Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0047 Open to Public 3

AF	or the	2011 calendar year, or tax year beginning and ending	
B C	heck if	C Name of organization	D Employer identification number
	Addre chang	KHAN ACADEMY, INC.	
	Name chang	Doing Business As	26-1544963
	Initial return	Number and street (or P.O. box if mail is not delivered to street address) Room/s	
	Terminated	F.O. BOX 1030	650-336-5426
	Amen	City or town, state or country, and ZIP + 4	G Gross receipts \$ 11,845,812
L	Application pendir	MOONIAIN VIEW, CA J4042	H(a) Is this a group return
		F Name and address of principal officer: SALMAN KHAN	for affiliates?
		1937 LANDINGS DR., MOUNTAIN VIEW, CA 9404	
1 1	ax-ex	empt status: X 501(c)(3)	527 If "No," attach a list. (see instructions)
			H(c) Group exemption number (rear of formation: 2007 M State of legal domicile: C
	ırt-li	Summary	teal of formation. 2007 M State of legal domicie.
<u></u>		Briefly describe the organization's mission or most significant activities. A FREE W	ORLD-CLASS EDUCATION FOR
ဥ		ANYONE ANYWHERE.	<u> </u>
rna		Check this box If the organization discontinued its operations or disposed of r	nore than 25% of its net assets.
Activities & Governance	ì	Number of voting members of the governing body (Part VI, line 1a)	3
Ğ		Number of independent voting members of the governing body (Part VI, line 1b)	4
es {	5	Total number of individuals employed in calendar year 2011 (Part V, line 2a)	5 3
viti	6	Total number of volunteers (estimate if necessary)	6 12
Acti	7 a	Total unrelated business revenue from Part VIII, column (C), line 12	7a 48,724
_	b	Net unrelated business taxable income from Form 990-T, line 34	7b 47,724
			Prior Year Current Year
ě		Contributions and grants (Part VIII, line 1h)	1,800,858. 11,795,044
Revenue		Program service revenue (Part VIII, line 2g)	2,700. 0 250. 2,044
Re	ŀ	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	21,913. 48,724
	ľ	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue - add lines 8 through 11 (must equal Part VIII, column (A)	1,825,721. 11,845,812
		Grants and similar amounts paid (Pat 1X, column (A) (Pat 1X)	0. 25,000
		Benefits paid to or for members (Parl IX, polumn (A), fine 4)	0. 0
S		Salaries, other compensation, employed benefits (Part IX, column (A), ines 5-10)	139,443. 2,216,250
Expenses	16a	But 1 1 2 3 4 2 4 4 4 4 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	0. 0
ğ	b	Total fundraising expenses (Part IX, column (D), line 25) 240,027.	TO THE REAL PROPERTY.
ú	17	Other expenses (Part IX, column (A), Ines 11 10 10 10 11 12 10 10 10 10 10 10 10 10 10 10 10 10 10	97,133. 711,895
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	236,576. 2,953,145
_	19	Revenue less expenses Subtract line 18 from line 12	1,589,145. 8,892,667
s or nces			Beginning of Current Year End of Year
Assets o		Total assets (Part X, line 16)	1,622,921. 11,734,851
Net A Fund I		Total liabilities (Part X, line 26)	16,528. 158,022
	22 rt	Net assets or fund balances Subtract line 21 from line 20 Signature Block	1,606,393. 11,576,829
		Ities of perjury, I declare that I have examined this return, including accompanying schedules and sta	stements, and to the best of my knowledge and belief, it is
		t, and complete Declaration of emporer (to her than officer) is based on all information of which prep	
		Mr. DKIN	11/14/2012
Sigr	1	Signature of officer	
Here		SHANTANU SINHA, PRESIDENT & CO	
		Type or print name and title	
		Print/Type preparer's name Preparer's signs	
Paid	l	ROBERT A. DOCILI	
Prep		Firm's name HOOD & STRONG LLP	
Use	Only	Firm's address 100 FIRST STREET, 14TH I	
		SAN FRANCISCO, CA 94105	

May the IRS discuss this return with the preparer shown above? (see instru

LHA For Paperwork Reduction Act Notice, see the ser

1544	963	P	age 3
.=		Yes	No
	1 2	X	
for	3		х
effect	4		х
, or to	5		Х
Part I	6		<u> </u>
	7		<u> </u>
•	8		<u> </u>
anent	9		<u> </u>
or X	10		X
D,	11a	Х	
	11b	х	
1 :	11c		х
	11d 11e		X
	11f	х	
	12a	х	
	12b 13		X
955,	14a		X
000	14b		х
uals	15		Х
iais	16		Х
es	17		X
-50	18	<u> </u>	Х
	10		x

1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A		Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	1 2	X	
2	·	- 2	^	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	-		
•	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		_X_
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		<u>X</u>
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X; or provide	1		77
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		<u>X</u>
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			v
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		7.5	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
u	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u>X</u>
ď	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in		- 1	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		<u>X</u>
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		х	
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
_	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			v
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
"	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u>X</u>
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	000	2011)
		Form	44I]/	20111

Form 990 (2011) KHAN ACADEMY, INC.

Part IV Checklist of Required Schedules (continued)

•	Dallie and the second s	1	Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the		v	
00	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	000		х
23	column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	22		
20	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
đ	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person dunng the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	ĺ		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		<u>X</u>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			7.7
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	:	Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	27	30.40	
	instructions for applicable filing thresholds, conditions, and exceptions)	7.0	2.00 (448) (4)	
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	سفسائد.	X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		<u>X</u> _
31	Did the organization liquidate, terminate, or dissolve and cease operations?]		
	If "Yes," complete Schedule N, Part I	31		_X_
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			Х
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301 7701-37 If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity?	33		 -
•	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	1	,.	
_	Note. All Form 990 filers are required to complete Schedule O	38_	X	
		Form	990 (2011)

Forn	1 990 (2011) KHAN ACADEMY, INC.	26-154	4963	} F	age \$
Pa	rt V. Statements Regarding Other IRS Filings and Tax Compliance				ugo s
	Check if Schedule O contains a response to any question in this Part V				
				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	_{1a} 1:	3 🗱 🐇	16.00 B	1
b		1b		100	100 C
С	met and the second seco		100	12.13	
	(gambling) winnings to prize winners?	oportable garming	1c	***** DE	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	1 1			, Sec.
	filed for the calendar year ending with or within the year covered by this return	2a 30) (24)	1	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retuing		2b	X	Tana)
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions		1		40
За		5 ,	3a	X	
b	· · · · · · · · · · · · · · · · · · ·		3b	X	\vdash
	At any time during the calendar year, did the organization have an interest in, or a signature or other	authority over a	-30	+	╁─
_	financial account in a foreign country (such as a bank account, securities account, or other financial	•	4a		x
b	If "Yes," enter the name of the foreign country:	accounty:	46 /s	TER	NAC.
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accounts	200		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	Accounts.	5a	TREE SECTION	X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa	action?	5b	\vdash	X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	iction.	5c	 	
6a		ne organization solicit	30	 	
	any contributions that were not tax deductible?	ic organization solicit	6a		х
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	tions or aifts	Ua	 	
	were not tax deductible?	nons or gints	6b	l	1
7	Organizations that may receive deductible contributions under section 170(c).				710
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set	rvices provided to the navor?	7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	riode provided to the payor	7b	X	╁
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as required	···	 -	╁──
	to file Form 8282?	ao roquiroa	7c	ŀ	x
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d		#6#	
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		_⊐‰	2000	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contri		7 f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo		7g	1	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization		7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di				
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at		8	ANSWERS.	STURE TO
9	Sponsoring organizations maintaining donor advised funds.			150	
а	Did the organization make any taxable distributions under section 4966?		9a	1	W.M.
b	Did the organization make a distribution to a donor, donor advisor, or related person?		9b		
10	Section 501(c)(7) organizations. Enter.				P
а	Initiation fees and capital contributions included on Part VIII, line 12	10a	1800	1	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		***	
11	Section 501(c)(12) organizations. Enter:	· · · · · · · · · · · · · · · · · · ·		. 37	
а	Gross income from members or shareholders	11a		- 14-3	
b	Gross income from other sources (Do not net amounts due or paid to other sources against			13.7	**
	amounts due or received from them.)	11b	7.	,e	7 7 mag
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?	12a	~	_
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	198	1. 19	.3.
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			13.0	1. 2.
а	is the organization licensed to issue qualified health plans in more than one state?		13a		
	Note. See the instructions for additional information the organization must report on Schedule O		13 m	, _~ ;}z	745
b	Enter the amount of reserves the organization is required to maintain by the states in which the			1	1
	organization is licensed to issue qualified health plans	13b	10 CC	147	
c	Enter the amount of reserves on hand	130	736 L	3	

Form **990** (2011)

14a

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

X

Page 6

Form 990 (2011) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			200
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b	1		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5_		X
6	Did the organization have members or stockholders?	6_		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	1		37
_	more members of the governing body?	7a	_	X
D	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	1		v
0	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	7b	\$47500A	X
8	The governing body?		X	
a b	Each committee with authority to act on behalf of the governing body?	8a	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	8b	Α.	
3	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	1 3		
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	100	X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		X	
	That the organization provided a complete copy of this form 350 to all members of its governing body before filling the form?	11a	1 1	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
_			X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
b 12a	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b 12a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12a	X X X	
b 12a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	12a 12b	X X X	
b 12a b c	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy?	12a 12b 12c	X X X X	
b 12a b c	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent	12a 12b 12c 13	X X X	
b 12a b c	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	12a 12b 12c 13 14	X X X X	
b 12a b c 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	12a 12b 12c 13 14	X X X X	
b 12a b c 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	12a 12b 12c 13 14 15a 15b	X X X X X	
b 12a b c 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	12a 12b 12c 13 14 15a 15b	X X X X	
b 12a b c 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	12a 12b 12c 13 14 15a 15b	X X X X X	
b 12a b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	12a 12b 12c 13 14 15a 15b	X X X X X	X
b 12a b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	12a 12b 12c 13 14 15a 15b	X X X X X	
b 12a b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	12a 12b 12c 13 14 15a 15b	X X X X X	X
b 12a b c c 13 14 15 a b b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	12a 12b 12c 13 14 15a 15b	X X X X X	X
b 12a b c c 13 14 15 a b b Sec	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure	12a 12b 12c 13 14 15a 15b	X X X X X	X
b 12a b c c 13 14 15 a b b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA	12a 12b 12c 13 14 15a 15b	X X X X X	X
b 12a b c c 13 14 15 a b b Sec 17	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	12a 12b 12c 13 14 15a 15b	X X X X X	X
b 12a b c c 13 14 15 a b b Sec 17	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) for public inspection. Indicate how you made these available. Check all that apply	12a 12b 12c 13 14 15a 15b	X X X X X	X
b 12a b c c 13 14 15 a b b Sec 17	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website.	12a 12b 12c 13 14 15a 15b 16a 16b	X X X X X	X
b 12a b c c 13 14 15 a b Sec 17 18	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) for public inspection. Indicate how you made these available. Check all that apply	12a 12b 12c 13 14 15a 15b 16a 16b	X X X X X	X
b 12a b c c 13 14 15 a b Sec 17 18	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) for jublic inspection. Indicate how you made these available. Check all that apply Own website Another's website X Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, ar statements available to the public during the tax year	12a 12b 12c 13 14 15a 15b 16a 16b	X X X X X	X
b 12a b c c 13 14 15 a b Sec 17 18	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) for public inspection. Indicate how you made these available. Check all that apply Own website Another's website X Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, ar statements available to the public during the tax year	12a 12b 12c 13 14 15a 15b 16a 16b	X X X X X	X
b 12a b c c 13 14 15 a b Sec 17 18	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? tion C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) for public inspection Indicate how you made these available. Check all that apply Own website Another's website X Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, are statements available to the public during the tax year State the name, physical address, and te	12a 12b 12c 13 14 15a 15b 16a 16b	X X X X X	X

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization		orga	ınıza			nper	nsat			/F\
(A)	(B)	•		Pos	C) ition	ì		(D) Reportable	(E) Reportable	(F) Estimated
Name and Title	Average hours per	(do	not c	heck	more	than	one	compensation	compensation	amount of
	week	offic	er an	d a d	recto	x/trus	tee)	from	from related	other
	(describe	ctor						the	organizations	compensation
	hours for	dire				eq		organization	(W-2/1099-MISC)	from the
	related	stee o	rustee		_	ensa		(W-2/1099-MISC)		organization
	organizations	al tru	onal tr		oloyee	comp				and related
	in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Богтег			organizations
(1) ANN DOERR				=-						
DIRECTOR	5.00	X						0.	0.	0.
(2) JONATHAN GOLDMAN										
DIRECTOR	2.00	Х			l			0.	0.	0.
(3) THEODORE MITCHELL										
DIRECTOR	2.00	X						0.	0.	0.
(4) RYANNE SADDLER										
DIRECTOR	2.00	X						0.	0.	0.
(5) SALMAN KHAN										
FOUNDER & CEO	40.00	X		Х		L		348,879.	0.	15,425.
(6) SHANTANU SINHA			l							
PRESIDENT & COO	40.00	Х		Х	L			349,397.	0.	15,425.
(7) BEN KAMENS	1	ļ			1	l		404 460		2 004
LEAD DEVELOPER	40.00	<u> </u>	ļ	ļ		X		181,460.	0.	3,884.
(8) JOHN RESIG	40.00					,,		102 770	0.	2 004
DEAN OF COMPUTER SCIENCE	40.00	<u> </u>	<u> </u>	_		Х	_	103,770.	0.	3,884
(9) JASON ROSOFF	40.00					,,		170 571	0.	0 027
LEAD DESIGNER	40.00	_	<u> </u>	_	L	Х	-	170,571.	U•	9,837
(10) JESSICA YUEN	40.00					١,,		100 270		4 747
CHIEF OF STAFF	40.00	<u> </u>	ļ		<u> </u>	Х	<u> </u>	100,378.	0.	4,747.
		⊢		-	┢	-				
			ļ							
		<u> </u>	<u> </u>	L	ļ	ļ				
		İ								ļ
		\vdash	-	-	\vdash	+				
						L				
		\vdash		\vdash	\vdash	-	_			
				1		٠	Ь—	·		Form 990 (2011)

2	6-	1	5	4	4	9	6	3	Page 8	3

Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	yee	s, a	nd I	High	est	Compensated Employ	ees (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	(dn		Posi		than	one	Reportable	Reportable	Estimated
	hours per	box	, unle:	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week (describe	\vdash	CE, AN	Jau		,,vus		from	from related	other
	(describe hours for	Individual trustee or director						the	organizations	compensation
	related	D io	<u> </u>			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the
	organizations	ruster	trus		8	nadr		(***271035*****130)		organization and related
	ın Schedule	deal	tous		ş	st col	15			organizations
	O)	Mpu	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
					_					
	ļ				l					
					-			<u> </u>		
		İ		i	1					
		\vdash	П							
							_			
					-					
		\vdash	\vdash		\vdash	\vdash	_			1
					-	├─	-			
	ļ.,	\vdash	\vdash		┝	H	\vdash		****	
	ļ				ļ		ŀ	1		
				_	├		_			
									•	}
4b Cub Asad	L	<u> </u>			I	↽		1,254,455.	0	. 53,202.
1b Sub-total								0.	0	
c Total from continuation sheets to Part VI	I, Section A							1,254,455.	0	
d Total (add lines 1b and 1c)									L	. 33,202.
2 Total number of individuals (including but n	ot limited to tr	iose	liste	ed ai	DOV	e) wr	no re	eceived more than \$100	J,000 of reportable	6
compensation from the organization										Yes No
3 Did the organization list any former officer,		ıste	e, ke	y er	npic	yee	, or	highest compensated e	mployee on	
line 1a? If "Yes," complete Schedule J for s										3 X
4 For any individual listed on line 1a, is the su									the organization	
and related organizations greater than \$15										4 X
5 Did any person listed on line 1a receive or a							elat	ted organization or indiv	idual for services	
rendered to the organization? If "Yes," com	plete Schedul	e J f	or si	ıch	pers	son		 		5 X
Section B. Independent Contractors	·									
Complete this table for your five highest co	•									nsation from
the organization Report compensation for	the calendar y	ear	endi	ng v	vith	or w	ıthır T		year	
(A)	addrass	374		7				(B) Description of s	· · · · · · · · · · · · · · · · · · ·	(C) Compensation
Name and business	address	IA(INC	5				Description of s	DEI AICES	Compensation
							ļ			
							_			
							Ì			
										
							-			
										
2 Total number of independent contractors (ncluding but r	ot li	mıte	d to	tho	se lu	stec	d above) who received n	nore than	
\$100,000 of compensation from the organi	zation 🕨					0			در	TO THE PROPERTY.
										Form 990 (2011)

Total. Add lines 2a.2t All other program sorvice revenue 11,795,044							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514
1	nts	1	а	Federated campaigns	1a		可以是是"特殊"。	7. 15 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Acres 1	10 May 10
1	Gra		b	Membership dues	1b				Controlling Androne	
e Government grants (contributions) 1	ÑΨ		С	Fundraising events	1c		《中国教育》			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
All other program service revenue 11,795,044. 11,795	ig ë		d	Related organizations	1d		A STATE OF THE STA			The second second
All other program service revenue 11,795,044. 11,795	ns,		е						The service of the se	
The state of the s	e ti		f		1 1		***	· · · · · · · · · · · · · · · · · · ·	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Business Code Business Code Business Code Business Code	흋			similar amounts not included abor	ve 1f	11,795,044.	the state of the	整 数 一一 对	The state of the s	
Business Code Business Code Business Code Business Code	a di		•		1a-1f \$		被称为他对于			
2 a b c c d d d d d d d d d d d d d d d d d	<u>0 e</u>	\vdash	h	Total. Add lines 1a-1f		<u> </u>	P. V. S. Mark. Carrier A. F. His		The second second second	The second second second
Total. Add lines 2a.2f 3 Investment income (including dividends, interest, and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties 6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) for assets other than inventory b Less cost or other basis and sales expenses c Gan or (loss) d Net gain or (loss) d Net gain or (loss) for contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 5 48,724. 48,724. 11,845,812. 0,48,724. 2,044. 2,						Business Code	P\$10年第4月17日平常	* in 150 * 150		
Total. Add lines 2a.2f 3 Investment income (including dividends, interest, and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties 6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) for assets other than inventory b Less cost or other basis and sales expenses c Gan or (loss) d Net gain or (loss) d Net gain or (loss) for contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 5 48,724. 48,724. 11,845,812. 0,48,724. 2,044. 2,	Ş	2	_							
Total. Add lines 2a.2f 3 Investment income (including dividends, interest, and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties 6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) for assets other than inventory b Less cost or other basis and sales expenses c Gan or (loss) d Net gain or (loss) d Net gain or (loss) for contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 5 48,724. 48,724. 11,845,812. 0,48,724. 2,044. 2,	Ser		D							<u> </u>
Total. Add lines 2a.2f 3 Investment income (including dividends, interest, and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties 6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) for assets other than inventory b Less cost or other basis and sales expenses c Gan or (loss) d Net gain or (loss) d Net gain or (loss) for contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 5 48,724. 48,724. 11,845,812. 0,48,724. 2,044. 2,	ΕŞ		ن		 	 				
Total. Add lines 2a.2f 3 Investment income (including dividends, interest, and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties 6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) for assets other than inventory b Less cost or other basis and sales expenses c Gan or (loss) d Net gain or (loss) d Net gain or (loss) for contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 5 48,724. 48,724. 11,845,812. 0,48,724. 2,044. 2,	Per		_		 					
g Total. Add lines 2a.21 3 Investment income (including dividends, interest, and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royaltes 6 a Gross rents b Less: rental expenses c Rental income or (loss) d Not rental income or (loss) T a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) d Net gain or (loss) d Net gain or (loss) b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscollaneous Revenue 11 a ADVERTISING INCOME 5 Royaltes 2 , 0444. 2 ,	Pro		f	All other program service reve	enue				<u> </u>	
The similar amounts) 1 Income from investment of tax-exempt bond proceeds 2 Royalties 1 Royalties 2 Royal				· •		•		· 35.50 . 7.5 3.34	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
4 Income from investment of fax exempt bond proceeds 5 Royalities (i) Real (ii) Personal 6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities 9 a Gross sales of inventory, less returns and allowances c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME 5 41800 48,724. 48,724. 48,724. 11,845,812. 0. 48,724. 2,044.		3			dividends, intere	est, and				73 9 0 1 2
6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) d Net gain or (loss) d Net gain or (loss) e Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events e Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from gaming activities 11 a ADVERTISTING INCOME Miscellaneous Revenue Business Code 11 a ADVERTISTING INCOME A 8, 724. 48, 724. 48, 724. 2, 044. 11, 845, 812, 0, 48, 724. 2, 044.				other similar amounts)		•	2,044.			2,044.
(i) Real (ii) Personal b Less rental expenses c Rental income or (loss) d Not rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) d Net gain or (loss) d Net gain or (loss) d Net gain or (loss) for contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from gales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME A 8,724. 48,724. 11,845,812, 0,48,724. 2,044.		4		Income from investment of tax	x-exempt bond p	roceeds				
6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) 8 a Gross income from fundraising events (not including \$		5		Royalties						
b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) d Net gain or (loss) d Net gain or (loss) s a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities 9 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME 13 ADVERTISING INCOME 48,724. 48,724. 14 A,724. 15 Total revenue. See instructions.					(i) Real	(II) Personal		The second		
C Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) d Net gain or (loss) d Net gain or (loss) d Net gain or (loss) d Net gain or (loss) d Net gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not including \$\frac{1}{2}\$ contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances a b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME 541800 48,724. 48,724. 11 a 48,724. 12 Total revenue. See instructions.		6	а	Gross rents				- 1 St. 6 F3		
d Net rental income or (loss) 7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not including \$				·						
7 a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) d Net gain or (loss) a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 a b Less direct expenses b c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 a b Less, direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances a b Less: cost of goods sold b c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME 48,724. 48,724. 12 Total revenue. See instructions.					<u> </u>	<u> </u>				The second second
assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less, direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 541800 48,724. 48,724. 11,845,812, 0,48,724. 2,044.		l _		• • • • • • • • • • • • • • • • • • • •	<u> </u>	_ _	A STATE OF THE ATTEMPT TO BE	3 98 () 4 (4) VSSS	22340472274	200 AND 12 July 1889
b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not including \$		7	а		(i) Securities	(ii) Other				
and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not including \$			L	•						
C Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not including \$			D		1					
d Net gain or (loss) 8 a Gross income from fundraising events (not including \$			c	•						
8 a Gross income from fundraising events (not including \$					L		Net . Library L. H. Erzen	102 EX 70 7 21.10 12 13.35	CONTRACTOR OF THE STATE OF THE	and the second
Including \$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses b c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances a b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME b c d All other revenue e Total. Add lines 11a-11d 2 Total revenue. See instructions.	€.	8			g events (not		to the state of th	1 1 1 1 1 1	37 - 37 - 3 E	阿尔 克克·克·
contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances a b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME b C d All other revenue e Total. Add lines 11a-11d 2 Total revenue. See instructions. 11 845, 812. 0 . 48,724. 2,044.	ğ			including \$	of		第二次	A TOUR LONG	(1) · 10 · 10 · 10 · 10 · 10 · 10 · 10 ·	
c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 541800 48,724. 48,724. 48,724. 12 Total revenue. See instructions. 11,845,812. 0.48,724. 2,044.	ě				1c) See					
c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 541800 48,724. 48,724. 48,724. 12 Total revenue. See instructions. 11,845,812. 0.48,724. 2,044.	ᇤ			Part IV, line 18	а			12.00		
c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 541800 48,724. 48,724. 48,724. 12 Total revenue. See instructions. 11,845,812. 0.48,724. 2,044.	Ě			•		<u> </u>	色产品的	A Company	AT ANY	
Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME b c d All other revenue e Total. Add lines 11a-11d Total revenue. See instructions. 11,845,812. 0.48,724.	•							i i		
b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 541800 48,724. 48,724. 48,724. 12 Total revenue. See instructions. b 11,845,812. 0.48,724.		9	а		tivities See				4	[3](C)
c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME 541800 48,724. 48,724. 48,724. 12 Total revenue. See instructions. 11,845,812. 0.48,724. 2,044.										
10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 541800 48,724. 48,724. 48,724. 12 Total revenue. See instructions. 11,845,812. 0.48,724. 2,044.		1				L		,		- Aller
and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME b c d All other revenue e Total. Add lines 11a-11d Total revenue. See instructions. a b b c c c d All other sevenue 11,845,812. 12 Total revenue. See instructions.		ı			-			,		-,
b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a ADVERTISING INCOME 541800 48,724. 48,724. b c d All other revenue e Total. Add lines 11a-11d Total revenue. See instructions. 11,845,812. 0.48,724. 2,044.		10	а				•		-	
C Net income or (loss) from sales of inventory Miscellaneous Revenue 11 a ADVERTISING INCOME b c d All other revenue e Total. Add lines 11a-11d 12 Total revenue. See instructions. Business Code 48,724. 48,724. 48,724. 11,845,812. 0.48,724. 2,044.			h					B. 1.	,	
Miscellaneous Revenue 11 a ADVERTISING INCOME 541800 48,724. 48,724. 48,724. 48,724. 48,724. 12 Total revenue. See instructions.					•	.	, , , , , , , , , , , , , , , , , , ,	r	·	
b		\vdash				Business Code	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	7/2	- ANI.
b		11	а			541800	48,724.	-	48,724.	
c d All other revenue e Total. Add lines 11a-11d Total revenue. See instructions. 11,845,812. 12,044.										
e Total. Add lines 11a-11d Total revenue. See instructions. 11,845,812. 0. 48,724. 2,044.										
12 Total revenue. See instructions. 11,845,812. 0. 48,724. 2,044.			d	All other revenue						
12 Total revenue. See instructions. ► 11,845,812. 0. 48,724. 2,044.			е	Total. Add lines 11a-11d		>				
	3888	12		Total revenue. See instructions.		<u> </u>	11,845,812.	0.	48,724.	

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a response include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and		ехрепзез	general expenses	expenses
•	organizations in the United States. See Part IV, line 21				Star Day
2	Grants and other assistance to individuals in				
_	the United States. See Part IV, line 22	25,000.	25,000.		18 CAN 20 TO 18 TO
3	Grants and other assistance to governments,				Z-SSNA A MARKETA
Ŭ	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				121
4	Benefits paid to or for members			CONTRACTOR OF THE SECOND	18 18 18 18 18 18 18 18 18 18 18 18 18 1
5	Compensation of current officers, directors,			AT. GOSPICE CONTRACT CONTRACT	
•	trustees, and key employees	730,850.	402,500.	153,350.	175,000
6	Compensation not included above, to disqualified				
•	persons (as defined under section 4958(f)(1)) and				•
	persons described in section 4958(c)(3)(B)		}		
7	Other salanes and wages	1,291,859.	1,131,130.	130,616.	30,113
8	Pension plan accruals and contributions (include		_,,		,
Ü	section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits	69,371.	61,495.	7,876.	
10	Payroll taxes	124,170.	101,013.	14,815.	8,342
11	Fees for services (non-employees)	===/=/			
	Management	:			
a		3,187.	_	3,187.	
b	Legal	1,500.		1,500.	
ر	Accounting Lobbying		·	2,3000	
d	Professional fundraising services. See Part IV, line 17	, <u>-</u>		7.2	
e f	Investment management fees		一名山地名を連出 も、しゃ、ハンスをご覧をかる著作のでき	ALTERNATION NO. 114 AND AND ADDRESS OF THE PERSONS NO. 114 AND ADDRESS OF THE PERSONS	
	Other	368,103.	282,817.	85,286.	
9 12	Advertising and promotion	39.	202,027	39.	
12 13	Office expenses	87,304.	64,003.	15,024.	8,277
14	Information technology	78,324.	76,900.	1,424.	
15	Royalties	,	, , , , , , ,	-,	
16	Occupancy	77,604.	66,321.	6,653.	4,630
17	Travel	39,042.	29,147.	1,265.	8,630
18	Payments of travel or entertainment expenses				
10	for any federal, state, or local public officials			ļ	,
19	Conferences, conventions, and meetings	2,000.			2,000
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	3,744.		3,744.	
23	Insurance	27,417.	20,983.	3,794.	2,640
24	Other expenses. Itemize expenses not covered	1	, b		a many files of the designation
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)	`	ا من المواد المار المار المار المواد المار المواد المار الم		
а	TAXES AND FEES	16,184.		16,184.	
b	RECRUITING	7,447.	6,483.	569.	395
C			- • <u>-</u>		- -
ď					
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	2,953,145.	2,267,792.	445,326.	240,027
	Joint costs. Complete this line only if the organization	,	, , , , , , , , , ,	-,	
26				i .	i .
26					
26	reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

,r ₂ ,d	(V.)	Dalance Sheet		· · · · · · · · · · · · · · · · · · ·		I
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1,622,921.	1	2,076,589.
	2	Savings and temporary cash investments			2	6,503,163.
	3	Pledges and grants receivable, net			3	1,697,848.
	4	Accounts receivable, net			4	
	5	Receivables from current and former officers, direct	ctors, trustees, key			
		employees, and highest compensated employees.	Complete Part II			
	1	of Schedule L			5	
	6	Receivables from other disqualified persons (as de	fined under section		- 64 - 64	
		4958(f)(1)), persons described in section 4958(c)(3	STACE 3 3 3 4			
		employers and sponsoring organizations of section	n 501(c)(9) voluntary		i Au	Section Section 1
"		employees' beneficiary organizations (see instruct	ons)		6	
Assets	7	Notes and loans receivable, net			7	
Ass	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges			9	47,714.
	10a	Land, buildings, and equipment, cost or other			2 5-	
		basis Complete Part VI of Schedule D	12,449.			
	b		10ы 3,744.	0.	10c	8,705.
	11	Investments - publicly traded securities			11	1 400 022
,	12	Investments - other securities. See Part IV, line 11			12	1,400,832.
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		1,622,921.	15 16	11,734,851.
	16	Total assets. Add lines 1 through 15 (must equal	ine 34)	16,528.	17	158,022.
	17	Accounts payable and accrued expenses	10,320.	18	230,0221	
	18 19	Grants payable Deferred revenue			19	
	20	Tax-exempt bond liabilities		<u> </u>	20	
LO.	21	Escrow or custodial account liability. Complete Pa	rt IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors,			23.5	THE REAL PROPERTY.
abil		highest compensated employees, and disqualified				
ڌ		of Schedule L			22	
	23	Secured mortgages and notes payable to unrelate	d third parties		23	
	24	Unsecured notes and loans payable to unrelated t	hird parties		24	
	25	Other liabilities (including federal income tax, paya	bles to related third			
		parties, and other liabilities not included on lines 1	7-24). Complete Part X of			
		Schedule D			25	4 = 0 - 0 0
	26	Total liabilities. Add lines 17 through 25		16,528.	26	158,022.
	ł	Organizations that follow SFAS 117, check here	and complete	· · · · · · · · · · · · · · · · · · ·		
Ses		lines 27 through 29, and lines 33 and 34.		1,606,393.		E E 9 6 9 E 0
and	27	Unrestricted net assets		1,000,393.	T .	5,586,850. 5,989,979.
Bal	28	Temporarily restricted net assets			28	3,303,313.
Net Assets or Fund Balances	29	Permanently restricted net assets	-l. b		29	The second of the second
Ē		Organizations that do not follow SFAS 117, che	ck here and	1	3	
S O	000	complete lines 30 through 34.			30	1 Straw 184 1
set	30	Capital stock or trust principal, or current funds	nmont fund		31	
As	31	Paid-in or capital surplus, or land, building, or equi- Retained earnings, endowment, accumulated inco			32	
Ne	32	Total net assets or fund balances	ine, or other latius	1,606,393.		11,576,829.
	34	Total liabilities and net assets/fund balances		1,622,921.		11,734,851.
	1.54	Total liabilities and flet association balances	. .	<u>, , , , , , , , , , , , , , , , , , , </u>		Form 990 (2011)

Form 990 (2011)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

2011

acopen to Public 16
Inspection

Name of the organization

KHAN ACADEMY, INC.

Employer identification number 26-1544963

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 l section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. d ____ Type III - Other a Type I **b** Type II c ____ Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III f supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? g A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, Yes Nο 11g(i) the governing body of the supported organization? (ii) A family member of a person described in (i) above? 11g(ii) 11g(iii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s). (iii) Type of (vi) Is the (iv) is the organization (v) Did you notify the (vii) Amount of (i) Name of supported (ii) EIN organization in col. (i) organized in the U.S.? organization in col. (1) listed in your organization in col. organization support (described on lines 1-9 governing document? (i) of your support? above or IRC section (see instructions)) Yes No Yes No Yes

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support									
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received (Do not								
	include any "unusual grants.")			1,500.	1,800,858.	11,795,044.	13,597,402.		
2	Tax revenues levied for the organ-								
	ızatıon's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge				· · · · · · · · · · · · · · · · · · ·				
	Total. Add lines 1 through 3			1,500.	1,800,858.	11,795,044.	13,597,402.		
5	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included				7.7.7.3				
	on line 1 that exceeds 2% of the					*******			
	amount shown on line 11,								
_	column (f)				Service Control		8,130,092.		
	Public support. Subtract line 5 from line 4						5,467,310.		
	ction B. Total Support	1 1 2007	41.000		48-24-2				
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009 1,500.	(d) 2010 1,800,858.	(e) 2011	(f) Total		
	Amounts from line 4			1,300.	1,000,030.	11,795,044.	13,597,402.		
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties				250.	2,044.	2,294.		
	and income from similar sources Net income from unrelated business				230.	2,044.	2,234.		
9	activities, whether or not the								
	business is regularly carried on			6,003.	21,913.	48,724.	76,640.		
10	Other income. Do not include gain			0,003.	21,515.	40,724.	70,040.		
10	or loss from the sale of capital								
	assets (Explain in Part IV.)					į			
11	Total support. Add lines 7 through 10				Table of the state		13,676,336.		
12				monage of the		12	4,140.		
	First five years. If the Form 990 is for		•	d. fourth. or fifth ta	ا Ix vear as a sectio				
-	organization, check this box and stop	=			,		▶ X		
Sec	ction C. Computation of Publ		rcentage						
14	Public support percentage for 2011 (line 6, column (f) d	vided by line 11, o	olumn (f))		14	%		
15	Public support percentage from 2010	Schedule A, Part	II, line 14			15	%		
16a	33 1/3% support test - 2011. If the	organization did no	t check the box o	n line 13, and line	14 is 33 1/3% or m	nore, check this bo	x and		
	stop here. The organization qualifies	as a publicly supp	orted organization	l			▶□		
b	33 1/3% support test - 2010. If the	organization did no	t check a box on i	ine 13 or 16a, and	line 15 is 33 1/3%	or more, check th	is box		
	and stop here. The organization qual	lifies as a publicly s	supported organization	ation			▶□		
17a	10% -facts-and-circumstances tes	t - 2011. If the org	anization did not d	heck a box on line	13, 16a, or 16b, a	and line 14 is 10%	or more,		
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check ti	nis box and stop h	ere. Explain in Pai	t IV how the organ	zation		
	meets the "facts-and-circumstances"	test The organiza	tion qualifies as a	publicly supported	dorganization		▶□		
b	10% -facts-and-circumstances tes	t - 2010. If the org	anization did not d	theck a box on line	: 13, 16a, 16b, or 1	7a, and line 15 is 1	10% or		
	more, and if the organization meets the	he "facts-and-circu	mstances" test, cl	neck this box and	stop here. Explain	ın Part IV how the			
	organization meets the "facts-and-circ	cumstanceș" test.	The organization of	qualifies as a public	cly supported orga	ınızatıon	▶∐		
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17b	, check this box a	nd see instructions	<u>▶</u>		
	Schedule A (Form 990 or 990-EZ) 2011								

Schedule A (Form 990 or 990 EZ) 2011 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to

Calendar year (or fixed year beginning in) Oits, grants, contributions, and manibaship fees received (On not include any "unusual grants") (On n	Sec	ction A. Public Support	elow, please com	piete Fait II)		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·
Girds capable from admission, mechandes sold or services purpose 3. Gross receipts from admission, mechandes sold or services per formed, or facilities that several purpose 3. Gross receipts from admission, mechandes sold or services per formed, or facilities that several purpose 3. Gross receipts from admission to the services per formed, or facilities that several purpose 3. Gross receipts from admission to the services per formed to the organization is benefit and either paid to or expended on its behalf 5. The value of services or facilities (unmaked by a governmental unit to the organization without charge 6. Total. Add institutions 15. The value of services or facilities (unmaked by a governmental unit to the organization without charge 6. Total. Add institutions 15. Total value of services or facilities (unmaked by a governmental unit to the organization without charge 6. Total. Add institutions 15. Total value of services or facilities (unmaked by a governmental unit to the organization without charge 6. Total. Add institutions 15. Total value of services or facilities (unstitute of the services) 15. Amounts included in lines 12. and 3 received from descullated persons 5. Amounts included on lines 1. 2. and 3. received from descullated persons 15. Amounts with the services of the s			(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
membership fees raceved (Do not include any virusual grants 1) 2. Gross receipts from admissions, merchandises sold or servores performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose 3. Gross receipts from admissions between the propose of the organization's tax-exempt purpose 3. Gross receipts from admission to the organization's tax-exempt purpose 3. Gross receipts from admission to the organization's transfer from admission to the organization's benefit and either paid to or expended on its behalf 5. The value of servores or facetites furnished by a governmental unit to the organization's benefit and either paid to or expended on its behalf 6. The value of servores or facetites furnished by a governmental unit to the organization without change 6. Tetal. Add lines 1 though 5. The value of servores or facetites furnished by a governmental unit to the organization without change 6. Tetal. Add lines 1 though 5. The value of servores or facetites furnished by a governmental unit to the organization without change 6. Tetal. Add lines 1 though 5. The value of servores or facetites furnished by a governmental unit to the organization without change 6. The facetite furnished by a governmental unit to the organization of the organization			(0,200)	(0) = 000	(0) = 000	(4) = 3.10	(0,20).	(17) 5 13.
include any "unusual grants") Grass receipts from admissions, menchandiss sold or services per formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose 3. Gross receipts from activities that are not an unrelated trade or thus mested to the organization's tax-exempt purpose 3. Gross receipts from activities that are not an unrelated trade or thus mested trade or the organization's benefit and either paid to or expended on its behalf or expended on its behalf 5. The value of services or facilities furnished by a governmental unit to the organization's benefit and either paid to or expended on its behalf 5. The value of services or facilities furnished by a governmental unit to the organization without charge 6. Total. Add thesi 1 through 5. A Amounts included on lines 1, 2, and 3 received from disqualified persons by Amounts necleus times 2 and 1 feriness that senset they equated in the 2 and 1 feriness that senset they equated in the 2 and 1 feriness that senset they equated in 1 feriness that senset they equated in 1 feriness that senset they equated in 1 feriness that senset they equated in 1 feriness that senset they equated in 1 feriness that senset they equated in 1 feriness that senset in 1 feriness that senset in 1 feriness that senset in 1 feriness that senset in 1 feriness that senset in 1 feriness that sense they expert the 1 feriness in 1 feriness i								
2. Gross receipts from admissions, mechandes sold or services per formed, or facilities furnished in any activity that is related to the organization's tax exempl purpose 3. Gross receipts from activities that are not an unrelated trade or bus mess under section 513. 4. Tax reveruses leved for the organization's terest and either section 513. 5. The value of services or facilities furnished by a governmental unit to the organization without charge of Total. Add inset 1 through 5. 7. a Amounts included on inset 1,2, and 3. received from disciplinated persons. 2. Add lines 7 and 7 by a governmental unit to the organization without charge of Total. Add lines 1 through 5. 7. a Amounts included on lines 1,2, and 3. received from disciplinated persons. 2. Add lines 7 and 7 by a decident persons between the second to receive the second of the second persons. 3. Public support dispettive it is the present of the second persons of th		-					ŀ	
merchandse sold or services per lormed, or facilities furnished in any activity that is related to the organization's tax overify purpose organization organization organization organization organization organization of the organization of the organization without charge of Total Add lines 1 through 5 The value of services or facilities furnished by a governmental unit to the organization without charge of Total Add lines 1 through 5 The value of services or facilities furnished by a governmental unit to the organization without charge organization without charge of Total Add lines 1 through 5 The Amounts included on lines 1, 2, and 3 received instance of the part of the	2		•					
any activity that is related to the organization's tax-exempt purpose of Scarceopts from activities that are not an unrelated trade of business under section 513 1 Tax revenues tweed for the organization's benefit and either paid to or expended on its behalf 5 The value of services or facilities furnished by a governmental unit to the organization without change 6 Total. Add lines 1 through 5 7 Annouris modulated on hiss 1, 2, and 3 received from desputidle persons because of the organization without change 6 Total. Add lines 1 through 5 7 Annouris modulated on hiss 1, 2, and 3 received from desputidle persons because the services of the services of the great of the great of the great of the great of the great of the great of	_	·						
organization's tax-exempt purpose 3. Gross recepts from activities that are not an unrelated trade or bus- iness under section 513 4. Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 5. The value of services or facilities frumshed by a governmental unit to the organization without change 6. Total, Add lines 1 through 5 7. A Amounts included on lines 1, 2, and 3. received from disqualitied persons 5. Devoires activated area 2 and sincewate town other than disqualitied persons 6. Add lines 7 a and 77 6. Public support asserting keeping in [ii] 9. Amounts from line 6 10a. Gross income from miterest, dividends, payments received on securities loans, entits, cryshines and income from similar sources 6. Universities of the securities		•				1		
3 Gross recepts from activities that are not an unrelated trade or business under section 513 4 Tax revenues leved for the organization to sheeft and either paid to or expended on its behalf 5 The value of services or facilities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7 a Amounts included on lines 1, 2, and 8 received from disqualified persons 9 Amounts included on lines 1, 2, and 9 Arrounts included on lines 1, 2, and 9 Amounts included on lines 2 and 3 received from disqualified persons but asserted the greater of 5,00 to 1% of the amount in this 13% the year 6 Add lines 7 and 77 9 Amounts from line 6 9 Amounts from lines 1 10a Gross income from similar sources 9 Unrelated business kazable income (less section 5 11 taxes) from businesses acquired after June 30, 1975 6 Add lines 10a and 10b 11 Net income from unrelated business sacquired after June 30, 1975 6 Add lines 10a and 10b 11 Net income from unrelated business sacquired after June 30, 1975 6 Add lines 10a and 10b 11 Net income from unrelated business acquired after June 30, 1975 6 Add lines 10a and 10b 11 Net income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support/level view 8, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 17 Section C. Computation of Public Support Percentage 17 Investment income percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 18 National States (Explain Part IV) 19 33 173% support tests - 2011. If the organization did not check the box on line 14 or line 19a, and line 15 is more than 33 173%, and line 16 is not more than 33 173%, check this box and stop here. The organization qualities as a publicly supported organization of provision of the post of the post of the p								
are not an unrelated trade or business and success of acathes to respended on its behalf 1 Tax reverues leved for the organization's benefit and either paid to or expended on its behalf 5 The value of services or facilities (unrelated by a governmental unit to the organization without change 6 Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons 5 Preserved, from disqualified persons 5 Preserved from disqualified persons 5 Preserved from disqualified persons 6 Add lines 7 and 70 8 Public support asserties (related by the second of the se	2	• • • • • • • • • • • • • • • • • • • •				 -		
mess under section 513 4 Tax revenues leved for the organization's benefit and either paid to or expended on its behalf 5 The value of services or flackities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7 a Amounts included on lines 1, 2, and 3 received from disqualited persons by a revenue of the form disquality by a revenue	3	·						
4 Tax revenues leved for the organization's benefit and either paid to or expended on its behalf 5 The value of services or facilities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7 A Amounts included on lines 1, 2, and 3 received from disqualified persons by Amounts of the charge of				<u> </u>	1			
nzation's benefit and either paul to or expended on its behalf The value of services or facilities (unished by a governmental unit to the organization without charge Tala. Add lines 1 through 5 Tala. Add lines 1 through 5 Tala. Amounts included on lines 1, 2, and 3 received included on lines 1, 2, and 3 received from disqualified persons Demonster included on lines 2 and 3 received included				ļ	 	 	- 	
or expended on its behalf 5. The value of services or facilities furnished by a governmental unit to the organization without charge 6. Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons b Amounts disqualified persons but seasons to the third disqualified persons but seasons to the third of the part of the seasons to the third of the part of the seasons to the third of the part of the seasons to the third of the part of the seasons to the third of the part Section B. Total Support Calendar year (or fiscal year beginning in) 9 Amounts from line 6 10o Gross income from interest, dividends, payments received on securities blasms, rants, royalties and income from similar sources b Unrelated business stable income (less section B. Total Support Section B. Total Support Section B. Total Support Section B. Total Support Section B. Total Support Section B. Total Support Section B. Total Support Section B. Total Support Section B. Total Support Section B. Total Support Section B. Total Support Section B. Total Support Section B. Total Support Section B. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (i) divided by line 13, column (ii) 17	4	•		[
5 The value of services or facilities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons b Amounts included on lines 2 and 3 received from disqualified persons b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$3.000 or 1% of the organization without charges and 3 received throm other than disqualified persons that exceed the greater of \$3.000 or 1% of the organization of \$4.000 or 1% or 1% organization of \$4.000 organization of \$4.000 organization of \$4.000 organization of \$4.000 organization of \$4.000 organization of \$4.000 organization of \$4.000 organization organizati		•		ļ				
furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7 a Amounts included on lines 1, 2, and 3 received from disqualified persons b Amounts included on lines 2 and 3 received from disqualified persons but described in lines 2 and 3 received from disqualified persons that seasons to that the disqualified persons that seasons to that the disqualified persons that seasons to that the disqualified persons that seasons to that 5 to the year. c Add lines 7 a and 7 b 8 Public support specifier (histories) 9 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rants, royalties and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired fart June 30, 1975 c Add lines 10a and 10b 11 Not income from unrelated business activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business in activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the business is activities not included in line 100, whether or not the selection of the business is activities not included in line 100, whether or not the selection of the business is activities not included in line 100, whether or not the selection of the business is activities not included in line 100,		or expended on its behalf				ļ		
the organization without charge 6 Total. Add lines 1 through 5 7 a Amounts included on lines 1, 2, and 3 received, from disqualified persons by Amounts included on lines 1 and a received from other than disqualified persons that exceed the greater of 3,000 or 1% of the amount on fine 1 to the year c Add lines 7 and 70 8 Public support galasticle // high line 1 9 Amounts from line 6 10 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources b Unrelated business taxable income (less section 5.11 taxes) from businesses activities not included in line 10b, whether or not the business activities not included in line 10b, whether or not the business is regularly carried on 12 Other income to not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total Support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 15 Public support percentage for 2011 (line 10c, column (f)) in 1/8 16 Public support percentage for 2010 Schedule A, Part III, line 15 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 19 Private foundation. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	5	The value of services or facilities		Ì				
6 Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualided persons b Amounts included on lines 2 and 3 received too mitter than disqualided persons that exceed the greater of 15,000 or 1% of the amount on their disqualided persons that exceed the greater of 15,000 or 1% of the amount on their 15 for the year or Add lines 7a and 7b 8 Public support representative 7k trainles 51 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2007 (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total 9 Amounts from line 6 10a Gross income from interest. cindendes payments received on securities loans, mints, royalties and income from similar sources b Unrelated business taxable income (less section 5.11 taxes) from businesses acquired affer June 30, 1975 c Add lines 10a and 10b 1 Net income from unrelated business activities not included in hie 10b, whether or not the business is regularly carned on 2 Other income Do not include gain or loss from the sale of capital assests (Explain in Part IV.) 13 Total support (pareness 9, 10c, 11, and 12) 4 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 3 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not		furnished by a governmental unit to						
7a Amounts included on lines 1, 2, and 3 received, from disqualified persons b Amounts natived on lines 2 and 3 received from disqualified persons that exceed the graited of \$5,000 or 15 of the amount on fire 13 or the year C Add lines 13 or 15		the organization without charge				<u> </u>	<u> </u>	
Section D. Computation of for 2011 (line 8, column (f) divided by line 13, column (f)) 18 Febbic support (some stable of the source of the s	6	Total. Add lines 1 through 5						
b Amounts included in intere 2 and 3 nerowed from their than dequalitied persons that exceed the greater of \$5,000 or 1% of the amount on their and equalitied persons that exceed the greater of \$5,000 or 1% of the amount on their 310 the year or 2 Add lines 7 a and 7 b 8 Public support (spinstlies 7 trailles) Section B. Total Support Calendar year (or fiscal year beginning in) 9 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 10 Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 C Add lines 10a and 10b 11 Net income from unrelated business as activities not included in line 10b, whether or not the business is regularly carried on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (actives 9, 10c. 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage for 2011 (line 10c, column (f) divided by line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization in line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization in line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization in line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as	7 a	Amounts included on lines 1, 2, and		1		i		
tom other than disqualified persons that exceed the genter of \$5.000 or '\$160 or '\$1		3 received from disqualified persons						
exceed the greater of \$5.000 or 1% of the amount on the 13 for the years. c Add lines 7a and 7b 8 Public support (splagatine 7c total lines) Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2007 (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total 9 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c c Add lines 10a and 10b 11 Net income from unrelated business activities not included gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support fordetines 9, soil, 1, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section D. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19 a 33 1/3% support tests - 2011. If the organization of did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization of 19b, check this box and see instructions	þ					Ì		
amount on the 13 for the year c Add lines 7a and 7b 8 Public support (sphartine 7c femiline 5) Section B. Total Support (a) 2007 (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total 9 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business activates not included in line 10b, whether or not the business is regularly carried on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (activens, 3 lab. 11, and 12) 14 First five years, if the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 16 % 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 16 Private foundation. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 19 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions		• • •]		
Section B. Total Support Calendar year (or fiscal year beginning in) Amounts from line 6 10a Gross income from interest, dividendes, payments received on securities loans, rents, royalties and income from similar sources b Unrelated business taxable income (less section 511 laxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated businesss activities not included in line 10b, whether or not the business is regularly carned on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IIV) 13 Total support percentage from 2011 (line 8, column (f) divided by line 13, column (f)) 15 Public support percentage for 2011 (line 8, column) (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 a 33 1/3% support tests - 2011. (if the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 7 Private foundation. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 7 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions								
Section B. Total Support Calendar year (or fiscal year beginning in) 9 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business sable income (less section 511 taxes) from businesses activities not included in line 10b, whether or not the business is regularly carned on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (and lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage from 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 15 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization by Private foundation. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, chec	c	Add lines 7a and 7b						
Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2007 (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total 9. Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11. Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carned on 12. Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13. Total support (pade lines 9, 10c, 11, and 12) 14. First five years, if the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15. Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17. Investment income percentage from 2010 Schedule A, Part III, line 15 18. Investment income percentage from 2010 Schedule A, Part III, line 17 18. Investment income percentage from 2010 Schedule A, Part III, line 17 18. Investment income percentage from 2010 Schedule A, Part III, line 17 18. Investment income percentage from 2010 Schedule A, Part III, line 17 19. 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization bine 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly support	8	Public support (Subtractline 7c from line 6)				De la Lacia		
9 Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from securities loans, rents, royalties and income from securities loans, rents, royalties and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carned on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (add lines 9, 0e, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 17 % 18 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 15 Private foundation. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 15 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions								
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from smilar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11. Net income from unrelated business sativities not included in line 10b, whether or not the business is regularly carned on 12. Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13. Total support (Agd lines 9, 10c, 11, and 12) 14. First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15. Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16. Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17. Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 10. Private foundation. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 10. Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
dividends, payments received on securities loans, rents, royalties and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business sactivities not included in line 10b, whether or not the business is regularly carned on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	9	Amounts from line 6						
securities loans, rents, royalties and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carned on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 16 % Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 as 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	10a							
and income from similar sources b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carned on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization D Private foundation. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and				1				
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carned on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (Add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 as 31/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b Investe foundation. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions			ļ					
(less section 511 taxes) from businesses acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (Add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 15 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Deprivate foundation. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 16 is more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Deprivate foundation. If the organization did not check a box on line 14, po, or 19b, check this box and see instructions	b							
acquired after June 30, 1975 c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carned on regularly carned on or loss from the sale of capital assets (Explain in Part IV) 13 Total support (acd lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization billing 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported		(less section 511 taxes) from businesses				1		
c Add lines 10a and 10b 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (Add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions		•						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carned on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (Aad lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 10 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	,	•		1				
activities not included in line 10b, whether or not the business is regularly carried on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (Add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions							 	
regularly carned on 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (Add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions		activities not included in line 10b,				1		
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV) 13 Total support (add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions			Ì		Į		1	İ
or loss from the sale of capital assets (Explain in Part IV) 13 Total support (Add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 10 b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	12	• •			 	 		
13 Total support (Add lines 9, 10c, 11, and 12) 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 10 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions			1					
First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	40		-		 		<u> </u>	
Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage from 2010 Schedule A, Part III, line 17 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions					1 (
Section C. Computation of Public Support Percentage 15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	14		r the organization	s tirst, second, thi	ra, τουπη, or τιπη τ	tax year as a sect	ion 50 (c)(3) or	ganization,
Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 16 Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	<u></u>		io Support De	rcontago				
Public support percentage from 2010 Schedule A, Part III, line 15 Section D. Computation of Investment Income Percentage Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage from 2010 Schedule A, Part III, line 17 Investment income percentage from 2010 Schedule A, Part III, line 17 Investment income percentage from 2010 Schedule A, Part III, line 17 Investment income percentage from 2010 Schedule A, Part III, line 17 Investment income percentage from 2010 Schedule A, Part III, line 17 Investment income percentage from 2010 Schedule A, Part III, line 17 Investment income percentage from 2010 Schedule A, Part III, line 17 Investment income percentage from 2010 Schedule A, Part III, line 17 Investment income percentage from 2010 Schedule A, Part III, line 17 Investment income percentage from 2010 Schedule A, Part III, line 17 Investment income percentage for 2011 (line 10c, column (f)) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f) Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f) Investment income percentage for 2011 (line 10c,					(0)		145	
Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions		• • • •			column (i))			···
17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f)) 18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	_					· · · · · · · · · · · · · · · · · · ·	110 1	
18 Investment income percentage from 2010 Schedule A, Part III, line 17 19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions							147	
19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	_				ine 13, column (I))			
more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions		, -			l 44	45		
b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	198	* *	•					ime 17 is not
line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions								▶
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions	t							
								ation P
	20	Private foundation. If the organization	on did not check a	box on line 14, 19	9a, or 19b, check t			200 200 777 200

132023 01-24-12

Schedule A (Form 990 or 990-EZ) 2011

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047 Open(to)Public

Name of the organization

Employer identification number

	KHAN ACADEMY, INC.		26-1544963
Pai	rt la Organizations Maintaining Donor Advised Funds	or Other Similar Funds of	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.		
	(a)	Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that	the assets held in donor advised	funds
_	are the organization's property, subject to the organization's exclusive le		Yes No
6	Did the organization inform all grantees, donors, and donor advisors in v	•	•
•	for charitable purposes and not for the benefit of the donor or donor ad		
	impermissible private benefit?	vicos, or for any other parpose of	Yes No
Pai	till Conservation Easements. Complete if the organization a	inswered "Ves" to Form 990. Par	
1	Purpose(s) of conservation easements held by the organization (check a		
•	Preservation of land for public use (e.g., recreation or education)		rically important land area
	Protection of natural habitat	Preservation of a certifie	
		Freservation of a certifie	d Illstone structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified conser	vation contribution in the form of	a conservation easement on the last
	day of the tax year		Held at the End of the Tax Year
	Total according of a consequence and a consequence		
a	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements	ided in (a)	2c
C	Number of conservation easements on a certified historic structure included in (a) against of account to a second to the second of the second	``	
a	Number of conservation easements included in (c) acquired after 8/17/0	o, and not on a historic structure	, 2q
•	listed in the National Register	nounahad ar tarminated by the o	
3	Number of conservation easements modified, transferred, released, ext	riguished, or terminated by the o	rganization doining the tax
4	year ▶	ocated •	
4 5	Does the organization have a written policy regarding the periodic monif	 -	
3	violations, and enforcement of the conservation easements it holds?	coring, inspection, nariding of	Yes No
•	Staff and volunteer hours devoted to monitoring, inspecting, and enforce	ing conservation easements duri	
6 7	Amount of expenses incurred in monitoring, inspecting, and enforcing of	=	
8	Does each conservation easement reported on line 2(d) above satisfy the	_	·
Ü	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conservation easeme	nts in its revenue and expense s	
3	include, if applicable, the text of the footnote to the organization's finan-		
	conservation easements.	olar statements that decembes th	o organization o accounting to
Pa	rt III Organizations Maintaining Collections of Art, His	storical Treasures, or Oth	er Similar Assets.
	Complete if the organization answered "Yes" to Form 990, Part I'		
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), no		nt and balance sheet works of art.
	historical treasures, or other similar assets held for public exhibition, edi		
	the text of the footnote to its financial statements that describes these		, , , , , , , , , , , , , , , , , , , ,
h	If the organization elected, as permitted under SFAS 116 (ASC 958), to		nd balance sheet works of art, historical
_	treasures, or other similar assets held for public exhibition, education, o		
	relating to these items	F	, , , , , , , , , , , , , , , , , , ,
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$
	(ii) Assets included in Form 990, Part X		► \$ ► \$
2	If the organization received or held works of art, historical treasures, or	other similar assets for financial o	
_	the following amounts required to be reported under SFAS 116 (ASC 95)	-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
а	Revenues included in Form 990, Part VIII, line 1	.c, .c.a.iig to alloso itelilo.	▶ \$
	Assets included in Form 990, Part X		S S S S S S S S S S
IJ	ASSOCIATION OF THE CONTRACT OF		F *

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 132051 01-23-12

Schedule D (Form 990) 2011

Sche	dule D (Form 990) 2011 KHAN AC	ADEMY, IN	ic.				26-	1544963 Page 2		
Pai	tilla Organizations Maintaining C	ollections of	Art, His	torical Tr	easures,	or Other				
3	Using the organization's acquisition, accessi	on, and other rec	ords, chec	k any of the	following that	at are a sigi	nificant use of	its collection items		
	(check all that apply):		. \square							
а	Public exhibition				hange progra					
b	Scholarly research		e 🗀	Other						
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and exp	olain how th	hey further t	he organizati	on's exem	pt purpose in	Part XIV.		
5	During the year, did the organization solicit o	r receive donation	ns of art, h	istorical trea	sures, or oth	er sımılar a	ıssets			
	to be sold to raise funds rather than to be ma	aintained as part	of the orga	nization's co	ollection?			Yes No		
Păi	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or									
	reported an amount on Form 990, Par				•					
1a	Is the organization an agent, trustee, custodi	an or other intern	nediary for	contribution	ns or other as	sets not in	cluded			
	on Form 990, Part X?							☐ Yes ☐ No		
b	If "Yes," explain the arrangement in Part XIV	and complete the	following	table:						
								Amount		
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2 a	Did the organization include an amount on Fe	orm 990, Part X, I	ine 21?					Yes No		
b	If "Yes," explain the arrangement in Part XIV									
Pai	t:V: Endowment Funds. Complete r	f the organization	answered	"Yes" to Fo	rm 990, Part	IV, line 10.	•			
		(a) Current yea	r (b) F	rior year	(c) Two yea	rs back (d) Three years b	ack (e) Four years back		
1a	Beginning of year balance									
b	Contributions						•	77.55.55		
c	Net investment earnings, gains, and losses			,						
ď	Grants or scholarships							EVENTS FOR S		
	Other expenditures for facilities									
-	and programs									
f	Administrative expenses									
9	End of year balance									
2	Provide the estimated percentage of the curr	rent vear end hal	ance (line 1	a column (al) held as:			International confidence on accountage		
a	Board designated or quasi-endowment	icini year ena ean	%	9, 00.011.11 (u), 11010 00.					
b	Permanent endowment	%								
	Temporarily restricted endowment		á							
Ç	The percentages in lines 2a, 2b, and 2c shou		J							
32	Are there endowment funds not in the posse		nization th	at are held a	and administr	ered for the	e organization			
Ja		ssion of the orga	1112411011 1111	at are note t	ina aaniinist	5100 101 1110	, organization	Yes No		
	by: (i) unrelated organizations							3a(i)		
	.,							3a(ii)		
_	(ii) related organizations	n hatad as require	d on Sobo	dula D2						
	b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIV the intended uses of the organization's endowment funds									
Pai	t VI Land, Buildings, and Equipm									
T di	Description of property	(a) Cost of		Υ	t or other	(a) Acc	cumulated	(d) Book value		
	Description of property	basis (inve		1 ' '	(other)	1 ' '	eciation	(u) Dook value		
	Lond	24313 (1146		00013	(5.11.01)		E #MAN-SE A-			
	Land			,		1 m 380 1 m 2 2	Shirting St. 184			
b	Buildings			 	5,610.		1,714.	3,896.		
C	Leasehold improvements				3,010.		- ,,	3,050.		
d	Equipment	-			6,839.		2,030.	4,809.		
	Other 1. Add lines 1a through 1e. (Column (d) must e	aual Form 990 F	Part X colu	mn (R) line		L	, , , , , , ,	8,705.		
iota	i. Aud intes la unough le lociditin (d) mast e	9501, 0.111 000, 1	J. C. 7. GOILLI	(0), 1116	(-/ /			5,.551		

Schedule D (Form 990) 2011

Total. (Column (b) must equal Form 990, Part X, col (B) line 25)
FIN 48 (ASC 740) Footnote in Part XIV, provide the text of the footnote to the ox
132053
01-23-12

(8) (9) (10)

Sche	dule D (Form 990) 2011 KHAN ACADEMY, INC.			26-1544963 Page 4
Pa	†XI Reconciliation of Change in Net Assets from Form 990 to	Audited Finan	cial S	tatements
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1	11,845,812.
2	Total expenses (Form 990, Part IX, column (A), line 25)	_	2	2,953,145.
3	Excess or (deficit) for the year. Subtract line 2 from line 1		3	8,892,667.
4	Net unrealized gains (losses) on investments		4	2,936.
5	Donated services and use of facilities		5	
6	Investment expenses		6	
7	Prior period adjustments		7	1,074,833.
8	Other (Describe in Part XIV)		8	
9	Total adjustments (net) Add lines 4 through 8		9	1,077,769.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and	19	10	9,970,436.
Par	Reconciliation of Revenue per Audited Financial Stateme		nue p	
1	Total revenue, gains, and other support per audited financial statements			1 11,978,999.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			MARIE
а	Net unrealized gains on investments	2a	2,93	36.
b	Donated services and use of facilities		0,25	
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIV)	2d		
e	Add lines 2a through 2d			2e 133,187.
3	Subtract line 2e from line 1			3 11,845,812.
	Amounts included on Form 990, Part VIII, line 12, but not on line 1			3 11,013,012.
4	• • •	1 45 1		
	Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIV.)	4a 4b		
b	Add lines 4a and 4b	40		4c 0.
				4c U. 5 11,845,812.
Pai	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	ents With Eyne	neee	
(F / 425-		into with Expe	11303	2 002 206
1	Total expenses and losses per audited financial statements	•		1 3,083,396.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25.	1 1 13	0,25	1
a	Donated services and use of facilities		0,2	<u>' - • • • • • • • • • • • • • • • • • • </u>
b	Prior year adjustments	2b		
C	Other losses	2c		
d	Other (Describe in Part XIV)	2d		120 251
е	Add lines 2a through 2d			2e 130,251.
3	Subtract line 2e from line 1			3 2,953,145.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1		
	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
	Other (Describe in Part XIV)	4b		
С	Add lines 4a and 4b			4c 0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)			5 2,953,145.
<u> </u>	t XIV Supplemental Information			
	blete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III			· · · · ·
	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also compl			
PAF	TX, LINE 2: THE ACADEMY IS A TAX-EXEMPT C	DKGANIZATI	UN (NUDEK
T > 7.0	DEDNAL DEVENUE CODE GEOMION FOI/O//2/ AND G	THE CALLED		MAY CODE MITE
<u>TIV.1</u>	ERNAL REVENUE CODE SECTION 501(C)(3) AND T	THE CALIFO	KNIF	A TAX CODE. THE
3.03	DENG! DROUTER FOR MAY TO ANY ON INDELANT	D DUGING	о т.	COME BUD
ACA	DEMY PROVIDES FOR TAX, IF ANY, ON UNRELATE	ED BOSINES	2 II	COME. THE
202	DEMOVIC CURRENT ACCOUNTANC DOLLCY TO MO EUR	אווו שות וואר	र राज दाच	THE MAY
ACF	ADEMY'S CURRENT ACCOUNTING POLICY IS TO EVA	TOALE ONC	PKIL	IN TAX
DOG	THIONE ACCODDINGLY A LOSS COMMINGENCY TO	DECOCNIT	מ מש	JUEN IN TO
PUS	SITIONS. ACCORDINGLY, A LOSS CONTINGENCY IS	NECOGNIZ	א עם	WHEN IT IS
DD(BABLE THAT A LIABILITY HAD BEEN INCURRED A	AS OF THE	ם תאירו	OF THE
FIC	DEADLE THAT A DIADIBITI HAD DEEN INCOMED A	S OF THE	DAIL	or the
FT.	NANCIAL STATEMENTS AND THE AMOUNT OF THE LO	SS CAN BE	REZ	SONABLY
<u> </u>	THE DESCRIPTION OF THE PROPERTY OF THE DE	, , , , , , , , , , , , , , , , , , ,		
EST	IMATED. AS OF DECEMBER 31, 2011, MANAGEME	ENT EVALUA	TED	THE ACADEMY'S
				Schedule D (Form 990) 2011
132054 01-23-	1 12			, .,,

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2011

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

Attach to Form 990.

	2011
	Open to Public
Employer	identification number

Name of the organization KHAN ACAD	EMY, INC	•					Employer identification number 26-1544963
Part I -> General Information on Grants a							20 1311303
 Does the organization maintain records criteria used to award the grants or assis Describe in Part IV the organization's pre 	stance? ocedures for mon	itoring the use of grant	funds in the Unite	d States			X Yes No
Part II Grants and Other Assistance to							
recipient that received more than					can be duplicated if (f) Method of		
(a) Name and address of organization or government	(b) EIN	(c) IRC section If applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LOS ALTOS SCHOOL DISTRICT							
201 COVINGTON ROAD							COST OF KHAN ACADEMY
LOS ALTOS, CA 94024		170(B)(1)(A)(V)	25,000.	0.			IMPLEMENTATION
2 Enter total number of section 501(c)(3) a3 Enter total number of other organizations	-	•	e line 1 table				1.
Control total number of other organizations	anared in the little	1 14016			 		

Schedule I (Form 990) (2011) KHAN ACADEMY,					26-1544963	Page :
Part III Grants and Other Assistance to Individuals in the Part III can be duplicated if additional space is needed	United States. Cored	nplete if the organi	zation answered "Yes	to Form 990, Part IV, line 22.		•
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash a	ssistance
						-
· · · · · · · · · · · · · · · · · · ·						
Part IV Supplemental Information. Complete this part to pr	ovide the information	on required in Part	, line 2, and any other	r additional information		
		<u> </u>				
			· · · · · · · · · · · · · · · · · · ·			
			 			
	· · · · · · · · · · · · · · · · · · ·					
			· · · · · · · · · · · · · · · · · · ·			

29

Schedule I (Form 990) (2011)

132102 01-27-12



SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

KHAN ACADEMY, INC.

Employer identification number

26-1544963

Pa	Questions Regarding Compensation		<u> </u>	
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,	750 4	428	
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence	75.		
	Tax indemnification and gross-up payments Health or social club dues or initiation fees	1		
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or	30		
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		J
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
		27		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to	100		
	establish compensation of the CEO/Executive Director Explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			\$.
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			18
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
þ	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.	1		
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of			
а	The organization?	5a		X
b	Any related organization?	5b	Sales (Sa. 7.8)	X
	If "Yes" to line 5a or 5b, describe in Part III	34.32	200	
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	400		
	contingent on the net earnings of:	3000		
a	The organization?	6a		X
b	Any related organization?	6b	Photo No.	X
_	If "Yes" to line 6a or 6b, describe in Part III.	1.44	**************************************	7 m
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
_	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			37
_	initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

11.15		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F)
(A) Name		(ı) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	Compensation reported as deferred in prior Form 990
	(i)	348,879.	0.	0.	0.	15,425.	364,304.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(1)	349,397.	0.	0.	0.	15,425.	364,822.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(1)	181,460.	0.	0.	0.	3,884.	185,344.	0.
	(ii)	0. 170,571.	0.	0.	0.	0. 9,837.	0. 180,408.	0.
	(i)	0.	0.	0.	0.	9,637.	180,408.	0.
	(ii) (i)	- 0.	0.					
	(ii)							
	(1)							
	(ii)							
	(i)					·		
	(ii)							
	(i)							
	<u>(11)</u>							
	(i)							
	(ii)							
	(i)							
	(ii)							
· ·	(i) (ii)							
	(1)							
	(ii)							
	(i)			-				
	(ii)							
	(1)							
14	(ii)						· · · · · ·	
	(i)							
	(ii)							
	(i)							
16	(ii)							L

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011

Name of the organization

KHAN ACADEMY, INC.

Employer identification number 26-1544963

FORM 990, PART VI, SECTION B, LINE 11: THE TAXPAYER'S ACCOUNTING FIRM

FORWARDED THE FORM 990 TO THE HEAD OF FINANCE. THE HEAD OF FINANCE

FORWARDED THE FORM 990 TO THE BOARD MEMBERS FOR THEIR REVIEW PRIOR TO

FILING THE FORM 990. BOARD MEMBERS WERE ENCOURAGED TO REVIEW THE FORM 990

AND TO FORWARD THEIR QUESTIONS TO THE HEAD OF FINANCE. EITHER THE HEAD OF

FINANCE OR THE ACCOUNTING FIRM ADDRESSED THE QUESTIONS FROM THE BOARD.

FORM 990, PART VI, SECTION B, LINE 12C: THE BOARD ANNUALLY DISCUSSES THE CONFLICTS OF INTEREST POLICY DURING A MEETING. A FORM REQUESTING BOARD MEMBERS TO DISCLOSE ANY POTENTIAL CONFLICT IS REQUESTED ON AN ANNUAL BASIS AND BOARD MEMBERS ARE TOLD DURING THE MEETING TO DISCLOSE ANY ADDITIONAL CONFLICTS AS THEY ARISE.

SHOULD A CONFLICT BE DISCLOSED AND SHOULD KHAN ACADEMY HAVE ANY DEALINGS
WITH THAT ORGANIZATION, THE CONFLICTED BOARD MEMBER WOULD LEAVE ANY MEETING
WHERE A DECISION IS MADE.

FORM 990, PART VI, SECTION B, LINE 15: COMPENSATION FOR TOP MANAGEMENT,

OFFICERS AND KEY EMPLOYEES IS DETERMINED USING A COMPENSATION COMMITTEE, AN

INDEPENDENT COMPENSATION CONSULTANT, A COMPENSATION SURVEY OR STUDY, AND

APPROVAL BY THE BOARD.

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS

AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 132211 01-23-12

Schedule O (Form 990 or 990-EZ) (2011)

16081114 758661 45421