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Form **990** 

Department of the Treasury Internal Revenue Service Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

Open to Public Inspection

The organization may have to use a copy of this return to satisfy state reporting requirements

calendar year, or tax year beginning 01-01-2011 and ending 12-31-2011 A For the 2011 D Employer identification number **B** Check if applicable UNIVERSITY CITY SCIENCE CENTER Address change 23-1645908 E Telephone number Doing Business As Name change (215)966-6000 ☐ Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite **G** Gross receipts \$ 18,928,798 3711 MARKET STREET 8TH FLOOR Terminated City or town, state or country, and ZIP + 4 PHILADELPHIA, PA 19104 Amended return Application pending Name and address of principal officer Is this a group return for STEPHEN TANG Yes 
 No affiliates? 3711 MARKET STREET SUITE 800 PHILADELPHIA.PA 19104 H(b) Are all affiliates included? □ Yes □ No If "No." attach a list (see instructions) **✓** 501(c)(3) **√** 501(c) ( ) **◄** (insert no ) ☐ 4947(a)(1) or ☐ 527 Group exemption number Website: ► WWW.SCIENCECENTER.ORG K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ► M State of legal domicile PA L Year of formation 1963 Part I Summarv Briefly describe the organization's mission or most significant activities TO ACCELERATE TECHNOLOGY COMMERCIALIZATION IN THE GREATER PHILADELPHIA REGION Activities & Governance Check this box 📭 if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . . . 26 25 Number of independent voting members of the governing body (Part VI, line 1b) . 4 5 Total number of individuals employed in calendar year 2011 (Part V, line 2a) . 5 50 6 Total number of volunteers (estimate if necessary) . . . . 6 0 0 7a Total unrelated business revenue from Part VIII, column (C), line 12 . 7a  ${f b}$  Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 3,080,596 1,958,828 8 Contributions and grants (Part VIII, line 1h) . 9 Program service revenue (Part VIII, line 2g) . 16,255,911 16,885,986 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 220,090 83,984 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 0 0 11 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 19,556,597 18,928,798 490,298 436,306 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 3,809,669 3,897,364 **Expenses** Professional fundraising fees (Part IX, column (A), line 11e) . . . 0 0 16a Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright 495,281$ b 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . 18,692,650 17,321,731 22,992,617 21,655,401 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) -3,436,020 19 Revenue less expenses Subtract line 18 from line 12 . . . -2,726,603 d Balances **Beginning of Current End of Year** Year 20 Total assets (Part X, line 16) . . . . 97,999,897 93,190,692 21 Total liabilities (Part X, line 26) . . . . . . 79,911,667 78,871,794 22 Net assets or fund balances Subtract line 21 from line 20 18,088,230 14,318,898 Signature Block Under penalties of perjury, I declare that I have examined this return, including acco

Under penalties of perjury, I declare that I have examined this return, including acco knowledge and belief, it is true, correct, and complete. Declaration of preparer (other knowledge.

	*****	
Sign	Signature of officer	
Here	STEPHEN TANG PRESIDENT	
	Type or print name and title	
Paid .	Preparer's signature Steven Glueck	Date
Preparer's Use Only	Firm's name (or yours EISNERAMPER LLP self-employed),	
OGC OINY	address, and ZIP + 4 To 101 West Avenue	
	Jenkıntown, PA 19046	

May the IRS discuss this return with the preparer shown above? (see instruction

Pa	it IIII Sta	tement of	Program S	ervice Accomp	lishments				
				response to any qu		tIII		<del>.</del>	
1	Briefly des	cribe the org	anızatıon's mıs	sion					
THE	REBY PROM	OTING INNO	OVATOR AND		BASED ECONOM	IIC DEVELOPME	NT, COLLABOR	GY INNOVATIONS, ATION AND EDUCA Y	
	***************************************		NO KEDEVEE	51112NT 51 1112 5	JOILING GLIVIE	1	11 2110111 011	•	
2		anızatıon und erm 990 or 99		nıfıcant program se	ervices during the	year which were n		▽ Yes ┌ No	
	If "Yes," de	scribe these	new services o	on Schedule O					
3	services?			, or make significan	-	it conducts, any p		┌ Yes ┌ No	
	If "Yes," de	scribe these	changes on Sc	hedule O					
4	expenses	Section 501(	c)(3) and 501	ervice accomplishm (c)(4) organizations ital expenses, and	s and section 494	7(a)(1) trusts are	required to repo		
4a	(Code		) (Expenses \$	1,679,856	including grants of :	<b>\$</b>	) (Revenue \$	1,124,301 )	
	INCUBATOR	SEE DETAIL SC	HEDULE O NARRA	TIVE					
4b	(Code		) (Expenses \$	775,630	including grants of	\$ 54.20	00 ) (Revenue \$	25,075 )	
7.0	•	ND COMMUNITY		DETAIL SCHEDULE O N		, s.,	γ ( φ	25,0.0 ,	
4c	(Code		) (Expenses \$	14,725,121	including grants of	\$	) (Revenue \$	15,710,710 )	
	OWNED REA	L ESTATE SEE I	DETAIL SCHEDULE	O NARRATIVE					
	(Code		) (Expenses \$	810,500	including grants of	\$ 382,10	06 ) (Revenue \$	25,900 )	
	SCIENCE AN	D TECHNOLOGY							
4d	Other pro	gram service	s (Describe in	Schedule O )					
	(Expense:	_	810,500	including grants o	of\$	382,106 )(Reven	ue \$	25,900)	
4e	Total proc	ram service o	expenses <b>!</b> -\$	17 991 10	7				

Part TV	Checklist o	f Require	d Schedules
4.11.7	CHECKHISE	ı Keuulle	u Scheuules

			V	NI-
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"	1	<b>Yes</b> Yes	No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	100	No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line $2$	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

# Form 990 (2011) Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V .					
					Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable					
		1a	44			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
_						
	Did the organization comply with backup withholding rules for reportable payments to gaming (gambling) winnings to prize winners?	venc	iors and reportable	1c		
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax					
	Statements filed for the calendar year ending with or within the year covered by this return	2a	50			
	If at least one is reported on line 2a, did the organization file all required federal emplo					
				2b	Yes	
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file	(see	instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during			За		No
	year?			3b		110
	At any time during the calendar year, did the organization have an interest in, or a sig					
	over, a financial account in a foreign country (such as a bank account or securities	,		4-		
	account)?	•	•	4a		No
	If "Yes," enter the name of the foreign country		15 10			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank	k and	a Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during	g the	tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited ta	_	•	5b		No
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			20		
-		•		5c		
	Does the organization have annual gross receipts that are normally greater than \$100			6a		Νo
	organization solicit any contributions that were not tax deductible? If "Yes," did the organization include with every solicitation an express statement tha					
	were not tax deductible?			6b		
,	Organizations that may receive deductible contributions under section 170(c).					
	Did the organization receive a payment in excess of \$75 made partly as a contribution		d partly for goods and	7a		Νo
	services provided to the payor?		٠	76		
	If "Yes," did the organization notify the donor of the value of the goods or services pro Did the organization sell, exchange, or otherwise dispose of tangible personal propert			7b		
	file Form 8282?		· · · · · · ·	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
_	Dalah ang		- 1 h & +			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a pe contract?	erson •	ar benefit	7e		Νo
	Did the organization, during the year, pay premiums, directly or indirectly, on a person	nal b	enefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization	ganız	ation file Form 8899 as			
	required?			7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, Form 1098-C?	, did 1	the organization file a	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supp	port i	ng organizations. Dıd			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization business holdings at any time during the year?					
		•		8		
	Sponsoring organizations maintaining donor advised funds.					
	Did the organization make any taxable distributions under section 4966?			9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?  Section 501(c)(7) organizations. Enter	•		9b		
	Section 501(c)(7) organizations. Enter  Initiation fees and capital contributions included on Part VIII, line 12	10a				
		10a 10b				
	facilities					
1	Section 501(c)(12) organizations. Enter					
а	Gross income from members or shareholders	11a				
	Gross income from other sources (Do not net amounts due or paid to other	116				
	sources against amounts due or received from them )	11b				
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990	ın lı	eu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the	12b				
	year Section 501(c)(29) qualified nonprofit health insurance issuers.					
	Is the organization licensed to issue qualified health plans in more than one state?					
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they a					
	qualified health plans, the amount of reserves required by each state, and the amount allocated to each state	t of re	serves the organization	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by					
	the states in which the organization is licensed to issue qualified health plans	13b				
С	Enter the aggregate amount of reserves on hand	13c				
.4a	Did the organization receive any payments for indoor tanning services during the tax		·	14a		No
	If "Voc " has it filed a Form 720 to report these nayments? If "No " provide an explanat			1/h		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . . . . . . . . . . . .

Se	ection A. Governing Body and Management				
		-		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax				
14	year	26			
b	Enter the number of voting members included in line 1a, above, who are independent	25			
2	Did any officer, director, trustee, or key employee have a family relationship or a business other officer, director, trustee, or key employee?		2		No
3	Did the organization delegate control over management duties customarily performed by a supervision of officers, directors or trustees, or key employees to a management company	r under the direct	3		No
4	Did the organization make any significant changes to its governing documents since the p filed?	•	4		No
5	Did the organization become aware during the year of a significant diversion of the organiz	ation's assets?	5		No
6	Did the organization have members or stockholders?	•	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to				
	more members of the governing body?		7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) or persons other than the governing body?	nembers, stockholders,	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions upwar by the following	ndertaken during the			
а	The governing body?		8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	[	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who conganization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		No
	ection B. Policies (This Section B requests information about policies not requ	red by the Internal	•		
Re	venue Code.)				
		ſ		Yes	No
	Did the organization have local chapters, branches, or affiliates?		10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities affiliates, and branches to ensure their operations are consistent with the organization's epurposes?		10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its gov the form?	erning body before filing	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 9	90			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually inte	ests that could give			
	rise to conflicts?		12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the p in Schedule O how this was done	olicy? If "Yes," describe	12c	Yes	
13	Did the organization have a written whistleblower policy?		13	Yes	
14	Did the organization have a written document retention and destruction policy?		14	Yes	
15	Did the process for determining compensation of the following persons include a review ar independent persons, comparability data, and contemporaneous substantiation of the deli				
а	The organization's CEO, Executive Director, or top management official		15a	Yes	
b	Other officers or key employees of the organization		15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or sim	ılar arrangement wıth a	16a	Yes	
h	taxable entity during the year?	to evaluate its	_04	, 03	
	participation in joint venture arrangements under applicable federal tax law, and take step organization's exempt status with respect to such arrangements?	s to safeguard the	16b	Yes	
Se	ection C. Disclosure				
17	List the States with which a copy of this Form 990 is required to be filed▶PA				
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 99	0, and 990-T (501(c)			

- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply ☐ O wn website ☐ A nother's website ☑ U pon request
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of
- interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 UNIVERSITY CITY SCIENCE CENTER 3711 MARKET STREET SUITE 800 PHILADELPHIA, PA 19104 (215)966-6000

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

♣ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A)  Name and Title	(B) Average hours per week (describe hours	Position more unless	on (details	C) o no n one son er ar	t che e box is bo nd a tee)	eck K, oth	I	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		,	organizations
See Additional Data Table										
										_

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (describe hours	unles an	on (d e tha	n on son er a	e bo ıs b nd a	x, oth		Rep comp fro organiz	(D) ortable ensation m the zation (W- 9-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-		(F) Estimated amount of other compensation from the organization and		
		for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC		organiza		
See /	Addıtıonal Data Table						<del>                                     </del>								
												1			
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												+			
												+			
1b	Sub-Total		<u> </u>	<del></del>	<u> </u>			<u> </u>	<u> </u>						
С	Total from continuation sheets							<b>F</b>							
d	Total (add lines 1b and 1c) .							<b>&gt;</b>		1,308,323	527,2	24		288,037	
2	Total number of individuals (incl \$100,000 of reportable compen					ted	above	) who	o receive	ed more tha	ın				
													Yes	No	
3	Did the organization list any <b>for</b> on line 1a? <i>If</i> "Yes," complete Sch				-				or highes	•	ated employee	3		No	
4	For any individual listed on line organization and related organization and related organizations.														
5	Did any person listed on line 1a	receive or accru	ie comi	• pensa	• atıon	• ı fror	m any	• unre	lated ord	anızatıon d	or individual for	4	Yes		
	services rendered to the organiz										•	5		No	
	ection B. Independent Con														
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	the organizatio													
	Nar	(A) ne and business ad	dress							Desc	(B) ription of services		(C Comper		
919 (	ONER FOX ASSOCIATES GLENBROOK AVENUE I MAWR, PA 19010									CONSTRUCT				950,767	
ABM PO B	MID-ATLANTIC INC OX 6626 ADLEPHIA, PA 19178									JANITORIAL	SERVICES			844,881	
AP C	ONSTRUCTION S BLACKHORSE PIKE KWOOD, NJ 08012									CONSTRUCT	ION			422,294	
ALLIE PO B	D BARTON OX 828854 ADELPHIA, PA 19182									SECURITY S	ERVICES			301,959	
BANC	CROFT CONST CO GRANT AVE									CONSTRUCT	ION			165,436	

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization  $\blacktriangleright$ 7

Form 99								Page <b>9</b>
Part V	<u>/III</u>	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or
22	1a	Federated cam	paigns 1a					514
Contributions, gifts, grants and other similar amounts	ь	•	es 1b					
£.g	c	Fundraising eve	ents <b>1c</b>					
#¥s	d	Related organiz	zations 1d					
% E	e	Government grants	s (contributions) <b>1e</b>	1,287,555				
ਨੂੰ ਸੂਲ	f		ons, gifts, grants, and <b>1f</b>	671,273				j j
ê Ee	g	sımılar amounts no Noncash contri	butions included in					
Ę ģ		lines 1a-1f\$_						
<u>ठ</u> ह	h	Total. Add lines	s 1a-1f	🟲	1,958,828			
n)				Business Code				
inua	2a	RENTAL INCOME F PURPOSE PROPER		532000	16,379,535	16,379,535		
Fe Se	b	INCUBATOR OPERA	ATIONS	541900	1,124,301	1,124,301		
<u>9</u> 2	c	SCIENCE & TECHN	OLOGY	541900	25,900	25,900		
Z.	d	BUSINESS & COMM	1UNITY NETWORK	541900	25,075	25,075		
Program Serwce Revenue	е	EQUITY IN NET EAR JOINT VENTURES	RNINGS (LOSS) OF	531390	-668,825	-668,825		
ୁଆର	f		am service revenue					
Ě	g	Total. Add lines	[s 2a – 2f		16,885,986			
	3		ome (including dividence		10,000,500			
			ar amounts)	· · · · · · · · · · · · · · · · · · ·	95,212			95,212
	4		tment of tax-exempt bond p	<b>-</b>	0			
	5	Royalties			0			
	6a	Gross rents	(ı) Real	(II) Personal				
	ь	Less rental						
	<sub>c</sub>	expenses Rental income						
	ď	or (loss)	me or (loss)					
	"	Net rental inco	(i) Securities	(II) Other				
	7a	Gross amount	-11,228	(,				
		from sales of assets other						
	ь	than inventory Less cost or						
		other basis and sales expenses						
	C	Gain or (loss)	-11,228		-11,228			-11,228
	d 8a	Gross income f	rom fundraising		-11,228			-11,226
Other Revenue		events (not inc \$	luding s reported on line 1c) de 18					
Ā	Ь	less director	a penses b					
₹	c		(loss) from fundraising e	events 🕨	o			
	9a	Gross income f See Part IV, lin	rom gaming activities le 19 a					
	ь		penses <b>b</b> [					
	C		loss) from gaming activ I	/ities►	0			
	10a	Gross sales of returns and allo						
	ь	=	oods sold <b>b</b>					
	С		(loss) from sales of inve		0			
	11a	Miscellaneous	s kevenue	Business Code				
	ь							
	°							
	d	All other reven	ue					
	e		s 11a-11d					
	12	Total revenue	See Instructions	. ▶	0			
	]				18,928,798	16,885,986		83,984

3

5

7

25

Form 990 (2011) Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 436,306 436,306 Grants and other assistance to individuals in the United States See Part IV, line 22 0 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 1,436,081 524,593 645,604 265,884 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 0 Other salaries and wages 1,865,428 1,464,214 401,214 Pension plan contributions (include section 401(k) and section 159,175 116,430 403(b) employer contributions) . . . . 42,745 213,052 157,672 55,380 Other employee benefits . . . . . 223,628 148,495 75,133 10 Fees for services (non-employees) 11 Management . . . . . 39,554 39,554 1,273 35,807 34,534 Legal . . . . . . . 10,000 109,500 Accounting . . . . . . . 119,500 229,397 Lobbying . . . . . . . . . . . . 229,397 Professional fundraising See Part IV, line 17 . . 0 Investment management fees . . . . . . 0 215,536 g Other . . . . . . . 199,152 16,384 89,175 Advertising and promotion . . . 143,473 54,298 12 Office expenses . . . . 496,484 318,344 13 178,140 83,906 53,226 30,680 14 Information technology . . . . 15 Royalties . . 0 6,753,334 16 6,259,227 494,107 36,020 6,645 29,375 17 Payments of travel or entertainment expenses for any federal, 18 state, or local public officials . . . . . 0 0 19 Conferences, conventions, and meetings . . . . 3,629,684 3,629,684 20 21 Payments to affiliates . . 22 Depreciation, depletion, and amortization . . . . 4,745,632 3,934,419 811,213 23 225,020 166,615 58,405 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) SECURITY 437,944 437,106 838

21,655,401

17,991,107

Total functional expenses. Add lines 1 through 24f

495,281

3,169,013

Part X **Balance Sheet** (A) (B) Beginning of year End of year 1 2,172,211 1 2,404,805 2 2 2,140,439 1,139,849 Savings and temporary cash investments . . . . . . . 0 ٥ 3 3 4 4 3,954,175 1,742,750 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 5 0 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 6 0 0 0 7 0 ٥ 8 143,612 9 155,631 Prepaid expenses and deferred charges . . . . 118.999.421 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a b 10b 41.260.888 78,707,348 10c Less accumulated depreciation . . . . . 77,738,533 4.464.954 11 4.550.100 11 12 Investments—other securities See Part IV, line 11 . . . . . . . . . 1.480.870 12 1,494,742 13 Investments—program-related See Part IV, line 11 . . 846.672 13 177.847 14 14 4.089.616 3.786.435 15 15 97.999.897 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 16 93, 190, 692 2.864.359 2.597.249 **17** 17 Accounts payable and accrued expenses . 18 18 0 8,167 0 19 19 0 0 20 20 0 0 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 22 72,322,038 23 72.277.629 23 Secured mortgages and notes payable to unrelated third parties . . . 24 24 Unsecured notes and loans payable to unrelated third parties . . . . 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 4,717,103 25 3,996,916 D . . . . . 79,911,667 78,871,794 26 **Total liabilities.** Add lines 17 through 25 . . . . 26 Organizations that follow SFAS 117, check here ▶ ▼ and complete lines 27 Balances through 29, and lines 33 and 34. 27 Unrestricted net assets . . . . 18,058,070 27 14,261,835 28 Temporarily restricted net assets . . . . . 30.160 28 57,063 or Fund 29 Permanently restricted net assets . . . . . 0 29 0 Organizations that do not follow SFAS 117, check here ▶ 

and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances . . . . . 18.088.230 33 14.318.898 34 Total liabilities and net assets/fund balances . . . . . 97.999.897 34 93.190.692

Ра	Check if Schedule O contains a response to any question in this Part XI			.√	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		18,9	928,798
2	Total expenses (must equal Part IX, column (A), line 25)	2			555,401
3	Revenue less expenses Subtract line 2 from line 1	3		-2,7	26,603
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		18,0	088,230
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-1,0	042,729
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		14,3	318,898
Par	t XII Financial Statements and Reporting			_	
	Check if Schedule O contains a response to any question in this Part XII	•	•		
		r		Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?	[	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both  Separate basis  Consolidated basis  Both consolidated and separated basis	sued			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the re audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b		

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DLN: 93493227018482

OMB No 1545-0047

Inspection

# **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

UNIVERSITY CITY SCIENCE CENTER

Department of the Treasury Internal Revenue Service

# Complete if the organization is a section 501(c)(3) organization or a section

**Public Charity Status and Public Support** 

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. **Employer identification number** 

Pai	+ T	Peac	on for De	blic Charity Sta	tue (All ord	nanization	must com	nlata thic i	23-1645		ions		
		_		Iblic Charity Sta te foundation becaus					<u> </u>	mstruct	10115		
1	. gaiii			ion of churches, or a									
2	<u>'</u>		•	d in <b>section 170(b)(</b> 1			-	,,(±)(\\).					
	<u>'</u>							n 170/h\/1	\( A \( :::\				
3	<u> </u>			perative hospital se	_					(4)(5)(			
4	ı			h organızatıon opera ıty, and state	ted in conjun	iction with a	hospital des	cribed in <b>se</b>	ction 170(b)	(1)(A)(I	III). Ente	rthe	
5	Γ			erated for the benefi		e or universi	ty owned or o	perated by	a governmei	ntal unit	describe	_ ed in	
	_			( <b>A)(iv).</b> (Complete P									
6	<u> </u>			local government o									
7	ı	describ	oed in	at normally receives ( <b>A)(vi)</b> (Complete P		al part of its	support from	a governm	ental unit or	from the	general	public	:
8	$\Gamma$	A comr	munity trust	: described in <b>sectio</b> i	n 170(b)(1)(	<b>A)(vi)</b> (Cor	nplete Part II	[ )					
9	굣	An orga	anızatıon th	at normally receives	(1) more th	an 331/3%	of its support	from contr	butions, me	mbership	fees, a	nd gro	SS
	receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of												
		•		oss investment inco	•	_							
				ganızatıon after June						,			
10	$\vdash$		•	ganized and operate	•			•	•				
11	,	Anorg	anızatıon or	ganızed and operate	d exclusively	for the ben	efit of, to perf	orm the fun	ctions of, or	to carry			
		the box		ly supported organiz ibes the type of supp <b>b</b> Type I	orting organ	ı <u>za</u> tıon and		s 11e throu	ıgh 11h		Type II		
e	Γ	other t	_	ox, I certify that the ion managers and ot	_		-				-		
f		check	this box	received a written d						III supp	porting c	rganız	ration,
g			August 1 / , . ng persons?	2006, has the organ	ization accep	oted any gift	or contributi	on from any	of the				
			• .	rectly or indirectly o	ontrols, eith	er alone or t	oaether with	persons de	scribed in (ii	)		Yes	No
				governing body of th						, 	11g(i)		
		•		er of a person descri		_					11g(ii)		<del>                                     </del>
				lled entity of a perso			ahove?				11g(iii)		$\vdash$
h				ng information about						l	9()		<u> </u>
••		1 10 114	circ ronovi	ng mormation about	the support	ca organizat							
S	(i) Name uppo ganız	e of	(ii) EIN	(iii)  Type of  organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	ion in ted in rning	(v) Did you not organizat col (i) of suppor	ion in your	(vi Is t organiza col (i) or in the l	he ition in ganized		A mo	<b>rii)</b> unt of port?
				instructions))	Yes	No	Yes	No	Yes	No			
											İ		
Total													

	(Complete only if yo	ou checked the	box on line 5,	7, or 8 of Part	I or if the organ	nization faile	ed to qualify
	under Part III. If th						
	ection A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	L <b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
2	grants ") Tax revenues levied for the						
_	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities		+				
3	furnished by a governmental unit to	,					
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included or	n					
	line 1 that exceeds 2% of the						
	amount shown on line 11, column (f)						
6	Public Support. Subtract line 5 from	1					
	line 4				1		
	ection B. Total Support						
Care	in)	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	<b>(d)</b> 2010	<b>(e)</b> 2011	( <b>f)</b> Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV ) Do not include gain or loss from the sale of capital assets						
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activit					12	
13	<b>First Five Years</b> If the Form 990 is check this box and <b>stop here</b>	for the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) or	rganızatıon, ▶□
	check this box and stop here						-,
S	ection C. Computation of Pu						
14	Public Support Percentage for 201	1 (line 6 column	(f) divided by line	11 column (f))		14	
15	Public Support Percentage for 201	0 Schedule A , Pa	rt II, line 14			15	
16a	<b>33 1/3% support test—2011.</b> If the				line 14 is 33 1/3%	% or more, ch	
h	and <b>stop here.</b> The organization qu <b>33 1/3% support test—2010.</b> If the				Saland line 15 ic	33 1/20% or n	nore check this
	box and <b>stop here.</b> The organizatio	_			oa, and inie 15 is	33 1/3/0 01 11	► T
17a	10%-facts-and-circumstances test						
	is 10% or more, and if the organization						
	in Part IV how the organization me organization	ets the facts and	a circumstances	test The organiz	cacion quannes as	a publicly St	ipported <b>F</b>
b	10%-facts-and-circumstances test						,
	15 is 10% or more, and if the orga						L.L. L.
	Explain in Part IV how the organization	ition meets the "f	acts and circums	tances" test I he	e organization qua	ilifies as a pu	blicly ▶
18	Private Foundation If the organization	tion did not check	a box on line 13	, 16a, 16b, 17a o	r 17b, check this	box and see	
	instructions						<b>▶</b> □

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	ction A. Public Support						
Cale	ndar year (or fiscal year beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	(c) 2009	<b>(d)</b> 2010	(e) 2011	(f) Total
1	in) Gifts, grants, contributions, and membership fees received (Do	3,975,946	3,844,260	2,775,045	3,031,069	1,958,828	15,585,148
	not include any "unusual	, ,	, ,	, ,	, ,	, ,	, ,
2	grants ") Gross receipts from admissions,						
2	merchandise sold or services						
	performed, or facilities furnished	12 201 527	10.005.020	17 005 277	16 255 011	16 005 006	02.444.646
	in any activity that is related to	12,301,537	19,095,929	17,905,277	16,255,911	16,885,986	82,444,640
	the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit						
	to the organization without						
_	charge	16 277 402	22.040.100	20,600,222	10.206.000	10.044.014	00 020 700
6	<b>Total.</b> Add lines 1 through 5	16,277,483	22,940,189	20,680,322	19,286,980	18,844,814	98,029,788
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and						
_	3 received from other than						
	disqualified persons that exceed	4,705,256	3,406,049	6,812,039	8,338,583	8,950,474	32,212,40
	the greater of \$5,000 or 1% of						
	the amount on line 13 for the year	. ====	2 424 244			2 252 454	
	Add lines 7a and 7b	4,705,256	3,406,049	6,812,039	8,338,583	8,950,474	32,212,40
8	<b>Public Support</b> (Subtract line 7 c from line 6)						65,817,387
	ction B. Total Support					L	
	ndar year (or fiscal year						
ouic	beginning in)	<b>(a)</b> 2007	<b>(b)</b> 2008	(c) 2009	( <b>d)</b> 2010	(e) 2011	<b>(f)</b> Total
9	A mounts from line 6	16,277,483	22,940,189	20,680,322	19,286,980	18,844,814	98,029,788
10a	Gross income from interest,						
10a	dividends, payments received						
10a	dividends, payments received on securities loans, rents,	509,658	500,697	228,171	140,554	95,212	1,474,292
10a	dividends, payments received on securities loans, rents, royalties and income from	509,658	500,697	228,171	140,554	95,212	1,474,292
	dividends, payments received on securities loans, rents, royalties and income from similar sources	509,658	500,697	228,171	140,554	95,212	1,474,292
10a b	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	509,658	500,697	228,171	140,554	95,212	1,474,292
	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511	509,658	500,697	228,171	140,554	95,212	1,474,292
	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses	509,658	500,697	228,171	140,554	95,212	1,474,292
	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511	509,658 509,658	500,697	228,171	140,554 140,554	95,212 95,212	1,474,292 1,474,292
b	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						, ,
b	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b						, ,
b	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the						, ,
ь с 11	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						, ,
b	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include						, ,
ь с 11	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of						, ,
ь с 11	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part						, ,
ь с 11	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	509,658	500,697	228,171	140,554	95,212	1,474,292
b c 11	dividends, payments received on securities loans, rents, royalties and income from similar sources  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)  Total support (Add lines 9, 10c, 11 and 12)	16,787,141	500,697	228,171	140,554 19,427,534	95,212	1,474,292 99,504,080
b c 11	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support (Add lines 9, 10c, 11 and 12 ) First Five Years If the Form 990 is formatical assets.	16,787,141	500,697	228,171	140,554 19,427,534	95,212	1,474,292 99,504,080 zation,
b c 11 12	dividends, payments received on securities loans, rents, royalties and income from similar sources  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)  Total support (Add lines 9, 10c, 11 and 12)	16,787,141	500,697	228,171	140,554 19,427,534	95,212	1,474,292 99,504,080
b c 11 12 13 14	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support (Add lines 9, 10c, 11 and 12 ) First Five Years If the Form 990 is for the complete this box and stop here	16,787,141 for the organization	23,440,886 on's first, second,	228,171	140,554 19,427,534	95,212	1,474,292 99,504,080 zation,
b c 11 12 13 14	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )  Total support (Add lines 9, 10c, 11 and 12 ) First Five Years If the Form 990 is for the check this box and stop here	16,787,141 or the organization	23,440,886 on's first, second,	228,171 20,908,493 third, fourth, or f	140,554 19,427,534	95,212 18,940,026 501(c)(3) organi	1,474,292 99,504,080 zation, ▶□
b c 11 12 13 14	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for check this box and stop here  ection C. Computation of Public Support Percentage for 2011	16,787,141 for the organization (lic Support Pe	23,440,886 on's first, second,	228,171 20,908,493 third, fourth, or f	140,554 19,427,534	95,212	1,474,292 99,504,080 zation,
b c 11 12 13 14	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )  Total support (Add lines 9, 10c, 11 and 12 ) First Five Years If the Form 990 is for the check this box and stop here	16,787,141 for the organization (lic Support Pe	23,440,886 on's first, second,	228,171 20,908,493 third, fourth, or f	140,554 19,427,534	95,212 18,940,026 501(c)(3) organi	1,474,292 99,504,080 zation, ▶□
b c 111 12 13 14 See 15	dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for check this box and stop here  ection C. Computation of Public Support Percentage for 2011	16,787,141 for the organization (lic Support Pe	23,440,886 on's first, second,	228,171 20,908,493 third, fourth, or f	140,554 19,427,534	95,212 18,940,026 501(c)(3) organi:	99,504,080 zation,
b c 11 12 13 14 Se 15 16	dividends, payments received on securities loans, rents, royalties and income from similar sources  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )  Total support (Add lines 9, 10c, 11 and 12 )  First Five Years If the Form 990 is for check this box and stop here  ection C. Computation of Public Support Percentage for 2011  Public support percentage from 201	16,787,141 for the organization lic Support Period (line 8 column (10 0 Schedule A, Parestment Inco	23,440,886 on's first, second, ercentage f) divided by line ert III, line 15 me Percentage	20,908,493 third, fourth, or f	140,554 19,427,534 Ifth tax year as a	95,212 18,940,026 501(c)(3) organi:	99,504,080 zation,
b c 11 12 13 14 Se 15 16	dividends, payments received on securities loans, rents, royalties and income from similar sources  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )  Total support (Add lines 9, 10c, 11 and 12 )  First Five Years If the Form 990 is for the check this box and stop here  ection C. Computation of Public Support Percentage for 2011  Public support percentage from 201	16,787,141 for the organization lic Support Period (line 8 column (10 0 Schedule A, Parestment Inco	23,440,886 on's first, second, ercentage f) divided by line ert III, line 15 me Percentage	20,908,493 third, fourth, or f	140,554 19,427,534 Ifth tax year as a	95,212 18,940,026 501(c)(3) organi:	99,504,080 zation,
b c 11 12 13 14 Se 15 16 Se	dividends, payments received on securities loans, rents, royalties and income from similar sources  Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )  Total support (Add lines 9, 10c, 11 and 12 )  First Five Years If the Form 990 is for check this box and stop here  ection C. Computation of Public Support Percentage for 2011  Public support percentage from 201	16,787,141 for the organization lic Support Period (line 8 column (10 0 Schedule A, Parestment Incomposite Incompo	23,440,886 on's first, second, ercentage f) divided by line art III, line 15 me Percentage	20,908,493 third, fourth, or f	140,554 19,427,534 Ifth tax year as a	95,212 18,940,026 501(c)(3) organi	99,504,080 zation, 66 145 % 67 920 %

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).					
	Facts And Circumstances Test					
	Explanation					

Schedule A (Form 990 or 990-EZ) 2011

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Political Campaign and Lobbying Activities

DLN: 93493227018482

OMB No 1545-0047

# **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Sec Sec Sec the	ction 527 organizations Complete organization answered "Ye ction 501(c)(3) organizations that ction 501(c)(3) organizations that	es," to Form 990, Part IV, Line 4, or at have filed Form 5768 (election under at have NOT filed Form 5768 (election under es," to Form 990, Part IV, Line 5 (Pro	Form 990-EZ, Pa section 501(h)) Co nder section 501(h	omplete Part II-A Do not cor i)) Complete Part II-B Do no	mplete Part Il-B ot complete Part Il-A
Naı	me of the organization VERSITY CITY SCIENCE CENTER	·		Employer (dent	tification number
ar	t I-A Complete if the o	ganization is exempt under s	section 501(c	or is a section 527	organization.
L 2 3	Provide a description of the o in opposition to candidates fo Political expenditures Volunteer hours	rganization's direct and indirect politic r public office in Part IV	al campaign activ	vities on behalf of or	\$
ar	t I-B Complete if the o	ganization is exempt under s	section 501(c	)(3).	
L	Enter the amount of any excis	e tax incurred by the organization und	er section 4955	▶	\$
2	Enter the amount of any excis	e tax incurred by organization manage	ers under section	4955 <b>►</b>	\$
3		section 4955 tax, did it file Form 4720			☐ Yes ☐ No
<del>1</del> a	Was a correction made?		,		□ Yes □ No
	If "Yes," describe in Part IV				, 165 , 116
		ganization is exempt under s	section 501(c	except section 501	(c)(3).
1	•	ended by the filing organization for sec		•	¢
2		organization's funds contributed to oth	•		\$
3	Total exempt function expend	itures Add lines 1 and 2 Enter here a	nd on Form 1120	-POL, line 17b ►	
1	Did the filing organization file			·	Yes No
-			NIX - 5 - 11 +		•
•	organization made payments amount of political contribution	nd employer identification number (EI For each organization listed, enter the ns received that were promptly and di political action committee (PAC) If a	amount paid fron rectly delivered to	n the filing organization's fo o a separate political orgai	unds Also enter the nızatıon, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and

(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
	Not Notice see the instructions for E			

**f** Grassroots lobbying expenditures

ch	nedule C (Form 990 or 990-EZ) 2011					Page <b>2</b>
Pa	cart II-A Complete if the organization in under section 501(h)).	is exempt under	section 501(	c)(3) and fi	led Form 5768	(election
<u> </u>	Check   If the filing organization belongs to an	affiliated group (and	lıst ın Part IV ea	ch affiliated gro	oup member's name	e, address, EIN,
	expenses, and share of excess lobby					
<u> </u>	Check If the filing organization checked box	A and "limited contro	l" provisions app	ly		
	Limits on Lobbying Ex	penditures			(a) Filing	(b) Affiliated
	(The term "expenditures" means amo		.)		O rganization's Totals	Group Totals
la	Total lobbying expenditures to influence public op	inion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legislat	tive body (direct lobby	yıng)			
C	Total lobbying expenditures (add lines 1a and 1b)					
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1c					
f	Lobbying nontaxable amount Enter the amount fro					
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxa	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of line	: 1f)				
h	Subtract line 1g from line 1a If zero or less, enter	r-0-				
	Subtract line 1f from line 1c If zero or less, enter					
	If there is an amount other than zero on either line section 4911 tax for this year?		organization file	Form 4720 rep	porting	┌ Yes ┌ No
	(Some organizations that made a s columns below. See the	e instructions fo	ection do not r lines 2a thr	have to co ough 2f on	page 4.)	e five
_	Lobbying Expe	nditures During	4-Year Avera	ging Period	<u> </u>	
	Calendar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	(d) 2011	<b>(e)</b> Total
2a	Lobbying non-taxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
С	Total lobbying expenditures					
d	Grassroots non-taxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

	(crossien under bestien bez(ii//).	(a	1)	(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
C	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
е	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		No	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	O ther activities? If "Yes," describe in Part IV	Yes		229,397
j	Total lines 1c through 1i			229,397
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		ľ	
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		•	

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

#### Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure pext year?	4	

### Part IV Supplemental Information

Taxable amount of lobbying and political expenditures (see instructions)

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation
PART II-B, LINE 1(I), OTHER LOBBYING ACTIVITIES		The University City Science Center utilized the services of consultants to assist in the procurement of public sector funding to support its programs and capital projects. The consultants positioned UCSC to receive funding, primarily through direct grants.

1 1

5

DLN: 93493227018482

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

lame	of	the	organization	
INIVER	SIT	ү сп	TY SCIENCE CENTER	ł

Employer identification number

UNI	VERSITY CITY SCIENCE CENTER		23-1645908
Pa	rt I Organizations Maintaining Donor Ad		
	organization answered "Yes" to Form 99	<i></i>	
	Tatal number at and of usay	(a) Donor advised funds	(b) Funds and other accounts
	Total number at end of year		
2	Aggregate contributions to (during year)		
	Aggregate grants from (during year)		
4	Aggregate value at end of year		<u> </u>
5	Did the organization inform all donors and donor advifunds are the organization's property, subject to the		or advised Yes No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or donor advisor, or for a	ny other purpose Yes No
Par	t II Conservation Easements. Complete	ıf the organization answered "Yes" t	o Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat  Preservation of open space	on or pleasure)	n historically importantly land area certified historic structure
2	Complete lines 2a-2d if the organization held a quali easement on the last day of the tax year	fied conservation contribution in the form	n of a conservation
			Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
C	Number of conservation easements on a certified his	toric structure included in (a)	2c
d	Number of conservation easements included in (c) ac	equired after 8/17/06	2d
3	Number of conservation easements modified, transfe the taxable year ►	rred, released, extinguished, or terminate	ed by the organization during
4	Number of states where property subject to conserva	ation easement is located 🗠	
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of violations, and
6	Staff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	nents during the year ►
7	Amount of expenses incurred in monitoring, inspecti	-	
	<b>▶</b> \$		
8	Does each conservation easement reported on line 2 $170(h)(4)(B)(II)$ and $170(h)(4)(B)(III)$ ?	(d) above satisfy the requirements of sec	rtion Yes No
9	In Part XIV, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easen	he footnote to the organization's financia	
Par	Organizations Maintaining Collectio Complete if the organization answered		or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or resear	ch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	oublic exhibition, education, or research i	
	(i) Revenues included in Form 990, Part VIII, line 1		<b>▶</b> \$
	(ii) Assets included in Form 990, Part X		<b>&gt;</b> \$
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA:		
a	Revenues included in Form 990, Part VIII, line 1		<b>▶</b> - \$

Assets included in Form 990, Part X

Par	Organizations Maintaining Colle	ctions of Art, H	ISTO	rica	<u>ı ıreasu</u>	res, or O	ner S	<u>imilar A</u>	sse	ts (co	<u>ntınued)</u>
3	Using the organization's accession and other reitems (check all that apply)	cords, check any of	the f	follow	ung that ar	e a significa	nt use o	fits colle	ction	1	
а	Public exhibition	d	ı F	_ L	oan or exc	hange progra	ams				
b	Scholarly research	e	: F	_ c	ther						
С	Preservation for future generations										
4	Provide a description of the organization's colle Part XIV	ctions and explain h	now th	hey f	urther the o	organization	s exem	ot purpose	e in		
5	During the year, did the organization solicit or reassets to be sold to raise funds rather than to b								Г	Yes	┌ No
Pai	Part IV, line 9, or reported an amou	nents. Complete	ıf th	e or	ganızatıor			to Form	990	),	
1a	Is the organization an agent, trustee, custodian included on Form 990, Part X?	or other intermedia	ry fo	rcon	tributions (	or other ass	ets not		Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV a	nd complete the foll	owing	g tabl	е	Г	1	Δ	Mou	ınt	
С	Beginning balance						1c	<u> </u>			
d	Additions during the year					F	1d				
e	Distributions during the year					<b>—</b>	1e				
f	Ending balance						1f				
2a	Did the organization include an amount on Form	990, Part X, line 2:	1?						Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV										
	rt V Endowment Funds. Complete if the	ne organization a	nswe	ered	"Yes" to	Form 990,					
_			( <b>b)</b> Prio			o Years Back		e Years Bac	-	Four Y	ears Back
1a -	Beginning of year balance	1,196,096		924	4,731	1,474,425	1	1,773,1	41		
b c	Contributions	2,767		9	2,009	107,067		-298,7	16		
d	Grants or scholarships	2,707			2,003	107,007		230,7			
e	Other expenditures for facilities and programs	1,010,509		-179	9,356	656,761					
f	Administrative expenses										
g	End of year balance	188,354		1,19	5,096	924,731		1,474,4	25		
2	Provide the estimated percentage of the year er	nd balance held as									
а	Board designated or quasi-endowment 🕨 10	0 000 %									
b	Permanent endowment 🕨										
С	Term endowment ►										
3a	Are there endowment funds not in the possession	on of the organizatio	n tha	at are	held and a	idministered	for the				
	organization by  (i) unrelated organizations							7	a(i)	Yes	No No
	(ii) related organizations			• •				_	a(i) a(ii)		No
b	If "Yes" to 3a(II), are the related organizations					· . · . · .		· · -	3b		
4	Describe in Part XIV the intended uses of the o	rganızatıon's endow	ment	fund	s						
Pai	t VI Land, Buildings, and Equipment	See Form 990,	Part	X, lı	ne 10.	1					
	Description of property				ost or other investment)	( <b>b)</b> Cost or other		Accumulated epreciation	d	( <b>d)</b> Boo	k value
1a	Land				4,866,215					-	4,866,215
b	Buildings				110,495,965			38,988,7	80	7:	1,507,185
С	Leasehold improvements										
d	Equipment				2,957,496		$\perp$	1,983,9	23		973,573
	Other		$\perp$		679,745			288,1	85		391,560
Tota	I. Add lines 1a-1e (Column (d) should equal Form	990, Part X, column (	(B), II	ne 10	)(c).)			. 🕨		7	7,738,533

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	2.
(a) Description of security or category	( <b>b</b> )Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1) Financial derivatives		
(2)Closely-held equity interests Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	<b> -</b>	
Part VIII Investments—Program Related. Se	e Form 990, Part X, line :	13.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) becompared of investment type	(2) Book fulle	Cost or end-of-year market value
((-,(-,	<u> </u>	
Part IX Other Assets. See Form 990, Part X, II		(b) Book value
(a) Descri	ption	(b) Book value
Total (Column (b) about a gual Form 000 Part V col (B) line	15.)	
<b>Total.</b> (Column (b) should equal Form 990, Part X, col.(B) line <b>Part X</b> Other Liabilities. See Form 990, Part		
1 (a) Description of Liability	( <b>b</b> ) A mount	
Federal Income Taxes	0	
SECURITY DEPOSITS AND OTHER LIABILITIES	1,010,319	
DEFERRED RENTS AND OTHER DEFERRED COSTS	2,986,597	
	1	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )  2. Fin 48 (ASC 740) Footnote In Part XIV, provide the text		

-61	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	115	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	18,928,798
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	21,655,401
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-2,726,603
4	Net unrealized gains (losses) on investments	4	-88,005
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV )	8	-954,724
9	Total adjustments (net) Add lines 4 - 8	9	-1,042,729
10		10	-3,769,332
	Excess or (deficit) for the year per financial statements Combine lines 3 and 9  EXII Reconciliation of Revenue per Audited Financial Statements With Revenue Pe		
1	Total revenue, gains, and other support per audited financial statements	1	20,811,747
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		20,022,000
a	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	1,882,949
3	Subtract line <b>2e</b> from line <b>1</b>	3	18,928,798
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	18,928,798
Part	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	per Ret	urn
1	Total expenses and losses per audited financial		24,581,079
2	statements	1	
2	Donated services and use of facilities		
a b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	2,925,678
3	Subtract line <b>2e</b> from line <b>1</b>	3	21,655,401
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		21,033,401
a	Investment expenses not included on Form 990, Part VIII, line 7b   4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	21,655,401
-	t XIV Supplemental Information		==,000,101

Identifier	Return Reference	Explanation
PART V, LINE 4 - ENDOWMENT FUNDS		ESTHER M KLEIN ENDOWMENT FUND - TO SUPPORT KLEIN GALLERY (EKG) OPERATIONS IN AN EFFORT TO PROMOTE ART, SCIENCE AND ART EDUCATION TO THE SURROUNDING PHILADELPHIA COMMUNITY
PART X, LINE 2 - FIN 48		The Center is a tax-exempt organization under Section 501(c) (3) of the Internal Revenue Code, although certain of its consolidated entities are for profit organizations which would be subject to income taxes. There were no federal or state income tax expenses from consolidated entities as of December 31, 2011. U.S. GAAP requires entities to evaluate, measure, recognize and disclose any uncertain income tax positions taken on their income tax returns. Management has evaluated the impact of this standard on its consolidated financial statements and believes that there are no uncertain tax positions. The Center and its consolidated subsidiaries recognize accrued interest and penalties associated with uncertain tax positions, if any, as part of any income tax provision. There was no income tax related interest and penalties recorded for the year ended December 31, 2011. The income tax returns of the Science Center and its consolidated for-profit subsidiaries for the years ended December 31, 2008, 2009 and 2010 (June 30, 2008, 2009 and 2010 for University Park Associates II, LLC, and University Park Associates III, LLC and June 30, 2008 for University Park Associates IIII, LLC) are subject to examination by the Internal Revenue Service and other various taxing authorities, generally for three years after they were filed.
PART XI, LINE 8 - OTHER ADJUSTMENTS		LOSS ON TAXABLE CORPORATE SUBS -966,304 GAIN ON INTEREST RATE SWAP 11,580 TOTAL TO SCHEDULE D, PART XI, LINE 8 -954,724
PART XII, LINE 2D - OTHER ADJUSTMENTS		REVENUE OF CONSOLIDATED SUBSIDIARIES 1,599,775 QED MATCH 359,599 GAIN ON INTEREST RATE SWAP 11,580 TOTAL TO SCHEDULE D, PART XII, LINE 2D 1,970,954
PART XIII, LINE 2D - OTHER ADJUSTMENTS		EXPENDITURES CONSOLIDATED CORP SUBS NET OF ELIMINATION AND RECLASSIFICATIONS 2,566,079 QED MATCH 359,599 TOTAL TO SCHEDULE D, PART XIII, LINE 2D 2,925,678

Part I General Information on Grants and Assistance

Schedule I

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

OMB No 1545-0047

DLN: 93493227018482

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY CITY SCIENCE CENTER

(Form 990)

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

**Inspection** Employer identification number 23-1645908

Form 990, Part IV	/, line 21 for any	Governments and recipient that received	d more than \$5,000.	Check this box if no	one recipient rec	ceived more than \$5,0	000. Use
Part IV and Scheo	dule I-1 (Form 99 	(c) IRC Code section		(e) A mount of non-	(f) Method of	(g) Description of	► (h) Purpose of gran
organization or government	(5) = 1.1.	ıf applicable	grant	cash assistance	valuation (book, FMV, appraisal, other)	non-cash assistance	or assistance
.)TEMPLE UNIVERSITY 938 LIACOURAS WALK HILADELPHIA,PA 19122	23-1365971	501(c)(3)	91,686				PROOF OF CONCEF FUNDING
2) UNIVERSITY OF ENNSYLVANIA 3451 YALNUT ST HILADELPHIA, PA 19104	23-1352685	501(c)(3)	117,817				PROOF OF CONCEP FUNDING
3) CHILDREN'S HOSPITAL F PHILADELPHIA3550 ARKET ST HILADELPHIA,PA 19104	23-1352166	501(c)(3)	121,922				PROOF OF CONCEP FUNDING
P) RUTGERS UNIVERSITY 04 ALLISON RD OOM A322 ISCATAWAY,NJ 08854	22-6001086	501(c)(3)	48,116				PROOF OF CONCEF FUNDING
5) BIOBLOX INC3711 ARKET STREET TH FLOOR HILADELPHIA,PA 19104	45-1758466		6,000				DEVELOPMENT OF TECHNOLOGY PLATFORM PROTOTYPE
O) DOSE CUE LLC3711 ARKET STREET TH FLOOR HILADELPHIA,PA 19104	80-0450107		6,000				SBIR GRANT WRITING SUPPORT
7)INFRASCAN INC3508 ARKET STREET HILADELPHIA,PA 19104	20-1406136		6,000				PURCHASE EQUIPMENT TO PRODUCE MEDICA DEVICE
B) LONGEVITY BIOTECH 624 MARKET STREET UITE 300 HILADELPHIA,PA 19104	27-2351016		6,000				TO CONDUCT A STUDY BY A CRO AND ANALYSIS OF INFORMATION
) STABILIZ RTHOPAEDICS LLC3225 RCH STREET HILADELPHIA,PA 19104	27-0872594		6,000				SBIR GRANT WRITING SUPPORT

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
SCHEDULE I, PART I,		GRANT FUNDS MONITORING AT UCSC IS AN ORGANIZATION-WIDE ENDEAVOR THE GRANT ADMINISTRATOR
LINE 2		COORDINATES THE GRANT PROCESS FROM APPLICATION THROUGH CLOSE OUT WITH OVERSIGHT PROVIDED BY
		AN EXECUTIVE STAFF MEMBER THE GRANT ADMINISTRATOR REVIEWS THE AWARD DOCUMENTATION AND
		APPLICABLE LAWS TO ENSURE COMPLIANCE WITH THE TERMS AND CONDITIONS OF THE AWARD IN INSTANCES
		WHERE THE SCIENCE CENTER GRANTS SUB-AWARDS, the Science Center reserves the right to request proof of
		expenditure as well as supporting documentation to substantiate expenses from the sub-recipient REPORTING
		REQUIREMENTS ARE COORDINATED BY THE GRANT ADMINISTRATOR IN CONJUNCTION WITH THE ASSIGNED
		EXECUTIVE UPON TERMINATION OF THE AWARD, IT IS THE RESPONSIBILITY OF THE GRANT ADMINISTRATOR TO
		FINALIZE THE GRANT AND SUBMIT ALL REQUIRED CLOSE OUT MATERIALS

Software ID: Software Version:

**EIN:** 23-1645908

Name: UNIVERSITY CITY SCIENCE CENTER

# Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TEMPLE UNIVERSITY1938 LIACOURAS WALK PHILADELPHIA,PA 19122	23- 1365971	501(c)(3)	91,686				PROOF OF CONCEPT FUNDING
UNIVERSITY OF PENNSYLVANIA 3451 WALNUT ST PHILADELPHIA,PA 19104	23- 1352685	501(c)(3)	117,817				PROOF OF CONCEPT FUNDING
CHILDREN'S HOSPITAL OF PHILADELPHIA3550 MARKET ST PHILADELPHIA,PA 19104	23- 1352166	501(c)(3)	121,922				PROOF OF CONCEPT FUNDING
RUTGERS UNIVERSITY604 ALLISON RD ROOM A322 PISCATAWAY,NJ 08854	22- 6001086	501(c)(3)	48,116				PROOF OF CONCEPT FUNDING
BIOBLOX INC 3711 MARKET STREET 8TH FLOOR PHILADELPHIA, PA 19104	45- 1758466		6,000				DEVELOPMENT OF TECHNOLOGY PLATFORM PROTOTYPE
DOSE CUE LLC3711 MARKET STREET 8TH FLOOR PHILADELPHIA,PA 19104	80- 0450107		6,000				SBIR GRANT WRITING SUPPORT
INFRASCAN INC 3508 MARKET STREET PHILADELPHIA,PA 19104	20- 1406136		6,000				PURCHASE EQUIPMENT TO PRODUCE MEDICAL DEVICE
LONGEVITY BIOTECH3624 MARKET STREET SUITE 300 PHILADELPHIA,PA 19104	27- 2351016		6,000				TO CONDUCT A STUDY BY A CRO AND ANALYSIS OF INFORMATION
STABILIZ ORTHOPAEDICS LLC 3225 ARCH STREET PHILADELPHIA, PA 19104	27- 0872594		6,000				SBIR GRANT WRITING SUPPORT

DLN: 93493227018482

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

**Compensation Information** 

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name	of t	ne o	rganızat	ion
JNIVER	SITY	СПУ	SCIENCE	CENTER

**Employer identification number** 

23-1645908

Pa	rt I Questions Regarding Compensation	<u> </u>				
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	$\vdash$	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	<u> </u>	Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b	Yes	
2	Did the organization require substantiation prior to r					
	officers, directors, trustees, and the CEO/Executive	Directo	or, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organization organization organization organization check all the		,			
	Compensation committee	<u> </u>	Written employment contract			
	Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	, Section A , line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control payment?					Νo
b	<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?					
C	Participate in, or receive payment from, an equity-be	ased co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and pr	ovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	st comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," of			7		No
8	Were any amounts reported in Form 990, Part VII, p					
	subject to the initial contract exception described in in Part III	Regs s	section 53 4958-4(a)(3)? If "Yes," describe			
				8		No
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	e rebutta	able presumption procedure described in Regulations	9		

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name	(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation				(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) STEPHEN TANG	(ı) (ıı)	345,772	228,000		36,871	16,230	626,873	
(2)THOMAS GREENWOOD	(1) (11)	72,501 72,501			10,169 10,169	7,966 7,966		
(3) CURTIS HESS	(I) (II)	22,350 201,150			3,170 28,531	1,623 14,607		
(4) SAUL BEHAR	(ı) (ıı)	205,000	55,000		31,730	16,226	307,956	
(5) JEANNE MELL	(ı) (ıı)	126,000	25,000		19,119	13,313	183,432	
(6) CHRISTOPHER LAING	(1) (11)	130,000	25,000		19,733	6,308	181,041	
(7) MARY ROBERTSON	(ı) (ıı)	117,873	10,000		12,141	15,769	155,783	
	'							
	'							
	'		<b>.</b>					<b></b>
	'		<u> </u>					
	'		<u></u>	<u> </u>				<u></u>
	'							 
	<u> </u>							1

# Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
PART I, LINE 3 - COMPENSATION		SEE SCHEDULE 0 NARRATIVE - FORM 990, PART VI, SECTION B, LINE 15
PART I, Line 1a		The Science Center reimburses the dues of the President/CEO of the Center paid to the Union League of Philadelphia This Organization includes as members many top leaders in business, law, academia, etc., providing facilities and resources for networking, meetings, and knowledge enhancement Membership in the League fosters development and enhancement of relationships with resources and individuals vital to the continution and growth of the Center's programs and goals
Part I, Line 4b		Section 457(f) deferred compensation plan Accrued contribution applicable to Stephen Tang, President and CEO was \$10,675 for the year ended December 31, 2011

Schedule J (Form 990) 2011

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DLN: 93493227018482

OMB No 1545-0047

2011

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# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization UNIVERSITY CITY SCIENCE CENTER

**SCHEDULE 0** 

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Employer identification number

23-1645908

ldentifier	Return Reference	Explanation
FORM 990, PART III, LINE 2, NEW PROGRAM SERVICES		2011 marked the opening of the physical space and expanded programming of the Quorum initiative. Quorum offers a central gathering space at the University City Science Center and programs that directly support entrepreneurs, providing them with access, education, guidance and networking opportunities. Between its opening on May 2, 2011 and December 31, 2011, more than 4,000 people attended 100+ programs and events in Quorum, indicating early success in facilitating connections between entrepreneurs, innovators, scientists, researchers, funders and resource organizations, with the goal of increased innovation, company formation and ultimately job creation.

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6		THE OWNERSHIP OF SHARES OF THE CORPORATION IS RESTRICTED TO CORPORATIONS QUALIFIED FOR EXEMPTION FROM FEDERAL INCOME TAXES UNDER SECTION 501(C) (3) OF THE INTERNAL REVENUE CODE

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B		REGULAR AND ANNUAL MEETINGS ARE HELD FOR THE TRANSACTION OF BUSINESS SPECIAL MEETINGS MAY ALSO BE HELD AT THE DIRECTION OF THREE OR MORE SHAREHOLDERS

Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C		EACH BOARD MEMBER AND EXEMPT EMPLOYEE IS REQUIRED TO ANNUALLY SIGN A CONFLICT OF INTEREST DISCLOSURE FORM, INDICATING THAT HE/SHE UNDERSTANDS THE POLICY AND WILL ALERT THE ORGANIZATION SHOULD A CONFLICT OCCUR THIS PROCESS IS OVERSEEN BY THE SCIENCE CENTER'S GENERAL COUNSEL

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15		THE BOARD HIRED MERCER HUMAN RESOURCE CONSULTING IN 2010 TO REVIEW CEO AND EXECUTIVE COMPENSATION AND PROVIDE BENCHMARK INFORMATION ON SALARY AND INCENTIVE COMPENSATION AN ARRAY OF 501 (c)(3) AND FOR-PROFIT BENCHMARKS WERE INCLUDED IN THE STUDY IN ORDER TO COMPARE ENTITIES AND THEIR COMPENSATION STRUCTURES THAT REPRESENTED BUSINESS AND SERVICE OPERATIONS OF A COMPARABLE NATURE. THE FINDINGS FROM MERCER'S STUDY WERE AND HAVE BEEN INCORPORATED INTO ANNUAL REVIEW AND COMPENSATION PLANNING FOR THE CEO AND HIS TEAM THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS ANNUALLY REVIEWS MANAGEMENT COMPENSATION AND APPROVES ALL CHANGES, WHICH IS DOCUMENTED IN THE BOARD MINUTES

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19		A PERSON REQUESTING A COPY OF THE GOVERNING DOCUMENTS ETC PLACES HIS / HER REQUEST WITH THE SECRETARY OF THE UNIVERSITY CITY SCIENCE CENTER UPON RECEIPT OF THE REQUEST, THE REQUESTED INFORMATION IS MADE AVAILABLE TO THE INTERESTED PARTY

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		THE COMPLETED 990 IS PRESENTED FOR REVIEW AND APPROVAL BY THE AUDIT COMMITTEE, AT WHICH TIME IT WILL BE MADE AVAILABLE TO THE ENTIRE BOARD OF DIRECTORS THE SCIENCE CENTER BOARD HAS DESIGNATED AN AUDIT COMMITTEE WITH GENERAL OVERSIGHT RESPONSIBILITIES FOR THE INDEPENDENT AUDIT OF THE ORGANIZATION THERE HAS BEEN NO SIGNIFICANT CHANGE IN THE PROCESS DURING THE 2011 YEAR

ldentifier	Return Reference	Explanation
FORM 990, PART III, LINE 4A	PROGRAM SERVICE DESCRIPTION INCUBATOR	At the heart of the Science Center lies the Port Business Incubator, which houses and facilitates the growth of early-stage technology companies. Since the Science Center's inception in 1963, graduate organizations and current residents of the incubator have created more than 15,000 jobs that reman in the Greater Philadelphia region today and contribute more than \$9 billion to the regional economy annually. In furthering their advancement of science, the incubator companies' work encompasses innovations in therapeutics, medical devices, diagnostics, research tools, bioinformatics, nanotechnology, information technology, and clean energy technology. The Port provides facilitated access to an innovation environment of advisory services, business services, academic resources and expertise, and a 30,000 square foot business incubator facility. Port companies benefit from the Science Center's business advisory community of proven entrepreneurial mentors, and the Science Center's Scientific Advisory Committee comprising the senior research officers at the region's prestigious research institutions. Companies are housed within a plug-and-play, state-of-the-art office and laboratory facility able to accommodate up to 150 personnel. Residents have access to educational and networking events, broadband connectivity, shared laboratory and office equipment, significant tax advantages, and shared conference facilities. Port Managers support the incubation process, assisting residents with individual growth needs and facilitating their "graduation" from the Port. Typical residents have seed-stage to Series A capital and 1-25 employees. The incubators flexibly accommodate the changing needs of emerging, fast-growth companies. The Science Center recently completed a 3,500 square foot expansion of the incubator facility located at 3711 Market Street in Philadelphia. The goal of this expansion was to increase the flexibility of the incubator offerings for start-up companies navigating a challenging and rapidly changing economic

ldentifier	Return Reference	Explanation
FORM 990, PART III, LINE 4B	PROGRAM SERVICE DESCRIPTION BUSINESS AND COMMUNITY NETWORKS	The Science Center supports the community through a variety of programs and partnerships, including Breadboard/EKG, Quorum, the Regional Affinity Incubation Network (RAIN), STEM education initiatives, and the University City Keystone Innovation Zone (UCKIZ). Launched in 2010, Breadboard is a hybrid program at the University City Science Center that explores intersections between contemporary art, technology and science Breadboard programs fall into three distinct categories. EKG exhibition series, Breadboard Artist Residency Program and a Youth and Community Outreach Program Through a unique partnership with NextFab Studio, Breadboard engages individuals and communities at all levels of interest and experience. NextFab Studio is a rapid prototyping workspace and teaching facility featuring 21st Century tools and technology that include 3-D printers, computer operated equipment such as laser cutters and milling machines, digital embroiders, large-scale color and virily printers, computer graphics, and video and sound editing labs. The objective of Breadboard programming is to use art and creativity as a platform for introducing new creative tools and technology to the general public through hands-on collaborative workshop events and activities. Breadboard also manages a public art space known as EKG (Esther Klein Gallery). EKG exhibits and projects explore intersections between art, design, science and technology. The primary aim of EKG is to examine new art and contemporary arts practices that are influenced by technology, and to generate public discourse through the exhibition of creative works that comment on life and our environment in a digital age. Quorum, an effort to support long-term collaborative regional economic development, is a Science Center initiative that unities the region's entrepreneurship and innovation communities through a central, neutral gathering space at 3711 Market Street and related programs throughout the region Quorum strengthens the region's culture of technology-based economic de

Identifier	Return Reference	Explanation
FORM 990, PART III, LINE 4C	PROGRAM SERVICE DESCRIPTION OWNED REAL ESTATE	The Science Center campus encompasses 17 acres, 15 buildings, and 2 million square feet within a four-block area that is home to 100 companies employing 8,000 people. Currently, the Science Center owns and manages approximately one million square feet of space in seven buildings, including two incubators for fledgling businesses. In keeping with the agility of entrepreneurs, short-term leases are available, with opportunities for growth.

ldentifier	Return Reference	Explanation
FORM 990, PART III, LINE 4D	PROGRAM SERVICE DESCRIPTION SCIENCE AND TECHNOLOGY	QED Proof of Concept Program in early 2009 the Science Center launched the nation's first multi-institutional proof-of-concept program to fund and promote the development and commercialization of early-stage life science technologies at academic research institutions. This program - named "QED", after the Latin phrase Quod Erat Demonstrandum ("proven as demonstrated") - provides funding and business development support for academic researchers throughout Greater Philadelphia by supporting early-stage life science R&D with high commercial potential. As angel investors, venture capitalists, and established companies increasingly invest in later-stage enterprises, finding early-stage funding to accelerate innovation has become more difficult. QED assists promsing researchers to bridge the gap - often referred to as the "valley of death" - between publicly-funded laboratory research and privately-funded technology commercialization and product development. QED leverages the Science Center's relationships with universities, government agencies, and public and private companies, driving technology transfer and new business formation, advancing entrepreneurship, and encouraging innovation, competitiveness, and knowledge-base retention and expansion. The program's key goal is to marshal existing regional resources to substantially reduce investment risk in early-stage life science R&D projects, preparing them for established life science companies and private investors, without adding to the proliferation of sub-scale, undercapitalized ventures already in the market. By engaging the region's academic institutions, research scientists, entrepreneurs, investors, and industry stakeholders in early-stage commercialization, the Science Center will ultimately increase the pace and value of technology transfer in the region QED goes beyond a typical gap fund in two primary respects that can be applied to any research area. First, it adds commercial guidance as a critical, early component. This guidance takes the form of busin

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15		NET UNREALIZED LOSS ON INVESTMENTS -88,005 LOSS ON TAXABLE CORPORATE SUBS -966,304 EQUITY IN NET EARNINGS (LOSS) OF JV'S -668,825 GAIN ON INTEREST RATE SWAP 11,580 TOTAL TO FORM 990, PART XI, LINE 5 -1,711,554

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DLN: 93493227018482

## **SCHEDULE R** (Form 990)

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization UNIVERSITY CITY SCIENCE CENTER

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

**Employer identification number** 23-1645908

(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	Dır	<b>(f)</b> rect controlling entity		
(1) 3701 UCSC ASSOCIATES LP 3711 MARKET STREET PHILADELPHIA, PA 19104 23-3040122	REAL ESTATE	РА	96,365	16,638,466	UCSC			
(2) 3701 UCSC ASSOCIATES LLC 3711 MARKET STREET SUITE 800 PHILADELPHIA, PA 19104 23-3040121	REAL ESTATE	PA	973	168,065	UCSC			
Part II Identification of Related Tax-Exempt Organi or more related tax-exempt organizations during to		ıf the organizatio	n answered "\	es" on Form 990	, Part IV,	line 34 becaus	se it had	one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	(e) Public charity st (if section 501(c		<b>(f)</b> Direct controlling entity	Section 5 cont	<b>g)</b> 12(b)(13) rolled ization
							Yes	No
							+	

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total Income	(g) Share of end-of- year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	partı	ral or aging ner?	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
(1) UNIVERSITY PARK ASSOCIATES I LLC 3711 MARKET STREET SUITE 800 PHILADELPHIA, PA 19104 23-3011497	OFFICE BUILDING	PA	ucsc	RELATED	41,579	3,199,354		No		Yes		75 000 %
(2) UNIVERSITY PARK ASSOCIATES II LLC  3711 MARKET STREET SUITE 800 PHILADELPHIA, PA 19104 23-3011120	OFFICE BUILDING	PA	ucsc	RELATED	-191,929	2,156,365		No		Yes		75 000 %
(3) WHALEY PARTNERS LP  3711 MARKET STREET 8TH FLOOR PHILADELPHIA, PA 19104 20-8824011	INVESTMENT	PA	ucsc	RELATED	-17,107	164,818		No			No	50 000 %

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) PORT OF TECHNOLOGY INC 3711 MARKET STREET SUITE 400 PHILADELPHIA, PA 19104 23-3054794	INCUBATOR	PA	UCSC	C CORP	0	0	100 000 %
(2) RESEARCH PARK INC 3711 MARKET STREET SUITE 800 PHILADELPHIA, PA 19104 23-2671100	REAL ESTATE MGMT	PA	UCSC	C CORP	-358,041	44,756	100 000 %

(5)

(6)

	·									
Part V	Transactions With Related Organizations (Complete if the organization answered "	Yes" on Form 990, Pa	rt IV, line 34, 35, 3	5A, or 36.)			-			
Note	. Complete line 1 if any entity is listed in Parts II, III or IV				T	/es	No			
<b>1</b> During t	the tax year, did the orgranization engage in any of the following transactions with one or more related or	ganızatıons lısted ın Part	ts II-IV?							
<b>a</b> Rece	upt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1	a		No			
<b>b</b> Gıft,	grant, or capital contribution to related organization(s)			1	b		No			
<b>c</b> Gıft,	grant, or capital contribution from related organization(s)			1.	c		No			
<b>d</b> Loan	s or loan guarantees to or for related organization(s)			1	d Y	res				
<b>e</b> Loan	s or loan guarantees by related organization(s)			1	e		No			
<b>f</b> Sale	of assets to related organization(s)			1	f		No			
	hase of assets from related organization(s)			1	g		No			
<b>h</b> Exch	range of assets with related organization(s)			1	h		No			
	e of facilities, equipment, or other assets to related organization(s)			1	.i \	res				
<b>j</b> Lease	e of facilities, equipment, or other assets from related organization(s)			1	j		No			
k Performance of services or membership or fundraising solicitations for related organization(s)										
I Perfo	rmance of services or membership or fundraising solicitations by related organization(s)			1	.I \	/es				
<b>m</b> Shari	ing of facilities, equipment, mailing lists, or other assets with related organization(s)			1	m		No			
<b>n</b> Shar	ing of paid employees with related organization(s)			1	n		No			
o Reim	bursement paid to related organization(s) for expenses			1	•		No			
<b>p</b> Reim	bursement paid by related organization(s) for expenses			1	pΝ	res				
<b>q</b> Othe	r transfer of cash or property to related organization(s)			1	q		No			
<b>r</b> Othe	r transfer of cash or property from related organization(s)			1	r		No			
2 If the	answer to any of the above is "Yes," see the instructions for information on who must complete this line		cionships and transact							
	<b>(a)</b> Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) Amount involved	(d) Method of detern involv	nınıng	g amo	unt			
(1) RESEARC	H PARK INC	L	417,520							
(2) RESEARC	H PARK INC	Р	35,242							
(3) RESEARC	H PARK INC - NET INTERCOMPANY CHANGE	D	-211,330							
(4) RESEARC	H PARK INC	т	275.025							

I

275,925

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)		(e) Are all partners section 501(c)(3) janizations?	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Dispropitionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	<b>j)</b> eral or aging tner?	(k) Percentage ownership
			311/	Yes	No			Yes	No		Yes	No	ĺ
												<u> </u>	
												<u> </u>	
												<u> </u>	
												$oxed{oxed}$	

Schedule R (Form 990) 2011

## Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

#### **Additional Data**

Software ID: Software Version:

**EIN:** 23-1645908

Name: UNIVERSITY CITY SCIENCE CENTER

Form 990, Special Condition Description:

#### **Special Condition Description**

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code

) (Expenses \$ 810,500 including grants of \$ 382,106 ) (Revenue \$ 25,900 )

SCIENCE AND TECHNOLOGY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours per		that		y)			( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	(F) Estimated amount of other compensation		
	week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
STEPHEN TANG PRESIDENT AND CEO	40 0	Х		х				573,772		53,101		
MAXINE BALLEN BOARD MEMBER	1 0	Х										
RICHARD A BENDIS BOARD MEMBER	3	Х										
CRAIG R CARNAROLI BOARD MEMBER - CHAIRMAN	1 0	Х		х								
ERNEST J DIANASTASIS BOARD MEMBER	3	Х										
MICHAEL A DIPIANO BOARD MEMBER	1 0	Х										
GLEN N GAULTON BOARD MEMBER	1 0	Х										
PHILIP P GERBINO BOARD MEMBER	1 0	Х										
RICHARD P JAFFE BOARD MEMBER - PRIOR CHAIRMAN	1 0	Х		х								
PHILIP R JOHNSON BOARD MEMBER	3	Х										
RUSSEL E KAUFMAN BOARD MEMBER	3	Х										
KENNETH L KRING BOARD MEMBER	1 0	Х										
CR CHUCK PENNONI BOARD MEMBER (FORMER)	3	Х										
TARA L WEINER BOARD MEMBER	3	Х										
ARTHUR H RUBENSTEIN BOARD MEMBER (FORMER)	3	Х										
DAVID R KING BOARD MEMBER	3	Х										
CARL KOPFINGER BOARD MEMBER	3	X										
KENNETH J BLANK BOARD MEMBER - VICE CHAIRMAN	1 0	Х		х								
CHRISTOPHER M CASHMAN BOARD MEMBER	3	Х										
KATHERINE D CROTHALL BOARD MEMBER	3	Х										
JAMES A DATIN BOARD MEMBER - Vice Chairman	3	Х		х								
STEVEN J FLUHARTY BOARD MEMBER	3	Х										
JANE H HOLLINGSWORTH BOARD MEMBER	3	Х										
DAVID P HOLVECK BOARD MEMBER	3	Х										
OSAGIE O IMASOGIE BOARD MEMBER	3	Х										

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours		(tion that a	•		ıll		(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other		
	per week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations		
PAUL TOUHEY BOARD MEMBER	3	Х										
DEBORAH L CRAWFORD BOARD MEMBER	3	Х										
J LARRY JAMESON BOARD MEMBER	3	Х										
THOMAS GREENWOOD VP ACCOUNTING - TREASURER	400			х				85,001	85,001	36,270		
SAUL BEHAR VP/GENERAL COUNSEL - SECRETARY	40 0			х				260,000		47,956		
CURTIS HESS SENIOR VP REAL ESTATE	40 0				х			28,850	259,650	47,931		
JEANNE MELL VP MARKETING & COMMUNICATIONS	400				х			151,000		32,432		
CHRISTOPHER LAING VP OF SCIENCE & TECH	400				Х			155,000		26,041		
ROBERT MARCANTUONO CORPORATE CONTROLLER	400					Х		54,700	54,700	16,396		
MARY ROBERTSON SENIOR PROPERTY MANAGER	40 0					х			127,873	27,910		