DLN: 93493128018515

OMB No 1545-0047

2013

Department of the Treasury Internal Revenue Service

**Return of Organization Exempt From Income Tax** Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

foundations) ▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

Open to Public Inspection

A Fo	rthe 2	2013 cal <mark>endar year, or tax year beginning 07-01-2013     , 2013, and ending 06-30</mark>	-2014						
	eck if ap Iress cha	oplicable KnowledgeWorks Foundation ange		<b>D Emplo</b> 31-13	_	entification number			
┌ Nar	ne char	Doing Business As age			,,,,,	J.			
┌ Inıt	ıal retur	Number and street (or P O box if mail is not delivered to street address) Room/suit	е						
┌ Ter	mınated	One West Fourth Street No 200		E Telepho	one nun	nber			
Am	ended r	eturn City or town, state or province, country, and ZIP or foreign postal code		(513)	929-	4777			
		Cincinnati, OH 452023634 pending		G Cross n	ocounts	¢ 21 202 201			
		F Name and address of principal officer	11/->			\$ 21,302,201			
		Judith A Peppler		Is this a group subordinates?	returi	n for			
		One West Fourth Street No 200 Cincinnati, OH 452023634							
		Cilicilillati, OTI 432023034		Are all subordı ıncluded?	nates	Γ Y es Γ No			
I Ta	x-exem	pt status			a lıst	(see instructions)			
J W	ebsite	:► http://knowledgeworks.org/	H(c)	Group exempt	ion nu	ımber ►			
<b>K</b> Forr	n of org	anization	<b>L</b> Year	r of formation 19	91 <b>N</b>	State of legal domicile OH			
Pa	rt I	Summary							
		Briefly describe the organization's mission or most significant activities Create sustainable improvement in student readiness for college and careers							
ညိ	-								
屋									
Governance	2 0	Check this box 🔭 if the organization discontinued its operations or disposed of	more th	nan 25% of its	net a	ssets			
	3 1	lumber of voting members of the governing body (Part VI, line 1a) $\cdot\cdot$	3	13					
Activities &	4 1	lumber of independent voting members of the governing body (Part VI, line 1b)	4	10					
톤	5 T	otal number of individuals employed in calendar year 2013 (Part V, line 2a) $$ .			5	154			
ទូ	6 ⊺	otal number of volunteers (estimate if necessary)			6	0			
		otal unrelated business revenue from Part VIII, column (C), line 12			7a	0			
	<b>b</b> N	let unrelated business taxable income from Form 990-T, line 34			7b	0			
				Prior Year		Current Year			
a)	8	Contributions and grants (Part VIII, line 1h)		3,460,7	-	5,645,802			
Revenu	9	Program service revenue (Part VIII, line 2g)		19,928,0		15,375,892			
ž	10		ent income (Part VIII, column (A), lines 3, 4, and 7d)		338	5,181			
	11 12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line		722,9	747	275,326			
	12	12)		24,112,0	061	21,302,201			
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3 )		621,6	522	913,842			
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0					
8	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	n, employee benefits (Part IX, column (A), lines 16,195						
<b>⊕</b>	16a	Professional fundraising fees (Part IX, column (A), line 11e)							
Expenses	ь	Total fundraising expenses (Part IX, column (D), line 25) • 157,346							
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	509	14,638,440					
	18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		35,343,8	315	30,981,502			
	19	Revenue less expenses Subtract line 18 from line 12	<u> </u>	-11,231,7	754	-9,679,301			
Net Assets or Fund Balances			Begi	nning of Curre Year	nt	End of Year			
35.44 B.44 B.44 B.44 B.44 B.44 B.44 B.44	20	Total assets (Part X, line 16)		151,983,3	301	68,738,117			
4 PE	21	Total liabilities (Part X, line 26)		137,033,3	_	61,558,783			
	22	Net assets or fund balances Subtract line 21 from line 20		14,949,9	931	7,179,334			
Pai	t II	Signature Block							

Under penalties of perjury, I declare that I have examined this return, including my knowledge and belief, it is true, correct, and complete Declaration of prepar preparer has any knowledge

Sign	
Here	

Signature of officer

Holly A Brinkman Vice President & CFO Type or print name and title

### Paid Preparer **Use Only**

Print/Type preparer's name Preparer's signature Firm's address - 250 East Fifth Street Suite 1900

May the IRS discuss this return with the preparer shown above? (see instruction

Cincinnati, OH 45202

For Paperwork Reduction Act Notice, see the separate instructions.

#### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

KnowledgeWorks' mission is to create sustainable improvement in student readiness for college and careers. By offering a portfolio of innovative education approaches and advancing aligned policies, KnowledgeWorks Foundation seeks to activate and develop the capacity of communities and educators to build and sustain vibrant learning ecosystems that allow each student to thrive

If "Yes," describe these new services on Schedule O

If "Yes," describe these changes on Schedule O

- Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
- **4a** (Code ) (Expenses \$ 2,600,960 including grants of \$ 500 ) (Revenue \$ 1,892,551 )

EdWorks, LLCEdWorks' footprint expanded in FY2014, as several of its initiatives received national attention. The Akron Early College High School was awarded the Blue Ribbon School designation by the U.S. Department of Education and is among the top 10 high schools in Ohio. Reynoldsburg City Schools, an EdWorks partner since 2009, was recognized by the White House in early 2014 for its district-level innovation. One New York location, P-TECH, has been cited as an exemplary school by President Barack Obama. Another EDWorks site, Frederick Douglass High School in Baltimore, was touted as exemplar in the federal School Improvement Initiative Grant by the Assistant Secretary in the Office of Elementary and Secondary Education at the U.S. Department of Education An FY14 evaluation of the Smart Scholars initiative conducted by the National Center for Restructuring Education, Schools and Teaching (NCREST) confirmed strong outcomes for the nearly 5,000 students enrolled in the 23 Smart Scholars Early College sites. The mean graduation rate in these Smart Scholar schools is 84%, compared to 67% in their home districts. Three of the Smart Scholar schools had graduation rates of 100%, two more had rates of 92% and 96%. Further, by the time they graduated from high school, some students had earned an average of 51 college credits EdWorks launched an aggressive technical assistance effort in Birmingham, Alabama, called the Woodlawn Innovation Network (WIN). The initiative is a partnership between Birmingham City Schools and the Woodlawn Foundation. The partnership earned an innovation waiver from the state that supports the re-invention of teaching, learning and student outcomes in a five-school feeder pattern - two elementary schools, a K-8 school, a middle school and high school EdWorks is assisting in the conversion of the K-8 grades to STEAM (Science, Technology, Engineering, Arts and Mathematics)-focused academies. The high school is being converted to two Early College.

**4b** (Code ) (Expenses \$ 11,534,060 including grants of \$ 98,400 ) (Revenue \$ 8,319,560 )

New Technology Network, LLC (NTN)The New Tech design is a blueprint, accompanied by a set of core beliefs, tools, and strategies to help each school fulfill its purpose. New Tech design principles provide for an instructional approach centered on project-based learning, a culture that empowers students and teachers, and integrated use of technology in the classroom. Through extensive professional development, personalized coaching and access to Echo, a learning management system, NTN empowers principals, teachers, and students to develop compelling, relevant and meaningful learning communities. As of fiscal year-end, NTN's school portfolio included 158 schools in 2 countries, 26 states across the USA, representing over 42,000 students and 2,800 teachers.

**4c** (Code ) (Expenses \$ 5,407,762 including grants of \$ 484,600 ) (Revenue \$ 1,208,252 )

StriveTogether, LLCStriveTogether convenes a national network of 55 cradle to career collective impact partnerships spanning 28 states and the District of Columbia In total, these partnerships and the more than 8,000 organizations involved in them serve approximately 5.5 million children. The StriveTogether Theory of Action was established as a set of quality benchmarks for building cradle to career collective impact partnerships and has been used to help guide partnerships toward achieving sustained systems change and improvement in student outcomes. StriveTogether provides strategic assistance to communities interested in building cradle to career partnerships using the Theory of Action as a roadmap for systemic education improvement. StriveTogether also provides support to its network of communities through webinars, facilitation of an online resource portal and the development and deployment of interactive toolkits. StriveTogether has contributed to thought leadership related to collective impact through publishing numerous articles, reports and blogs. In FY14 StriveTogether hosted five convenings to bring partners together to share lessons and develop new knowledge for the field. In addition, StriveTogether's Theory of Action is being adapted for use to guide quality collective impact in sectors outside of education in FY2014, StrivePartnership's accomplishments toward its mission of improving academic outcomes for students, cradle to career included Building momentum in outreach and public will to support the Cincinnati Preschool Promise - a transformative initiative that would provide access to two years of high quality preschool for every child in Cincinnati. More than 60 events have been held and more than 3,000 people have signed a pledge of support. Working with partners, we have also made advances toward finalizing a long-term funding source and designing operational and implementation plans Development of a plan with Cincinnati Children's Hospital Medical Center and StriveTogether to launch a long-term partnership aimed at building a high-impact community-wide continuous improvement training series that will dramatically improve developmental and academic outcomes for students. The training will integrate proven practices with Children's Hospital, the Annie E. Casey Foundation's Adaptive Leadership training, and our Collective Impact expertise. It will be offered locally and nationally with the potential to be "best in class" for quality collective impact. The training series is expected to begin in 2015 Doubling the usage of Learning Partner Dashboard among resource coordinators in Cincinnati Public Schools from about 45% to more than 97% over 6 months, using a rigorous continuous improvement process. Launch of a new venture philanthropy fund focused on investing in practices that are proven to impact early grade-level reading success and have a high likelihood of finding a public sector partner to take over the investment to ensure sustainable funding. The fund, Every Child Capital, is housed at The Greater Cincinnati Foundation. Launch of a new collaborative, the Persistence Project, with funding from Lumina Foundation, to focus on improving postsecondary retention and completion rates throughout our region. Continuing to build momentum with Be the Change, a volunteer tutor recruitment initiative in partnership with United Way of Greater Cincinnati and Cincinnati Public Schools

(Code ) (Expenses \$ 5,873,961 including grants of \$ 330,342 ) (Revenue \$ 4,194,850

Included in the other program services are National Advocacy & Strategic Foresight, Grantmaking and Student Lending, described below - National Advocacy & Strategic Foresight - From July 2013 to June 2014, KnowledgeWorks worked closely with policymakers, national organizations, and other education stakeholders to drive demand for radically personalized learning. Throughout the year, KnowledgeWorks worked deeply with several state departments of education, including our home state of Ohio, Alabama, and others, on aligning strategies and funding behind each state's school improvement goals. At the federal level, KnowledgeWorks helped lead an advocacy campaign to encourage federal policymakers to invest in next generation high school models. KnowledgeWorks also engaged federal policymakers and partner organizations on the shift to a competency-based education system including transforming the nation's accountability, assessment, supports and interventions, and data systems policies. Included in these efforts was a convening of competency-based thought leaders in Dallas, Texas to evaluate the barriers to that shift and explore policy solutions that will provide competency-based practitioners with the flexibility to innovate. In addition, KnowledgeWorks released an infographic on the future of learning along with two papers exploring future scenarios, one for the learning ecosystem as a whole and the other on the future of teaching. KnowledgeWorks used these strategic foresight publications, along with Forecast 3.0, to encourage education stakeholders to create and pursue visions for a future learning ecosystem that is vibrant for all learners. We shared this work at 20 events around the country and distributed approximately 16,620 copies of our strategic foresight publications. - The Grant making program provided approximately \$914,000 of grant funding to 65 organizations. - KnowledgeWorks served approximately 5,200 students during the fiscal year through its student lending programs.

4d Other program services (Describe in Schedule O )

(Expenses \$ 5,873,961 including grants of \$ 330,342 ) (Revenue \$ 4,194,850 )

le Total program service expenses ► 25,416,743

### Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	Yes	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $X^{f colored}$	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		Νo
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Form	990 (2013)			Page <b>4</b>
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section $512(b)(13)$ ?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

201				_
	Check if Schedule O contains a response or note to any line in this Part V	<del></del>	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   204		103	140
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable  1b 0	-		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Νo
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts	1		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).		1	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			
	- · · · · · · · · · · · · · · · · · · ·	1 '	1	
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	H		110
9	required?	<b>7</b> g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		1	1
		8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a  Gross receipts, included on Form 990, Part VIII, line 12, for public use of club  10b	-		
D	facilities	-		
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	1		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O	O contains a response or note to any line in this Part VI					.[\tau
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Se	ection A. Governing Body and Management							
			Yes	No				
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year							
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?							
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3	Yes					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No				
6	Did the organization have members or stockholders?	6		No				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No				
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following								
а	The governing body?	8a	Yes					
<b>b</b> Each committee with authority to act on behalf of the governing body?								
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No				
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ıe Cod	e.)				
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod <b>Yes</b>	e.) <b>No</b>				
	Did the organization have local chapters, branches, or affiliates?	evenu 10a						
10a			Yes					
10a b	Did the organization have local chapters, branches, or affiliates?	10a	<b>Yes</b> Yes					
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes					
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes					
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes Yes Yes					
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes Yes Yes Yes					
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes					
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes Yes					
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes					
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes					
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes Yes					
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes					
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes					
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes	No				

- 17 List the States with which a copy of this Form 990 is required to be filed▶
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ► Holly A Brinkman One West Fourth Street Suite 200 Cincinnati, OH 452023634 (513)929-1141

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

		Ι							,_ <u>,</u>	(-)
<b>(A)</b> Name and Title	(B) Average	Pos	ition	( <b>C</b> )		chec	k	<b>(D)</b> Reportable	<b>(E)</b> Reportable	<b>(F)</b> Estimated
	hours per	more	than	one	box	c, unle	ess	compensation	compensation	amount of
	week (list any hours					n offic rustee		from the organization	from related organizations	other compensation
	for related		a un					(W- 2/1099-	(W- 2/1099-	from the
	organizations	걸릴	lns	Office	<u> </u>	慢車	Former	MISC)	MISC)	organization
	below dotted line)	통실	<u>#</u>	ğ.	9	Ş.				and related organizations
	docted line)	[호호	101		흥	88	'			organizations
		ä	]   1		Key employee	3				
		Individual trustee or director	Institutional Trustee			<u> </u>				
			99			Highest compensated employee				
(1) John E Dean Esq	2 00									
Chair	1 00	X						0	0	15,100
(2) Dr Jacquelyn M Belcher	2 00									
Vice Chair	0 00	X						12,700	0	0
(3) Chad P Wick	19 00									
Treasurer	3 00	X						194,217	0	13,333
(4) Dr Sherrill Cleland	2 00									
Director	1 00	X						11,500	0	500
(5) Hon Nathaniel R Jones	2 00									
Director	0 00	X						10,500	0	0
(6) Lucie Lapovsky	2 00	T								
Director	0 00	X						0	0	12,700
(7) Steven Minter	2 00	,,						14.400	0	
Director	0 00	X						14,400	0	0
(8) Richard W Riley Esq	2 00	V						10.000	0	0
Director	0 00	Х						10,000	O	
(9) Eileen Rudden	2 00	×						12,500	0	0
Director	0 00							12,500	0	
(10) Barry Schuler	2 00	x						0	0	0
Director	0 00							ű		
(11) Joseph P Tomain Esq	2 00	×						10,800	0	17,500
Director	3 00									
(12) Timothy Tuff	12 00	×						119,269	0	500
Director	0 00							,		
(13) Judith A Peppler start 0713	37 00	l x		х				169,042	0	20,581
President & CEO	3 00							,		
(14) Douglas Thomson Sch O	2 00			х				0	0	0
Secretary (15) William L McNeese	1 00				-		_			
, ,	33 00			х				241,772	0	58,858
Senior VP & CFO (16) Catherine Allshouse	7 00	-			_					
, ,	40 00			х				202,600	0	51,250
Chief Information Officer (17) Holly A Brinkman	0 00 37 00	-								
				х				181,299	0	53,481
VP & Controller	3 00						<u> </u>			Form <b>900</b> (2012)
										Form <b>990</b> (2013)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more pers	than son is	n (do n one s bot	(C) do not check one box, unless both an officer ector/trustee)		ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organization	on d ns	Estim amount o compen from	ated of other sation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099 MISC)	-	organiz	lated
(18)	Meredith Meyer	40 00			×				179,498		o		58,518
	rategic Planning	0 00			_	<u> </u>			,		$\dashv$		, 
(19)	Harold Brown	40 00				X			207,683		o		57,931
	ent EdWorks	0 00			_			_	,		_		
(20)	Lydia Dobyns	40 00				×			247,481		o		30,408
	lent New Tech	0 00			_	_			,		$\dashv$		,
(21)	Jeff Edmondson	40 00				×			187,881		0		51,223
	ging Director Strive	0 00	-		-	_					$\dashv$		
` ,	Jim Osborn	40 00					x		147,138		0		8,059
	Dir EdWorks Matt Godsted	0 00		-							$\dashv$		
` '		40 00					x		173,238		o		49,812
	or Technology	0 00									$\dashv$		
` '	Matthew Williams	40 00					x		153,334		0		46,460
	licy & Advocacy	0 00			-	-					$\dashv$		
` ,	Rick Lear	40 00					x		155,163		0		30,067
	r NTN Sch Design	0 00			-	-		<u> </u>			$\dashv$		
(26)	Andrew Benson	40 00					x		216,711		0		18,207
	no Educ Matters	0 00			├	_		-			$\dashv$		
(27)	Brian Ross	0 00						x	402,240		0		(
Form	er President & CEO (end 12/12)	0 00			-	-		-			$\dashv$		
											寸		
41:	Col. Tabal						<u> </u>  ≽-		1		ᆛ		
1b	Sub-Total			•	•		[				+		
c	Total from continuation sheets to Pa			•	•		[-		3,260,966		0		594,488
d			• •	• •	•						<u> </u>		594,488
2	Total number of individuals (including \$100,000 of reportable compensation)	•			ed a	bove	e) who	rec	eived more than				
												Yes	No
3	Did the organization list any <b>former</b> on line 1a? If "Yes," complete Schedul									d employee	3	Yes	
4	For any individual listed on line 1a, is organization and related organization									om the		1.05	
	ındıvıdual										4	Yes	
5	Did any person listed on line 1a rece services rendered to the organization		-						=	ndıvıdual for	_		

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(C)
Name and business address	Description of services	Compensation
Kohne O'Neill LLC 8160 Corporate Park Drive Cincinnati OH 45242	Student Lending Consultants	840,000
Frost Brown Todd LLC 301 E 4th Street Cincinnati OH 45201	Legal Services	585,005
Cardinal Solutions Group 7755 Montgomery Road Suite 510 Cincinnati OH 45236	Technology Consultants	565,160
Thompson Hine 312 Walnut 14th Floor Cincinnati OH 452024029	Legal Services	325,055
Deloitte & Touche LLP 250 E 5th Street Ste 1900 Cincinnati OH 452025109	Audit & Accounting	191,230

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►11

(D)
Revenue
excluded from
tax under
sections
512-514

5,181

(C) Unrelated business

revenue

Part V		Statement ( Check if Sched		ponse or note to any lı	(A) Total revenue	(B) Related or exempt function revenue
	1a	Federated can	npaigns	1a		
ants	ь	Membership d	ues	1b		
Contributions, Giffs, Grants and Other Similar Amounts	c	Fundraising ev	vents	1c		
	d	Related organi				
<u>:</u> 5	e	Government gran		1e 477,297		
ons, Sin		_				
utio er	f		ions, gifts, grants, and not included above	<b>1f</b> 5,168,505		
를통	g	Noncash contribut 1a-1f \$	tions included in lines			
Conti and (	h	Total. Add line	es 1a-1f		5,645,802	
<u>0</u>				Pusiness Code		
Ele	2a	Fees for Services		Business Code 611710	11,426,363	11,426,363
e Ke	Ь	Int on Student Lo		611710	, ,	2,653,547
Program Serwce Revenue	c	Gain on Student L		611710	, ,	1,087,720
rws	d	OH Centric Admin		611710		160,244
ૹૢ	e	KWI Admin Fees		611710	·	48,018
<u>ran</u>	f		ram service revenue	011710	10,010	10,010
્રે						
	g 3	Total. Add line		danda Interest	15,375,892	
			come (including divid lar amounts)	iends, interest,	5,181	
	4	Income from inve	estment of tax-exempt bo	ond proceeds		
	5	Royalties .		· · · · · ·		
	6a	Gross rents	(ı) Real	(II) Personal		
	b	Less rental				
		expenses Rental income				
		or (loss)				
	d	Net rental inco	(i) Securities	(II) O ther		
	   7a	Gross amount	(i) Securities	(II) O tilei		
		from sales of assets other				
	Ь	than inventory Less cost or				
		other basis and sales expenses				
	С	Gain or (loss)				
	d	Net gaın or (lo	ss)	· · · · · •		
eune	8a	events (not ind	from fundraising cluding is reported on line 1c			
Other Revenue	_	See Part IV, lı	ne 18	a		
둦	b   с	Less direct ex	xpenses (loss) from fundraisi	b ng events ▶-		
_			from gaming activitie			
	_	See Part IV, lı	ne 19	a		
	Ь	Less direct ex		b		
	ь	Less cost of g		а b		
			(loss) from sales of			
		Miscellaneou	ıs Revenue	Business Code		
	11a	Servicing Fee	Income	611710	239,321	239,321
	ь	Securities Liti	gation	611710	36,005	
	С					
	d	All other rever				
	e	Total. Add line	es 11a-11d		275,326	
	12	Total revenue.	. See Instructions .		21,302,201	15,615,213

36,005

Form 990 (2013) Page **10** Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) .マ Check if Schedule O contains a response or note to any line in this Part IX (D) (B) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 913,842 913,842 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and 2,713,128 1,716,559 914,506 82,063 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . Other salaries and wages 9,666,195 7,675,066 1,933,859 57,270 Pension plan accruals and contributions (include section 401(k) 1,019,056 864,505 145,361 9,190 and 403(b) employer contributions) . . . . Other employee benefits . . . . . 1,248,211 1,020,389 222,646 5,176 10 782,630 627,227 151,756 3,647 11 Fees for services (non-employees) Management . . . . 458,069 292,065 166,004 Legal . . . . . . . . Accounting . . . . . . . . . . . . . 217,733 67,990 149,743 39,275 39,275 Professional fundraising services See Part IV, line 17 Investment management fees . . . . . Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 4,507,532 4,254,862 252,670 Schedule O) . . . . . . . Advertising and promotion . . 181,980 133,841 48,139 12 13 Office expenses . . . . . 371,570 287,478 84,092 851,793 475,977 375,816 14 Information technology . . 15 Royalties . 646,733 355,121 291,612 16 Occupancy . . . . . . **17** 2,410,137 2,264,259 145,878 Travel . . . . . . . . 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 19 Conferences, conventions, and meetings . . . 1,631,904 1,565,110 66,794 20 1,134,998 1,134,998 Payments to affiliates . . . . . . 21 22 Depreciation, depletion, and amortization . 365,337 145,953 219,384 23 117,781 2,500 115,281 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) 710,892 a Cons Rebate Fees 710,892 Amortization Expense 303,757 303,757 Loan Svc/Trustee Fees 297,700 297,700 d Student Loan Provision 107,520 107,520 e All other expenses 283,729 159,857 123,872 Total functional expenses. Add lines 1 through 24e 25 30,981,502 25,416,743 5,407,413 157,346 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

art X	Balance Sheet
	Chack if Schadula O

Par	t X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	10,607,973	1	6,918,352
	2	Savings and temporary cash investments	7,666,015	2	2,002,375
	3	Pledges and grants receivable, net	2,619,862	3	2,211,075
	4	Accounts receivable, net	2,026,707	4	1,422,721
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		_	
ts	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		5	
Se	_			6	
Assets	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	536,404	9	842,933
	10a	Part VI of Schedule D  Land, buildings, and equipment cost or other basis Complete  5,254,572			
	b	Less accumulated depreciation	1,536,987	<b>10</b> c	1,330,381
	11	Investments—publicly traded securities		11	
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11	123,643,775	13	52,387,679
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	3,345,578	15	1,622,601
	16	Total assets. Add lines 1 through 15 (must equal line 34)	151,983,301	16	68,738,117
	17	Accounts payable and accrued expenses	6,351,154	17	5,211,110
	18	Grants payable		18	
	19	Deferred revenue	1,775,149	19	1,635,033
	20	Tax-exempt bond liabilities		20	
<u>∽</u>	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
jab		persons Complete Part II of Schedule L		22	
_	23	Secured mortgages and notes payable to unrelated third parties	128,170,970	23	51,448,502
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			
		D	736,097	25	3,264,138
	26	Total liabilities. Add lines 17 through 25	137,033,370	26	61,558,783
ces		Organizations that follow SFAS 117 (ASC 958), check here ▶ 🔽 and complete lines 27 through 29, and lines 33 and 34.			
อม	27	Unrestricted net assets	10,877,116	27	2,723,434
Ba	28	Temporarily restricted net assets	4,072,815	28	4,455,900
or Fund Balance	29	Permanently restricted net assets		29	
Fui		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ┌ and			
٥.		complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	14,949,931	33	7,179,334
	34	Total liabilities and net assets/fund balances	151,983,301	34	68,738,117

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
1	Total revenue (must equal Part VIII, column (A), line 12)	<sub>1</sub>		21.3	302,201
2	Total expenses (must equal Part IX, column (A), line 25)				
3	Revenue less expenses Subtract line 2 from line 1	2		30,9	981,502
3	Revenue less expenses Subtract line 2 nom line 1	3		-9,6	579,301
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		14 (	949,931
5	Net unrealized gains (losses) on investments				717,331
		5			
6	Donated services and use of facilities	6			
7	Investment expenses	_			
8	Prior period adjustments	7			
0		8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		1.9	908,704
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			 
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	ewed or	ו		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
3 <b>a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

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As Filed Data -

DLN: 93493128018515

OMB No 1545-0047

#### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization KnowledgeWorks Foundation Employer identification number

31-1321973

Total											
				.,	Yes	No	Yes	No	Yes	No	
or	ganiza	ation		(described on lines 1-9 above or IRC section (see instructions))	your governing support document?		in col (i) o suppor	t? <sup>'</sup>	col (i) org	S?	support
s	) Nam	ted	(ii) EIN	(iii) Type of organization	( <b>iv)</b> Is t organızatı	on in	(v) Did you the organiz	zation	(vi) Is organızat	ion in	(vii) A mount of monetary
h		` '		ng information about		., .,				119(	/
		` '	•	er of a person descri lled entity of a perso	. ,		ahove?			11g( 11g(	
			•	governing body of th		_	17			11g	
		• • •		rectly or indirectly o	•		_	persons des	cribed in (ii)		Yes No
g		followin	ugust 17, 2 g persons?	2006, has the organi	·			·			
e f	Γ	other th section If the o	nan foundatı   509(a)(2) rganızatıon	ox, I certify that the on managers and otl received a written do	her than one	or more pub	licly support	ed organızat	ions describ	ed in sectior	n 509(a)(1) or
11	Γ	one or i	more publici	ganized and operated by supported organiz bes the type of supp b Type II <b>c</b>	ations descr or <u>ti</u> ng organ	ibed in secti ization and c	ion 509(a)(1) complete line	or section ! s 11e th <u>ro</u> u	509(a)(2) S gh 11h	ee <b>section 5</b>	
10		An orga	anızatıon orç	ganızed and operated	d exclusively	to test for p	oublic safety	See <b>section</b>	509(a)(4).		
			_	janızatıon after June				-		•	
				oss investment inco							
	,	_		ities related to its ex	• •		• •		•	•	· =
9	, V			at normally receives					utions, mem	bership fees	, and gross
7 8	Г Г	describ	ed in <b>sectio</b>	at normally receives in 170(b)(1)(A)(vi). described in <b>sectior</b>	(Complete P	art II )			ntal unit or f	rom the gene	eral public
6				local government or	-						
		section	170(b)(1)(	<b>A)(iv).</b> (Complete P	art II )						
5	$\Gamma$			erated for the benefi	t of a college	or universit	ty owned or o	perated by a	governmen	tal unıt desc	rıbed ın
4	1			n organization operat ty, and state	tea in conjun	ction with a	nospital desc	ribed in <b>sec</b>	tion 170(D)(	1)(A)(III). E	nter the
3 4	Γ			perative hospital se	_					1)/A)/:::\ =	ntar tha
2				I in section 170(b)(1			•	4=0(1)(4)			
1	_	A church, convention of churches, or association of churches described in <b>section 170(b)(1)(A)(i).</b>									
	rganı:		•	e foundation becaus	•			•	-		
	t I			blic Charity Sta						<u>nstructions</u>	•

	(Complete only if you of Part III. If the organization	checked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ition failed to q	ualify under
S	ection A. Public Support	rtion rans to qu	diriy dilaci tile	teoto notea per	ovy predoc con	ipiete i di c IIII)	
	endar year (or fiscal year beginning in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column	1					
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support						
	endar year (or fiscal year beginning	<b>(a)</b> 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
7	in) ► A mounts from line 4						
8	Gross income from interest,						
9	dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated						
	business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activiti	es, etc (see inst	ructions)	<u> </u>	1	12	
13	First five years. If the Form 990 is this box and stop here						
14	ection C. Computation of Pub Public support percentage for 2013			11 column (f)		141	
15	Public support percentage for 2013	,		II, Column (1))		14	
	33 1/3% support test—2013. If the			on line 12 and 1	ine 14 is 32 4/20/-	or more, check t	hie hov
b	and stop here. The organization qua 33 1/3% support test—2012. If the box and stop here. The organization 10%-facts-and-circumstances test-is 10% or more, and if the organiza	ilifies as a public organization did n qualifies as a p — <b>2013.</b> If the org	ly supported orga not check a box oublicly supported anization did not	inization on line 13 or 16a, organization check a box on li	, and line 15 is 33 ne 13, 16a, or 16	1/3% or more, ch	eck this
b 18	in Part IV how the organization mee organization  10%-facts-and-circumstances test- 15 is 10% or more, and if the organization in Part IV how the organization private foundation. If the organization	ets the "facts-and - <b>2012.</b> If the org nization meets th tion meets the "f	d-circumstances anization did not e "facts-and-circ acts-and-circum	' test The organi check a box on li umstances" test stances" test Th	zation qualifies a: ne 13, 16a, 16b, , check this box a le organization qu	s a publicly suppo or 17a, and line nd <b>stop here.</b> alifies as a public	orted <b>►</b>
	instructions			. ,	,		<b>▶</b> □

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	ction A. Public Support							
Cale	ndar year (or fiscal year beginning in) ►	<b>(a)</b> 2009	<b>(b)</b> 2010	<b>(c)</b> 2011	<b>(d)</b> 2012	<b>(e)</b> 201	3	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	18,286,75	9 17,591,360	15,723,031	13,176,203	6,61	6,011	71,393,364
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	10,488,11	4 16,967,219	18,806,066	19,928,002	15,37	5,892	81,565,293
3	Gross receipts from activities that are not an unrelated trade or business under section 513							
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
5	The value of services or facilities furnished by a governmental unit to the organization without charge							
6	Total. Add lines 1 through 5	28,774,87	34,558,579	34,529,097	33,104,205	21,99	1,903	152,958,657
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	14,653,68	14,943,399	11,874,852	9,806,454	1,25	9,974	52,538,367
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year	897,91	7 1,713,834	358,699	715,739	67	8,711	4,364,900
С	Add lines 7a and 7b	15,551,60	5 16,657,233	12,233,551	10,522,193	1,93	8,685	56,903,267
8	Public support (Subtract line 7c							96,055,390
	from line 6 )							· ·
	ction B. Total Support						$\overline{}$	
· · · ·	beginning in)	<b>(a)</b> 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	<u> </u>	<b>(f)</b> Total
9	A mounts from line 6	28,774,873	34,558,579	34,529,097	33,104,205	21,99	1,903	152,958,657
.0a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	82,094	72,569	70,721	29,505		5,181	260,070
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975							
C	Add lines 10a and 10b	82,094	72,569	70,721	29,505	!	5,181	260,070
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on							
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	40,886	32,754	1,114,362	693,780	27	5,326	2,157,108
13	Total support. (Add lines 9,	28,897,853	34,663,902	35,714,180	33,827,490	22,27	2,410	155,375,835
14	10c, 11, and 12)  First five years. If the Form 990 is	for the organizat	tion's first, second	l, thırd, fourth, or	fifth tax year as a	a 501(c)(3)	organ	
	check this box and stop here							<u>▶</u>
<u>Se</u> 15	ection C. Computation of Pub Public support percentage for 2013			13 column (f))		15		C1 020 0/
16	Public support percentage from 20			15, column (1))		15		61 820 %
				<u> </u>		16		56 100 %
<u>Se</u> 17	ction D. Computation of Inv Investment income percentage for				ın (f))	17		0 170 %
18	Investment income percentage from				(1))			
	33 1/3% support tests—2013. If the				ling 15 is more +	18 han 33 1/3%	and	0 350 %
1 <b>7</b> a	more than 33 1/3%, check this box						, and	ine 17 is not ▶▼

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

	Facts And Circumstances Test					
Return Reference	Explanation					
Schedule A, Part III, Line 12, Explanation of Other Income	Securities Litigation Income KWF Miscellaneous Income Non-profit Servicing Fee Revenues					

Schedule A (Form 990 or 990-EZ) 2013

Department of the Treasury

Internal Revenue Service

DLN: 93493128018515

#### OMB No 1545-0047

#### Political Campaign and Lobbying Activities **SCHEDULE C** (Form 990 or 990-EZ)

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

▶ See separate instructions. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** KnowledgeWorks Foundation 31-1321973 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b 4 Did the filing organization file Form 1120-POL for this year? ☐ Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

Sch	hedule C (Form 990 or 990-EZ) 2013					Page <b>2</b>
P	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and file	ed Form 5768	
_	under section 501(h)).		List in Dank IV as			a adduses FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		list in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		ol" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l.)		(a) Filing organization's totals	( <b>b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisl	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount to	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
		1.6				
_	Grassroots nontaxable amount (enter 25% of lir	•				
	Subtract line 1g from line 1a If zero or less, ent			_		1
	Subtract line 1f from line 1c If zero or less, ente			L		1
j	If there is an amount other than zero on either lii section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	have to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

	, , , , , , , , , , , , , , , , , , ,	
Part II-B	Complete if the organization is exempt under section $501(c)(3)$ and has	NOT
	filed Form 5768 (election under section 501(h)).	

_		(8	a)	(b)
ror e activ	ach "Yes" response to lines 1a through 11 below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		Νo	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo	
C	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?		Νo	
е	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		39,275
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo	
i	O ther activities?		Νo	
j	Total Add lines 1c through 1i			39,275
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			
Par	LIII-A Complete if the organization is exempt under section $501(c)(4)$ , section	501(c	)(5). o	r section

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
Ĺ	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

	line 3, is answered tes.		
1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political		
	expenses for which the section 527(f) tax was paid).		

- a Current year
- **b** Carryover from last year
- c Tota
- 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues
- 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?
- 5 Taxable amount of lobbying and political expenditures (see instructions)

#### Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
	These sections are "Not Applicable" as KnowledgeWorks Foundation does not participate in or intervene in (including the publishing or distributing of statements), any political campaign on behalf of (or in opposition to) any candidate for public office

2a

2b 2c

3

**4 5** 

201124416 3 (1 31111 333 31 333 12) 2313		i age <del>-i</del>
Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	
l		

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493128018515

OMB No 1545-0047

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

	I VEVENIUE DELVICE				порсс	31311
	ne of the organization wledgeWorks Foundation			oloyer identifica 1321973	tion numbe	er
Pai	organizations Maintaining Donor Adviorganization answered "Yes" to Form 990,				. Comple	te if the
		(a) Donor advised funds		(b) Funds and	other accou	ınts
	Total number at end of year					
	Aggregate contributions to (during year)					
	Aggregate grants from (during year)					
	Aggregate value at end of year					
	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the organization	<del>-</del>	nor adv	ısed	☐ Yes	┌ No
	Did the organization inform all grantees, donors, and dor used only for charitable purposes and not for the benefit conferring impermissible private benefit?				┌ Yes	┌ No
a r	Conservation Easements. Complete if t	he organization answered "Yes"	to Forr	n 990, Part I\	<sup>7</sup> , line 7.	
	Purpose(s) of conservation easements held by the organ Preservation of land for public use (e g , recreation of Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a conservation of the organization held a conservation or the organization or the organization held a conservation or the organization held a conservation or the organization or the o	r education)  Preservation of a Preservation of a	certifie	d historic struc	ture	
	easement on the last day of the tax year	qualified conservation contribution in	the lon	ii oi a conseiva		
				Held at the	End of the	Year
	Total number of conservation easements		2a			
	Total acreage restricted by conservation easements		2b			
	Number of conservation easements on a certified history	ıc structure ıncluded ın (a)	2c			
	Number of conservation easements included in (c) acqu historic structure listed in the National Register	2d				
	Number of conservation easements modified, transferred the tax year -	d, released, extinguished, or terminat	ed by tl	he organization	during	
	Number of states where property subject to conservatio	n easement is located ►				
	Does the organization have a written policy regarding th enforcement of the conservation easements it holds?	e periodic monitoring, inspection, har	ndling o	f violations, and	┌ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, inspect	ting, and enforcing conservation ease	ments	during the year		
	A mount of expenses incurred in monitoring, inspecting,  \$\blue{\sigma}\$\$	and enforcing conservation easemen	ts durın	g the year		
	Does each conservation easement reported on line 2(d) and section $170(h)(4)(B)(II)$ ?	above satisfy the requirements of se	ction 1	70(h)(4)(B)(ı)	┌ Yes	┌ No
	In Part XIII, describe how the organization reports consbalance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	footnote to the organization's financia				
ir	Organizations Maintaining Collections Complete if the organization answered "Ye		or Ot	her Similar	Assets.	
	If the organization elected, as permitted under SFAS 11 works of art, historical treasures, or other similar assets service, provide, in Part XIII, the text of the footnote to	s held for public exhibition, education	, or rese	earch in furthera		
1	If the organization elected, as permitted under SFAS 11 works of art, historical treasures, or other similar assets service, provide the following amounts relating to these	s held for public exhibition, education				lıc
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets included in Form 990, Part X					
	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1					
	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
)	Assats included in Form 990 Part V			<b>b</b> ¢		

Par	<b>4</b> 💵 Organizations Maintaining Co	<u>llections of Art,</u>	<u>Histo</u>	ric	<u>al Treasu</u>	res, or O	the	r Similar Ass	sets (co	<u>ntınued)</u>
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other records	s, chec	k a	ny of the foll	owing that a	re a	significant use	of its	
а	Public exhibition		d [	_	Loan or exc	hange progra	ams			
b	Scholarly research		е Г	_	Other					
С	Preservation for future generations									
4	Provide a description of the organization's co Part XIII	ollections and explain	how th	ney	further the o	organization'	sex	empt purpose ıı	า	
5	During the year, did the organization solicit o								_	_
Do	assets to be sold to raise funds rather than t	<u> </u>							Yes	No
Par ——	Part IV, line 9, or reported an an					n answered	1 Y	es to Form 9	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ıntermed	ıary foı	rcc	ontributions (	or other asse	ets r		_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the fo	ollowing	g ta	ble	_				
						<u> </u>		Am	ount	
<b>c</b>	Beginning balance					<u> </u>	1c			
d	Additions during the year					F	1d			
e	Distributions during the year					_	1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?					Г	Yes	□ No
ь	If "Yes," explain the arrangement in Part XII	I Check here if the e	explana	itio	n has been p	rovided in P	art :	KIII		<u> </u>
Pa	rt V Endowment Funds. Complete									
1a	Beginning of year balance	(a)Current year	<b>(b)</b> Prid	or y	ear <b>b (c)</b>	wo years back	(a)	Three years back	<b>(e)</b> Four y	ears back
b	Contributions									
c	Net investment earnings, gains, and losses							+		
_										
d	Grants or scholarships									
е	Other expenditures for facilities and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the cur	ent year end balance	(line 1	Lg,	column (a))	held as				
а	Board designated or quasi-endowment 🕨									
ь	Permanent endowment ▶									
С	Temporarily restricted endowment ▶									
	The percentages in lines 2a, 2b, and 2c show	uld equal 100%								
За	Are there endowment funds not in the posses	ssion of the organizat	ion tha	ta	re held and a	dministered	for	the		
	organization by								Yes	No
	(i) unrelated organizations			•			•	3a(i		<del>                                     </del>
ь	(ii) related organizations						• .	3b	<del></del>	<u> </u> 
4	Describe in Part XIII the intended uses of the						•			<u> </u>
Par	t VI Land, Buildings, and Equipme					wered 'Yes'	to	Form 990, Pa	rt IV, lı	ne
	11a. See Form 990, Part X, line	10.				ı				
	Description of property				Cost or other (investment)	( <b>b)</b> Cost or ot basis (othe		(c) Accumulated depreciation	( <b>d)</b> Bo	ook value
1a	Land									
b	Buildings									
С	Leasehold improvements					1,492,	695	783,50	1	709,194
d	Equipment					1,410,	278	1,180,37	2	229,906
	Other	<u></u>				2,351,	599	1,960,31	8	391,281
Tota	I. Add lines 1a through 1e (Column (d) must e	qual Form 990, Part X,	column	ı (B	), line 10(c).)	)		🛌		1,330,381

See Form 990, Part X, line 12.  (a) Description of security or category	( <b>b)</b> Book value	(c) Method of valuation
(Including name of security) (1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. Cor See Form 990, Part X, line 13.	nplete if the organization	answered 'Yes' to Form 990, Part IV, line 11c.
(a) Description of investment	(b) Book value	(c) Method of valuation
(1) Student Loan Receivables, Net of Unamortized Loan		Cost or end-of-year market value
Acquisition Costs	52,387,679	С
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )	52,387,679	
Part IX Other Assets. Complete if the organization	answered 'Yes' to Form 990,	Part IV, line 11d See Form 990, Part X, line 15
(a) Descrip	tion	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.		
Part X Other Liabilities. Complete if the organ		
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.	iization answered 'Yes' to	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes  Interest Payable	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes  Interest Payable	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes  Interest Payable	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes  Interest Payable	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes  Interest Payable	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes  Interest Payable	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes  Interest Payable	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes  Interest Payable	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes  Interest Payable	(b) Book value	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.  1 (a) Description of liability  Federal income taxes  Interest Payable	(b) Book value	

Par		wered 'Yes' to Form 990, Part IV, line 12a.	рег к	eturn Complete II
1		ner support per audited financial statements	1	
2	A mounts included on line 1 b	out not on Form 990, Part VIII, line 12		
а	Net unrealized gains on inves	stments 2a		
b	Donated services and use of	1		
c	Recoveries of prior year gran	ts 2c	1	
d	Other (Describe in Part XIII	)	1	
e	Add lines <b>2a</b> through <b>2d</b>		2e	
3	Subtract line <b>2e</b> from line <b>1</b>		3	
4	Amounts included on Form 9	90, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not inc	cluded on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII	)	1	
С	Add lines 4a and 4b		4c	
5	Total revenue Add lines <b>3</b> ar	nd <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
Part		Expenses per Audited Financial Statements With Expenses	per	Return. Complete
		nswered 'Yes' to Form 990, Part IV, line 12a.	Τ.	
1		er audited financial statements	1	
2		ut not on Form 990, Part IX, line 25		
а		facilities	4	
Ь		<u>2b</u>	4	
С			_	
d	Other (Describe in Part XIII	)	_	
е	-		2e	
3			3	
4		90, Part IX, line 25, but not on line <b>1:</b>		
а		cluded on Form 990, Part VIII, line 7b 4a		
b		)	_	
С			4c	
5		and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	
	Supplemental In			
Part	vide the descriptions required fo V, line 4, Part X, line 2, Part X rmation	or Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b I, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to	o, provid	e any additional
	Return Reference	Explanation		
Part X	K, Line 2	The Foundation has analyzed tax positions taken for filing with the IRS at	nd all s	tate jurisdictions
		where it operates The Foundation believes that income tax filing position examination and does not anticipate any adjustments that would result in		
		the Foundation's financial position, statement of activities, or cash flows		
		has not recorded any reserves or related accruals for interest and penalt		
		positions at June 30, 2014 and 2013. In the event interest and penaltie tax benefits, the Foundation would recognize such amounts as a component		
		,		

•	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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DLN: 93493128018515

OMB No 1545-0047

Schedule I Grants and Other Assistance to Organizations, (Form 990) Governments and Individuals in the United States

Complete if the organization answered "Yes." to Form 990, Part IV, line 21 or 22.

Department of the Treasury Internal Revenue Service	•		Attach to Form 990 orm 990) and its instructi	ions is at <u>www.irs.gov/</u>	 form990.		oen to Public Inspection
Name of the organization						Employer identification	on number
KnowledgeWorks Foundation						31-1321973	
Part I General Information	on on Grants and	l Assistance				•	
<ol> <li>Does the organization maintain the selection criteria used to a Describe in Part IV the organiz</li> </ol>	ward the grants or as	sıstance <sup>?</sup>					√ Yes
<b>Part II Grants and Other A</b> Form 990, Part IV, lir							es" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of gra or assistance
See Additional Data Table							
2 Enter total number of section 5	I 01(c)(3) and govern	l ment organizations list	ed in the line 1 table .			▶	15

Enter total number of other organizations listed in the line 1 table.

Ī	Grants and Other Assistance to Individuals in the United States. Compl	ete if the organization answered	"Yes" to Form 990,	Part IV, line 22.
_	Part III can be duplicated if additional space is needed.	, and the second	•	ŕ

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance				
Supplemental Information, Drough the information required in Dart I line 2, Dart III, column (b), and any other additional information									

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
,	KnowledgeWorks Foundation uses the MicroEdge Gifts for Windows software system to maintain grantmaking records Data tracked by KnowledgeWorks includes date of request, eligibility of grantee, contact information, date grant was awarded or denied, grant purpose, grant budget, electronic copy of executed grant contracts and required financial reports and timing The KnowledgeWorks Grants Administrator provides periodic reporting to Program Managers and follows up with grantees as required financial reporting is due

Schedule I (Form 990) 2013

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 31-1321973

Name: KnowledgeWorks Foundation

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Comprehensive Community Child Care Inc 1924 Dana Ave Cincinnati, OH 45207	31-0823634	501(c)(3)	7,000				4C For Children - Champions for Children Gala

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Annie E Casey Foundation 701 St Paul Street Baltimore,MD 21202	52-1951681	501(c)(3)	189,087				Support AECF Leadership Program		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
The Boston Private Industry Council Inc 2 Oliver St Boston, MA 02109	04-2676661	501(c)(3)	25,000				Opportunity Youth Grant to Support Continuous Improvement Initiative		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Council of Chief State School Officers One Massachusetts Ave NW Washington, DC 20001	53-0198090	501(c)(3)	110,000				Sponsorship and Support of Advisory Accountability Task Force		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Cincinnati Public Schools 2651 Burnett Avenue Cincinnati, OH 45219	31-6000758	Gov't Entity	39,565				Support Enhancements to Learning Partner Dashboard		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Clarendon School District One 12 S Church St PO Box 38 Summerton, SC 29148	57-0481945	Gov't Entity	150,000				Teacher Professional Development, Training and Technology Support		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Colleton County School District 213 N Jefferies Blvd Walterboro,SC 29488	57-6000338	Gov't Entity	95,627				Teacher Professional Development, Training and Technology Support		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
The Community Foundation for the National Capital Region 1201 15th St SW Suite 420 Washington, DC 20005	23-7343119	501(c)(3)	25,000				Raise DC Network support		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Artswave 20 E Central Parkway Suite 200 Cincinnati, OH 45202	31-0537138	501(c)(3)	5,235				Artswave Campaign		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Kentucky Community & Technical College System Foundation Inc 300 North Main Street Versailles, KY 40383	61-1351918	501(c)(3)	13,000				Greater Cincinnati STEM Collaborative Support			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Learning Through Art 1420 Sycamore St Suite 3 Cincinnati, OH 45202	31-1367751	501(c)(3)	7,390				Fund Expansion of Books Alive! Into Rothenberg Preparatory			

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Philanthropy Ohio 37 West Broad St Suite 800 Columbus, OH 43215	31-1111842	501(c)(3)	10,000				2012 Education Initiative			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Public Allies Inc 2330 Victory Parkway 306 Cincinnati, OH 45206	52-1759564	501(c)(3)	37,500				Program Support			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
The Interalliance of Greater Cincinnati 10290 Alliance Rd Cincinnati, OH 45242	20-8444742	501(c)(3)	10,000				Tech Olympics Expo 2014			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
United Way of Greater Cincinnati 2400 Reading Road Cincinnati, OH 452021478	31-0537502	501(c)(3)	139,000				Early Childhood Database Improvements, Partnership Support, 2014 UW Campaign			

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DLN: 93493128018515

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

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Name of the organization KnowledgeWorks Foundation

**Employer identification number** 

31-1321973

Pa	rt I Questions Regarding Compensation					
					Yes	No
1a	Check the appropriate box(es) if the organization provi 990, Part VII, Section A, line 1a Complete Part III t					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	<u> </u>	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organism reimbursement or provision of all of the expenses des			1b	Yes	
2	Did the organization require substantiation prior to rei directors, trustees, officers, including the CEO/Execu			2	Yes	
					165	
3	Indicate which, if any, of the following the filing organic organization's CEO/Executive Director Check all tha used by a related organization to establish compensa	t appl	y Do not check any boxes for methods			
	▼ Compensation committee	Γ	Written employment contract			
	Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Pa or a related organization	rt VI	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control pa	ymer	nt?	4a	Yes	
b	Participate in, or receive payment from, a supplement	al non	nqualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-bas	ed co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and prov	ıde th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must	com	plete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, I compensation contingent on the revenues of					
а	The organization?			5a		No
ь	Any related organization?			5b		Νο
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, I compensation contingent on the net earnings of	ne 1a	a, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, I payments not described in lines 5 and 6? If "Yes," de			7	Yes	
8	Were any amounts reported in Form 990, Part VII, pa					
	subject to the initial contract exception described in F	Regula	ations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section $53\ 4958-6(c)$ ?	ebutt	able presumption procedure described in Regulations	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

The complete and parties any addition	
Return Reference	Explanation
Part I, Line 1a	The Foundation maintains memberships in a local social club in the name of the President & CEO. This membership is a business membership for the benefit of the Foundation. As such, the monthly dues are paid by the Foundation. Any personal use is paid by the President & CEO.
Part I, Line 4a	Severance payments were made to Andrew Benson, \$119,167, Jim Osborn, \$82,200, and Brian Ross, \$402,240 Payments were made under the terms of negotiated separation agreements
Part I, Line 7	KnowledgeWorks Foundation offers an individual incentive based bonus program, where the annual payout is determined by achievement of established objectives
Part II	For the calendar year ended 2013, KnowledgeWorks Foundation has two individuals who have compensation reported on Form 990, Part VII, Section A that served as President & CEO at some point during the year The service dates for each are - Timothy Tuff (Interim President & CEO) - December 4, 2012 through July 22, 2013 - Judith Peppler (President & CEO) - beginning July 22, 2013 During calendar year 2013, Chad P Wick served as KnowledgeWorks Foundation's Founder & President Emeritus from January 2013 through June 2013 and as Treasurer from July 2013 to December 2013

Schedule J (Form 990) 2013

Software ID: Software Version:

**EIN:** 31-1321973

Name: KnowledgeWorks Foundation

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Pa	<u> 1 T J</u>	1 - Officers, Direc	tors, irustees, ke	zy employees, and	nignest compens	sateu Employees		
(A) Name	ļ	(B) Breakdown o	of W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
	, ,	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
Chad P Wick Treasurer	(I) (II)	171,110 0	0	23,107	8,398 0	4,935 0	207,550 0	0 0
Judith A Peppler start 0713 President & CEO	(I) (II)		0	3,776 0	8, <b>4</b> 62 0	12,119 0	189,623 0	0
William L McNeese Senior VP & CFO	(I) (II)		31,350	5,733 0	38,951 0	19,907 0	300,630 0	0
Catherine Allshouse Chief Information Officer	(I) (II)		20,477	2,234	32,410 0	18,840 0	253,850 0	0
Holly A Brinkman VP & Controller	(I) (II)		. 28,700 0	1,768	28,619 0	24,862 0	234,780 0	0
Meredith Meyer VP Strategic Planning	(I) (II)		23,248	1,544	29,232 0	29,286 0	238,016 0	0
Harold Brown President EdWorks	(I) (II)		27,600	1,502	33,519 0	24,412	265,614 0	0
Lydia Dobyns President New Tech	(I) (II)		31,350	22,567	12,656 0	17,752 0	277,889 0	0
Jeff Edmondson Managing Director Strive	(I) (II)		23,400	1,698 0	29,311 0	21,912 0	239,104 0	0
Jim Osborn Nat'l Dir EdWorks	(I) (II)		0	90,766	3,221 0	4,838 0	155,197 0	0
Matt Godsted Director Technology	(I) (II)		15,770	1,602	26,400 0	23,412	223,050	0 0
Matthew Williams VP Policy & Advocacy	(I) (II)		19,500	1,052	22,548 0	23,912	199,794 0	0
Rick Lear Sr Dir NTN Sch Design	(I) (II)		13,449	2,918	22,189 0	7,878 0	185,230 0	0
Andrew Benson VP Ohio Educ Matters	(I) (II)		0	137,777	4,604	13,603 0	234,918 0	0
Brian Ross Former President & CEO (end 12/12)	(I) (II)		0 0	402,240	0	0	402,240	0

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DLN: 93493128018515

OMB No 1545-0047

2013

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### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

F Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization KnowledgeWorks Foundation Employer identification number

31-1321973

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section A, line 2	
Form 990, Part VI, Section A, line 3	KWSL LLC, a wholly owned subsidiary of KnowledgeWorks Foundation contracted with Kohne O'N eill LLC and Nelnet to administer its student lending programs
Form 990, Part VI, Section B, line 11	After completion by the preparer, the draft of the Form 990 is reviewed by the Accounting Manager and Chief Financial Officer. The final draft of the Form 990 is reviewed with the Audit Committee. After it receives the approval of the Audit Committee, the final Form 990 is distributed to all members of the Board of Directors before it is filed.
Form 990, Part VI, Section B, line 12c	On an annual basis the Conflicts of Interest Policy is distributed to the directors, offic ers and key employees along with a questionnaire that must be completed, signed and return ed to Legal Counsel Legal Counsel reviews the questionnaire responses and advises managem ent and the board of any required actions
Form 990, Part VI, Section B, line 15	The compensation of the CEO, other officers, and key employees are set by the Compensation Committee of the Board of Directors utilizing a compensation study performed by an independent compensation consulting firm comparing similar positions in similar organizations. Members of the Board of Directors have in the past received reasonable compensation for the ir services as members of the Board of Directors. However, compensation to Board of Directors ceased as of July 2014
Form 990, Part VI, Section C, line 19	The consolidated financial statements of KnowledgeWorks Foundation and its subsidiaries ar e available on the KnowledgeWorks Foundation website. KnowledgeWorks Foundation's Form 990 is also available on its website. The governing documents and Conflict of Interest Policy are available upon request.
Form 990, Part VII, Section A	Explanation of Compensation Arrangement Douglas Thomson is not directly compensated for h is services as Secretary to Know ledgeWorks Foundation Douglas Thomson is a member (but ow ns or controls less than 1%) at Frost Brown Todd, LLC, a law firmwith over 400 lawyers K now ledgeWorks Foundation does compensate Frost Brown Todd, LLC for legal services, including Douglas Thomson's services as Secretary to Know ledgeWorks Foundation. The amount paid to Douglas Thomson for his services as Secretary of Know ledgeWorks Foundation cannot be determined.
Form 990, Part IX, line 11g	Technical Assistance & Evaluation Support - School & Community Initiatives Program service expenses 2,492,169 Management and general expenses 0 Fundraising expenses 0 Total expenses 2,492,169 Policy and Advocacy Program service expenses 312,021 Management and general expenses 0 Fundraising expenses 0 Total expenses 312,021 Student Loan Program Consultants Program service expenses 1,372,997 Management and general expenses 0 Fundraising expenses 0 Total expenses 1,372,997 Technology and Software Development Program service expenses 53,909 Management and general expenses 41,658 Fundraising expenses 0 Total expenses 95,567 Human Resources Program service expenses 0 Management and general expenses 158,101 Fundraising expenses 0 Total expenses 158,101 General Business, Marketing and Communications Program service expenses 23,766 Management and general expenses 52,91 Fundraising expenses 0 Total expenses 76,677
Form 990, Part XI, line 9	Unrealized Gain on Interest Rate Swap Agreement 55,535 Unrealized Loss on Liability for S tudent Loan Residual -204,328 Amortization of Discount on Student Loans 1,094,788 Distribution of Investments from Exempt Subsidiary - KWI 970,209 Transfer of Net Assets to Know ledgeFunding Ohio -7,500

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 ► Attach to Form 990.
 ► See separate instructions.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493128018515 OMB No 1545-0047

Open to Public Inspection

Name of the organization KnowledgeWorks Foundation

**SCHEDULE R** 

(Form 990)

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

31-1321973

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.										
(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	( <b>d)</b> Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity					
(1) KnowledgeWorks Intermediary LLC One West Fourth Street Suite 200 Cincinnati, OH 452023634 31-1321973	Facilitate Receipt of Federal and State Grant Funds	ОН	0	200	KnowledgeWorks Foundation					
(2) KWSL LLC One West Fourth Street Suite 200 Cincinnati, OH 452023634 51-0560916	Directs Operations of SLW and KFO	ОН	471,865	100,264	KnowledgeWorks Foundation					
(3) EdWorks LLC One West Fourth Street Suite 200 Cincinnati, OH 452023634 27-2300265	Effective Long-Term High School Improvement Solutions	ОН	1,870,813	554,820	KnowledgeWorks Foundation					
(4) StriveTogether LLC One West Fourth Street Suite 200 Cincinnati, OH 452023634 27-2300365	Implement Best Practices for Student Success	ОН	5,667,662	4,031,192	KnowledgeWorks Foundation					
(5) New Technology Network LLC One West Fourth Street Suite 200 Cincinnati, OH 452023634 27-0845123	Services & Support to Implement Innovative High Schools	ОН	9,019,299	2,289,313	KnowledgeWorks Foundation					

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co	( <b>g)</b> n 512(b) ontrolled itity?
						Yes	No
(1) KWI One West Fourth Street Suite 200 Cincinnati, OH 452023634 31-1776354	Supporting Organization	ОН	Section 501(c)(3)	Schedule A, Line 11a	KnowledgeWorks Foundation	Yes	
(2) KnowledgeFunding Ohio Inc One West Fourth Street Suite 250 Cincinnati, OH 452023634 20-1888000	Student Loan Acquisition	ОН	Section 501(c)(3)	Schedule A, Line 9	KnowledgeWorks Foundation	Yes	
(3) Student LendingWorks Inc  One West Fourth Street Suite 285  Cincinnati, OH 452023634 20-1887944	Student Loan Onginator	ОН	Section 501(c)(3)	Schedule A, Line 9	KnowledgeWorks Foundation	Yes	

<b>(a)</b> Name, address, and EIN of		(b)	(c)	(d)	(e)	(f)	(g)	(h	1)	(i)	[ (i	)	( <b>k</b> ) Percentag
Name, address, and EIN of related organization		Primary activity	domicile domicile (state or foreign country)	entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-yea assets	Disprop r allocat	ortionate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	aging ownersl tner?	
					,			Yes	No		Yes	No	
Identification of Related Orga line 34 because it had one or mo								wered	d "Yes	" on Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) (d)		Dırect controllı	(e)  Type of entit (C corp, S corp, or trust)	Type of entity   Share of to (C corp, S corp,				(h) ercentage ownership	(i) Section 512 (b)(13) controlled entity?		
						1					Yes		No
I			I										

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No					
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more r	elated organizations li	sted in Parts II-IV?									
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity			18	а		No					
b	Gift, grant, or capital contribution to related organization(s)			11	ь		No					
c	Gift, grant, or capital contribution from related organization(s)			10	С		No					
d	d Loans or loan guarantees to or for related organization(s)											
e	Loans or loan guarantees by related organization(s)			16	e		No					
f	Dividends from related organization(s)			11	f		No					
g	Sale of assets to related organization(s)			19	g		No					
h	h Purchase of assets from related organization(s)											
i	i Exchange of assets with related organization(s)											
j	j Lease of facilities, equipment, or other assets to related organization(s)											
k	k Lease of facilities, equipment, or other assets from related organization(s)											
- 1	I Performance of services or membership or fundraising solicitations for related organization(s)											
m Performance of services or membership or fundraising solicitations by related organization(s)												
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1	n `	Yes						
0	Sharing of paid employees with related organization(s)			10	۱ ٥	Yes						
р	Reimbursement paid to related organization(s) for expenses			1;	р		No					
q	Reimbursement paid by related organization(s) for expenses			10	q \	Yes						
r	Other transfer of cash or property to related organization(s)			1:	r		No					
s	Other transfer of cash or property from related organization(s)			15	s '	Yes						
_2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	·	<del></del>	T								
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d)  Method of determining amoun	nt inv	olved						
443.10		type (a-s)	452.000									
(1) K	WI	Q	162,000	Investment Advisor Fees								
(2) K	WI	S	970,209	Actual Amount of Cash Transfers								
				<u> </u>								

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	org	(e) (f) seall partners section 501(c)(3) ganizations?		(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V7UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
									_		1	1	l
			I		1				_	1			

Schedule R (Form 990) 2013

## Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493128018515 OMB No 1545-0172 **Depreciation and Amortization** (Including Information on Listed Property) Department of the Treasury Internal Revenue Service (99) See separate instructions. ► Attach to your tax return. Sequence No 179 Business or activity to which this form relates **Identifying number** Form 990 Page 10 Name(s) shown on return KnowledgeWorks Foundation 31-1321973 Part I **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. 500,000 1 Total cost of section 179 property placed in service (see instructions)  $\cdot$  · · · · 2 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 2,000,000 4 Reduction in limitation Subtract line 3 from line 2. If zero or less, enter -0- · · · · · · Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married 5 (b) Cost (business use 6 (a) Description of property (c) Elected cost only) 7 Listed property Enter the amount from line 29 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 9 Tentative deduction Enter the smaller of line 5 or line 8 · · · · · · · · · Carryover of disallowed deduction from line 13 of your 2012 Form 4562 · · · 10 11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see 11 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 12 13 Carryover of disallowed deduction to 2014 Add lines 9 and 10, less line 12 . 🕨 | 13 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property ) (See instructions ) Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 Property subject to section 168(f)(1) election 15 MACRS Depreciation (Do not include listed property.) (See instructions.) MACRS deductions for assets placed in service in tax years beginning before 2013 · · · · · · If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here . . . . Section B—Assets Placed in Service During 2013 Tax Year Using the General Depreciation System (c) Basis for (b) Month and depreciation (d) Recovery (a) Classification of (g)Depreciation year placed in (business/investment (e) Convention (f) Method period deduction property service use only—see instructions) 19a 3-year property **b** 5-year property **c** 7-year property d 10-year property e 15-year property f 20-year property S/L g 25-year property h Residential rental 27 5 yrs ММ S/L property 27 5 yrs MMS/L ММ i Nonresidential real property ΜМ Section C—Assets Placed in Service During 2013 Tax Year Using the Alternative Depreciation System 20a Class life S/L **b** 12-year 12 yrs S/L **c** 40-year 40 yrs ММ S/L Summary (see instructions.) Part IV 21 Listed property Enter amount from line 28 · · · · · · · · · · · 21 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter 22 here and on the appropriate lines of your return Partnerships and S corporations—see instructions • • 0 23 For assets shown above and placed in service during the current year, enter the 23 portion of the basis attributable to section 263A costs Form **4562** (2013) For Paperwork Reduction Act Notice, see separate instructions. Cat No 12906N

Form 4562 (2013) Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.) Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depre	ciation ar	ia Other 1	птогта	tion (C	aution	: 566	ne n	<u> 15 ti u</u>	CHOTE	5 101	IIIIILS	тот ра	sserig	<u>er au</u>	LOIIIOL	nies.		
<b>24a</b> Do you have eviden	ce to support t	the business/in	estment ι	ise claimed	d? ┌ Yes	Гио			<b>24b</b> If	"Yes,"	is the e	v idence	written?	, Г үе	s L N	<b>)</b>		
(a) Type of property (list vehicles first)	<b>(b)</b> Date placed in service	(c) Business/ investment use percentage	(c Cost o ba	rother	1 '	(e) deprecia s/investr e only)		(f) Recove period	′	( <b>g)</b> Method, onvention		<b>(h</b> Depreci dedud	ation/		(i) Electe section cost	179		
<b>25</b> Special depreciation allow 50% in a qualified busing			erty placed	ın service (	during the	tax year	and us	sed m	ore thai	1 25								
· · · · · · · · · · · · · · · · · · ·			huainaaa							25	<u> </u>							
<b>26</b> Property used more	tilali 50% i	III a quaiiileu   %	Dusilless	use										$\overline{}$				
		%																
		%																
<b>27</b> Property used 50%	or less in a	qualified bus	iness us	e	I				S/L ·									
		%							S/L		+			$\dashv$				
		%							S/L									
28 Add amounts in co	lumn (h), lın	es 25 throug	jh 27 En	ter here a	and on lu	ne 21,	oage :	1	28									
29 Add amounts in co	olumn (ı), lınd	e 26 Enterh	ere and o	n line 7,	page 1				-				29					
			ction B															
Complete this section																		
If you provided vehicles to					a)	(I		Texce	(c)			d)		e)		f)		
30 Total business/inv			rıng the	Vehi		Vehi	•	\	ehicl/			ıcle 4	Vehi	•		icle 6		
year ( <b>do not</b> includ	ie commutin	ig miles) .	•											,		,		
31 Total commuting r	nıles drıven	during the ye	ear .															
32 Total other person	al(noncomm	nuting) miles	drıven															
33 Total miles driven through 32	during the y	ear Add line	s 30															
34 Was the vehicle av	aılable for p	ersonal use		Yes	No	Yes	No	Y	es	No	Yes	No	Yes	No	Yes	No		
during off-duty hou	•					1	1.10	+ -				1		<del>                                     </del>	1.55	+		
35 Was the vehicle us owner or related pe	sed primarily	by a more t	nan 5%															
<b>36</b> Is another vehicle		r personal us	e? .											<del>                                     </del>		<del>                                     </del>		
Section	n C—Que	stions for	Employ	vers W	ho Pro	vide \	/ehi	cles	for l	lse b	v Th	eir Fr	nnlov	ees				
Answer these question 5% owners or related	ns to determ	ine if you me	et an exc												<b>not</b> mo	re thai		
<b>37</b> Do you maintain a employees?	written polic	y statement	that prof	nibits all	personal	use of	vehic	les,ı	ncludi	ng co	mmutı • •	ng, by y	our .	Y	es	No		
38 Do you maintain a																		
employees? See th						ers, dire	ectors	or 1	L% or	more	owner	5.		$\vdash$				
<b>39</b> Do you treat all us			-					•	• •					$\vdash$				
<b>40</b> Do you provide mo vehicles, and retai		·	-	oyees, ol	btaın ınfo	rmatio • •	n fron	ı you •	r empl	oyees • •	about	the us	e of	L				
<b>41</b> Do you meet the re	equirements	concerning	qualified a	automobi	le demor	nstratio	n use	? (Se	ee inst	ructio	ns)							
Note: If your answ	er to 37, 38	, 39, 40, or 4	1 is "Yes	s," do no	t comple	te Sect	ion B	for th	ne cov	ered v	ehicle	:S						
Part VI Amo	rtization																	
(a) Description of co	(b)				(c) A mortizable amount			( <b>d)</b> ode ction	A mortiz			(e) ortization riod or centage			<b>(f)</b> mortization for this year			
<b>42</b> A mortization of co	sts that ben		ur 2013	tax vear	(see ins	truction	ns )											
			1	,	,		- /											
	+																	
<b>43</b> A mortization of co	sts that her	an before voi	ur 2013 t	ax vear			_			_	43							
44 Total. Add amount					ere to re	nort	•	•		• •	44							
TI I VENII A UU AIIIVUIIL	III COIUIIIII	VII OCE HIEL		110 IOI 8811		PUIL					. —	i						