | 13c   |          |     |     |
| 14a    | Did the organization receive any payments for indoor tanning services during the tax year?  | 14a      |     | No  |
|        | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O   | 14b      |     | No  |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . . . . . . . . . . . .

| Se  | ection A. Governing Body and Management   |     |     |          |
|-----|---|-----|-----|----------|
|     |   |     | Yes | No       |
|     |   | 1   |     |          |
| 1a  | Enter the number of veting members of the governing heady at the end of the tay   | 1   |     |          |
| Id  | Enter the number of voting members of the governing body at the end of the tax year   |     |     |          |
| b   | Enter the number of voting members included in line 1a, above, who are independent  |     |     |          |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?   | 2   | Yes |          |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?             | 3   | 100 | No       |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was   |     |     |          |
| _   | filed?  | 4   |     | No No    |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets? .  | 5   |     | No       |
| 6   | Did the organization have members or stockholders?  | 6   |     | No       |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  | 7a  |     | No       |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?   | 7b  |     | Νo       |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  |     |     |          |
| а   | The governing body?   | 8a  | Yes |          |
| b   | Each committee with authority to act on behalf of the governing body?   | 8b  | Yes |          |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the  |     |     |          |
|     | organization's mailing address? If "Yes," provide the names and addresses in Schedule O   | 9   |     | No       |
|     | ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)   |     |     |          |
| 110 | -reflace codely   |     | Yes | No       |
| 10a | Did the organization have local chapters, branches, or affiliates?  | 10a | Yes |          |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?      | 10b | Yes |          |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?   | 11a | Yes |          |
| b   | Describe in Schedule O the process, if any, used by the organization to review the Form 990   |     |     |          |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a | Yes |          |
|     | Were officers, directors or trustees, and key employees required to disclose annually interests that could give   |     |     |          |
| c   | rise to conflicts?  | 12b | Yes |          |
|     | ın Schedule O how this was done   | 12c | Yes |          |
| 13  | Did the organization have a written whistleblower policy?   | 13  | Yes |          |
| 14  | Did the organization have a written document retention and destruction policy?  | 14  | Yes |          |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?            |     |     |          |
| а   | The organization's CEO, Executive Director, or top management official  | 15a | Yes |          |
| b   | Other officers or key employees of the organization   | 15b |     | No       |
|     | If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)   |     |     |          |
|     |   |     |     |          |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?   | 16a |     | No       |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its<br>participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the |     |     |          |
|     | organization's exempt status with respect to such arrangements?   | 16b |     | Νo       |
| Se  | ection C. Disclosure  |     |     | <u> </u> |
| 17  | List the States with which a copy of this Form 990 is required to be filed▶PA, CA   |     |     |          |
| 18  | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)   |     |     |          |

- - Own website Another's website V Upon request
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 Rachel Knapp

2121 Alton Parkway Suite 250

Irvine, CA 92606 (949) 222-6550

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if neither the organiz               | ation nor any rel                              | ated or  | ganız  | atıo | ns c                         | ompe   | nsat | ed any current or fo   | rmer officer, direct   | or, or trustee   |
|---|--|--|--|------|------------------------------|--------|------|--|--|--|
| <b>(A)</b><br>Name and Title                        | (B) Average hours per week (describe           | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) |  |      |                              |        |      | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- | (F) Estimated amount of other compensation from the organization and |
|   | hours for related organizations in Schedule O) | Individual trustee<br>or director  | riginest compensation  Key employee  Officer  Institutional Trustee  Individual trustee  or director |      | Highest compensated employee | Former |      | MISC)  | related<br>organizations   |  |
| (1) Yaron Brook<br>President & Dir                  | 45 00  | х  |  | х    |                              |        |      | 386,623  | 0  | 21,934   |
| (2) Tara Smith<br>Director                          | 2 00   | х  |  |      |                              |        |      | 7,091  | 0  | 0  |
| (3) Arline Mann<br>Director                         | 2 00   | х  |  |      |                              |        |      | 0  | 0  | 0  |
| (4) Peter Leport<br>Director                        | 2 00   | х  |  |      |                              |        |      | 0  | 0  | 0  |
| (5) Harry Bınswanger<br>Dırector                    | 2 00   | х  |  |      |                              |        |      | 0  | 0  | 0  |
| (6) Michael S Berliner<br>Director                  | 2 00   | х  |  |      |                              |        |      | 5,258  | 0  | 0  |
| (7) Carl Barney<br>Director                         | 2 00   | х  |  |      |                              |        |      | 0  | 0  | 0  |
| (8) John Allison<br>Director                        | 2 00   | х  |  |      |                              |        |      | 0  | 0  | 0  |
| (9) Jerelyn Eagan<br>COO                            | 45 00  |  |  | х    |                              |        |      | 0  | 0  | 0  |
| (10) Onkar Ghate<br>VP Intellectual                 | 45 00  |  |  | х    |                              |        |      | 133,097  | 0  | 7,701  |
| (11) Debi Ghate<br>VP of Education                  | 45 00  |  |  | х    |                              |        |      | 174,372  | 0  | 12,360   |
| (12) Julie Ferguson<br>Secretary                    | 45 00  |  |  | Х    |                              |        |      | 149,554  | 0  | 20,758   |
| (13) Rachel Knapp<br>Treasurer                      | 45 00  |  |  | х    |                              |        |      | 80,889   | 0  | 7,036  |
| (14) Mark Chapman<br>VP Development                 | 45 00  |  |  | х    |                              |        |      | 315,117  | 0  | 4,830  |
| (15) Katherine Cross<br>Gift & Estate Plan          | 45 00  |  |  |      |                              | х      |      | 114,779  | 0  | 13,993   |
| (16) Duane Knight Development Mgr                   | 45 00  |  |  |      |                              | х      |      | 130,262  | 0  | 8,289  |
| (17) Linda Zinser<br>Former VP Director of Outreach | 0 00   |  |  |      |                              |        | х    | 138,556  | 0  | 16,165   |

Emerge Partners Inc 277 Alexander St Ste 400 Rochester, NY 14607

Accent Computer Solutions Inc 8438 Red Oak St

Rancho Cucamonga, CA 91730

\$100,000 of compensation from the organization  $\blacktriangleright 5$ 

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

|         | <b>(A)</b><br>Name and Title  | (B) A verage hours per week (describe hours | unles<br>an                       | on (d<br>e tha        | n on<br>son<br>er a | e bo<br>ıs b<br>nd a | x,<br>oth<br>)                  |          | Rep<br>comp<br>fro<br>organiz | (D)<br>ortable<br>ensation<br>m the<br>zation (W-<br>9-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- MISC) |        | (F) Estima amount o compens from t organizati | ited<br>f other<br>sation<br>the<br>on and |
|---------|---|---|-----------------------------------|-----------------------|---------------------|----------------------|---------------------------------|----------|-------------------------------|--|--|--------|---|--|
|         |   | for related organizations in Schedule O)    | Individual trustee<br>or director | Institutional Trustee | Officei             | Key employee         | Highest compensated<br>employee | Former   |                               |  | MISC)  |        | organiza                                      |  |
|         | Anu Seppala<br>er VP Director of Outreach   | 0 00  |                                   |                       |                     |                      |                                 | х        |                               | 136,161  |  | 0      |   | 9,399                                      |
|         |   |   |                                   |                       |                     |                      |                                 |          |                               |  |  |        |   |  |
|         |   |   |                                   |                       |                     |                      |                                 |          |                               |  |  | $\top$ |   |  |
|         |   |   |                                   |                       |                     |                      |                                 |          |                               |  |  | $\top$ |   |  |
|         |   |   |                                   |                       |                     |                      |                                 |          |                               |  |  | +      |   |  |
|         |   |   |                                   |                       |                     |                      |                                 |          |                               |  |  | +      |   |  |
|         |   |   |                                   |                       |                     |                      |                                 | $\vdash$ |                               |  |  | +      |   |  |
|         |   |   |                                   |                       |                     |                      |                                 |          |                               |  |  | +      |   |  |
|         |   |   |                                   |                       |                     |                      |                                 | +        |                               |  |  | +      |   |  |
|         |   |   |                                   |                       |                     |                      |                                 | +        |                               |  |  | +      |   |  |
|         |   |   |                                   |                       |                     |                      |                                 | ╁        |                               |  |  | +      |   |  |
|         |   |   |                                   |                       |                     |                      |                                 | $\vdash$ |                               |  |  | +      |   |  |
|         |   |   |                                   |                       | _                   |                      |                                 | -        |                               |  |  | +      |   |  |
|         |   |   |                                   |                       |                     |                      |                                 | <u> </u> |                               |  |  | _      |   |  |
| 1b<br>c | Sub-Total   | to Part VII Sec                             |                                   | <u> </u>              | •                   | •                    |                                 | <u> </u> |                               |  |  |        |   |  |
| d       | Total (add lines 1b and 1c) .   |   |                                   | •                     | •                   | •                    |                                 | <b>P</b> |                               | 1,771,759  |  |        |   | 122,465                                    |
| 2       | Total number of individuals (incl<br>\$100,000 of reportable compen                                 |   |                                   |                       |                     | ted                  | above                           | ) wh     | o receive                     | ed more tha  | ın   |        |   |  |
|         |   |   |                                   |                       |                     |                      |                                 |          |                               |  |  |        | Yes   | No   |
| 3       | Did the organization list any <b>for</b> on line 1a? <i>If</i> "Yes," complete Sch                  |   |                                   |                       |                     | ey e                 | mploy                           | ee,      | or highes                     | t compens  | ated employee  |        |   |  |
| 4       | For any individual listed on line 3   |   |                                   |                       |                     | nane                 | •<br>sation                     | •<br>and | other co                      | mnencatio  | n from the   | 3      | Yes   |  |
| •       | organization and related organization   |   |                                   |                       |                     |                      |                                 |          |                               |  |  |        |   |  |
| _       | Individual  |   |                                   | •                     |                     | •                    |                                 |          | lated are                     |  | · · · ·  | 4      | Yes   |  |
| 5       | Did any person listed on line 1a services rendered to the organiz                                   |   |                                   |                       |                     |                      |                                 |          | _                             | f  | • L  | 5      |   | No   |
|         | ection B. Independent Con   |   |                                   |                       |                     |                      |                                 |          |                               |  |  |        |   |  |
| 1       | Complete this table for your five \$100,000 of compensation from or within the organization's tax y | the organizatio                             |                                   |                       |                     |                      |                                 |          |                               |  |  |        |   |  |
|         | Nan   | (A)<br>ne and business ad                   | dress                             |                       |                     |                      |                                 |          |                               | Desc   | (B)<br>ription of services   |        | (C<br>Comper                                  |  |
| 19682   | america Graphics<br>2 Descartes<br>ill Ranch, CA 92610  |   |                                   |                       |                     |                      |                                 |          |                               | Printing Serv  | ices   |        | ·   | 148,341                                    |
| 3421    | alized Marketing Services<br>W Segerstrom Ave<br>i Ana, CA 92704                                    |   |                                   |                       |                     |                      |                                 |          |                               | Mailing and  | Database   |        |   | 351,218                                    |
| 101 V   | y Interactive<br>Vestlake Drive<br>1, TX 78746  |   |                                   |                       |                     |                      |                                 |          |                               | Website Dev  | elopment   |        |   | 346,000                                    |

2 Total number of independent contractors (including but not limited to those listed above) who received more than

158,528

140,027

Website Design

IT Services

| Рагт у   | <u> </u>     | Statement of Revenue   |           |                      |  |  |   |
|--|--------------|--|-----------|----------------------|--|--|---|
|  | <b>.</b>     |  |           | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | <b>(C)</b><br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512,513,or 514 |
| Contributions, gifts, grants and other similar amounts | 1a           | Federated campaigns 1a   |           |                      |  |  |   |
| ≅≘   | ь            | Membership dues 1b   |           |                      |  |  |   |
| ಕಾ≗  | c            | Fundraising events 1c  | 663,820   |                      |  |  |   |
| ॐह   |              |  |           |                      |  |  |   |
| <u>≅.</u> ≅  | d            | Related organizations 1d   | _         |                      |  |  |   |
| હ્≟  | e            | Government grants (contributions) 1e   |           |                      |  |  |   |
| <u>구</u> .조  | f            | All other contributions, gifts, grants, and <b>1f</b>  | 6,696,447 |                      |  |  |   |
| 호호   |              | similar amounts not included above   |           |                      |  |  |   |
| 置る   | g            | Noncash contributions included in 190.654  |           |                      |  |  |   |
| <u> </u>   | ١.           | lines 1a-1f \$ 190,654   | ▶         | 7 260 267            |  |  |   |
| <u>ं</u> ल   | h            | Total. Add lines 1a-1f   | •         | 7,360,267            |  |  |   |
| œ.   |              | Busi   | ness Code |                      |  |  |   |
| 릹  | 2a           | Tuition  | 611710    | 9,750                | 9,750  |  |   |
| %<br>99  | Ь            | Professional Outreach  | 611710    | 16,656               | 16,656   |  |   |
| σ<br>σ   | <sub>c</sub> | Conference   |           | ·                    | · ·  |  |   |
| 2  |              |  | 611710    | 255,061              | 255,061  |  |   |
| )<br>SS  | d            | Book   | 451211    | 398,623              | 398,623  |  |   |
| Ξ  | е            | Academic   | 611710    | 6,619                | 6,619  |  |   |
| Program Serwce Revenue                                 | f            | All other program service revenue  |           |                      |  |  |   |
| Š  |              | Total Addisses 25, 25  | b-        |                      |  |  |   |
|  | g            | Total. Add lines 2a-2f   | +         | 686,709              |  |  |   |
|  | 3            | Investment income (including dividends, inte   |           | 1 201                |  |  | 1 204   |
|  |              | and other similar amounts)   | <u>.</u>  | 1,204                |  |  | 1,204   |
|  | 4            | Income from investment of tax-exempt bond proceeds   | · . •     | 0                    |  |  |   |
|  | 5            | Royalties  | •         | 18,802               | 18,802   |  |   |
|  |              | (ı) Real (ıı)  | Personal  |                      |  |  |   |
|  | 6a           | Gross rents  |           |                      |  |  |   |
|  | ь            | Less rental expenses   |           |                      |  |  |   |
|  | l c          | Rental income  |           |                      |  |  |   |
|  |              | or (loss)  |           |                      |  |  |   |
|  | d            | Net rental income or (loss)  |           | 0                    |  |  |   |
|  |              |  | ı) Other  |                      |  |  |   |
|  | 7a           | Gross amount 27,074 from sales of  |           |                      |  |  |   |
|  |              | assets other<br>than inventory   |           |                      |  |  |   |
|  | Ь            | Less cost or 27,699  |           |                      |  |  |   |
|  |              | other basis and sales expenses   |           |                      |  |  |   |
|  | l c          | Gain or (loss) -625  |           |                      |  |  |   |
|  | d            | Net gain or (loss)   |           | -625                 | -625   |  |   |
|  | 8a           | Gross income from fundraising  |           |                      |  |  |   |
| Other Revenue  |              | events (not including  \$ 663,820  of contributions reported on line 1c)  See Part IV, line 18 | 63,953    |                      |  |  |   |
| ē  | ь            | Less direct expenses b   | 63,953    |                      |  |  |   |
| ₹  | c            | Net income or (loss) from fundraising events   |           | o                    |  |  |   |
| _  | 9a           | Gross income from gaming activities  | · · ·     |                      |  |  |   |
|  |              | See Part IV, line 19   |           |                      |  |  |   |
|  | Ь            | Less direct expenses b   |           |                      |  |  |   |
|  | С            | Net income or (loss) from gaming activities  |           | 0                    |  |  |   |
|  | 10a          | Gross sales of inventory, less returns and allowances .  |           |                      |  |  |   |
|  | ь            | Less cost of goods sold b  |           |                      |  |  |   |
|  | ٦            | Net income or (loss) from sales of inventory   |           | n                    |  |  |   |
|  | <u> </u>     |  | ness Code | 9                    |  |  |   |
|  | 11a          |  | 611710    | 1,486                | 1,486  |  |   |
|  |              | Miscellaneous  | 511,10    | 1,100                | 1,100  |  |   |
|  | Ь            |  |           |                      |  |  |   |
|  | C            |  |           |                      |  |  |   |
|  | d            | All other revenue  |           |                      |  |  |   |
|  | е            | Total. Add lines 11a-11d   |           | 1,486                |  |  |   |
|  | 12           | Total revenue. See Instructions  | •         | 8,067,843            | 706,372  |  | 1,204   |

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

| Do no    | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.  | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | ( <b>D</b> ) Fundraising expenses |
|----------|--|--------------------|------------------------------|-------------------------------------|-----------------------------------|
| 1        | Grants and other assistance to governments and organizations   |                    | CAPCIISCS                    | general expenses                    | скрепосо                          |
|          | in the United States See Part IV, line 21  | 85,000             | 85,000                       |                                     |                                   |
| 2        | Grants and other assistance to individuals in the  |                    |                              |                                     |                                   |
|          | United States See Part IV, line 22   | 215,374            | 215,374                      |                                     |                                   |
| 3        | Grants and other assistance to governments,  |                    |                              |                                     |                                   |
|          | organizations, and individuals outside the United States See Part IV, lines 15 and 16  | 20,346             | 20,346                       |                                     |                                   |
| 4        | Benefits paid to or for members  | 0                  | ,                            |                                     |                                   |
| 5        | Compensation of current officers, directors, trustees, and   |                    |                              |                                     |                                   |
|          | key employees  | 1,379,732          | 1,082,599                    | 145,894                             | 151,239                           |
| 6        | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ | 344,240            | 344,240                      |                                     |                                   |
| 7        | Other salaries and wages   | 2,290,509          | 1,969,829                    | 61,759                              | 258,921                           |
| 8        | Pension plan contributions (include section 401(k) and section   | 2,230,003          | 1,503,023                    | 017.03                              | 230,321                           |
| _        | 403(b) employer contributions)   | 36,203             | 30,515                       | 1,383                               | 4,305                             |
| 9        | Other employee benefits  | 227,947            | 195,338                      | 11,180                              | 21,429                            |
| 10       | Payroll taxes  | 266,701            | 224,921                      | 13,483                              | 28,297                            |
| 11       | Fees for services (non-employees)  |                    |                              |                                     |                                   |
| а        | Management   | 0                  |                              |                                     |                                   |
| b        | Legal  | 38,393             | 26,777                       | 8,424                               | 3,192                             |
| С        | Accounting   | 49,226             |                              | 27,634                              | 21,592                            |
| d        | Lobbying   | 0                  |                              |                                     |                                   |
| е        | Professional fundraising See Part IV, line 17  | 0                  |                              |                                     |                                   |
| f        | Investment management fees   | 0                  |                              |                                     |                                   |
| g        | Other  | 0                  |                              |                                     |                                   |
| 12       | Advertising and promotion  | 154,842            | 154,830                      |                                     | 12                                |
| 13       | Office expenses  | 52,253             | 41,597                       | 3,926                               | 6,730                             |
| 14       | Information technology   | 0                  |                              |                                     |                                   |
| 15       | Royalties  | 8,790              | 8,400                        |                                     | 390                               |
| 16       | Occupancy  | 637,414            | 570,548                      | 31,822                              | 35,044                            |
| 17       | Travel   | 351,412            | 273,447                      | 1,905                               | 76,060                            |
| 18       | Payments of travel or entertainment expenses for any federal, state, or local public officials   | 0                  |                              |                                     |                                   |
| 19       | Conferences, conventions, and meetings   | 89,954             | 75,534                       | 10,154                              | 4,266                             |
| 20       | Interest   | 360                | 317                          | 16                                  | 27                                |
| 21       | Payments to affiliates   | 0                  | 74.670                       | 4.700                               |                                   |
| 22       | Depreciation, depletion, and amortization  | 80,561             | 74,673                       | 1,780                               | 4,108                             |
| 23<br>24 | Insurance  | 19,128             | 319                          | 18,809                              |                                   |
| 24       | miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)             |                    |                              |                                     |                                   |
| a        | Printing and Publications  | 228,232            | 187,644                      | 98                                  | 40,490                            |
| b        | Postage and Shipping   | 388,634            | 371,570                      | 2,338                               | 14,726                            |
| c        | Outside Services   | 911,770            | 869,251                      | 27,272                              | 15,247                            |
| d        | Books  | 1,311,255          | 1,263,566                    | 6,742                               | 40,947                            |
| e        |  |                    |                              |                                     |                                   |
| f        | All other expenses   | 774,026            | 604,877                      | 62,867                              | 106,282                           |
| 25       | Total functional expenses. Add lines 1 through 24f   | 9,962,302          | 8,691,512                    | 437,486                             | 833,304                           |
| 26       | Joint costs. Check here ► 🔽 if following   |                    |                              |                                     |                                   |
|          | SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a                                       |                    |                              |                                     |                                   |
|          | combined educational campaign and fundraising solicitation   | 100,300            | 60,814                       |                                     | 39,486                            |
|          |  |                    | <del></del>                  | Fo                                  | rm <b>990</b> (2011)              |

| 1 Cash—non-interest-bearing  |             |                           |
|--|-------------|---------------------------|
| 2 Savings and temporary cash investments   |             | <b>(B)</b><br>End of year |
| 3 Pledges and grants receivable, net   | 1           | 1,152,991                 |
| A ccounts receivable, net  | 2           | 0                         |
| 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L                   | 3           | 2,208,474                 |
| highest compensated employees Complete Part II of Schedule L   | 4           | 0                         |
| 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L      |             | 1                         |
| persons described in section 4958(c)(3)(B) Complete Part II of Schedule L  | 5           | 0                         |
| 7 Notes and loans receivable, net  |             |                           |
| Prepaid expenses and deferred charges  | 6           | 0                         |
| 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  b Less accumulated depreciation   | 7           | 0                         |
| 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  b Less accumulated depreciation   | 8           | 139,139                   |
| Part VI of Schedule D         10a           b         Less accumulated depreciation  | 9           | 60,021                    |
| 11 Investments—publicly traded securities  |             |                           |
| 12 Investments—other securities See Part IV, line 11   | <b>10</b> c | 232,735                   |
|  | 11          | 270,768                   |
|  | 12          | 0                         |
| 13 Investments—program-related See Part IV, line 11  | 13          | 0                         |
| 14 Intangible assets   | 14          | 0                         |
| <b>15</b> Other assets See Part IV, line 11  | 15          | 3,712,941                 |
| 16 Total assets. Add lines 1 through 15 (must equal line 34)   | 16          | 7,777,069                 |
| 17 Accounts payable and accrued expenses . 1,565,514   | 17          | 2,423,797                 |
| 18 Grants payable  | 18          |                           |
| <b>19</b> Deferred revenue   | 19          | 166,803                   |
| 20 Tax-exempt bond liabilities   | 20          |                           |
| 31 Escrower custodial account liability. Complete Part IV of Schedule D  | 21          |                           |
| 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L |             |                           |
| persons Complete Part II of Schedule L   | 22          |                           |
| 23 Secured mortgages and notes payable to unrelated third parties  | 23          |                           |
| 24 Unsecured notes and loans payable to unrelated third parties  | 24          |                           |
| Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule     | 25          | 2,636,340                 |
| D  |             | 5,226,940                 |
|  | 26          | 5,220,940                 |
| Organizations that follow SFAS 117, check here ▶   |             |                           |
| 27 Unrestricted net assets   | H           | -1,796,259                |
| 28 Temporarily restricted net assets   |             | 4,346,388                 |
| Permanently restricted net assets  | 29          |                           |
| ☐ Organizations that do not follow SFAS 117, check here ► ☐ and complete ☐ lines 30 through 34.  |             |                           |
|  | 30          |                           |
| 31 Paid-in or capital surplus, or land, building or equipment fund   | 31          |                           |
|  | 32          |                           |
| Total net assets or fund balances  | 33          | 2,550,129                 |
| 34 Total liabilities and net assets/fund balances  | 34          | 7,777,069                 |

| Pa  | Check if Schedule O contains a response to any question in this Part XI  |         |    |      |         |
|-----|--|---------|----|------|---------|
| 1   | Total revenue (must equal Part VIII, column (A), line 12)  | 1       |    | 8,0  | 067,84  |
| 2   | Total expenses (must equal Part IX, column (A), line 25)   | 2       |    |      | 962,302 |
| 3   | Revenue less expenses Subtract line 2 from line 1  | 3       |    | -1,8 | 394,459 |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  | 4       |    | 4,1  | 132,016 |
| 5   | Other changes in net assets or fund balances (explain in Schedule O)   | 5       |    | 3    | 312,57  |
| 6   | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))  | 6       |    | 2,5  | 550,129 |
| Pai | TEXII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII   |         |    | ୮    |         |
|     |  | ı       |    | Yes  | No      |
| 1   | Accounting method used to prepare the Form 990   |         |    |      |         |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?  |         | 2a |      | No      |
| b   | Were the organization's financial statements audited by an independent accountant?   |         | 2b | Yes  |         |
| C   | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of taudit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O |         | 2c | Yes  |         |
| d   | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both  | ssued   |    |      |         |
|     | ▼ Separate basis   |         |    |      |         |
| За  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?   | е       | За |      | No      |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the readily or audits, explain why in Schedule O and describe any steps taken to undergo such audits  | equired | 3b |      | No      |

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OMB No 1545-0047

Inspection

#### SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

h

Name of the organization

## Complete if the organization is a section 501(c)(3) organization or a section

**Public Charity Status and Public Support** 

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Provide the following information about the supported organization(s)

**Employer identification number** 

The Ayn Rand Institute The Center for The Advancement of Objectivism Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other Type I b Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11q(i) (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii)

| (i)<br>Name of<br>supported<br>organization | (ii)<br>EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see | (iv) Is the organizat col (i) lis your gove docume | e<br>Ion In<br>ted In<br>Frning | (v) Did you not organizat col (i) of suppor | ion in<br>your | (vi) Is the organizati col (i) orga | on in<br>anized | (vii)<br>A mount of<br>support? |
|---|-------------|---|--|---------------------------------|---|----------------|-------------------------------------|-----------------|---------------------------------|
|   |             | instructions))  | Yes  | No                              | Yes   | No             | Yes                                 | No              |                                 |
|   |             |   |  |                                 |   |                |                                     |                 |                                 |
|   |             |   |  |                                 |   |                |                                     |                 |                                 |
|   |             |   |  |                                 |   |                |                                     |                 |                                 |
|   |             |   |  |                                 |   |                |                                     |                 |                                 |
|   |             |   |  |                                 |   |                |                                     |                 |                                 |
| Total                                       |             |   |  |                                 |   |                |                                     |                 |                                 |

instructions

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| _   | under Part III. If the  | organization            | fails to qualify u   | nder the tests I     | isted below, ple           | ease complete           | Part III.)       |
|-----|---|-------------------------|----------------------|----------------------|----------------------------|-------------------------|------------------|
|     | ection A. Public Support endar year (or fiscal year beginning                                 | (a) 2007                | <b>(b)</b> 2008      | (a) 2009             | (d) 2010                   | (a) 2011                |                  |
|     | ın)   | (a) 2007                | ( <b>b)</b> 2008     | <b>(c)</b> 2009      | (d) 2010                   | (e) 2011                |                  |
| 1   | Gifts, grants, contributions, and<br>membership fees received (Do not<br>include any "unusual | 6,325,35                | 9 6,626,805          | 12,601,989           | 8,518,372                  | 8,067,843               | 42,140,368       |
|     | grants ")   |                         |                      |                      |                            |                         |                  |
| 2   | Tax revenues levied for the organization's benefit and either                                 |                         |                      |                      |                            |                         |                  |
|     | paid to or expended on its  |                         |                      |                      |                            |                         | 0                |
|     | behalf  |                         |                      |                      |                            |                         |                  |
| 3   | The value of services or facilities   |                         |                      |                      |                            |                         |                  |
|     | furnished by a governmental unit  |                         |                      |                      |                            |                         | 0                |
| 4   | to the organization without charge <b>Total.</b> Add lines 1 through 3                        | 6,325,35                | 9 6,626,805          | 12,601,989           | 8,518,372                  | 8,067,843               | 42,140,368       |
| 5   | The portion of total contributions  | 3,323,33                | 5 0,020,000          | 12,001,303           | 0,510,572                  | 0,007,013               | 12/11/0/500      |
| ,   | by each person (other than a  |                         |                      |                      |                            |                         |                  |
|     | governmental unit or publicly   |                         |                      |                      |                            |                         |                  |
|     | supported organization) included  |                         |                      |                      |                            |                         | 15,726,876       |
|     | on line 1 that exceeds 2% of the  |                         |                      |                      |                            |                         |                  |
|     | amount shown on line 11, column (f)   |                         |                      |                      |                            |                         |                  |
| 6   | Public Support. Subtract line 5   |                         |                      |                      |                            |                         | 26,413,492       |
| _   | from line 4 ection B. Total Support   | L                       |                      |                      |                            |                         | · · ·            |
|     | endar year (or fiscal year  | (-) 2007                | <b>(b)</b> 2000      | (=) 2000             | (4) 2010                   | (-) 2011                | (6) Tatal        |
|     | beginning in)   | (a) 2007                | <b>(b)</b> 2008      | (c) 2009             | (d) 2010                   | (e) 2011                | <b>(f)</b> Total |
| 7   | A mounts from line 4  | 6,325,359               | 6,626,805            | 12,601,989           | 8,518,372                  | 8,067,843               | 42,140,368       |
| 8   | Gross income from interest,   |                         |                      |                      |                            |                         |                  |
|     | dividends, payments received on   | -11,792                 | -20,625              | 52                   | _                          | 1,204                   | -31,156          |
|     | securities loans, rents, royalties and income from similar                                    | -11,792                 | -20,023              | 32                   | 1                          | 1,204                   | -31,130          |
|     | sources   |                         |                      |                      |                            |                         |                  |
| 9   | Net income from unrelated   |                         |                      |                      |                            |                         |                  |
|     | business activities, whether or   |                         |                      |                      |                            |                         | 0                |
|     | not the business is regularly   |                         |                      |                      |                            |                         |                  |
| 10  | carried on Other income (Explain in Part  |                         |                      |                      |                            |                         |                  |
| 10  | IV ) Do not include gain or loss  |                         |                      |                      | 481                        | 19,663                  | 20,144           |
|     | from the sale of capital assets   |                         |                      |                      |                            | ·                       | ·                |
| 11  | Total support (Add lines 7  |                         |                      |                      |                            |                         | 42,129,356       |
|     | through 10)   |                         | t                    |                      |                            | <u> </u>                |                  |
| 12  | Gross receipts from related activiti  |                         |                      |                      | 0.1.                       | 12                      |                  |
| 13  | <b>First Five Years</b> If the Form 990 is the check this box and <b>stop here</b>            | for the organizat       | ion's first, second, | third, fourth, or fi | fth tax year as a :        | 501(c)(3) organi        | zation,          |
|     | ·   |                         |                      |                      |                            |                         |                  |
|     | ection C. Computation of Pub  |                         |                      | 4.4                  |                            |                         |                  |
| 14  | Public Support Percentage for 2011  | •                       |                      | 11 column (f))       |                            | 14                      | 62 700 %         |
| 15  | Public Support Percentage for 2010  | O Schedule A , P a      | art II, line 14      |                      |                            | 15                      | 63 350 %         |
| 16a | <b>33 1/3% support test—2011.</b> If the  |                         |                      |                      | ne 14 is 33 1/3%           | or more, check          |                  |
| h   | and <b>stop here.</b> The organization qua<br><b>33 1/3% support test—2010.</b> If the        |                         |                      |                      | a and line 15 is 3         | 83 1/30% or more        | check this       |
| J   | box and <b>stop here.</b> The organization  | •                       |                      |                      | a, and nife 15 is 3        | ,5 1/5/0 OF MOTE,       | ► F              |
| 17a | 10%-facts-and-circumstances test-   |                         |                      |                      | e 13, 16a, or 16b          | and line 14             | • •              |
|     | ıs 10% or more, and ıf the organiza   | tion meets the "1       | facts and circumst   | ances" test, chec    | k this box and <b>st</b> e | <b>op here.</b> Explain |                  |
|     | in Part IV how the organization mee   | ets the "facts and      | d cırcumstances" 1   | test The organiza    | ition qualifies as a       | a publicly suppor       |                  |
| h   | organization 10%-facts-and-circumstances test-  | <b>-2010</b> If the ora | ianization did not c | heck a hox on line   | e 13 16a 16b o             | r 17a and line          | <b>▶</b>         |
|     | 15 is 10% or more, and if the organ   |                         |                      |                      |                            |                         |                  |
|     | Explain in Part IV how the organiza   |                         |                      |                      |                            |                         |                  |
| 1 2 | supported organization  Private Foundation If the organizat                                   | ion did not chack       | va hov on line 12    | 16a 16h 17a ar       | 17h check this             | nov and soc             | <b>►</b> □       |
|     | vate i vuiluativii 11 tile viuaili2ati  | ion ara not check       | va box on ince 15.   | TO0. TOD. 1/4 01     | TAR CHECK LIIIS L          | JOA AND SEE             |                  |

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

| Part IV | <b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions). |
|---------|--|
|         |  |
|         | Facts And Circumstances Test   |
|         |  |
|         | Explanation  |
|         |  |
|         |  |
|         |  |
|         |  |

Schedule A (Form 990 or 990-EZ) 2011

#### **Additional Data**

**Software ID:** 11000144

Software Version: 2011v1.5

**EIN:** 22-2570926

Name: The Ayn Rand Institute The Center for

The Advancement of Objectivism

#### Form 990, Special Condition Description:

**Special Condition Description** 

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OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

► Attach to Form 990. ► See separate instructions.

| **Advancement of Objectivism  **Advancement of Objectivism  **Advancement of Objectivism  **Advancement of Objectivism  **Total number at end of year  **Agregate agreats from (during year)  **Aggregate contributions to (during year)  **Aggregate agreats from (during year)  **Aggregate agreats from (during year)  **Aggregate agreats from (during year)  **Aggregate value at end of year  **Did the organization inform all dinors and donor advisors in writing that the assets held in donor advised funds are the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for chartable juryoses and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit  **Purpose(s) of conservation assements held by the organization answered "Yes" to Form 990, Part IV, line 7.  **Purpose(s) of conservation easements held by the organization (check all that apply)  **Preservation of land for public use (e.g., recreation or pleasure)  **Preservation of and for public use (e.g., recreation or pleasure)  **Preservation of open space  **Complete lines 2.a2 of if the organization held a qualified conservation contribution in the form of a conservation easements on the last day of the tax year  **Total number of conservation easements  **Total acreage restricted by conservation easements  **Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year  **Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year **  **Number of states where property subject to conservation easements in located **  **Does each conservation easements in holds?*  **Number of states where property subject to conservation easements in located **  **Does each conservation easements in holds?*  **Number of states where property subject to conservation easements in located **  **Does each conservation easem   |          | me of the organization Annual Expension State of the Center for   |   | Emp                        | loyer identification number  |
|--|----------|---|---|----------------------------|------------------------------|
| Organization Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, Jine 6.  (a) Donor advised funds  (b) Funds and other accounts  Agoregate contributions to (during year)  Agoregate contributions to (during year)  Agoregate use at and of year  Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's accitive legal control?  Ves No Did the organization inform all donors and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conforming impermissible private benefit  Ves No Organization and the property subject to the organization answered "Yes" to Form 990, Part IV, Jine 7.  Purpose(s) of conservation assements. Complete if the organization check all that apply)  Preservation of fand for public use (e.g., recreation or pleasure)  Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation assements.  Total number of conservation easements  Total acceage restricted by conservation easements  Number of conservation easements included in (c) acquired after 8/17/66  Number of conservation easements included in (c) acquired after 8/17/66  Number of conservation easements and certified histonic structure included in (a)  Number of states where property subject to conservation easements in located by the taxable year by Number of conservation easements in collections, and enforcement of the conservation easements in the property subject to conservation ease |          |   |   | 22-2                       | 2570926                      |
| Aggregate contributions to (during year) Aggregate contributions to (during year) Aggregate varius at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for chartable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit  1213 Conservation fassements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.  Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of fland for organization held a qualified conservation contribution in the form of a certified historic structure Preservation of open space Complete lines 2 a 2 di fithe organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year F  Number of states where property subject to conservation easements is located F  Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements in holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year F  Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements that describes on the organization should be conserved to easements in its revenue and expense statement, and balance sheet, and include, if applicable, the t | Pa       |   | n 990, Part IV, line 6.   |                            |                              |
| Aggregate contributions to (during year) Aggregate value at end of year Did the organization inform all denors and denor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  Ves No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit.  Ves No Purpose(s) of conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.  Purpose(s) of conservation assements held by the organization (check all that apply)  Preservation of land for public use (e.g., recreation or pleasure)  Preservation of an historically importantly land area  Preservation of onstrual habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements in cluded in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year F  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year F  Number of conservation easements in the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year F  Scale and include and provided in monitoring, and enforcing conservation easements during the year F  Scale and volunteer hours devoted to monitoring, and enforcing conservation easements during the year F  Scale and volunteer hours devoted to monitor |          |   | (a) Donor advised funds   | (                          | (b) Funds and other accounts |
| Aggregate value at end of year  Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for chantable purposes and not for the benefit of the donor or donor advisor, or for any other purpose confirming impermissible private benefit  Purpose(s) of conservation easements held by the organization (check all that apply)  Preservation of a public use (e.g., recreation or pleasure)  Preservation of an third proplic use (e.g., recreation or pleasure)  Preservation of an third programization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements  Number of conservation easements included in (c.) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year P  Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements in bids?  Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Does the organization of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year P  Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year P  Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(8)(n) and 170(h)(4)(8 |          | Total number at end of year   |   |                            |                              |
| Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?    Yes  |          | Aggregate contributions to (during year)  |   |                            |                              |
| Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?    Yes  |          | Aggregate grants from (during year)   |   |                            |                              |
| Funds are the organization's property, subject to the organization's exclusive legal control?    Yes   New Pools   New Pools   |          | Aggregate value at end of year  |   |                            |                              |
| used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose [Yes] No Port III Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.  Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of fand for public use (e.g., recreation or pleasure) Preservation of and for public use (e.g., recreation or pleasure) Preservation of an distural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Total number of conservation easements Total acreage restricted by conservation easements included in (a) Total acreage restricted by conservation easements Total number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year  Number of conservation have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements in holds?  Staff and volunteer hours devoted to monitoring, inspecting   |          |   |   |                            |                              |
| Purpose(s) of conservation easements held by the organization (check all that apply)  Preservation of fland for public use (e.g., recreation or pleasure)  Proservation of an an instructive  Preservation of a certified historic structure  Preservation of open space  Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements  1 Total number of conservation easements  1 Number of conservation easements included in (c) acquired after 8/17/06  1 Number of conservation easements included in (c) acquired after 8/17/06  1 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year >  | 3        | used only for charitable purposes and not for the   |   |                            | er purpose                   |
| Preservation of land for public use (e.g., recreation or pleasure) Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a)  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year  Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  \$\begin{array} \text{Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  \$\begin{array} \text{Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  \$\begin{array} \text{Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  \$\begin{array} Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  **Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and ba   | a        | rt III Conservation Easements. Comp   | lete if the organization answered "Ye   | es" to Forn                | n 990, Part IV, line 7.      |
| Total number of conservation easements   Total number of conservation easements   Total acreage restricted by conservation easements on a certified historic structure included in (a)   Total acreage restricted by conservation easements on a certified historic structure included in (a)   Total acreage restricted by conservation easements included in (c) acquired after 8/17/06   Total acreage restricted by the organization during the taxable year   Total acreage restricted by the organization during the taxable year   Total acreage restricted by the organization during the teath of the conservation easements in the taxable year   Total acreage restricted by the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?   Total acreage restricted by the organization have a written policy regarding the periodic monitoring conservation easements during the year   Total acreage restricted by the organization easements in its revenue assements during the year   Total acreage restricted by the organization easements during the year   Total acreage restricted by the organization easements are reported on line 2(d) above satisfy the requirements of section 170 (h)(4)(B)(i) and 170 (h)(4)(B)(ii) and 170 (h)(4)(B)(iii) and 170 (h)(4)(B)(iiii) an   | <u>2</u> | Preservation of land for public use (e g , rec Protection of natural habitat Preservation of open space | reation or pleasure)  | of a certifie              | d historic structure         |
| Total number of conservation easements Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  \$\begin{array}{c} \text{No} \text{  Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  \$\begin{array}{c} \text{No}   The part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organizations Maciounting for conservation easements  If the organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other simi     |          |   |   |                            |                              |
| Total acreage restricted by conservation easements  Number of conservation easements on a certified historic structure included in (a)  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶  Number of states where property subject to conservation easement is located ▶  Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶  Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  ▶ \$  Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170 (h)(4)(8)(i) and 170 (h)(4)(8)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  If the organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of |          |   |   |                            | Held at the End of the Year  |
| Number of conservation easements on a certified historic structure included in (a)  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year   \$\frac{1}{2}\$  Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  ITI Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  (i) Revenues included in Form 990, Part XIII, line 1  | a        | Total number of conservation easements  |   | 2a                         |                              |
| Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶   | b        | Total acreage restricted by conservation easem  | nents   | 2b                         |                              |
| Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year   \$\frac{1}{2}\$  Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1   | С        | Number of conservation easements on a certifie  | d historic structure included in (a)  | 2c                         |                              |
| Number of states where property subject to conservation easement is located  Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year  Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  \$\begin{array}{c} \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \   | d        | Number of conservation easements included in  | (c) acquired after 8/17/06  | 2d                         |                              |
| Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year  Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  \$\begin{array}{c} \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \  | 3        |   | ansferred, released, extinguished, or term  | ınated by th               | ne organization during       |
| Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year  Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  * \$  Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  Int III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part X  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the  | ļ        | Number of states where property subject to con-   | servation easement is located 🗠   |                            |                              |
| Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year    S   |          |   |   | handling of                |                              |
| Does each conservation easement reported on line 2(d) above satisfy the requirements of section  170 (h)(4)(B)(i) and 170 (h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  11 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1    Second   Secon | ,        | Staff and volunteer hours devoted to monitoring   | , inspecting and enforcing conservation ea  | asements d                 | uring the year ►             |
| Does each conservation easement reported on line 2(d) above satisfy the requirements of section  170 (h)(4)(B)(i) and 170 (h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  If the organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1    **  | ,        |   | pecting, and enforcing conservation easen   | nents durinç               | g the year                   |
| balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  If the organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1    **  | 3        | Does each conservation easement reported on I   | ine 2(d) above satisfy the requirements o   | fsection                   | ΓYes ΓNα                     |
| Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1    S  | )        | balance sheet, and include, if applicable, the tex  | t of the footnote to the organization's fina  |                            |                              |
| art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1    **   **  (ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the   | ar       |   |   |                            | her Similar Assets.          |
| historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1  (ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the   | la       | If the organization elected, as permitted under S art, historical treasures, or other similar assets    | SFAS 116, not to report in its revenue sta<br>held for public exhibition, education or re | tement and<br>search in fu |                              |
| (ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the   | b        | historical treasures, or other similar assets held  | d for public exhibition, education, or resea  |                            |                              |
| (ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the   |          | (i) Revenues included in Form 990, Part VIII, I   | ine 1   |                            | <b>▶</b> \$                  |
| If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the   |          |   |   |                            | ·                            |
|  | <u>!</u> | If the organization received or held works of art,  |   | ets for finan              | · ·                          |
|  | a        |   | -   |                            | <b>▶</b> \$                  |

**b** Assets included in Form 990, Part X

| Part         | Organizations Maintaining Co  | llections of Art,          | , Hist   | toric    | cal Tre                 | easu          | res, or O                      | the   | <u>r Similar</u>       | Asse     | ts (co         | ntınued)  |
|--------------|---|----------------------------|----------|----------|-------------------------|---------------|--------------------------------|-------|------------------------|----------|----------------|-----------|
| 3            | Using the organization's accession and other items (check all that apply)                       | records, check any         | of th    | e follo  | _                       |               | _                              |       |                        | llection |                |           |
| а            | Public exhibition   |                            | d        | Γ        | Loan o                  | rexch         | ange progi                     | ams   |                        |          |                |           |
| b            | Scholarly research  |                            | e        | $\Gamma$ | Other                   |               |                                |       |                        |          |                |           |
| c            | ✓ Preservation for future generations   |                            |          |          |                         |               |                                |       |                        |          |                |           |
| 4            | Provide a description of the organization's co<br>Part XIV                                      | llections and explai       | n how    | they     | further                 | the o         | rganızatıor                    | 's ex | empt purpo             | se in    |                |           |
| 5            | During the year, did the organization solicit o assets to be sold to raise funds rather than to |                            |          |          |                         |               |                                |       | nılar                  | <u>ب</u> | Yes            | ┌ No      |
| Par          | Escrow and Custodial Arrange<br>Part IV, line 9, or reported an am                              | <b>ements.</b> Comple      | te ıf    | the c    | organiz                 | ation         |                                |       | es" to For             | m 990    | ,              |           |
| 1a           | Is the organization an agent, trustee, custod<br>included on Form 990, Part X?                  | ıan or other ınterme       | dıary    | forco    | ontribut                | ions o        | rotherass                      | ets r | not                    | Γ,       | Yes            | ┌ No      |
| b            | If "Yes," explain the arrangement in Part XIV $$  | and complete the f         | follow   | ıng ta   | ble                     |               | _                              |       |                        |          |                |           |
|              |   |                            |          |          |                         |               | -                              |       |                        | Amou     | nt             |           |
| <b>c</b>     | Beginning balance   |                            |          |          |                         |               | -                              | 1c    |                        |          |                |           |
| d            | Additions during the year   |                            |          |          |                         |               | -                              | 1d    |                        |          |                |           |
| e            | Distributions during the year   |                            |          |          |                         |               | _                              | 1e    |                        |          |                |           |
| f            | Ending balance  |                            |          |          |                         |               |                                | 1f    |                        |          |                |           |
| 2a           | Did the organization include an amount on Fo  | rm 990, Part X, line       | 21?      |          |                         |               |                                |       |                        | Γ,       | Yes            | ┌ No      |
| b            | If "Yes," explain the arrangement in Part XIV   |                            |          |          |                         |               |                                |       |                        |          |                |           |
| Pai          | rt V Endowment Funds. Complete  |                            |          |          |                         |               |                                |       |                        |          |                |           |
| _            |   | (a)Current Year<br>125,267 | (b)      | Prior Y  | 'ear<br>138,812         | <b>(c)</b> Tw | o Years Back<br>148,23         |       | Three Years I          | Back (e  | Four Ye        | ears Back |
| 1a           | Beginning of year balance   | 123,207                    |          |          | 130,012                 |               | 140,23                         | '1    |                        |          |                |           |
| b            | Contributions   | 30,132                     |          |          | -10,615                 |               | -79                            | 14    |                        |          |                |           |
| с            | Investment earnings or losses   |                            |          |          | -10,615                 |               |                                | -     |                        | _        |                |           |
| d            | Grants or scholarships  | 7,284                      |          |          |                         |               | 7,40                           | 19    |                        |          |                |           |
| е            | Other expenditures for facilities and programs  |                            |          |          |                         |               |                                |       |                        |          |                |           |
| f            | Administrative expenses   | 2,711                      |          |          | 2,930                   |               | 1,21                           | .6    |                        |          |                |           |
| q            | End of year balance   | 145,404                    |          |          | 125,267                 |               | 138,81                         | 2     |                        |          |                |           |
| 2            | Provide the estimated percentage of the year  | r end balance held a       | ıs       |          | I                       |               |                                |       |                        |          |                |           |
| -<br>a       |   | 100 000 %                  |          |          |                         |               |                                |       |                        |          |                |           |
|              | Board designated of quasi-endowment.  |                            |          |          |                         |               |                                |       |                        |          |                |           |
| b            | Permanent endowment 🕨   |                            |          |          |                         |               |                                |       |                        |          |                |           |
| c<br>3a      | Term endowment  Are there endowment funds not in the posses                                     | soion of the organiza      | + +      | ·ha+ a   | ro bold                 | and a         | dministoro                     | d for | +h.a                   |          |                |           |
| За           | organization by   | ssion of the organiza      | ונוטוו נ | .iiat a  | re neiu                 | allu a        | ummstere                       | J 101 | tile                   |          | Yes            | No        |
|              | (i) unrelated organizations   |                            |          |          |                         |               |                                |       |                        | 3a(i)    |                | No        |
|              | (ii) related organizations  |                            |          |          |                         |               |                                |       | [                      | 3a(ii)   |                | No        |
| b            | If "Yes" to 3a(II), are the related organization  |                            |          |          |                         |               |                                |       |                        | 3b       |                | No        |
| 4            | Describe in Part XIV the intended uses of the   |                            |          |          |                         |               |                                |       |                        |          |                |           |
| Par          | t VI Land, Buildings, and Equipme   | <b>nt.</b> See Form 99     | 0, Pa    | rt X,    | line 1                  | 0             | ı                              |       | 1                      |          |                |           |
|              | Description of property   |                            |          |          | ) Cost or<br>ıs (ınvest |               | ( <b>b)</b> Cost or basis (oth |       | (c) Accumi<br>deprecia |          | ( <b>d)</b> Bo | ok value  |
| <b>1</b> a l | _and  |                            |          |          |                         |               |                                |       |                        |          |                |           |
| b E          | Buildings   |                            |          |          |                         |               |                                |       |                        |          |                |           |
| <b>c</b> l   | _easehold improvements  |                            |          |          |                         |               | 132                            | 2,078 |                        | 32,431   |                | 99,647    |
| d E          | Equipment   |                            |          |          |                         |               | 24:                            | ,510  | 1                      | 128,417  |                | 113,093   |
| <b>e</b> (   | Other   |                            |          |          |                         |               | 63                             | 3,306 |                        | 43,311   |                | 19,995    |
|              | l. Add lines 1a-1e <i>(Column (d) should equal Fo</i>   |                            |          | , line   | 10(c).)                 |               |                                |       |                        |          |                | 232,735   |
|              |   |                            |          |          |                         |               |                                |       | Schedu                 | ule D (F | orm 9          | 90) 2011  |

| Part VII Investments—Other Securities. See   | Form 990, Part X, line 12          |   |                     |
|--|------------------------------------|---|---------------------|
| (a) Description of security or category  | (b)Book value                      |   | od of valuation     |
| (including name of security)   |                                    | Cost of end-o                           | f-year market value |
| (1) Financial derivatives  |                                    |   |                     |
| (2)Closely-held equity interests   |                                    |   |                     |
| O ther   |                                    |   |                     |
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| Total. (Column (b) should equal Form 990, Part X, col (B) line 12)                               | •                                  |   |                     |
| Part VIII Investments—Program Related. Se  |                                    | 12                                      |                     |
|  |                                    |   | od of valuation     |
| (a) Description of investment type   | (b) Book value                     |   | f-year market value |
|  |                                    | 200000000000000000000000000000000000000 | ,                   |
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| (2) (2) (2) (2) (2) (2)  | *                                  |   |                     |
| Part IX Other Assets. See Form 990, Part X, I  |                                    |   | (I) Paralaganta     |
| (a) Descri   | ption                              |   | (b) Book value      |
| (1) Investments - Split-Interest Agreements  |                                    |   | 2,890,844           |
| (2) Deposits and Other Assets  |                                    |   | 81,620              |
| (3) Beneficial Interest in Trust   |                                    |   | 242,690             |
| (4) Beneficial Interest in Insurance Policy  |                                    |   | 497,787             |
|  |                                    |   |                     |
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|  |                                    |   |                     |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line                                   |                                    |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part   |                                    |   | 3,712,941           |
|  |                                    |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability                       | X, line 25.                        |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25.                        |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            | , , , , , , <b>,</b>                    | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability                       | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25. (b) A mount            |   | 3,712,941           |
| Part X Other Liabilities. See Form 990, Part  (a) Description of Liability  Federal Income Taxes | X, line 25.  (b) Amount  2,636,340 |   | 3,712,941           |

| Pai | rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer               | nts  | _          |
|-----|--|------|------------|
| 1   | Total revenue (Form 990, Part VIII, column (A), line 12)                                       | 1    | 8,067,843  |
| 2   | Total expenses (Form 990, Part IX, column (A), line 25)  | 2    | 9,962,302  |
| 3   | Excess or (deficit) for the year Subtract line 2 from line 1                                   | 3    | -1,894,459 |
| 4   | Net unrealized gains (losses) on investments   | 4    | 33,327     |
| 5   | Donated services and use of facilities   | 5    |            |
| 6   | Investment expenses  | 6    |            |
| 7   | Prior period adjustments   | 7    | 279,245    |
| 8   | Other (Describe in Part XIV)   | 8    |            |
| 9   | Total adjustments (net) Add lines 4 - 8  | 9    | 312,572    |
| 10  | Excess or (deficit) for the year per financial statements Combine lines 3 and 9                | 10   | -1,581,887 |
| Par | t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p                | er R |            |
| 1   | Total revenue, gains, and other support per audited financial statements                       | 1    | 8,131,796  |
| 2   | Amounts included on line 1 but not on Form 990, Part VIII, line 12                             |      |            |
| а   | Net unrealized gains on investments  |      |            |
| b   | Donated services and use of facilities   |      |            |
| c   | Recoveries of prior year grants  |      |            |
| d   | Other (Describe in Part XIV) 2d  |      |            |
| e   | Add lines <b>2a</b> through <b>2d</b>  | 2e   |            |
| 3   | Subtract line <b>2e</b> from line <b>1</b>   | 3    | 8,131,796  |
| 4   | A mounts included on Form 990, Part VIII, line 12, but not on line 1                           |      |            |
| а   | Investment expenses not included on Form 990, Part VIII, line 7b . 4a                          |      |            |
| b   | Other (Describe in Part XIV) 4b -63,953  |      |            |
| C   | Add lines <b>4a</b> and <b>4b</b>  | 4c   | -63,953    |
| 5   | Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)  | 5    | 8,067,843  |
|     | Reconciliation of Expenses per Audited Financial Statements With Expenses                      | per  |            |
| 1   | Total expenses and losses per audited financial  | 1    | 10,026,255 |
| 2   | A mounts included on line 1 but not on Form 990, Part IX, line 25                              |      |            |
| а   | Donated services and use of facilities   |      |            |
| b   | Prior year adjustments   |      |            |
| c   | Other losses   |      |            |
| d   | Other (Describe in Part XIV)   |      |            |
| e   | Add lines <b>2a</b> through <b>2d</b>  | 2e   | 63,953     |
| 3   | Subtract line <b>2e</b> from line <b>1</b>   | 3    | 9,962,302  |
| 4   | A mounts included on Form 990, Part IX, line 25, but not on line 1:                            |      |            |
| а   | Investment expenses not included on Form 990, Part VIII, line 7b 4a                            |      |            |
| b   | Other (Describe in Part XIV)   |      |            |
| c   | Add lines 4a and 4b  | 4c   |            |
| 5   | Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18) | 5    | 9,962,302  |
| Pa  | rt XIV Supplemental Information  |      |            |

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

| Identifier         | Return Reference  | Explanation  |
|--------------------|---|--|
| Part XIII, Line 2d | Part XIII, Line 2d Other expenses and losses per audited F/S  | Special Event Expenses \$63953 \$0   |
| Part V, Line 4     | Part V, Line 4 Intended uses of the endowment fund  | The organization intends to use the endowment funds for grants and scholarships  |
| Part III, Line 4   | Part III, Line 4 Description of organization's collections and how it furthers its purpose          | The Ayn Rand archives consist of two major holdings. The Ayn Rand Papers and The Special Collections The Ayn Rand Papers comprises the personal papers and effects left by Ayn Rand at her death in 1982. This collection includes manuscripts, notes and outlines, business and personal correspondence, philosophic journals, research files, marginalia, clippings, photographs, calendars, address books, phonograph records, memorabilia, and recorded interviews and speeches. Also included is microfilm of The Ayn Rand Papers at the Library of Congress. These papers are drafts, typescripts and galleys of her novella, Anthem, and her three novels, We The Living, The Fountainhead, and Atlas Shrugged, plus some administrative material. The Special Collections is an ongoing collection of Ayn Rand-related material acquired since her death. It includes recordings of Ayn Rand's radio programs, lectures and interviews, oral history interviews, Russian academic and legal documents, translations of her work, biographical and philosophical articles about Ayn Rand, reviews and press mentions, screenplays, correspondence, objectivist periodicals, and materials from objectivist organizations. The mission of The Ayn Rand Archives is to acquire, preserve and make available Ayn Rand's remaining papers and related documents to serious scholars and general writers. By acquiring holdings, conducting research and providing access, the archives preserves and makes available the physical evidence of Ayn Rand's achievement and influence. |
| Part III, Line 1a  | Part III, Line 1a If organization elected under SFAS 116 to not report are, historical treasures, o | The institute has collections that are housed in the Ayn Rand Archives. These collections include the Ayn Rand Papers as well as other artifacts of historical significance and works of arts. In accordance with accounting principles generally accepted in the United States of America, these items are not capitalized on the financial statements.   |

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SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

to Part I

c Totals (add lines 3a and 3b)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

Open to Public **Inspection** 

|    | e of the organization<br>Ayn Rand Institute The Center fo | r                                   |  |   |                          | Employer identif   | fication number  |
|----|---|-------------------------------------|--|---|--------------------------|--|--|
|    | A dvancement of O bjectivism                              | •                                   |  |   |                          | 22-2570926   |  |
| Pa | rt I General Informatio<br>"Yes" to Form 990, Pa          |                                     |  | the United States.  | Complete                 | e if the organiza  | tion answered  |
| 1  | For grantmakers. Does the                                 |                                     |  | ds to substantiate the  | e amount                 | of the grants o  | r  |
|    | assistance, the grantees' eli                             | _                                   |  |   |                          | _  |  |
|    | the grants or assistance?                                 | - :                                 | =  |   |                          |  | √ Yes   √ No   |
| 2  | <b>For grantmakers.</b> Describe in Pa<br>United States   | art V the organi                    | zatıon's procedı   | ires for monitoring the u   | se of gran               | t funds outside the  | <b>e</b>   |
| 3  | Activites per Region (Use Part                            | V ıf addıtıonal s                   | pace is needed   | )   |                          |  |  |
|    | (a) Region  | (b) Number of offices in the region | (c) Number of employees or agents in region of independent contractors | (d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region) | program<br>spe<br>servik | rity listed in (d) is a service, describe ecific type of ce(s) in region | (f) Total<br>expenditures for<br>region/investments<br>in region |
|    | South America   | 0                                   | 0  | Program Service   | Seminars                 | /Conferences   | 2,000  |
|    | North America   | 0                                   | 0  | Program Service   | Seminars                 | /Conferences   | 1,000  |
|    | Middle East/N Africa                                      | 0                                   | 0  | Program Service   | Seminars                 | /Conferences   | 3,000  |
|    | Europe  | 0                                   | 0  | Program Service   | Seminars                 | /Conferences   | 27,000   |
|    | Central America Caribbean                                 | 0                                   | 0  | Program Service   | Seminars                 | /Conferences   | 2,000  |
|    | North America   | 0                                   | 0  | Grants  |                          |  | 15,000   |
|    | Europe  | 0                                   | 0  | Grants  |                          |  | 5,000  |
|    |   |                                     |  |   |                          |  |  |
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|    |   |                                     |  |   |                          |  |  |
|    | Sub-total   |                                     |  |   |                          |  | 55,000   |
| ŀ  | Total from continuation sheets                            | I                                   | ı  | Î.  | 1                        | ı  |  |

55,000

| Pa | Part IV,                       | line 15, for any                                      |  |   |  |  |   | tion answered "Yes'<br>n \$5,000             |  |
|----|--------------------------------|---|--|---|--|--|---|--|--|
| 1  | (a) Name of organization       | (b) IRS code<br>section<br>and EIN (if<br>applicable) | (c) Region                                   | (d) Purpose of<br>grant                   | (e) A mount of<br>cash grant               | <b>(f)</b> Manner of<br>cash<br>disbursement | (g) A mount of<br>of non-cash<br>assistance | (h) Description<br>of non-cash<br>assistance | (i) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|    |                                |   |  |   |  |  |   |  |  |
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| 2  | Enter total nu<br>tax-exempt b | mber of recipie<br>y the IRS, or fo                   | ent organizations lis<br>or which the grante | ted above that are<br>e or counsel has pr | recognized as chari<br>ovided a section 50 | ties by the foreign o<br>1(c)(3) equivalency | country, recognized<br>letter               | as<br>. 🕨                                    |  |
| 3  | Enter total nu                 | mber of other   | organizations or en                          | tities                                    |  |  |   |  | : (Farma 000) 2011   |

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

| (a) Type of grant or assistance | (b) Region          | (c) Number of recipients | ( <b>d)</b> Amount of<br>cash grant | (e) Manner of cash<br>disbursement | (f) Amount of<br>non-cash<br>assistance | (g) Description<br>of non-cash<br>assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|---------------------------------|---------------------|--------------------------|-------------------------------------|------------------------------------|---|--|--|
| Scholarship                     | Europe              | 1                        | 2,996                               | Check                              | †                                       |  | άρμιαισαί, σείτει  |
| Essay Contest Prizes            | South Asia          | 1                        | 200                                 | Check                              |   |  |  |
| Essay Contest Prizes            | South America       | 1                        | 30                                  | Check                              |   |  | +  |
| Essay Contest Prizes            | North America       | 58                       | 14,715                              | Check                              |   |  |  |
| Essay Contest Prizes            | Europe              | 3                        | 2,100                               | Check                              |   |  |  |
| Essay Contest Prizes            | East Asia & Pacific | 4                        | 305                                 | Check                              |   |  |  |
|                                 |                     |                          |                                     |                                    |   |  |  |
|                                 |                     |                          | 1                                   | ,                                  |   |  |  |
|                                 |                     |                          |                                     |                                    |   |  |  |
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|                                 |                     |                          |                                     | ,                                  |   |  |  |
|                                 |                     |                          | 1                                   | ,                                  |   |  |  |

## Part IV Foreign Forms

| 1 | Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)  | Γ | Yes | <u> </u> | Νo |
|---|--|---|-----|----------|----|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)  | Γ | Yes | 굣        | No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)  | Г | Yes | ্        | Νo |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621) | Г | Yes | ┍        | Νo |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)  | Г | Yes | ┍        | Νo |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).   | Г | Yes | ~        | No |

Schedule F (Form 990) 2011

Schedule F (Form 990) 2011 Page **5** 

Part V Supplemental Information
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

| ldentifier  | Return<br>Reference | Explanation  |
|---|---------------------|--|
| Grantmaker's Description of How<br>Grants are Used in Foreign Country |                     | Procedures vary depending on the type of grant Scholarship and essay contest prizes do not require monitoring, as there are no ongoing conditions after the scholarship/prize is awarded |

Schedule F (Form 990) 2010

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As Filed Data -

DLN: 93493045026273

**Employer identification number** 

22-2570926

OMB No 1545-0047

2011

Open to Public Inspection

SCHEDULE G (Form 990 or 990-EZ) Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,
Department of the Treasury
Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,
or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization
The Ayn Rand Institute The Center for
The Advancement of Objectivism

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

- Indicate whether the organization raised funds through any of the following activities. Check all that apply
- a Mail solicitations

  e V Solicitation of non-government grants
- **b**  $ec{\mathsf{F}}$  Internet and e-mail solicitations  $ec{\mathsf{f}}$   $ec{\mathsf{f}}$  Solicitation of government grants
- c Phone solicitations a Popecial fundraising events
- d 

  ✓ In-person solicitations
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table

| (i) Name and address of<br>Individual<br>or entity (fundraiser) | (ii) Activity | (iii) Did<br>fundraiser have<br>custody or<br>control of<br>contributions? |          | fundraiser have<br>custody or<br>control of |  | fundraiser have<br>custody or<br>control of |  | fundraiser have<br>custody or<br>control of |  | fundraiser have f<br>custody or<br>control of |  | (iv) Gross receipts<br>from activity | (v) A mount paid to<br>(or retained by)<br>fundraiser listed in<br>col (i) | (vi) A mount paid to<br>(or retained by)<br>organization |
|---|---------------|--|----------|---|--|---|--|---|--|---|--|--------------------------------------|--|--|
|   |               | Yes  | No       |   |  |   |  |   |  |   |  |                                      |  |  |
|   |               |  |          |   |  |   |  |   |  |   |  |                                      |  |  |
|   |               |  |          |   |  |   |  |   |  |   |  |                                      |  |  |
|   |               |  |          |   |  |   |  |   |  |   |  |                                      |  |  |
|   |               |  |          |   |  |   |  |   |  |   |  |                                      |  |  |
|   |               |  |          |   |  |   |  |   |  |   |  |                                      |  |  |
|   |               |  |          |   |  |   |  |   |  |   |  |                                      |  |  |
|   |               |  |          |   |  |   |  |   |  |   |  |                                      |  |  |
|   |               |  |          |   |  |   |  |   |  |   |  |                                      |  |  |
|   |               |  |          |   |  |   |  |   |  |   |  |                                      |  |  |
|   |               |  |          |   |  |   |  |   |  |   |  |                                      |  |  |
| Total   |               |  | <b>.</b> |   |  |   |  |   |  |   |  |                                      |  |  |

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

RI, TN, NJ, MI, MD, MS, CT, HI, NY, MA, NC, VA, OH, OR, NH, KY, SC, AR, KS, IL, WI, NM, MN, GA, AK, ND, FL, AZ, OK, WV, AL, CA

| Pai             | rt II | <b>Fundraising Events.</b> Commore than \$15,000 on Form                                     |                            |   |                         |  |  |  |  |  |  |
|-----------------|-------|--|----------------------------|---|-------------------------|--|--|--|--|--|--|
|                 |       |  | (a) Event #1               | <b>(b)</b> Event #2                                     | (c) Other Events        | (d) Total Events<br>(Add col (a) through             |  |  |  |  |  |
|                 |       |  | NY Dinner<br>(event type)  | IL Dinner<br>(event type)                               | (total number)          | col <b>(c)</b> )                                     |  |  |  |  |  |
| φ               | 1     | Gross receipts   | 416,523                    | 311,250   |                         | 727,773  |  |  |  |  |  |
| Revenue         | 2     | Less Charitable contributions  | 381,395                    | 282,425   |                         | 663,820  |  |  |  |  |  |
|                 | 3     | Gross income (line 1 minus line 2)   | 35,128                     | 28,825  |                         | 63,953   |  |  |  |  |  |
|                 | 4     | Cash prizes  |                            |   |                         |  |  |  |  |  |  |
| 90              | 5     | Non-cash prizes  | 468                        | 8,200   |                         | 8,668  |  |  |  |  |  |
| »use            | 6     | Rent/facility costs  |                            |   |                         |  |  |  |  |  |  |
| Direct Expenses | 7     | Food and beverages   | 34,660                     | 20,625  |                         | 55,285   |  |  |  |  |  |
| চ<br>এ          | 8     | Entertainment  |                            |   |                         |  |  |  |  |  |  |
| à               | 9     | Other direct expenses .  |                            |   |                         |  |  |  |  |  |  |
|                 | 10    | Direct expense summary Add lin   | es 4 through 9 in column   | (d)   |                         | (63,953)   |  |  |  |  |  |
|                 | 11    | Net income summary Combine II  | nes 3 and 10 in column (   | d)  |                         |  |  |  |  |  |  |
| Par             | t III | Gaming. Complete if the oi<br>\$15,000 on Form 990-EZ, lii                                   |                            | "Yes" to Form 990, Pa                                   | rt IV, line 19, or repo | orted more than                                      |  |  |  |  |  |
| Revenue         |       |  | (a) Bingo                  | <b>(b)</b> Pull tabs/Instant<br>bingo/progressive bingo | (c) Other gaming        | (d) Total gaming<br>(Add col (a) through<br>col (c)) |  |  |  |  |  |
| ~               | 1     | Gross revenue  |                            |   |                         |  |  |  |  |  |  |
| es<br>Se        | 2     | Cash prizes  |                            |   |                         |  |  |  |  |  |  |
| Expenses        | 3     | Non-cash prizes  |                            |   |                         |  |  |  |  |  |  |
|                 | 4     | Rent/facility costs  |                            |   |                         |  |  |  |  |  |  |
| Direct          | 5     | Other direct expenses  |                            |   |                         |  |  |  |  |  |  |
|                 | 6     | Volunteer labor  | Г Yes<br>Г No              | Г Yes<br>Г No   | ┌ Yes<br>┌ No           |  |  |  |  |  |  |
|                 | 7     | Direct expense summary Add line  | s 2 through 5 in column (  | d)  |                         | ( )  |  |  |  |  |  |
|                 | 8     | Net gaming income summary Com  | bine lines 1 and 7 in colu | ımn (d)   |                         |  |  |  |  |  |  |
|                 |       |  |                            |   |                         | <u> </u>   |  |  |  |  |  |
| 9<br>a<br>b     | Ist   | er the state(s) in which the organiza<br>he organization licensed to operate<br>No," Explain | gaming activities in each  | n of these states?                                      |                         |  |  |  |  |  |  |
|                 |       |  |                            |   |                         |  |  |  |  |  |  |
| 10a<br>b        | Wer   | re any of the organization's gaming  | licenses revoked, suspen   | ided or terminated during                               | the tax year?           |  |  |  |  |  |  |
|                 |       |  |                            |   |                         |  |  |  |  |  |  |

| Sche   | dule G (Form 990 or 990-EZ) 20          | 11  |                                    |                  | Page <b>3</b>     |  |  |
|--|---|---|------------------------------------|------------------|-------------------|--|--|
| 11   | Does the organization operate ga        | aming activities with nonmembers? .                                       |                                    | Г <sub>Yes</sub> | s Г <sub>По</sub> |  |  |
| 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity |   |   |                                    |                  |                   |  |  |
|  | formed to administer charitable (       | gaming?   |                                    | <b>\</b> Yes     | s $\Gamma_{No}$   |  |  |
| 13   | Indicate the percentage of gamii        | ng activity operated in   |                                    | 1 1              |                   |  |  |
| а  | The organization's facility             |   |                                    | 13a              |                   |  |  |
| b  | An outside facility                     |   |                                    | 13b              |                   |  |  |
| 14   | Provide the name and address or records | the person who prepares the organiza                                      | tion's gaming/special events book  | s and            |                   |  |  |
|  | Name 🟲                                  |   |                                    |                  |                   |  |  |
|  | Address •                               |   |                                    |                  |                   |  |  |
| 15a  |   | ntract with a third party from whom the                                   |                                    |                  |                   |  |  |
|  | revenue?                                |   |                                    | <b>Г</b> үе:     | s $\Gamma_{No}$   |  |  |
| b  | If "Yes," enter the amount of gar       | ning revenue received by the organizat                                    | ion 🏲 \$ an                        | d the            |                   |  |  |
|  | amount of gaming revenue retair         | ed by the third party 🟲 \$  |                                    |                  |                   |  |  |
| С  | If "Yes," enter name and address        | 5   |                                    |                  |                   |  |  |
|  | Name ►                                  |   |                                    |                  |                   |  |  |
|  | Address ▶                               |   |                                    |                  |                   |  |  |
| 16   | Gaming manager information              |   |                                    |                  |                   |  |  |
|  | Name 🟲                                  |   |                                    |                  |                   |  |  |
|  | Gaming manager compensation             | <b>\$</b> \$  |                                    |                  |                   |  |  |
|  | Description of services provided        | <b>&gt;</b>   |                                    |                  |                   |  |  |
|  | Director/officer                        | <b>F</b> Employee   | Independent contractor             |                  |                   |  |  |
| 17   | Mandatory distributions                 |   |                                    |                  |                   |  |  |
| а  | Is the organization required unde       | er state law to make charitable distribu                                  |                                    |                  | _                 |  |  |
|  | retain the state gaming license?        |   |                                    |                  | s $\Gamma_{No}$   |  |  |
| b  |   | required under state law distributed t                                    | o other exempt organizations or sp | ent              |                   |  |  |
| Pau  |   | activities during the tax year > \$<br>provide additional information for | responses to authorion on Sc       | hedule G (see    |                   |  |  |
|  | instructions.)                          | orace additional information for  | responses to quuestion on se       | ncuule o (see    |                   |  |  |
|  | Identifier                              | ReturnReference   | Explana                            | tion             |                   |  |  |
|  |   | I   | <u>'</u>                           |                  |                   |  |  |

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Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

The Ayn Rand Institute The Center for

DLN: 93493045026273 OMB No 1545-0047

Employer identification number

22-2570926

## **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Open to Public **Inspection** 

| The Advancement of Objectivis   |                         |  |                              |   |  | 22-25/0926                             |                                      |
|---|-------------------------|--|------------------------------|---|--|--|--------------------------------------|
| Part I General Inform   | nation on Grants        | and Assistance   |                              |   |  |  |                                      |
| <ul><li>Does the organization ma<br/>the selection criteria used</li><li>Describe in Part IV the or</li></ul> | d to award the grants   | orassistance?  |                              |   |  |  | <b>∀</b> Yes                         |
| Form 990, Part I  | V, line 21 for any      | • Governments and recipient that received 0) if additional space | d more than \$5,000.         | Check this box if n                       | io one recipient rece                                | ived more than \$5,0                   | 000. Use                             |
| (a) Name and address of organization or government  | <b>(b)</b> EIN          | (c) IRC Code section if applicable                               | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance   |
| (1) Mad Universe LLC10573<br>W Pico Blvd 156<br>Los Angeles, CA 90064   | 27-4421457              |  | 70,000                       | 0   |  |  | Marketing a<br>documentary film      |
| (2) Austin Shakespeare701<br>Tillery St 9<br>Austin,TX 78702  | 74-2420367              |  | 15,000                       | 0   |  |  | Stage prod of Rand's<br>Novel Anthem |
|   |                         |  |                              |   |  |  |                                      |
|   |                         |  |                              |   |  |  |                                      |
|   |                         |  |                              |   |  |  |                                      |
|   |                         |  |                              |   |  |  |                                      |
|   |                         |  |                              |   |  |  |                                      |
|   |                         |  |                              |   |  |  |                                      |
|   |                         |  |                              |   |  |  |                                      |
|   |                         |  |                              |   |  |  |                                      |
|   |                         |  |                              |   |  |  |                                      |
| 2 Enter total number of sect  | tion 501(c)(3) and go   | vernment organizations   | isted in the line 1 table    | e   |  |  | 1                                    |
| 3 Enter total number of other   | er organizations listed | d in the line 1 table  |                              | <u>.</u>                                  | <u> </u>   | <u></u> <u>▶</u>                       | 1                                    |

of How Grants are Used

(a)Type of grant or assistance

(b)Number of

(f)Description of non-cash assistance

| Part III | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22 | 2. |
|----------|--|----|
|          | Use Schedule I-1 (Form 990) if additional space is needed.   |    |

(d)A mount of

(e)Method of valuation

(c)A mount of

a quarterly basis

|                           | recipients  | cash grant                | non-cash assistance          | (book, FMV, appraisal, other) | ( )                                   |  |  |  |
|---------------------------|---|---------------------------|------------------------------|-------------------------------|---------------------------------------|--|--|--|
| See Additional Data Table |   |                           |                              |                               |                                       |  |  |  |
|                           |   |                           |                              |                               |                                       |  |  |  |
|                           |   |                           |                              |                               |                                       |  |  |  |
|                           |   |                           |                              |                               |                                       |  |  |  |
|                           |   |                           |                              |                               |                                       |  |  |  |
|                           |   |                           |                              |                               |                                       |  |  |  |
|                           |   |                           |                              |                               |                                       |  |  |  |
| Part IV Supplement        | Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. |                           |                              |                               |                                       |  |  |  |
| Identifier Re             | eturn Reference   | Explanation               |                              |                               |                                       |  |  |  |
| Grantmaker's Description  |   | Procedures vary depending | on the type of grant Scholar | ships and essay contest prize | s do not require monitoring, as there |  |  |  |

are no ongoing conditions after the scholarship/prize is awarded Long-term grants such as book grants are reviewed at least annually, depending on the grant terms. Such grantees are generally required to submit regular progress reports, typically on

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Software Version: 2011v1.5

**EIN:** 22-2570926

Name: The Ayn Rand Institute The Center for

The Advancement of Objectivism

#### Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

| (a)Type of grant or assistance | ( <b>b)</b> Number of recipients | <b>(c)</b> A mount of<br>cash grant | (d)A mount of<br>non-cash<br>assistance | <b>(e)</b> Method of<br>valuation (book,<br>FMV, appraisal,<br>other) | <b>(f)</b> Description of non-cash assistance |
|--------------------------------|----------------------------------|-------------------------------------|---|---|---|
| Workshop grant                 | 1                                | 5,500                               |   |   |   |
| Travel Grant                   | 35                               | 16,187                              | 3,538                                   | FMV   | Direct travel expenses paid                   |
| Scholarship                    | 6                                | 17,074                              |   |   |   |
| Intern Grant                   | 30                               | 37,840                              |   |   |   |
| Essay Contest Prizes           | 624                              | 81,650                              |   |   |   |
| Conference scholarships        | 9                                |                                     | 7,585                                   | FMV   | Lodging at summer<br>conference               |
| Book Grant                     | 1                                | 45,000                              |   |   |   |
| Article grant                  | 2                                | 1,000                               |   |   |   |

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DLN: 93493045026273

**Employer identification number** 

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

**Compensation Information** 

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

|    | Ayn Rand Institute The Center for Advancement of Objectivism  |          | 22-2570926  |    |     |         |
|----|---|----------|---|----|-----|---------|
| Pa | rt I Questions Regarding Compensation   |          | 12 20/05/20   |    |     |         |
|    |   |          |   |    | Yes | No      |
| 1a | Check the appropriate box(es) if the organization prov<br>990, Part VII, Section A, line 1a Complete Part III   |          |   |    |     |         |
|    | First-class or charter travel   | $\Gamma$ | Housing allowance or residence for personal use                   |    |     |         |
|    | ▼ Travel for companions   |          | Payments for business use of personal residence                   |    |     |         |
|    | Tax idemnification and gross-up payments  | Γ        | Health or social club dues or initiation fees                     |    |     |         |
|    | Discretionary spending account  | Γ        | Personal services (e g , maid, chauffeur, chef)                   |    |     |         |
| b  | If any of the boxes in line 1a are checked, did the org   |          |   | 1b | Yes |         |
| 2  | Did the organization require substantiation prior to re<br>officers, directors, trustees, and the CEO/Executive |          |   | 2  | Yes |         |
| 3  | Indicate which, if any, of the following the organizatio organization's CEO/Executive Director Check all tha    |          |   |    |     |         |
|    | Compensation committee  |          | Written employment contract                                       |    |     |         |
|    | ✓ Independent compensation consultant   | <u> </u> | , ,   |    |     |         |
|    | Form 990 of other organizations   | <u> </u> | Approval by the board or compensation committee                   |    |     |         |
| 4  | During the year, did any person listed in Form 990, P or a related organization                                 | art V I  | I , Section A , line $1a$ with respect to the filing organization |    |     |         |
| а  | Receive a severance payment or change-of-control p  | aymer    | nt?   | 4a |     | No      |
| b  | Participate in, or receive payment from, a supplemen  | tal nor  | nqualified retirement plan?                                       | 4b |     | Νo      |
| c  | Participate in, or receive payment from, an equity-ba   | sed co   | mpensation arrangement?   | 4c |     | Νo      |
|    | If "Yes" to any of lines 4a-c, list the persons and pro   | vide th  | ne applicable amounts for each item in Part III                   |    |     |         |
|    | Only 501(c)(3) and 501(c)(4) organizations only mus   | st com   | plete lines 5-9.  |    |     |         |
| 5  | For persons listed in form 990, Part VII, Section A, I compensation contingent on the revenues of               | ıne 1a   | , did the organization pay or accrue any                          |    |     |         |
| а  | The organization?   |          |   | 5a | Yes |         |
| b  | Any related organization?   |          |   | 5b | Yes |         |
|    | If "Yes," to line 5a or 5b, describe in Part III  |          |   |    |     |         |
| 6  | For persons listed in form 990, Part VII, Section A, I compensation contingent on the net earnings of           | ıne 1a   | , did the organization pay or accrue any                          |    |     |         |
| а  | The organization?   |          |   | 6a |     | Νo      |
| b  | Any related organization?   |          |   | 6b |     | Νo      |
|    | If "Yes," to line 6a or 6b, describe in Part III  |          |   |    |     |         |
| 7  | For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de      |          |   | 7  | Yes |         |
| 8  | Were any amounts reported in Form 990, Part VII, pa   |          |   |    |     |         |
|    | subject to the initial contract exception described in in Part III  | Kegs     | section 53 4958-4(a)(3)? If "Yes," describe                       | _  |     |         |
| _  |   |          |   | 8  |     | No      |
| 9  | If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?                                  | rebutt   | able presumption procedure described in Regulations               | 9  |     | l<br>No |

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

| (A) Name           |             | (B) Breakdown of      | W-2 and/or 1099-MIS                 | 3C compensation                           | (C) Retirement and             | (D) Nontaxable | (E) Total of columns | (F) Compensation                                |
|--------------------|-------------|-----------------------|-------------------------------------|---|--------------------------------|----------------|----------------------|---|
|                    |             | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits       | (B)(ı)-(D)           | reported in prior<br>Form 990 or<br>Form 990-EZ |
| (1) Yaron Brook    | (I)<br>(II) | 261,623               | 125,000                             |   | 3,000                          | 18,934         | 408,557              |   |
| (2) Mark Chapman   | (I)<br>(II) | 217,867               | 97,250                              |   | 3,000                          | 1,830          | 319,947              |   |
| (3) Linda Zinser   | (ı)<br>(ıı) | 120,106               | 18,450                              |   |                                | 16,165         | 154,721              |   |
| (4) Julie Ferguson | (I)<br>(II) | 115,264               | 34,290                              |   | 3,000                          | 17,758         | 170,312              |   |
| (5) Debi Ghate     | (I)<br>(II) | 136,572               | 37,800                              |   | 3,000                          | 9,360          | 186,732              |   |
| (6) Anu Seppala    | (I)<br>(II) | 117,564               | 16,800                              | 1,797                                     | 3,000                          | 6,399          | 145,560              |   |
|                    |             |                       |                                     |   |                                |                |                      |   |
|                    |             |                       |                                     |   |                                |                |                      |   |
|                    |             |                       |                                     |   |                                |                |                      |   |
|                    |             |                       |                                     |   |                                |                |                      |   |
|                    |             |                       |                                     |   |                                |                |                      |   |
|                    |             |                       |                                     |   |                                |                |                      |   |
|                    |             |                       |                                     |   |                                |                |                      |   |
|                    |             |                       |                                     |   |                                |                |                      |   |
|                    |             |                       |                                     |   |                                |                |                      |   |
|                    |             |                       |                                     |   |                                |                |                      |   |

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Ident if ier              | Return<br>Reference  | Explanation   |
|---------------------------|--|---|
| Sch J, Part I,<br>Line 7  | Part I, Line 7<br>Non-Fixed<br>payments not<br>listed above  | All the officers and HCE listed received a discretionary bonus based on performance and other factors   |
| Sch J, Part I,<br>Line 5b | Part I, Line 5b Explanation of organization compensation based on revenues of related organization | Board designed incentive plan for Yaron Brook Three tiers based on overall performance, revenue levels and increase in \$100K+ donors A discretionary bonus was also paid to Mark Chapman, based in part on the organization's revenues and related organization's revenues |
| Sch J, Part I,<br>Line 1a | Part I, Line 1a<br>Relevant<br>information in<br>regards to<br>selections on 1a                    | Travel for family members of listed persons is paid or reimbursed only if the family member's travel is for bona fide business purposes   |

Schedule J (Form 990) 2011

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Schedule L Tran

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

**Transactions with Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2011

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| Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).  Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b  (a) Name of disqualified person  (b) Description of transaction  (c) Tes No  (c) Tes No  (d) Description of transaction  (e) Description of transaction  (f) Description of transaction  (a) Name of interested person and or from the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (a) Name of interested person and organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (a) Name of interested person and organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (b) Loan to organization?  To From the organization?  To From the organization answered "Yes" on Form 990, Part IV, line 27.  (a) Name of interested person  (b) Relationship between interested person  (c) Amount of grant or type of assistance  (d) Amount of grant or type of assistance  (d) Amount of grant or type of assistance  (d) Amount of grant or type of assistance   | The Ayn     | ame of the organization<br>ne Ayn Rand Institute The Center for<br>ne Advancement of Objectivism |             |                 |                          |            |                     |           |           | Employer identification number |            |            |        |  |  |
|--|-------------|--|-------------|-----------------|--------------------------|------------|---------------------|-----------|-----------|--------------------------------|------------|------------|--------|--|--|
| Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b  (c) Corrected?  Yes No  (b) Description of transaction  (b) Description of transaction  (c) Corrected?  Yes No  Ves No  2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958.  3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.  Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (a) Name of interested person and purpose or firm the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (c) Onginal principal amount of tax in purpose or disqualified persons during the year under section 4958.  (a) Name of interested person and purpose or disqualified persons during the year under section 4958.  (b) Loan to or from the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (c) Onginal principal amount or from the organization or from the organization?  To From Yes No Ye |             |  | nsacti      | ons (           | section 501              | (c)(3) a   | and section 501     | (c)(4)    |           |                                |            |            |        |  |  |
| 1 (a) Name of disqualified person (b) Description of transaction   |             |  |             |                 |                          |            |                     |           |           |                                |            | ne 40b     |        |  |  |
| Zenter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958.  3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.  Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38  (a) Name of interested person and purpose  To From  (b) Loan to orfrom the organization principal amount  (c)Original orfrom the organization?  To From  Total  Crants or Assistance Benefitting Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (a) Name of interested person and organization answered "Yes" on Form 990, Part IV, line 27.  (b) Loan to orfrom the organization answered "Yes" on Form 990, Part IV, line 27.  (c) Original organization answered "Yes" on Form 990, Part IV, line 27.  (d) Name of interested person and organization answered "Yes" on Form 990, Part IV, line 27.  (e) In Approved by board or committee?  Yes No Yes No Yes No  Yes No  Yes No  Yes No  Yes No  Yes No  Yes No  Yes No  Yes No  Part III Strants or Assistance Benefitting Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (b) Relationship between interested person and the organization and the o |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958.  3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.  Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (a) Name of interested person and purpose  (b) Loan to or from the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (c) Original purpose  (d) Balance due default?  (e) In Approved by board or committee?  (g) Written agreement?  (g) Written agreement?  (g) Written agreement?  (o) Total  (a) Name of interested person and purpose  (b) Loan to or from the organization?  (c) Original principal amount purpose  (d) Balance due (e) In Approved by board or committee?  (e) In Approved by board or committee?  (g) Written agreement?  (g) | 1           | (a) Name of disqu  | ualıfıed    | perso           | n                        |            | <b>(b)</b> Desc     | cription  | of trans  | action                         |            |            |        |  |  |
| Section 4958   |             |  |             |                 |                          |            |                     |           |           |                                |            | Yes        | No     |  |  |
| Section 4958   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Section 4958   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Section 4958   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Section 4958   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Section 4958   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Section 4958   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Section 4958   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Section 4958   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Section 4958   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Part II   Crants or Assistance Benefitting Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (a) Name of interested person and purpose  To From  To From  (b) Loan to or from the organization?  To From  (c) Original principal amount  (d) Balance due default?  Yes No Yes No Yes No  To From  Total  Tot |             |  |             |                 |                          | _          |                     |           | ing the y | ear unde                       |            |            |        |  |  |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (a) Name of interested person and purpose  (b) Loan to or from the organization?  To From  (c)Original principal amount  (d)Balance due  (e) In default?  Yes No Yes No Yes No  Yes No  Yes No  Total  To |             |  |             | _               |                          |            |                     |           |           |                                | т          |            |        |  |  |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a  (a) Name of interested person and purpose  (b) Loan to or from the organization?  To From  (c) Original principal amount  (d) Balance due default?  Yes No Yes No Yes No  Yes No  Total   |             | ter the amount of tax, if any  | , 011 11111 | . <b>.</b> , ab | ove, remibuls            | cab, ci    | e organization :    |           |           |                                | · —        |            |        |  |  |
| (a) Name of interested person and purpose or from the organization?  To From Principal amount (d)Balance due (e) In default? Approved by board or committee?  Yes No Yes No Yes No  Yes No Yes No  Yes No Yes No  Yes  | Part I      |  |             |                 |                          |            | ), Part IV, line 26 | , or Fori | m 990-l   | ΞΖ, Part V                     | ', lıne 38 | a          |        |  |  |
| (a) Name of interested person and purpose  |             |  | (b) L       | oan to          |                          |            |                     |           | _         |                                |            |            |        |  |  |
| purpose   To   From   F | (a) Nam     | ne of interested person and  | or fro      | m the           | <b>(c)</b> 0 rig         | ıınal      | (d)Ralanco duo      |           |           |                                |            | 1          |        |  |  |
| Total  |             | purpose  | organı      | zation          | <sup>7</sup> principal a | mount      | (u)Balance due      | delaa     |           | 1 '                            |            | dgreeme    | 2116   |  |  |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Can Name of Interested person   Can Name of Int   | Part II     |  | То          | From            | า                        |            |                     | Yes       | No        | Yes                            | No         | Yes        | No     |  |  |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Can Name of Interested person   Can Name of Int   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Can Name of Interested person   Can Name of Int   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Can Name of Interested person   Can Name of Int   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Can Name of Interested person   Can Name of Int   |             |  |             |                 |                          |            |                     |           |           |                                |            |            |        |  |  |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Can Name of Interested person   Can Name of Int   |             |  |             | 1               |                          |            |                     |           |           |                                |            |            |        |  |  |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes" on Form 990, Part IV, line 27.   Complete if the organization answered "Yes   | <del></del> |  |             |                 |                          | <b>.</b> . |                     |           |           |                                |            |            |        |  |  |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (a) Name of interested person (b) Relationship between interested person and the organization  (c) A mount of grant or type of assistance  (1) Shoshana Milgram Knapp  Parent of officer Rachel Knapp  Parent of officer Rachel Knapp  5,500   |             |  |             |                 |                          |            | Da                  |           |           |                                |            |            |        |  |  |
| (a) Name of interested person(b)Relationship between interested person<br>and the organization(c)A mount of grant or type of assistance(1) Shoshana Milgram KnappParent of officer Rachel Knapp5,500(2) Shoshana Milgram KnappParent of officer Rachel Knapp500  | Part II     |  |             |                 |                          |            |                     | /, line 2 | 27.       |                                |            |            |        |  |  |
| (1) Shoshana Milgram Knapp       Parent of officer Rachel Knapp       5,500         (2) Shoshana Milgram Knapp       Parent of officer Rachel Knapp       500  |             | -  |             |                 | <b>(b)</b> Relationsh    | np betwe   | een interested per  |           |           | nount of g                     | rant or ty | pe of assı | stance |  |  |
| (2) Shoshana Milgram Knapp Parent of officer Rachel Knapp 500  |             |  |             |                 |                          |            |                     |           |           |                                |            | 5,500      |        |  |  |
| (3) Robert Mayhew Officer of Anthem Fnd Related Org 500  |             |  |             |                 |                          |            |                     |           |           |                                |            | •          |        |  |  |
| · · · · · · · · · · · · · · · · · · ·  | (3) Robe    | rt Mayhew  | _           | 01              | fficer of Anthe          | m Fnd I    | Related Org         |           |           |                                |            |            | 500    |  |  |

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person                     | (b) Relationship<br>between interested<br>person and the | (c) A mount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |  |
|---|--|----------------------------|--------------------------------|---|----|--|
| 1) Debi Ghate<br>2) Yaron Brook<br>3) Onkar Ghate | organization   |                            |                                | Yes                                     | No |  |
| (1) Debi Ghate                                    | Ofcr - Anthem  |                            |                                |   | No |  |
| (2) Yaron Brook                                   | Ofcr - Anthem  |                            |                                |   | No |  |
| (3) Onkar Ghate                                   | Spouse of Ofcr   |                            | Employee of Organization       |   | No |  |
| (4) Debi Ghate                                    | Spouse of Ofcr   |                            | Employee of Organization       |   | No |  |
| (5) Niv Brook                                     | Child of Pres  |                            |                                |   | No |  |
|   |  |                            |                                |   |    |  |

#### **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

| Identifier | Return Reference | Explanation  |
|------------|------------------|--|
|            |                  | Schedule L Part IV Line (4)Yaron Brook is an officer of Anthem Foundation Schedule L Part IV Line (5)Debi Ghate is an officer of Anthem Foundation |

Schedule L (Form 990 or 990-EZ) 2011

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#### SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**NonCash Contributions** 

Name of the organization The Ayn Rand Institute The Center for **Employer identification number** 

|     | dvancement of Objectivism                                      |                                  |  |  | 22-2570926                               |        |     |    |
|-----|--|----------------------------------|--|--|--|--------|-----|----|
| Pa  | rt I Types of Property   |                                  |  |  |  |        |     |    |
|     |  | (a)<br>Check<br>If<br>applicable | (b)<br>Number of Contributions<br>or items contributed | (c) Contribution amounts reported on Form 990, Part VIII, line | <b>(d</b><br>Method of d<br>contribution | etermı | _   |    |
| 1   | Art—Works of art   | Х                                | 1  | 3,000  | Auction Price                            |        |     |    |
| 2   | Art—Historical treasures .                                     |                                  |  |  |  |        |     |    |
| 3   | Art—Fractional interests                                       |                                  |  |  |  |        |     |    |
| 4   | Books and publications   | Х                                |  | 6,146  | Donor Declared                           |        |     |    |
| 5   | Clothing and household goods                                   |                                  |  |  |  |        |     |    |
| 6   | Cars and other vehicles  | Х                                | 2  | 900  | Selling Price                            |        |     |    |
| 7   | Boats and planes   |                                  |  |  |  |        |     |    |
| 8   | Intellectual property  |                                  |  |  |  |        |     |    |
| 9   | Securities—Publicly traded .                                   | Х                                | 16   | 156,180  | FMV                                      |        |     |    |
| 10  | Securities—Closely held stock $$ .                             |                                  |  |  |  |        |     |    |
| 11  | Securities—Partnership, LLC, or trust interests                |                                  |  |  |  |        |     |    |
| 12  | Securities—Miscellaneous                                       |                                  |  |  |  |        |     |    |
| 13  | Qualified conservation contribution—Historic structures        |                                  |  |  |  |        |     |    |
| 14  | Qualified conservation contribution—Other                      |                                  |  |  |  |        |     |    |
| 15  | Real estate—Residential .                                      | Х                                | 3  | 19,750   | FMV                                      |        |     |    |
| 16  | Real estate—Commercial   |                                  |  |  |  |        |     |    |
| 17  | Real estate—Other  |                                  |  |  |  |        |     |    |
| 18  | Collectibles   | Х                                | 1  | 2,100  | Auction Price                            |        |     |    |
| 19  | Food inventory   | Х                                | 1  | 1,400  | Auction Price                            |        |     |    |
| 20  | Drugs and medical supplies .                                   |                                  |  |  |  |        |     |    |
| 21  | Taxidermy  |                                  |  |  |  |        |     |    |
| 22  | Historical artifacts   |                                  |  |  |  |        |     |    |
|     | Scientific specimens   |                                  |  |  |  |        |     |    |
| 24  | Archeological artifacts  |                                  |  |  |  |        |     |    |
|     | Computer   | V                                |  | 1 170  | A  |        |     |    |
|     | Other ► ( Hardwa )   | X                                | 1  | 1,1/9  | Auction Price                            |        |     |    |
|     | Other ► ()   |                                  |  |  |  |        |     |    |
|     | O ther ► ()  |                                  |  |  |  |        |     |    |
|     | Other ► ()   |                                  |  |  |  |        |     |    |
| 29  | Number of Forms 8283 received for which the organization compl |                                  |  |  | 29                                       |        |     | 1  |
|     | ion miles the organization comp.                               |                                  | 2203/1 4/1211/201100/1011                              | iomougoment  | •  |        | Yes | No |
| 30a | During the year, did the organiza                              | ition receiv                     | e by contribution any prope                            | erty reported in Part I, lines                                 | 1-28 that it                             |        |     |    |
|     | must hold for at least three year                              |                                  |  |  |  |        |     |    |
|     | for exempt purposes for the enti                               |                                  |  |  |  | 30a    |     | No |
| b   | If "Yes," describe the arrangeme                               |                                  |  |  |  |        |     |    |
| 31  | Does the organization have a gif                               |                                  |  | review of any non-standard                                     | contributions?                           | 31     | Yes |    |
| 32a | Does the organization hire or us                               | e third part                     | ies or related organizations                           | to solicit, process, or sell i                                 | non-cash                                 |        |     |    |
|     | contributions?   |                                  |  |  |  | 32a    | Yes |    |
| h   | If "Yes," describe in Part II                                  |                                  |  |  |  | 32a    | 163 |    |
| 33  | If the organization did not report                             | reveniles i                      | n column (c) for a type of n                           | roperty for which column (a                                    | ) is checked                             |        |     |    |
|     | describe in Part II  | C T CHUES I                      | columni (c) for a cype of p                            | . opercy for willen column (a                                  | , is checked,                            |        |     |    |

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

| Identifier                                     | Return Reference | Explanation   |
|--|------------------|---|
| Part I, Line 32, Hire and Use of Third Parties |                  | The Institute received net proceeds from a donated vehicle that was sold by a third party organization that is in the business of selling vehicles donated to charity |

Schedule M (Form 990) 2011

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OMB No 1545-0047

2011

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### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Supplemental Information to Form 990 or 990-EZ

Name of the organization The Ayn Rand Institute The Center for The Advancement of Objectivism Employer identification number

22-2570926

| ldentifier                        | Return<br>Reference  | Explanation  |
|-----------------------------------|--|--|
| Form 990,<br>Part VI,<br>Line 19  | Form 990, Part<br>VI, Line 19 Other<br>Organization<br>Documents<br>Publicly Available                                   | Form 990, governing documents, policies and financial statements are provided upon request   |
| Form 990,<br>Part VI,<br>Line 12c | Form 990, Part<br>VI, Line 12c<br>Explanation of<br>Monitoring and<br>Enforcement of<br>Conflicts                        | Each officer & director annually signs an acknowledgment stating that they have read, understand, and agree to comply with the conflict of interest policy. Governance committee has a review procedure for business dealings among board members and officers.  |
| Form 990,<br>Part VI,<br>Line 11  | Form 990, Part<br>VI, Line 11 Form<br>990 Review<br>Process  | An electronic copy of the 990 is provided to each member of the board before it is filed with the Internal Revenue Service. The Corporate secretary, corporate treasurer, and the president/executive director review the tax returns.   |
| Form 990,<br>Part VI,<br>Line 2   | Form 990, Part<br>VI, Line 2<br>Description of<br>Business or<br>Family<br>Relationship of<br>Officers,<br>Directors, Et | Onkar Ghate and Debi Ghate (both officers) are married   |
| Form 990,<br>Part III, Line<br>4d | Form 990, Part III,<br>Line 4d Other<br>Program<br>Services<br>Description   | OTHER PROGRAM SERVICES 4 Other The Ayn Rand Archives hired a new archivist in January 2012, our previous archivist is transitioning to the role of curator. One major public outreach event was an exhibit celebrating the publication anniversaries of 2 of Ayn Rands major works, the non-fiction essay anthology. For the New Intellectual and the novel We the Living, at Chapman University. The exhibit ran for over 5 months and included 2 weekends of guided tours and film screenings. Additional developments include an enhanced Archives reading room, a new office exhibit designed to flow around a recently installed portrait bust of Ayn Rand, and an educational luncheon presented during our summer conference. In addition, the Archives acquired a set of historic chairs owned by Ayn Rand, conducted 14 oral history interviews on the Objectivist movement (yielding approximately 28 hours of taped interviews), and hosted 4 visiting researchers who examined materials from the Archives growing holdings. The Ayn Rand Bookstore (aynrandbookstore com) continued to publish and sell hundreds of books and recordings on Objectivism and related topics, many of which are not available elsewhere. The new web-based version, the Ayn Rand Institute E-Store, was developed and launched late in the year, providing such content in electronic form for downloadable purchase. |

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DLN: 93493045026273

OMB No 1545-0047

**SCHEDULE R** (Form 990)

Department of the Treasury

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Open to Public

| Internal Revenue Service                                 | pe l   |                                |   |                                   |                                    | In   | spection                               |  |  |
|--|--|--------------------------------|---|-----------------------------------|------------------------------------|--|--|--|--|
| Name of the org<br>The Ayn Rand Insti<br>The Advancement | tute The Center for  |                                |   |                                   |                                    | Employer identification number 22-2570926  |  |  |  |
| Part I   | dentification of Disregarded Entities (Co                  | mplete if the organizatio      | n answered "Yes"                                    | on Form 990, P                    | art IV, line 33.)                  |  |  |  |  |
|  | <b>(a)</b><br>Name, address, and EIN of disregarded entity | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Total income               | <b>(e)</b><br>End-of-year assets   | <b>(f)</b><br>Direct controlling<br>entity |  |  |  |
|  |  |                                |   |                                   |                                    |  |  |  |  |
|  |  |                                |   |                                   |                                    |  |  |  |  |
|  |  |                                |   |                                   |                                    |  |  |  |  |
|  | dentification of Related Tax-Exempt Organizations during   |                                | f the organization                                  | answered "Yes"                    | ' on Form 990, P                   | Part IV, line 34 becau                     | se it had one                          |  |  |
| Nar  | (a)<br>me, address, and EIN of related organization        | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state                        | <b>(d)</b><br>Exempt Code section | <b>(e)</b><br>Public charity statu | (f) Us Direct controlling                  | (g)<br>Section 512(b)(13<br>controlled |  |  |

| (a)<br>Name, address, and EIN of related organization                 | (b)<br>Primary activity  | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Exempt Code section | (e) Public charity status (if section 501(c)(3)) | <b>(f)</b> Direct controlling entity |     | <b>3)</b><br>12(b)(13)<br>rolled<br>ization |  |  |  |  |  |
|---|--|---|----------------------------|--|--------------------------------------|-----|---|--|--|--|--|--|
|   |  |   |                            |  |                                      | Yes | No  |  |  |  |  |  |
| (1) Anthem Foundation for Objectivist Schola                          |  |   |                            |  |                                      |     |   |  |  |  |  |  |
| 2121 Alton Pkwy Ste 225   | Education Grants   | CA  | 501(C)(3)                  | Line 11A, I                                      | N/A                                  | Yes |   |  |  |  |  |  |
| Irvine, CA 92606<br>91-2145352  |  |   |                            |  |                                      |     |   |  |  |  |  |  |
|   |  |   |                            |  |                                      |     |   |  |  |  |  |  |
|   |  |   |                            |  |                                      |     |   |  |  |  |  |  |
|   |  |   |                            |  |                                      |     |   |  |  |  |  |  |
|   |  |   |                            |  |                                      |     |   |  |  |  |  |  |
|   |  |   |                            |  |                                      |     |   |  |  |  |  |  |
|   |  |   |                            |  |                                      |     |   |  |  |  |  |  |
|   |  |   |                            |  |                                      |     |   |  |  |  |  |  |
| For Privacy Act and Paperwork Reduction Act Notice, see the Instructi | or Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.  Cat No 50135Y  Schedule R (Form 990) 2011 |   |                            |  |                                      |     |   |  |  |  |  |  |

| Part III | Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, | Part IV, | line 34 |
|----------|--|----------|---------|
|          | because it had one or more related organizations treated as a partnership during the tax year.)                            |          |         |

| <b>(a)</b><br>ddress, and EIN<br>of<br>organization | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | , | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | <b>(f)</b><br>Share of total<br>Income | (g)<br>Share of end-of-<br>year<br>assets | (h<br>Disprop<br>allocat | rtionate<br>ions? | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | <b>(j</b><br>Gener<br>mana<br>partr | al or<br>ging<br>ner? | <b>(k)</b><br>Percentage<br>ownership |
|---|--------------------------------|---|---|--|--|---|--------------------------|-------------------|---|-------------------------------------|-----------------------|---------------------------------------|
|   |                                |   |   |  |  |   | Yes                      | No                |   | Yes                                 | No                    |                                       |
|   |                                |   |   |  |  |   |                          |                   |   |                                     |                       |                                       |
|   |                                |   |   |  |  |   |                          |                   |   |                                     |                       |                                       |
|   |                                |   |   |  |  |   |                          |                   |   |                                     |                       |                                       |
|   |                                |   |   |  |  |   |                          |                   |   |                                     |                       |                                       |
|   |                                |   |   |  |  |   |                          |                   |   |                                     |                       |                                       |
|   |                                |   |   |  |  |   |                          |                   |   |                                     |                       |                                       |
|   |                                |   |   |  |  |   |                          |                   |   |                                     |                       |                                       |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN of related organization | <b>(b)</b><br>Primary activity | <b>(c)</b> Legal domicile (state or foreign country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>Income | (g)<br>Share of<br>end-of-year<br>assets | <b>(h)</b><br>Percentage<br>ownership |
|---|--------------------------------|--|-------------------------------------|--|---------------------------------|--|---------------------------------------|
|   |                                |  |                                     |  |                                 |  |                                       |
|   |                                |  |                                     |  |                                 |  |                                       |
|   |                                |  |                                     |  |                                 |  |                                       |
|   |                                |  |                                     |  |                                 |  |                                       |
|   |                                |  |                                     |  |                                 |  |                                       |
|   |                                |  |                                     |  |                                 |  |                                       |
|   |                                |  |                                     |  |                                 |  |                                       |

| Per          | . V     | ransactions with Related Organizations (Complete if the organization answered res                             | on Form 990, Par                       | 11V, IIIIE 34, 33, 3   | 5A, 01 36.)                           |          |  |
|--------------|---------|---|--|------------------------|---------------------------------------|----------|--|
|              | lote.   | Complete line 1 if any entity is listed in Parts II, III or IV  |  |                        |                                       | Yes      | No   |
| <b>1</b> Dur | ing th  | e tax year, did the orgranization engage in any of the following transactions with one or more related organi | ızatıons lısted ın Part                | s II-IV?               |                                       |          |  |
| a i          | Receij  | ot of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity                          |  |                        | 1a                                    | Yes      |  |
| b (          | Gıft, g | rant, or capital contribution to related organization(s)  |  |                        | 1b                                    |          | No   |
| <b>c</b> (   | Gıft, g | rant, or capital contribution from related organization(s)  |  |                        | <b>1</b> c                            |          | No   |
| <b>d</b> l   | _oans   | or loan guarantees to or for related organization(s)  |  |                        | 1d                                    |          | No   |
| <b>e</b> l   | _oans   | or loan guarantees by related organization(s)   |  |                        | 1e                                    | Yes      |  |
| f 9          | م مادة  | f assets to related organization(s)   |  |                        | 1f                                    | Yes      | <del>                                     </del> |
|              |         | ase of assets from related organization(s)  |  |                        | 1g                                    | 1.03     | No   |
|              |         | nge of assets with related organization(s)  |  |                        | 1h                                    | $\vdash$ | No   |
|              |         | of facilities, equipment, or other assets to related organization(s)  |  |                        | 1i                                    | +        | No   |
|              |         |   |  |                        | <u> </u>                              | <u> </u> |  |
| j L          | .ease   | of facilities, equipment, or other assets from related organization(s)  |  |                        | 1j                                    | Yes      |  |
| k i          | erfor   | mance of services or membership or fundraising solicitations for related organization(s)                      |  |                        | 1k                                    | Yes      |  |
| I P          | erforr  | nance of services or membership or fundraising solicitations by related organization(s)                       |  |                        | 11                                    |          | No   |
| m S          | Sharın  | g of facilities, equipment, mailing lists, or other assets with related organization(s)                       |  |                        | 1m                                    | Yes      |  |
| n S          | Sharır  | g of paid employees with related organization(s)  |  |                        | 1n                                    | Yes      | <u> </u>   |
| o i          | Reimb   | ursement paid to related organization(s) for expenses   |  |                        | 10                                    | Yes      | <del>                                     </del> |
| p i          | Reimb   | ursement paid by related organization(s) for expenses   |  |                        | 1р                                    | Yes      |  |
| <b>a</b> (   | Other   | transfer of cash or property to related organization(s)   |  |                        | 1q                                    | Yes      | <u> </u>   |
|              |         | transfer of cash or property from related organization(s)   |  |                        | 1r                                    | Yes      |  |
|              |         |   |  |                        |                                       |          |  |
| <b>2</b> I   | f the a | inswer to any of the above is "Yes," see the instructions for information on who must complete this line, inc | cluding covered relati                 | onships and transact   | ion thresholds                        |          |  |
|              |         | (a)<br>Name of other organization   | <b>(b)</b><br>Transaction<br>type(a-r) | (c)<br>Amount involved | (d)<br>Method of determin<br>involved |          | ount   |
|              | Additio | nal Data Table  |  |                        |                                       |          |  |
| (2)          |         |   |  |                        |                                       |          |  |
| (3)          |         |   |  |                        |                                       |          |  |
|              |         |   |  |                        |                                       |          |  |
| (4)          |         |   |  |                        |                                       |          |  |
| (5)          |         |   |  |                        |                                       |          |  |
| (6)          |         |   |  |                        |                                       |          |  |
| \J,          |         |   | 1                                      | I                      | I                                     |          |  |

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| (a)<br>Name, address, and EIN of<br>entity | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d) Predominant income(related, unrelated, excluded from tax under sections 512- 514) | (e) Are all partners section 501(c)(3) organizations? |    | <b>(f)</b><br>Share of<br>total income | <b>(g)</b><br>Share of<br>end-of-year<br>assets | (h)<br>Disproprtionate allocations? |    | (i) (j) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) |     | eral or<br>agıng |   |
|--|--------------------------------|---|---|---|----|--|---|-------------------------------------|----|---|-----|------------------|---|
|  |                                |   | 311/  | Yes   | No |  |   | Yes                                 | No |   | Yes | No               | ĺ |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     | <u> </u>         |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |
|  |                                |   |   |   |    |  |   |                                     |    |   |     |                  |   |

Schedule R (Form 990) 2011

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

**Software ID:** 11000144

**Software Version:** 2011v1.5

**EIN:** 22-2570926

Name: The Ayn Rand Institute The Center for

The Advancement of Objectivism

#### Form 990, Schedule R, Part V - Transactions With Related Organizations

|     | (a)<br>Name of other organization         | <b>(b)</b><br>Transaction<br>type(a-r) | (c)<br>A mount<br>Involved<br>(\$) | (d)<br>Method of determining<br>amount involved |
|-----|---|--|------------------------------------|---|
| (1) | Anthem Foundation for Objectivist Schola  | r                                      | 500                                |   |
| (2) | Anthem Foundation for Objectivist Schola  | q                                      | 12,688                             |   |
| (3) | Anthem Foundation for Objectivist Schola  | р                                      | 11,212                             |   |
| (4) | Anthem Foundation for Objectivist Schola  | 0                                      | 1,301                              |   |
| (5) | Anthem Foundation for Objectivist Schola  | k                                      | 55,205                             |   |
| (6) | Anthem Foundation for Objectivist Schola  | f                                      | 2,926                              |   |
| (7) | Anthem Foundation for Objectivist Schola  | е                                      | 100,000                            |   |
| (8) | Anthem Foundation for O bjectivist Schola | a                                      | 2,200                              |   |