

Form **990**  
 Department of the Treasury  
 Internal Revenue Service

**Return of Organization Exempt From Income Tax**  
**Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)**  
 The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047  
**2012**  
**Open to Public Inspection**

**A For the 2012 calendar year, or tax year beginning 01-01-2012, 2012, and ending 12-31-2012**

**B** Check if applicable:  
 Address change  
 Name change  
 Initial return  
 Terminated  
 Amended return  
 Application pending

**C** Name of organization: AMERICAN COALITION FOR CLEAN COAL ELECTRICITY  
 Doing Business As:  
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite: 1152 15TH STREET NW NO 400  
 City or town, state or country, and ZIP + 4: WASHINGTON, DC 20005

**D** Employer identification number: 52-1799853  
**E** Telephone number: (202) 459-4800  
**G** Gross receipts \$ 43,068,819

**F** Name and address of principal officer: ROBERT M DUNCAN, 1152 15TH STREET NW NO 400, WASHINGTON, DC 20005

**H(a)** Is this a group return for affiliates?  Yes  No  
**H(b)** Are all affiliates included?  Yes  No. If "No," attach a list (see instructions)  
**H(c)** Group exemption number

**I** Tax-exempt status:  501(c)(3)  501(c)(6) (insert no)  4947(a)(1) or  527

**J** Website: WWW.CLEANCOALUSA.ORG

**K** Form of organization:  Corporation  Trust  Association  Other  
**L** Year of formation: 1992 **M** State of legal domicile: VA

**Part I Summary**

**1** Briefly describe the organization's mission or most significant activities:  
 ADVOCATE PUBLIC POLICIES THAT ADVANCE ENVIRONMENTAL IMPROVEMENT, ECONOMIC PROSPERITY, & ENERGY SECURITY

**2** Check this box  if the organization discontinued its operations or disposed of more than 25% of its net assets

|                                                                                        |           |    |
|----------------------------------------------------------------------------------------|-----------|----|
| <b>3</b> Number of voting members of the governing body (Part VI, line 1a)             | <b>3</b>  | 34 |
| <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) | <b>4</b>  | 34 |
| <b>5</b> Total number of individuals employed in calendar year 2012 (Part V, line 2a)  | <b>5</b>  | 29 |
| <b>6</b> Total number of volunteers (estimate if necessary)                            | <b>6</b>  | 34 |
| <b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12         | <b>7a</b> | 0  |
| <b>b</b> Net unrelated business taxable income from Form 990-T, line 34                | <b>7b</b> | 0  |

|                                                                                            | Prior Year | Current Year |
|--------------------------------------------------------------------------------------------|------------|--------------|
| <b>8</b> Contributions and grants (Part VIII, line 1h)                                     | 500,000    | 250,000      |
| <b>9</b> Program service revenue (Part VIII, line 2g)                                      | 46,240,169 | 42,793,794   |
| <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)                    | 59,432     | 8,481        |
| <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)         | 0          | 0            |
| <b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 46,799,601 | 43,052,275   |

|                                                                                             |            |            |
|---------------------------------------------------------------------------------------------|------------|------------|
| <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)                  | 0          | 0          |
| <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)                     | 0          | 0          |
| <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 7,231,553  | 7,625,267  |
| <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)                    | 0          | 0          |
| <b>b</b> Total fundraising expenses (Part IX, column (D), line 25)                          | 0          | 0          |
| <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)                      | 43,073,174 | 38,567,117 |
| <b>18</b> Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)          | 50,304,727 | 46,192,384 |
| <b>19</b> Revenue less expenses Subtract line 18 from line 12                               | -3,505,126 | -3,140,109 |

|                                                                     | Beginning of Current Year | End of Year |
|---------------------------------------------------------------------|---------------------------|-------------|
| <b>20</b> Total assets (Part X, line 16)                            | 8,842,585                 | 9,418,528   |
| <b>21</b> Total liabilities (Part X, line 26)                       | 3,378,886                 | 7,092,621   |
| <b>22</b> Net assets or fund balances Subtract line 21 from line 20 | 5,463,699                 | 2,325,907   |

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here**  
 Signature of officer: \*\*\*\*\*  
 ROBERT M DUNCAN PRESIDENT  
 Type or print name and title

**Paid Preparer Use Only**  
 Preparer's name: TIFFANY BYRD  
 Firm's name: CLIFTONLARSONALLEN LLP  
 Firm's address: 4250 N FAIRFAX DRIVE SUITE 1020, ARLINGTON, VA 22203

May the IRS discuss this return with the preparer shown above? (see instructions)

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1 Briefly describe the organization's mission

THE AMERICAN COALITION FOR CLEAN COAL ELECTRICITY (ACCCE) ADVOCATES PUBLIC POLICIES THAT ADVANCE SUPPORT FOR CLEAN COAL TECHNOLOGY AND THE CONTINUED USE OF COAL-BASED ELECTRICITY ACCCE IS COMMITTED TO CONTINUED AND ENHANCED U S LEADERSHIP IN DEVELOPING AND DEPLOYING NEW, ADVANCED COAL TECHNOLOGIES THAT PROTECT THE ENVIRONMENT ACCCE BELIEVES THAT COAL IS ESSENTIAL TO MEETING OUR COUNTRY'S ENERGY NEEDS IN A RELIABLE AND AFFORDABLE MANNER ACCCE PROMOTED PUBLIC POLICIES AT THE NATIONAL, REGIONAL, AND STATE LEVELS THAT PROVIDE A BALANCE BETWEEN ECONOMIC PROSPERITY, GREATER ENERGY SECURITY, AND PROTECTION OF THE ENVIRONMENT

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses \$ including grants of \$) (Revenue \$) FEDERAL POLICY ACCCE ALSO ADVOCATES ON BEHALF OF THE COAL-BASED ELECTRICITY INDUSTRY AT THE FEDERAL LEVEL ACCCE CONDUCTS POLICY ANALYSIS AND DEVELOPS ADVOCACY MATERIALS REGARDING THE IMPACTS OF FEDERAL AND STATE POLICIES ON COAL-BASED ELECTRICITY THESE MATERIALS ARE USED BY ACCCE STAFF AND ACCCE MEMBER COMPANIES TO EDUCATE A WIDE RANGE OF AUDIENCES, INCLUDING CONGRESS, THE EXECUTIVE BRANCH, STATE OFFICIALS, AND OTHER STAKEHOLDERS MAJOR ACTIVITIES IN 2012 INCLUDED - UTILITY MERCURY RULE ACCCE ADVOCATED ON BEHALF OF A SENATE RESOLUTION TO "DISAPPROVE" EPA'S MERCURY AND AIR TOXICS STANDARD (MATS) RULE AND REPLACE MATS WITH A LESS EXPENSIVE RULE TO REDUCE MERCURY EMISSIONS ACCCE CONDUCTED LEGAL, ECONOMIC, AND POLICY ANALYSES OF THE RULE, COORDINATED ADVOCACY WITH OTHER INDUSTRIES, AND LOBBIED CONGRESS IN FAVOR OF THE DISAPPROVAL RESOLUTION - NEW SOURCE PERFORMANCE STANDARDS (NSPS) IN EARLY 2012, EPA PROPOSED NSPS FOR CARBON DIOXIDE (CO2) EMISSIONS FROM NEW COAL- AND GAS-FIRED POWER PLANTS THE PROPOSAL WOULD HAVE EFFECTIVELY BANNED THE CONSTRUCTION OF NEW COAL PLANTS ACCCE CONDUCTED LEGAL, ECONOMIC AND POLICY ANALYSES OF EPA'S PROPOSAL, FILED COMMENTS WITH EPA, CONDUCTED OUTREACH TO CONGRESS AND THE ADMINISTRATION, AND INITIATED TECHNICAL ANALYSIS TO DEVELOP AN ALTERNATIVE TO REDUCE CO2 EMISSIONS FROM NEW COAL PLANTS - PARTICULATE MATTER AIR QUALITY STANDARD IN JUNE 2012, EPA PROPOSED TO INCREASE THE STRINGENCY OF THE NATIONAL AMBIENT AIR QUALITY STANDARD FOR FINE PARTICULATE MATTER ACCCE SPONSORED A REVIEW OF EPA'S SCIENTIFIC JUSTIFICATION FOR REVISING THE STANDARD THIS REVIEW, ALONG WITH LEGAL AND POLICY COMMENTS, WAS SUBMITTED TO EPA - STUDIES AND POLICY ANALYSIS ACCCE SPONSORED A COMPREHENSIVE ECONOMIC ANALYSIS OF THE CUMULATIVE IMPACT OF SEVEN EPA REGULATIONS ACCCE PROVIDED THE RESULTS OF THIS ANALYSIS TO CONGRESS, AFFECTED INDUSTRIES, AND OTHER STAKEHOLDERS ACCCE ALSO DEVELOPED AND DISSEMINATED OTHER TYPES OF POLICY ANALYSIS, INCLUDING THE EFFECTS OF HIGHER ENERGY PRICES ON FAMILY BUDGETS NATIONALLY AND IN INDIVIDUAL STATES, A LIST OF NEW COAL PLANTS BEING CONSTRUCTED, THE NEGATIVE IMPACTS OF FUEL SWITCHING IN A NUMBER OF STATES, THE LEVEL OF INDUSTRY INVESTMENTS IN EMISSION CONTROLS, STATISTICS AND INFORMATION REGARDING THE COAL FLEET, AN ANALYSIS OF THE NEGATIVE IMPACTS OF REGULATIONS ON PUBLIC HEALTH, AND PERIODIC UPDATES OF COAL PLANT RETIREMENTS

4b (Code) (Expenses \$ including grants of \$) (Revenue \$) STATE ADVOCACY REGIONAL, STATE, AND LOCAL GOVERNMENT ENTITIES OFTEN ENGAGE IN PUBLIC POLICY DEBATES THAT AFFECT THE COAL-FUELED ELECTRICITY INDUSTRY ACCCE STAYS ABREAST OF THESE ISSUES IN ALL FIFTY STATES, BUT PRIMARILY FOCUSES ON STATES WITH SIGNIFICANT COAL MINING PRODUCTION, STATES THAT USE COAL AS THEIR PRIMARY SOURCE OF ELECTRICITY, AND IN STATES WHERE THERE IS A GREAT DEAL OF "ANTI-COAL" ACTIVITY ACCCE REPRESENTS THE INDUSTRY IN SEVERAL STATES, BEFORE KEY THIRD PARTY GROUPS, AND WITH NATIONAL AND REGIONAL ORGANIZATIONS THAT REPRESENT ELECTED AND APPOINTED STATE OFFICIALS ACCCE SEEKS TO INCREASE THE NUMBER AND DIVERSITY OF VOICES ADVOCATING ITS POSITIONS WHILE ACCCE ENGAGES DECISION MAKERS ON A VARIETY OF COAL-RELATED PUBLIC POLICY ISSUES, THERE ARE THREE KEY POLICY ISSUES THAT FREQUENTLY ARISE REGIONAL HAZE, FUEL SWITCHING, AND RENEWABLE ENERGY STANDARDS - REGIONAL HAZE THE EPA'S REGIONAL HAZE RULE IS AN AESTHETIC REGULATION FOCUSED ON VISIBILITY IN NATIONAL PARKS AND WILDERNESS AREAS AND DOES NOT ADDRESS ANY HEALTH CONCERNS STATES MUST DEVELOP A STATE IMPLEMENTATION PLAN (SIP) AND THE EPA CAN EITHER APPROVE THE PROPOSED SIP OR SUPPLANT IT WITH ITS OWN FEDERAL IMPLEMENTATION PLAN (FIP) THE EPA HAS PURSUED FIPS IN SEVERAL STATES THIS YEAR, AND LIKELY WILL PURSUE MORE IN THE COMING MONTHS UNDER THE BOARD-APPROVED POLICY POSITIONS CONCERNING IMPLEMENTATION OF EPA'S REGIONAL HAZE RULE, ACCCE TAKES AN ACTIVE ROLE IN SUPPORTING REASONABLE SIPS THAT IMPROVE VISIBILITY IN NATIONAL PARKS AND WILDERNESS AREAS IN SEVERAL STATES, ACCCE HAS FILED COMMENTS SUPPORTING SIPS AND OPPOSING EPA EFFORTS THESE COMMENTS AND LEGAL FILINGS ARE ROOTED IN PREVIOUS LITIGATION AND PUBLIC POLICY PRONOUNCEMENTS -FUEL SWITCHING ADVANCEMENTS IN DRILLING TECHNOLOGIES HAVE LED TO A NATURAL GAS BOOM IN SEVERAL STATES DESPITE THE FACT THAT COAL CONTINUES TO HAVE STABLE AND LONG-TERM ADVANTAGES FOR GENERATING ELECTRICITY, PROponents OF NATURAL GAS HAVE PURSUED PUBLIC POLICIES THAT INCENTIVIZE FUEL SWITCHING FROM COAL TO NATURAL GAS THESE POLICIES ARE DESIGNED TO UNDERCUT THE MARKET-BASED ADVANTAGES OF COAL-BASED ELECTRICITY ACCCE HAS OPPOSED PUBLIC POLICIES THAT MANDATE OR EXPRESSLY INCENTIVIZE FUEL SWITCHING THESE EFFORTS INCLUDE GRASSROOTS, IN-STATE COALITION DEVELOPMENT AND MANAGEMENT, AND EARNED AND PAID MEDIA ACTIVITIES GEARED TOWARD INFORMING THE PUBLIC ABOUT THE ADVERSE EFFECTS OF FUEL-SWITCHING INITIATIVES - RENEWABLE ENERGY STANDARDS A RENEWABLE ENERGY STANDARD (RES) (SOMETIMES CALLED RENEWABLE PORTFOLIO STANDARD) IS A REGULATION THAT REQUIRES INCREASED PRODUCTION FROM RENEWABLE ENERGY SOURCES THESE SOURCES COULD INCLUDE WIND, SOLAR, BIOMASS OR GEOTHERMAL, AMONG OTHERS THE RES MECHANISM WOULD GENERALLY IMPOSE A REQUIREMENT ON ELECTRIC GENERATION COMPANIES TO PRODUCE A SPECIFIED AMOUNT OF ELECTRICITY FROM A RENEWABLE ENERGY SOURCE BY A CERTAIN DEADLINE MORE THAN 30 STATES HAVE ADOPTED SOME FORM OF AN RES CONCERNS ABOUT RES GREW DURING THE PAST YEAR, AS MANY STATES APPROACHED THE DEADLINES SET IN THE RES FOR INCREASING USE OF RENEWABLE SOURCES ACCCE WORKED WITH A NUMBER OF OTHER GROUPS TO WORK TO CHANGE OR ELIMINATE RES REQUIREMENTS BECAUSE THESE REQUIREMENTS CAN INCREASE ELECTRICITY PRICES BY FORCING UTILITIES TO RELY MORE ON RENEWABLE ENERGY SOURCES THAT ARE HIGHER IN COST THAN COAL AND OTHER FUELS ACCCE ALSO SUCCESSFULLY WORKED TO OPPOSE EFFORTS TO EXPAND RES REQUIREMENTS IN MISSOURI, OHIO, IOWA, AND PENNSYLVANIA IT WILL CONTINUE TO OPPOSE EFFORTS IN MICHIGAN, WHERE THE ISSUE WILL BE IN FRONT OF VOTERS IN NOVEMBER 2013

4c (Code) (Expenses \$ including grants of \$) (Revenue \$) COMMUNICATIONS ACCCE EDUCATES THE PUBLIC AND MEDIA THROUGH VARIOUS PLATFORMS, INCLUDING PAID, EARNED AND DIGITAL MEDIA ACCCE SEEKS TO INFORM PEOPLE ABOUT THE IMPORTANCE OF COAL-BASED ELECTRICITY, THE ADVANCEMENTS IN CLEAN-COAL TECHNOLOGY, AND THE HARM THAT COULD BE DONE BY PUBLIC POLICIES THAT WOULD SHUTTER COAL-FUELED POWER PLANTS ACCCE'S COMMUNICATIONS EFFORTS INCLUDE BOTH REGIONAL AND NATIONAL EFFORTS COMMUNICATIONS EFFORTS FOCUSED ON STATES THAT ARE MOST AFFECTED BY COAL-BASED ELECTRICITY USING A BROAD RANGE OF TACTICS - ADVERTISEMENTS ACCCE LAUNCHED A SERIES OF ADS WITH THE THEME "NOW IS THE TIME", URGING PEOPLE TO STAND UP FOR COAL-BASED ELECTRICITY THE ADS SOUGHT TO EDUCATE AMERICANS ABOUT COAL'S WIDESPREAD USAGE AND THE HARM THAT COULD BE DONE BY SOME PROPOSED EPA REGULATIONS THE ADS RAN ON NETWORK AND CABLE TELEVISION IN KEY MARKETS AND WERE ALSO USED ONLINE - POLLING THE ACCCE COMMUNICATIONS TEAM CONDUCTED AND DISSEMINATED POLLING IN THE KEY COAL STATES OF OHIO, PENNSYLVANIA, AND VIRGINIA THE POLLS FOUND THAT THERE WAS STRONG SUPPORT FOR COAL AMONG INDEPENDENT AND DEMOCRATIC-LEANING VOTERS IN THOSE STATES ACCCE COMMUNICATED THESE FINDINGS TO ELECTED OFFICIALS IN THE HOPE OF ENCOURAGING THEM TO SUPPORT COAL - SPONSORSHIPS IN 2012, ACCCE SPONSORED NASCAR'S JR MOTORSPORTS TEAM, THE MANAGEMENT AND RACING OPERATION FOR DALE EARNHARDT, JR ACCCE WAS PRESENT AT MULTIPLE NASCAR RACES, EDUCATING ATTENDEES ABOUT COAL-BASED ELECTRICITY AND ADVANCEMENTS IN CLEAN COAL TECHNOLOGY IN ADDITION, THE JR MOTORSPORTS TEAM WORKED WITH ACCCE ON EDUCATIONAL VIDEOS ABOUT COAL THAT WERE USED ONLINE - SOCIAL MEDIA ACCCE CONTINUED TO GROW ITS "AMERICA'S POWER ARMY," AN ONLINE ACTIVATION NETWORK MOBILIZED THROUGH FACEBOOK AND OTHER SOCIAL MEDIA SITES THE ARMY HELPS KEEP THE SUPPORTERS OF COAL-BASED ELECTRICITY EDUCATED ABOUT PUBLIC POLICIES THAT COULD IMPACT COAL - EARNED MEDIA ACCCE MONITORED DEVELOPMENTS IN COAL POLICIES, PROVIDING COMMENTS, INTERVIEWS, AND PRESS RELEASES WHEN APPROPRIATE ACCCE STAFF CONDUCTED MANY RADIO AND TELEVISION INTERVIEWS AND PROVIDED THE PERSPECTIVE OF THE COAL-BASED ELECTRICITY INDUSTRY AND THOSE WHO ARE AFFECTED BY IT

4d Other program services (Describe in Schedule O ) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses

**Part IV Checklist of Required Schedules**

|            |                                                                                                                                                                                                                                                                                                                                                    | Yes | No |
|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b>   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> . . . . .                                                                                                                                                                                                 |     | No |
| <b>2</b>   | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? <input checked="" type="checkbox"/> . . . . .                                                                                                                                                                                             | Yes |    |
| <b>3</b>   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> <input checked="" type="checkbox"/> . . . . .                                                                                                          |     | No |
| <b>4</b>   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> . . . . .                                                                                                                               |     |    |
| <b>5</b>   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> <input checked="" type="checkbox"/> . . . . .                                                                   | Yes |    |
| <b>6</b>   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> <input checked="" type="checkbox"/> . . . . .                                        |     | No |
| <b>7</b>   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> <input checked="" type="checkbox"/> . . . . .                                                                                |     | No |
| <b>8</b>   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> <input checked="" type="checkbox"/> . . . . .                                                                                                                                             |     | No |
| <b>9</b>   | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> <input checked="" type="checkbox"/> . . . . . |     | No |
| <b>10</b>  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> <input checked="" type="checkbox"/> . . . . .                                                                                          |     | No |
| <b>11</b>  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                                                     |     |    |
| <b>a</b>   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> <input checked="" type="checkbox"/> . . . . .                                                                                                                                                           | Yes |    |
| <b>b</b>   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> <input checked="" type="checkbox"/> . . . . .                                                                                         |     | No |
| <b>c</b>   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> <input checked="" type="checkbox"/> . . . . .                                                                                         |     | No |
| <b>d</b>   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> <input checked="" type="checkbox"/> . . . . .                                                                                                          |     | No |
| <b>e</b>   | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> <input checked="" type="checkbox"/> . . . . .                                                                                                                                                                         | Yes |    |
| <b>f</b>   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> <input checked="" type="checkbox"/> . . . . .                                                | Yes |    |
| <b>12a</b> | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> <input checked="" type="checkbox"/> . . . . .                                                                                                                                              | Yes |    |
| <b>b</b>   | Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> <input checked="" type="checkbox"/> . . . . .                                                               |     | No |
| <b>13</b>  | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> . . . . .                                                                                                                                                                                                                                 |     | No |
| <b>14a</b> | Did the organization maintain an office, employees, or agents outside of the United States? . . . . .                                                                                                                                                                                                                                              |     | No |
| <b>b</b>   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> . . . . .                         |     | No |
| <b>15</b>  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i> . . . . .                                                                                                             |     | No |
| <b>16</b>  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i> . . . . .                                                                                                                 |     | No |
| <b>17</b>  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i> . . . . .                                                                                                                     |     | No |
| <b>18</b>  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> . . . . .                                                                                                                                                    |     | No |
| <b>19</b>  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> . . . . .                                                                                                                                                                              |     | No |
| <b>20a</b> | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> . . . . .                                                                                                                                                                                                                                       |     | No |
| <b>b</b>   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                                                                                       |     |    |

**Part IV Checklist of Required Schedules** *(continued)*

|            |                                                                                                                                                                                                                                                                                                                            |            |     |    |
|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|----|
| <b>21</b>  | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II . . . . .</i>                                                                                         | <b>21</b>  |     | No |
| <b>22</b>  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III . . . . .</i>                                                                                                           | <b>22</b>  |     | No |
| <b>23</b>  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J . . . . .</i>                                                      | <b>23</b>  | Yes |    |
| <b>24a</b> | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25 . . . . .</i>                             | <b>24a</b> |     | No |
| <b>b</b>   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .                                                                                                                                                                                                                | <b>24b</b> |     |    |
| <b>c</b>   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                                       | <b>24c</b> |     |    |
| <b>d</b>   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .                                                                                                                                                                                                          | <b>24d</b> |     |    |
| <b>25a</b> | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I . . . . .</i>                                                                                                      | <b>25a</b> |     |    |
| <b>b</b>   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I . . . . .</i>                                       | <b>25b</b> |     |    |
| <b>26</b>  | Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II . . . . .</i>                                                                   | <b>26</b>  |     | No |
| <b>27</b>  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III . . . . .</i> | <b>27</b>  |     | No |
| <b>28</b>  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                                                               |            |     |    |
| <b>a</b>   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>                                                                                                                                                                                                   | <b>28a</b> |     | No |
| <b>b</b>   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>                                                                                                                                                                                | <b>28b</b> |     | No |
| <b>c</b>   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>                                                                                    | <b>28c</b> |     | No |
| <b>29</b>  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M . . . . .</i>                                                                                                                                                                                                  | <b>29</b>  |     | No |
| <b>30</b>  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M . . . . .</i>                                                                                                                                  | <b>30</b>  |     | No |
| <b>31</b>  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I . . . . .</i>                                                                                                                                                                                        | <b>31</b>  |     | No |
| <b>32</b>  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II . . . . .</i>                                                                                                                                                                      | <b>32</b>  |     | No |
| <b>33</b>  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I . . . . .</i>                                                                                                                      | <b>33</b>  |     | No |
| <b>34</b>  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 . . . . .</i>                                                                                                                                                                  | <b>34</b>  |     | No |
| <b>35a</b> | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                    | <b>35a</b> |     | No |
| <b>b</b>   | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2 . . . . .</i>                                                                                         | <b>35b</b> |     |    |
| <b>36</b>  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 . . . . .</i>                                                                                                                           | <b>36</b>  |     |    |
| <b>37</b>  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI . . . . .</i>                                                                             | <b>37</b>  |     | No |
| <b>38</b>  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                                                              | <b>38</b>  | Yes |    |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response to any question in this Part V

|            |                                                                                                                                                                                                                                                                                        | Yes | No |
|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1a</b>  | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable . . . . .                                                                                                                                                                                                 |     |    |
| <b>1b</b>  | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . . . . .                                                                                                                                                                                              |     |    |
| <b>1c</b>  | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .                                                                                                                     |     |    |
| <b>2a</b>  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .                                                                                                |     |    |
| <b>2b</b>  | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                                                        | Yes |    |
| <b>3a</b>  | Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . .                                                                                                                                                                                |     | No |
| <b>3b</b>  | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                                                             |     |    |
| <b>4a</b>  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .                                   |     | No |
| <b>b</b>   | If "Yes," enter the name of the foreign country <input type="checkbox"/> _____<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts                                                                                        |     |    |
| <b>5a</b>  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . .                                                                                                                                                                        |     | No |
| <b>5b</b>  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                       |     | No |
| <b>5c</b>  | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . . . .                                                                                                                                                                                                           |     |    |
| <b>6a</b>  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . .                                                                      | Yes |    |
| <b>6b</b>  | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                                                                | Yes |    |
| <b>7</b>   | <b>Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                                                   |     |    |
| <b>a</b>   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .                                                                                                                              |     |    |
| <b>7b</b>  | If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                                                              |     |    |
| <b>7c</b>  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                                                         |     |    |
| <b>7d</b>  | If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                                                            |     |    |
| <b>7e</b>  | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .                                                                                                                                                              |     |    |
| <b>7f</b>  | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .                                                                                                                                                                 |     |    |
| <b>7g</b>  | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .                                                                                                                                             |     |    |
| <b>7h</b>  | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .                                                                                                                                           |     |    |
| <b>8</b>   | <b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . . |     |    |
| <b>9</b>   | <b>Sponsoring organizations maintaining donor advised funds.</b>                                                                                                                                                                                                                       |     |    |
| <b>9a</b>  | Did the organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                                                                      |     |    |
| <b>9b</b>  | Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                                                                       |     |    |
| <b>10</b>  | <b>Section 501(c)(7) organizations.</b> Enter                                                                                                                                                                                                                                          |     |    |
| <b>10a</b> | Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                                                     |     |    |
| <b>10b</b> | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                                            |     |    |
| <b>11</b>  | <b>Section 501(c)(12) organizations.</b> Enter                                                                                                                                                                                                                                         |     |    |
| <b>11a</b> | Gross income from members or shareholders . . . . .                                                                                                                                                                                                                                    |     |    |
| <b>11b</b> | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . . . .                                                                                                                                                  |     |    |
| <b>12a</b> | <b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                                      |     |    |
| <b>12b</b> | If "Yes," enter the amount of tax-exempt interest received or accrued during the year . . . . .                                                                                                                                                                                        |     |    |
| <b>13</b>  | <b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                                                                |     |    |
| <b>13a</b> | Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O                                                                                           |     |    |
| <b>13b</b> | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . .                                                                                                                    |     |    |
| <b>13c</b> | Enter the amount of reserves on hand . . . . .                                                                                                                                                                                                                                         |     |    |
| <b>14a</b> | Did the organization receive any payments for indoor tanning services during the tax year? . . . . .                                                                                                                                                                                   |     | No |
| <b>14b</b> | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                                                    |     |    |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . . . [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a (34), 1b (34), 2 (No), 3 (No), 4 (No), 5 (No), 6 (Yes), 7a (Yes), 7b (No), 8a (Yes), 8b (Yes), 9 (No).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a (No), 10b, 11a (Yes), 12a (Yes), 12b (Yes), 12c (Yes), 13 (Yes), 14 (Yes), 15a (Yes), 15b (Yes), 16a (No), 16b.

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection
19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization







**Part VIII Statement of Revenue**

Check if Schedule O contains a response to any question in this Part VIII

|                                                                                             |                                                                                                                                                            | (A)<br>Total revenue                                   | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512, 513, or<br>514 |  |
|---------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------|--|
| <b>Contributions, Gifts, Grants and Other Similar Amounts</b>                               | <b>1a</b> Federated campaigns . . . . . <b>1a</b> _____                                                                                                    |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>b</b> Membership dues . . . . . <b>1b</b> _____                                                                                                         |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>c</b> Fundraising events . . . . . <b>1c</b> _____                                                                                                      |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>d</b> Related organizations . . . . . <b>1d</b> _____                                                                                                   |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>e</b> Government grants (contributions) <b>1e</b> _____                                                                                                 |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>f</b> All other contributions, gifts, grants, and similar amounts not included above <b>1f</b> _____ 250,000                                            |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>g</b> Noncash contributions included in lines 1a-1f \$ _____                                                                                            |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>h Total.</b> Add lines 1a-1f . . . . . <b>▶</b>                                                                                                         |                                                        | 250,000                                            |                                         |                                                                                 |  |
| <b>Program Service Revenue</b>                                                              | <b>2a</b> MEMBER DUES _____ Business Code 900099                                                                                                           |                                                        | 42,776,237                                         | 42,776,237                              |                                                                                 |  |
|                                                                                             | <b>b</b> ANNUAL MEETING _____ Business Code 900099                                                                                                         |                                                        | 17,557                                             | 17,557                                  |                                                                                 |  |
|                                                                                             | <b>c</b> _____                                                                                                                                             |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>d</b> _____                                                                                                                                             |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>e</b> _____                                                                                                                                             |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>f</b> All other program service revenue _____                                                                                                           |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>g Total.</b> Add lines 2a-2f . . . . . <b>▶</b>                                                                                                         |                                                        | 42,793,794                                         |                                         |                                                                                 |  |
| <b>Other Revenue</b>                                                                        | <b>3</b> Investment income (including dividends, interest, and other similar amounts) . . . . . <b>▶</b>                                                   |                                                        | 13,392                                             | 13,392                                  |                                                                                 |  |
|                                                                                             | <b>4</b> Income from investment of tax-exempt bond proceeds . . . . . <b>▶</b>                                                                             |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>5</b> Royalties . . . . . <b>▶</b>                                                                                                                      |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>6a</b> Gross rents                                                                                                                                      | (i) Real                                               |                                                    |                                         |                                                                                 |  |
|                                                                                             |                                                                                                                                                            | (ii) Personal                                          |                                                    |                                         |                                                                                 |  |
|                                                                                             |                                                                                                                                                            | <b>b</b> Less rental expenses                          |                                                    |                                         |                                                                                 |  |
|                                                                                             |                                                                                                                                                            | <b>c</b> Rental income or (loss)                       |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>d</b> Net rental income or (loss) . . . . . <b>▶</b>                                                                                                    |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>7a</b> Gross amount from sales of assets other than inventory                                                                                           | (i) Securities                                         |                                                    |                                         |                                                                                 |  |
|                                                                                             |                                                                                                                                                            | (ii) Other                                             |                                                    | 11,633                                  |                                                                                 |  |
|                                                                                             |                                                                                                                                                            | <b>b</b> Less cost or other basis and sales expenses   |                                                    | 16,544                                  |                                                                                 |  |
|                                                                                             |                                                                                                                                                            | <b>c</b> Gain or (loss)                                |                                                    | -4,911                                  |                                                                                 |  |
|                                                                                             | <b>d</b> Net gain or (loss) . . . . . <b>▶</b>                                                                                                             |                                                        | -4,911                                             | -4,911                                  |                                                                                 |  |
|                                                                                             | <b>8a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 . . . . . <b>a</b> _____ |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             |                                                                                                                                                            | <b>b</b> Less direct expenses . . . . . <b>b</b> _____ |                                                    |                                         |                                                                                 |  |
| <b>c</b> Net income or (loss) from fundraising events . . . . . <b>▶</b>                    |                                                                                                                                                            |                                                        |                                                    |                                         |                                                                                 |  |
| <b>9a</b> Gross income from gaming activities See Part IV, line 19 . . . . . <b>a</b> _____ |                                                                                                                                                            |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>b</b> Less direct expenses . . . . . <b>b</b> _____                                                                                                     |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>c</b> Net income or (loss) from gaming activities . . . . . <b>▶</b>                                                                                    |                                                        |                                                    |                                         |                                                                                 |  |
| <b>10a</b> Gross sales of inventory, less returns and allowances . . . . . <b>a</b> _____   |                                                                                                                                                            |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>b</b> Less cost of goods sold . . . . . <b>b</b> _____                                                                                                  |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>c</b> Net income or (loss) from sales of inventory . . . . . <b>▶</b>                                                                                   |                                                        |                                                    |                                         |                                                                                 |  |
| Miscellaneous Revenue                                                                       |                                                                                                                                                            | Business Code                                          |                                                    |                                         |                                                                                 |  |
| <b>11a</b> _____                                                                            |                                                                                                                                                            |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>b</b> _____                                                                                                                                             |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>c</b> _____                                                                                                                                             |                                                        |                                                    |                                         |                                                                                 |  |
|                                                                                             | <b>d</b> All other revenue . . . . . _____                                                                                                                 |                                                        |                                                    |                                         |                                                                                 |  |
| <b>e Total.</b> Add lines 11a-11d . . . . . <b>▶</b>                                        |                                                                                                                                                            |                                                        |                                                    |                                         |                                                                                 |  |
| <b>12 Total revenue.</b> See Instructions . . . . . <b>▶</b>                                |                                                                                                                                                            | 43,052,275                                             | 42,802,275                                         | 0                                       | 0                                                                               |  |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

Check if Schedule O contains a response to any question in this Part IX

| <b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b> |                                                                                                                                                                                                                                               | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service expenses | <b>(C)</b><br>Management and general expenses | <b>(D)</b><br>Fundraising expenses |
|---------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|----------------------------------------|-----------------------------------------------|------------------------------------|
| <b>1</b>                                                                              | Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.                                                                                                                                      |                              |                                        |                                               |                                    |
| <b>2</b>                                                                              | Grants and other assistance to individuals in the United States. See Part IV, line 22.                                                                                                                                                        |                              |                                        |                                               |                                    |
| <b>3</b>                                                                              | Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.                                                                                                           |                              |                                        |                                               |                                    |
| <b>4</b>                                                                              | Benefits paid to or for members.                                                                                                                                                                                                              |                              |                                        |                                               |                                    |
| <b>5</b>                                                                              | Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                                            | 5,280,080                    |                                        |                                               |                                    |
| <b>6</b>                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                                       |                              |                                        |                                               |                                    |
| <b>7</b>                                                                              | Other salaries and wages                                                                                                                                                                                                                      | 1,804,900                    |                                        |                                               |                                    |
| <b>8</b>                                                                              | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . .                                                                                                                                  | 92,102                       |                                        |                                               |                                    |
| <b>9</b>                                                                              | Other employee benefits . . . . .                                                                                                                                                                                                             | 169,801                      |                                        |                                               |                                    |
| <b>10</b>                                                                             | Payroll taxes . . . . .                                                                                                                                                                                                                       | 278,384                      |                                        |                                               |                                    |
| <b>11</b>                                                                             | Fees for services (non-employees)                                                                                                                                                                                                             |                              |                                        |                                               |                                    |
| <b>a</b>                                                                              | Management . . . . .                                                                                                                                                                                                                          |                              |                                        |                                               |                                    |
| <b>b</b>                                                                              | Legal . . . . .                                                                                                                                                                                                                               | 123,391                      |                                        |                                               |                                    |
| <b>c</b>                                                                              | Accounting . . . . .                                                                                                                                                                                                                          | 209,685                      |                                        |                                               |                                    |
| <b>d</b>                                                                              | Lobbying . . . . .                                                                                                                                                                                                                            | 6,709,772                    |                                        |                                               |                                    |
| <b>e</b>                                                                              | Professional fundraising services. See Part IV, line 17.                                                                                                                                                                                      |                              |                                        |                                               |                                    |
| <b>f</b>                                                                              | Investment management fees . . . . .                                                                                                                                                                                                          |                              |                                        |                                               |                                    |
| <b>g</b>                                                                              | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) . . . . .                                                                                                                          | 750,020                      |                                        |                                               |                                    |
| <b>12</b>                                                                             | Advertising and promotion . . . . .                                                                                                                                                                                                           |                              |                                        |                                               |                                    |
| <b>13</b>                                                                             | Office expenses . . . . .                                                                                                                                                                                                                     | 349,786                      |                                        |                                               |                                    |
| <b>14</b>                                                                             | Information technology . . . . .                                                                                                                                                                                                              | 183,911                      |                                        |                                               |                                    |
| <b>15</b>                                                                             | Royalties . . . . .                                                                                                                                                                                                                           |                              |                                        |                                               |                                    |
| <b>16</b>                                                                             | Occupancy . . . . .                                                                                                                                                                                                                           | 674,415                      |                                        |                                               |                                    |
| <b>17</b>                                                                             | Travel . . . . .                                                                                                                                                                                                                              | 711,235                      |                                        |                                               |                                    |
| <b>18</b>                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                                      |                              |                                        |                                               |                                    |
| <b>19</b>                                                                             | Conferences, conventions, and meetings . . . . .                                                                                                                                                                                              | 254,247                      |                                        |                                               |                                    |
| <b>20</b>                                                                             | Interest . . . . .                                                                                                                                                                                                                            | 3,784                        |                                        |                                               |                                    |
| <b>21</b>                                                                             | Payments to affiliates . . . . .                                                                                                                                                                                                              |                              |                                        |                                               |                                    |
| <b>22</b>                                                                             | Depreciation, depletion, and amortization . . . . .                                                                                                                                                                                           | 199,562                      |                                        |                                               |                                    |
| <b>23</b>                                                                             | Insurance . . . . .                                                                                                                                                                                                                           | 46,274                       |                                        |                                               |                                    |
| <b>24</b>                                                                             | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)                                             |                              |                                        |                                               |                                    |
| <b>a</b>                                                                              | COMMUNICATIONS PROGRAMS                                                                                                                                                                                                                       | 23,593,693                   |                                        |                                               |                                    |
| <b>b</b>                                                                              | STATE AFFAIRS PROGRAMS                                                                                                                                                                                                                        | 2,808,882                    |                                        |                                               |                                    |
| <b>c</b>                                                                              | FEDERAL AFFAIRS PROGRAM                                                                                                                                                                                                                       | 1,948,460                    |                                        |                                               |                                    |
| <b>d</b>                                                                              |                                                                                                                                                                                                                                               |                              |                                        |                                               |                                    |
| <b>e</b>                                                                              | All other expenses                                                                                                                                                                                                                            |                              |                                        |                                               |                                    |
| <b>25</b>                                                                             | <b>Total functional expenses.</b> Add lines 1 through 24e                                                                                                                                                                                     | 46,192,384                   |                                        |                                               |                                    |
| <b>26</b>                                                                             | <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) |                              |                                        |                                               |                                    |

**Part X Balance Sheet**

Check if Schedule O contains a response to any question in this Part X

|                                                                               |                                                                                                                                                                                                                                                                                                                                                 | (A)<br>Beginning of year |           | (B)<br>End of year   |
|-------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-----------|----------------------|
| <b>Assets</b>                                                                 | <b>1</b> Cash—non-interest-bearing . . . . .                                                                                                                                                                                                                                                                                                    |                          | <b>1</b>  |                      |
|                                                                               | <b>2</b> Savings and temporary cash investments . . . . .                                                                                                                                                                                                                                                                                       | 5,939,216                | <b>2</b>  | 7,570,928            |
|                                                                               | <b>3</b> Pledges and grants receivable, net . . . . .                                                                                                                                                                                                                                                                                           | 1,347,364                | <b>3</b>  | 251,722              |
|                                                                               | <b>4</b> Accounts receivable, net . . . . .                                                                                                                                                                                                                                                                                                     |                          | <b>4</b>  |                      |
|                                                                               | <b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .                                                                                                                                                           |                          | <b>5</b>  |                      |
|                                                                               | <b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L . . . . . |                          | <b>6</b>  |                      |
|                                                                               | <b>7</b> Notes and loans receivable, net . . . . .                                                                                                                                                                                                                                                                                              |                          | <b>7</b>  |                      |
|                                                                               | <b>8</b> Inventories for sale or use . . . . .                                                                                                                                                                                                                                                                                                  |                          | <b>8</b>  |                      |
|                                                                               | <b>9</b> Prepaid expenses and deferred charges . . . . .                                                                                                                                                                                                                                                                                        | 34,554                   | <b>9</b>  | 129,030              |
|                                                                               | <b>10a</b> Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D . . . . .                                                                                                                                                                                                                                          | <b>10a</b> 1,510,857     |           |                      |
|                                                                               | <b>b</b> Less accumulated depreciation . . . . .                                                                                                                                                                                                                                                                                                | <b>10b</b> 360,052       | 1,190,181 | <b>10c</b> 1,150,805 |
|                                                                               | <b>11</b> Investments—publicly traded securities . . . . .                                                                                                                                                                                                                                                                                      |                          | <b>11</b> |                      |
|                                                                               | <b>12</b> Investments—other securities See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                           |                          | <b>12</b> |                      |
|                                                                               | <b>13</b> Investments—program-related See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                            |                          | <b>13</b> |                      |
|                                                                               | <b>14</b> Intangible assets . . . . .                                                                                                                                                                                                                                                                                                           |                          | <b>14</b> |                      |
|                                                                               | <b>15</b> Other assets See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                                           | 331,270                  | <b>15</b> | 316,043              |
| <b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . . | 8,842,585                                                                                                                                                                                                                                                                                                                                       | <b>16</b>                | 9,418,528 |                      |
| <b>Liabilities</b>                                                            | <b>17</b> Accounts payable and accrued expenses . . . . .                                                                                                                                                                                                                                                                                       | 2,118,925                | <b>17</b> | 877,031              |
|                                                                               | <b>18</b> Grants payable . . . . .                                                                                                                                                                                                                                                                                                              |                          | <b>18</b> |                      |
|                                                                               | <b>19</b> Deferred revenue . . . . .                                                                                                                                                                                                                                                                                                            |                          | <b>19</b> | 4,764,874            |
|                                                                               | <b>20</b> Tax-exempt bond liabilities . . . . .                                                                                                                                                                                                                                                                                                 |                          | <b>20</b> |                      |
|                                                                               | <b>21</b> Escrow or custodial account liability Complete Part IV of Schedule D . . . . .                                                                                                                                                                                                                                                        |                          | <b>21</b> |                      |
|                                                                               | <b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . .                                                                                                                                         |                          | <b>22</b> |                      |
|                                                                               | <b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                                                                                                                                                                              |                          | <b>23</b> |                      |
|                                                                               | <b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                                                                                                                                                                                |                          | <b>24</b> |                      |
|                                                                               | <b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D . . . . .                                                                                                                                                        | 1,259,961                | <b>25</b> | 1,450,716            |
|                                                                               | <b>26 Total liabilities.</b> Add lines 17 through 25 . . . . .                                                                                                                                                                                                                                                                                  | 3,378,886                | <b>26</b> | 7,092,621            |
| <b>Net Assets or Fund Balances</b>                                            | <b>Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>                                                                                                                                                                                      |                          |           |                      |
|                                                                               | <b>27</b> Unrestricted net assets . . . . .                                                                                                                                                                                                                                                                                                     | 5,463,699                | <b>27</b> | 2,325,907            |
|                                                                               | <b>28</b> Temporarily restricted net assets . . . . .                                                                                                                                                                                                                                                                                           |                          | <b>28</b> |                      |
|                                                                               | <b>29</b> Permanently restricted net assets . . . . .                                                                                                                                                                                                                                                                                           |                          | <b>29</b> |                      |
|                                                                               | <b>Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b>                                                                                                                                                                                                               |                          |           |                      |
|                                                                               | <b>30</b> Capital stock or trust principal, or current funds . . . . .                                                                                                                                                                                                                                                                          |                          | <b>30</b> |                      |
|                                                                               | <b>31</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                                                                                                                                                                             |                          | <b>31</b> |                      |
|                                                                               | <b>32</b> Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                                                                                                                                                                            |                          | <b>32</b> |                      |
| <b>33</b> Total net assets or fund balances . . . . .                         | 5,463,699                                                                                                                                                                                                                                                                                                                                       | <b>33</b>                | 2,325,907 |                      |
| <b>34</b> Total liabilities and net assets/fund balances . . . . .            | 8,842,585                                                                                                                                                                                                                                                                                                                                       | <b>34</b>                | 9,418,528 |                      |

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response to any question in this Part XI

|           |                                                                                                               |           |            |
|-----------|---------------------------------------------------------------------------------------------------------------|-----------|------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)                                                     | <b>1</b>  | 43,052,275 |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)                                                      | <b>2</b>  | 46,192,384 |
| <b>3</b>  | Revenue less expenses Subtract line 2 from line 1                                                             | <b>3</b>  | -3,140,109 |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | <b>4</b>  | 5,463,699  |
| <b>5</b>  | Net unrealized gains (losses) on investments                                                                  | <b>5</b>  | 2,317      |
| <b>6</b>  | Donated services and use of facilities                                                                        | <b>6</b>  |            |
| <b>7</b>  | Investment expenses                                                                                           | <b>7</b>  |            |
| <b>8</b>  | Prior period adjustments                                                                                      | <b>8</b>  |            |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O)                                          | <b>9</b>  | 0          |
| <b>10</b> | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | <b>10</b> | 2,325,907  |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response to any question in this Part XII

|                                                                                                                                                                                                                                                                                                                                                                                                                                    | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                                                                                         |     |    |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | No |
| <b>2b</b> Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both<br><input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                | Yes |    |
| <b>2c</b> If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O                                                                    | Yes |    |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                 |     | No |
| <b>3b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                                                                                                     |     |    |

**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 52-1799853  
**Name:** AMERICAN COALITION FOR CLEAN COAL ELECTRICITY

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title           | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                 |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| ANTHONY AHERN<br>DIRECTOR       | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| NICOLAS AKINS<br>DIRECTOR       | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| GERARD ANDERSON<br>DIRECTOR     | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| KENNETH ANDERSON<br>DIRECTOR    | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| FRANK CALANDRA JR<br>DIRECTOR   | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| NICK CARTER<br>DIRECTOR         | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| JOSEPH CRAFT III<br>DIRECTOR    | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| KEVIN CRUTCHFIELD<br>DIRECTOR   | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| CHRISTOPHER CURFMAN<br>DIRECTOR | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| PETER DEQUATTRO<br>DIRECTOR     | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| GARRY DRUMMOND<br>DIRECTOR      | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| JOHN EAVES<br>DIRECTOR          | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| THOMAS FANNING<br>DIRECTOR      | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| DAVID FIORELLI<br>DIRECTOR      | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| CLARE GUSTIN<br>DIRECTOR        | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| J BRETT HARVEY<br>DIRECTOR      | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| DUANE HIGHLEY<br>DIRECTOR       | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| SCOTT HUNTER<br>DIRECTOR        | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| JOHN KORALESKI<br>DIRECTOR      | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| STEPHEN LITTLE<br>DIRECTOR      | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| DAVID LYNCH<br>DIRECTOR         | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| CHARLES MOORMAN<br>DIRECTOR     | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| ROBERTY MURRAY<br>DIRECTOR      | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| FREDERICK PALMER<br>DIRECTOR    | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| CHARLES PRICE<br>DIRECTOR       | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                                   | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                         |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| DUANE RICHARDS<br>DIRECTOR                              | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| CLAY ROBBINS<br>DIRECTOR                                | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| BRYAN RONCK<br>DIRECTOR                                 | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| MATTHEW ROSE<br>DIRECTOR                                | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| ANDREW SERRI<br>DIRECTOR                                | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| DAVID SINCLAIR<br>DIRECTOR                              | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| MICHAEL SUTHERLIN<br>DIRECTOR                           | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| THOMAS VOSS<br>DIRECTOR                                 | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| MICHAEL WARD<br>DIRECTOR                                | 1 00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| ROBERT M DUNCAN<br>PRESIDENT AND CEO                    | 50 00                                                                                      |                                                                                                           |                       | X       |              |                              |        | 349,617                                                              | 0                                                                         | 3,260                                                                                         |
| PHILIP T KLINGELHOFFER<br>SECRETARY-TREASURER           | 50 00                                                                                      |                                                                                                           |                       | X       |              |                              |        | 305,196                                                              | 0                                                                         | 47,652                                                                                        |
| STEPHEN MILLER<br>PAST PRESIDENT & CEO                  | 50 00                                                                                      |                                                                                                           |                       | X       |              |                              |        | 1,235,135                                                            | 0                                                                         | 52,285                                                                                        |
| EVAN TRACEY<br>SENIOR VP - COMMUNICATIONS               | 50 00                                                                                      |                                                                                                           |                       |         | X            |                              |        | 357,749                                                              | 0                                                                         | 59,952                                                                                        |
| PAUL BAILEY<br>SENIOR VP - NATIONAL AFFAIRS             | 50 00                                                                                      |                                                                                                           |                       |         | X            |                              |        | 597,016                                                              | 0                                                                         | 35,260                                                                                        |
| BIANCA PRADE<br>VP - DIGITAL STRATEGY                   | 50 00                                                                                      |                                                                                                           |                       |         | X            |                              |        | 218,653                                                              | 0                                                                         | 18,405                                                                                        |
| LISA MILLER<br>VP - MEDIA RELATIONS                     | 50 00                                                                                      |                                                                                                           |                       |         | X            |                              |        | 207,723                                                              | 0                                                                         | 51,084                                                                                        |
| ROBERT PADUCHIK<br>SENIOR VP - STATE AFFAIRS & OUTREACH | 50 00                                                                                      |                                                                                                           |                       |         | X            |                              |        | 354,747                                                              | 0                                                                         | 24,840                                                                                        |
| CHARLES R EMINGER<br>VP - SOUTH REGION                  | 50 00                                                                                      |                                                                                                           |                       |         |              | X                            |        | 230,252                                                              | 0                                                                         | 38,833                                                                                        |
| MARK OURADA<br>VP - CENTRAL REGION                      | 50 00                                                                                      |                                                                                                           |                       |         |              | X                            |        | 233,110                                                              | 0                                                                         | 30,343                                                                                        |
| EDWARD LEONARD<br>VP - PROGRAM SERVICES                 | 50 00                                                                                      |                                                                                                           |                       |         |              | X                            |        | 235,497                                                              | 0                                                                         | 55,993                                                                                        |
| JEFFREY BLOCZYNSKI<br>VP - FEDERAL RELATIONS            | 50 00                                                                                      |                                                                                                           |                       |         |              | X                            |        | 242,021                                                              | 0                                                                         | 15,562                                                                                        |
| JAYNE SOMES-SCHLOESSER<br>VP - OPERATIONS               | 50 00                                                                                      |                                                                                                           |                       |         |              | X                            |        | 225,044                                                              | 0                                                                         | 54,851                                                                                        |

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No 1545-0047

2012

Open to Public Inspection

For Organizations Exempt From Income Tax Under section 501(c) and section 527
Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.
See separate instructions.

Department of the Treasury Internal Revenue Service

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Table with 2 columns: Name of the organization (AMERICAN COALITION FOR CLEAN COAL ELECTRICITY) and Employer identification number (52-1799853)

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV
2 Political expenditures \$ 2,157,623
3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 \$
2 Enter the amount of any excise tax incurred by organization managers under section 4955 \$
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? [ ] Yes [ ] No
4a Was a correction made? [ ] Yes [ ] No
b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities \$ 2,157,623
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities \$
3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b \$ 2,157,623
4 Did the filing organization file Form 1120-POL for this year? [x] Yes [ ] No
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments

Table with 5 columns: (a) Name, (b) Address, (c) EIN, (d) Amount paid from filing organization's funds, (e) Amount of political contributions received and promptly and directly delivered to a separate political organization

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B** Check  if the filing organization checked box A and "limited control" provisions apply

| <b>Limits on Lobbying Expenditures</b><br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | (a) Filing organization's totals                  | (b) Affiliated group totals                              |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| <b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                   |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>c</b> Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>d</b> Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>e</b> Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                   |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>f</b> Lobbying nontaxable amount Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                   |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 35%;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width: 65%;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000</td> </tr> </tbody> </table> | If the amount on line 1e, column (a) or (b) is:   | The lobbying nontaxable amount is:                       | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | The lobbying nontaxable amount is:                |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 20% of the amount on line 1e                      |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$100,000 plus 15% of the excess over \$500,000   |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | \$175,000 plus 10% of the excess over \$1,000,000 |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | \$225,000 plus 5% of the excess over \$1,500,000  |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | \$1,000,000                                       |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>g</b> Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                   |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>h</b> Subtract line 1g from line 1a If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>i</b> Subtract line 1f from line 1c If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                          |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | <input type="checkbox"/> Yes <input type="checkbox"/> No |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

**4-Year Averaging Period Under Section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| <b>Lobbying Expenditures During 4-Year Averaging Period</b>      |          |          |          |          |           |
|------------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                      | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) Total |
| <b>2a</b> Lobbying nontaxable amount                             |          |          |          |          |           |
| <b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))    |          |          |          |          |           |
| <b>c</b> Total lobbying expenditures                             |          |          |          |          |           |
| <b>d</b> Grassroots nontaxable amount                            |          |          |          |          |           |
| <b>e</b> Grassroots ceiling amount (150% of line 2d, column (e)) |          |          |          |          |           |
| <b>f</b> Grassroots lobbying expenditures                        |          |          |          |          |           |



**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

|                                                                                                                                                                                                                                       | (a) |    | (b)    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|--------|
|                                                                                                                                                                                                                                       | Yes | No | Amount |
| <b>1</b> During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |        |
| <b>a</b> Volunteers?                                                                                                                                                                                                                  |     |    |        |
| <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                                 |     |    |        |
| <b>c</b> Media advertisements?                                                                                                                                                                                                        |     |    |        |
| <b>d</b> Mailings to members, legislators, or the public?                                                                                                                                                                             |     |    |        |
| <b>e</b> Publications, or published or broadcast statements?                                                                                                                                                                          |     |    |        |
| <b>f</b> Grants to other organizations for lobbying purposes?                                                                                                                                                                         |     |    |        |
| <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                  |     |    |        |
| <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                                    |     |    |        |
| <b>i</b> Other activities?                                                                                                                                                                                                            |     |    |        |
| <b>j</b> Total Add lines 1c through 1i                                                                                                                                                                                                |     |    |        |
| <b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                               |     |    |        |
| <b>b</b> If "Yes," enter the amount of any tax incurred under section 4912                                                                                                                                                            |     |    |        |
| <b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                   |     |    |        |
| <b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                 |     |    |        |

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

|                                                                                                            | Yes          | No |
|------------------------------------------------------------------------------------------------------------|--------------|----|
| <b>1</b> Were substantially all (90% or more) dues received nondeductible by members?                      | <b>1</b>     | No |
| <b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?                 | <b>2</b>     | No |
| <b>3</b> Did the organization agree to carry over lobbying and political expenditures from the prior year? | <b>3</b> Yes |    |

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

|                                                                                                                                                                                                                                                     |           |            |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------|
| <b>1</b> Dues, assessments and similar amounts from members                                                                                                                                                                                         | <b>1</b>  | 42,776,237 |
| <b>2</b> Section 162(e) nondeductible lobbying and political expenditures <b>(do not include amounts of political expenses for which the section 527(f) tax was paid).</b>                                                                          |           |            |
| <b>a</b> Current year                                                                                                                                                                                                                               | <b>2a</b> | 6,709,772  |
| <b>b</b> Carryover from last year                                                                                                                                                                                                                   | <b>2b</b> | 368,378    |
| <b>c</b> Total                                                                                                                                                                                                                                      | <b>2c</b> | 7,078,150  |
| <b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | <b>3</b>  | 12,405,109 |
| <b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | <b>4</b>  |            |
| <b>5</b> Taxable amount of lobbying and political expenditures (see instructions)                                                                                                                                                                   | <b>5</b>  | -5,326,959 |

**Part IV Supplemental Information**

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1. Also, complete this part for any additional information.

| Identifier                                                      | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-----------------------------------------------------------------|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ORGANIZATIONS DIRECT AND INDIRECT POLITICAL CAMPAIGN ACTIVITIES | PART I-A, LINE 1 | ACCCE AIRED THREE ADVERTISEMENTS URGING THE PUBLIC TO VOTE TO SUPPORT CLEAN COAL POLICIES DURING THE PRESIDENTIAL ELECTION PERIOD THE ADS DID NOT REFERENCE ANY SPECIFIC CANDIDATES, THOUGH THEY WERE AIRED IN CLOSE PROXIMITY TO THE ELECTION (STARTING WITH THE FIRST PRESIDENTIAL DEBATE AND ENDING ON ELECTION DAY) THE AMOUNT DISCLOSED IN PARTS I-A AND I-C REFLECT THE TOTAL COST OF PRODUCTION AND PLACEMENT FOR THESE ADS |

SCHEDULE D (Form 990)

OMB No 1545-0047

Supplemental Financial Statements

2012

Open to Public Inspection

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization

AMERICAN COALITION FOR CLEAN COAL ELECTRICITY

Employer identification number

52-1799853

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate contributions, aggregate grants, aggregate value, and questions about donor informed consent.

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

Table with 2 columns: Description, Held at the End of the Year. Rows include purpose(s) of easements, total number, acreage, and number of easements on historic structures.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

Table with 2 columns: Description, Amount. Rows include questions about reporting art and historical treasures, and amounts for revenues and assets.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

**3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a**  Public exhibition
- b**  Scholarly research
- c**  Preservation for future generations
- d**  Loan or exchange programs
- e**  Other

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

**5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

**b** If "Yes," explain the arrangement in Part XIII and complete the following table

|                                         | Amount |
|-----------------------------------------|--------|
| <b>1c</b> Beginning balance             |        |
| <b>1d</b> Additions during the year     |        |
| <b>1e</b> Distributions during the year |        |
| <b>1f</b> Ending balance                |        |

**2a** Did the organization include an amount on Form 990, Part X, line 21?  Yes  No

**b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|                                                                   | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|-------------------------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| <b>1a</b> Beginning of year balance . . . . .                     |                  |                |                    |                      |                     |
| <b>b</b> Contributions . . . . .                                  |                  |                |                    |                      |                     |
| <b>c</b> Net investment earnings, gains, and losses               |                  |                |                    |                      |                     |
| <b>d</b> Grants or scholarships . . . . .                         |                  |                |                    |                      |                     |
| <b>e</b> Other expenditures for facilities and programs . . . . . |                  |                |                    |                      |                     |
| <b>f</b> Administrative expenses . . . . .                        |                  |                |                    |                      |                     |
| <b>g</b> End of year balance . . . . .                            |                  |                |                    |                      |                     |

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

- a** Board designated or quasi-endowment
- b** Permanent endowment
- c** Temporarily restricted endowment

The percentages in lines 2a, 2b, and 2c should equal 100%

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by

- (i)** unrelated organizations . . . . .
- (ii)** related organizations . . . . .

|               | Yes | No |
|---------------|-----|----|
| <b>3a(i)</b>  |     |    |
| <b>3a(ii)</b> |     |    |
| <b>3b</b>     |     |    |

**b** If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

**4** Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

| Description of property                                                                                           | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|-------------------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| <b>1a</b> Land . . . . .                                                                                          |                                      |                                 |                              |                |
| <b>b</b> Buildings . . . . .                                                                                      |                                      |                                 |                              |                |
| <b>c</b> Leasehold improvements . . . . .                                                                         |                                      | 956,093                         | 98,513                       | 857,580        |
| <b>d</b> Equipment . . . . .                                                                                      |                                      | 554,764                         | 261,539                      | 293,225        |
| <b>e</b> Other . . . . .                                                                                          |                                      |                                 |                              |                |
| <b>Total.</b> Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . . . |                                      |                                 |                              | 1,150,805      |

**Part VII Investments—Other Securities.** See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security) | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|-------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
| (1) Financial derivatives                                               |                |                                                             |
| (2) Closely-held equity interests                                       |                |                                                             |
| Other                                                                   |                |                                                             |
|                                                                         |                |                                                             |
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|                                                                         |                |                                                             |
|                                                                         |                |                                                             |
|                                                                         |                |                                                             |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 12) |                |                                                             |

**Part VIII Investments—Program Related.** See Form 990, Part X, line 13.

| (a) Description of investment type                                      | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|-------------------------------------------------------------------------|----------------|-------------------------------------------------------------|
|                                                                         |                |                                                             |
|                                                                         |                |                                                             |
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|                                                                         |                |                                                             |
|                                                                         |                |                                                             |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 13) |                |                                                             |

**Part IX Other Assets.** See Form 990, Part X, line 15.

| (a) Description                                                          | (b) Book value |
|--------------------------------------------------------------------------|----------------|
|                                                                          |                |
|                                                                          |                |
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|                                                                          |                |
|                                                                          |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 15.) |                |

**Part X Other Liabilities.** See Form 990, Part X, line 25.

| 1 (a) Description of liability                                          | (b) Book value |
|-------------------------------------------------------------------------|----------------|
| Federal income taxes                                                    |                |
| DEFERRED TENANT IMPROVEMENTS                                            | 818,499        |
| CAPITAL LEASE OBLIGATION                                                | 29,270         |
| DEFERRED RENT                                                           | 389,176        |
| ACCURED EMPLOYEE BENEFITS                                               | 213,771        |
|                                                                         |                |
|                                                                         |                |
|                                                                         |                |
|                                                                         |                |
|                                                                         |                |
|                                                                         |                |
|                                                                         |                |
|                                                                         |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col (B) line 25) | 1,450,716      |

2. Fin 48 (ASC 740) Footnote In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

|          |                                                                                                         |           |            |
|----------|---------------------------------------------------------------------------------------------------------|-----------|------------|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements . . . . .                      | <b>1</b>  | 43,054,592 |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12                                      |           |            |
| <b>a</b> | Net unrealized gains on investments . . . . .                                                           | <b>2a</b> | 2,317      |
| <b>b</b> | Donated services and use of facilities . . . . .                                                        | <b>2b</b> |            |
| <b>c</b> | Recoveries of prior year grants . . . . .                                                               | <b>2c</b> |            |
| <b>d</b> | Other (Describe in Part XIII ) . . . . .                                                                | <b>2d</b> |            |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                         | <b>2e</b> | 2,317      |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                    | <b>3</b>  | 43,052,275 |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>                              |           |            |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                              | <b>4a</b> |            |
| <b>b</b> | Other (Describe in Part XIII ) . . . . .                                                                | <b>4b</b> |            |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                             | <b>4c</b> | 0          |
| <b>5</b> | Total revenue Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12 ) . . . . . | <b>5</b>  | 43,052,275 |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

|          |                                                                                                          |           |            |
|----------|----------------------------------------------------------------------------------------------------------|-----------|------------|
| <b>1</b> | Total expenses and losses per audited financial statements . . . . .                                     | <b>1</b>  | 46,192,384 |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25                                         |           |            |
| <b>a</b> | Donated services and use of facilities . . . . .                                                         | <b>2a</b> |            |
| <b>b</b> | Prior year adjustments . . . . .                                                                         | <b>2b</b> |            |
| <b>c</b> | Other losses . . . . .                                                                                   | <b>2c</b> |            |
| <b>d</b> | Other (Describe in Part XIII ) . . . . .                                                                 | <b>2d</b> |            |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                          | <b>2e</b> | 0          |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                     | <b>3</b>  | 46,192,384 |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                               |           |            |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                               | <b>4a</b> |            |
| <b>b</b> | Other (Describe in Part XIII ) . . . . .                                                                 | <b>4b</b> |            |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                              | <b>4c</b> | 0          |
| <b>5</b> | Total expenses Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18 ) . . . . . | <b>5</b>  | 46,192,384 |

**Part XIII Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

| Identifier                                          | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-----------------------------------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48 | PART X, LINE 2   | ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA REQUIRE MANAGEMENT OF AN ORGANIZATION TO EVALUATE INCOME TAX POSITIONS TAKEN BY THE ORGANIZATION AND RECOGNIZE AN INCOME TAX LIABILITY IF THE ORGANIZATION HAS TAKEN AN UNCERTAIN POSITION THAT MORE LIKELY THAN NOT WOULD BE SUSTAINED UPON EXAMINATION BY THE INTERNAL REVENUE SERVICE MANAGEMENT HAS EVALUATED THE INCOME TAX POSITIONS TAKEN BY ACCCE AND CONCLUDED THAT AS OF DECEMBER 31, 2012, THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OF A LIABILITY OR DISCLOSURE IN THE FINANCIAL STATEMENTS |

**Schedule J**  
(Form 990)

**Compensation Information**

OMB No 1545-0047

**2012**

**Open to Public Inspection**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Department of the Treasury  
Internal Revenue Service

Name of the organization  
AMERICAN COALITION FOR CLEAN COAL ELECTRICITY

Employer identification number

52-1799853

**Part I Questions Regarding Compensation**

- 1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.
- |                                                                    |                                                                          |
|--------------------------------------------------------------------|--------------------------------------------------------------------------|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input checked="" type="checkbox"/> Travel for companions          | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees   |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

**b** If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |                                                                         |                                                                                     |
|-------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| <input checked="" type="checkbox"/> Compensation committee              | <input type="checkbox"/> Written employment contract                                |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input checked="" type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?  
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.**

**5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?  
If "Yes," to line 5a or 5b, describe in Part III.

**6** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?  
If "Yes," to line 6a or 6b, describe in Part III.

**7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

|           | Yes | No |
|-----------|-----|----|
| <b>1b</b> | Yes |    |
| <b>2</b>  | Yes |    |
| <b>4a</b> |     | No |
| <b>4b</b> |     | No |
| <b>4c</b> |     | No |
| <b>5a</b> |     |    |
| <b>5b</b> |     |    |
| <b>6a</b> |     |    |
| <b>6b</b> |     |    |
| <b>7</b>  |     |    |
| <b>8</b>  |     |    |
| <b>9</b>  |     |    |

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title        | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported as deferred in prior Form 990 |
|---------------------------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|---------------------------------------------------------|
|                           | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                         |
| See Additional Data Table |                                                    |                                     |                                     |                                                |                         |                                 |                                                         |

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Identifier | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                            |
|------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | PART I, LINE 1A  | ACCCE PROVIDES NO REIMBURSEMENT FOR TRAVEL EXPENSES OF THE BOARD OF DIRECTORS EMPLOYEES ARE ALLOWED TO BRING ONE COMPANION TO A MEETING ANNUALLY AND THAT TRAVEL IS PAID FOR BY ACCCE IN 2012 THERE WERE SEVENTEEN EMPLOYEES WHO BROUGHT A COMPANION TOTALING \$17,931.23 THIS WAS INCLUDED IN THE TAXABLE INCOME OF THOSE INDIVIDUALS |



**Software ID:**  
**Software Version:**  
**EIN:** 52-1799853  
**Name:** AMERICAN COALITION FOR CLEAN COAL ELECTRICITY

**Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

| (A) Name               |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|------------------------|-------------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                        |             | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| ROBERT M DUNCAN        | (i)<br>(ii) | 249,320<br>0                                       | 100,000<br>0                        | 297<br>0                 | 0<br>0                    | 3,260<br>0              | 352,877<br>0                    | 0<br>0                                                     |
| PHILIP T KLINGELHOFER  | (i)<br>(ii) | 232,552<br>0                                       | 69,679<br>0                         | 2,965<br>0               | 21,624<br>0               | 26,028<br>0             | 352,848<br>0                    | 0<br>0                                                     |
| STEPHEN MILLER         | (i)<br>(ii) | 802,512<br>0                                       | 250,000<br>0                        | 182,623<br>0             | 22,500<br>0               | 29,785<br>0             | 1,287,420<br>0                  | 0<br>0                                                     |
| EVAN TRACEY            | (i)<br>(ii) | 272,457<br>0                                       | 82,650<br>0                         | 2,642<br>0               | 22,500<br>0               | 37,452<br>0             | 417,701<br>0                    | 0<br>0                                                     |
| PAUL BAILEY            | (i)<br>(ii) | 460,445<br>0                                       | 134,285<br>0                        | 2,286<br>0               | 22,500<br>0               | 12,760<br>0             | 632,276<br>0                    | 0<br>0                                                     |
| BIANCA PRADE           | (i)<br>(ii) | 175,000<br>0                                       | 41,869<br>0                         | 1,784<br>0               | 15,750<br>0               | 2,655<br>0              | 237,058<br>0                    | 0<br>0                                                     |
| LISA MILLER            | (i)<br>(ii) | 164,184<br>0                                       | 42,760<br>0                         | 779<br>0                 | 16,085<br>0               | 34,999<br>0             | 258,807<br>0                    | 0<br>0                                                     |
| ROBERT PADUCHIK        | (i)<br>(ii) | 273,714<br>0                                       | 79,377<br>0                         | 1,656<br>0               | 22,500<br>0               | 2,340<br>0              | 379,587<br>0                    | 0<br>0                                                     |
| CHARLES R EMINGER      | (i)<br>(ii) | 182,610<br>0                                       | 45,054<br>0                         | 2,588<br>0               | 16,948<br>0               | 21,885<br>0             | 269,085<br>0                    | 0<br>0                                                     |
| MARK OURADA            | (i)<br>(ii) | 185,702<br>0                                       | 45,052<br>0                         | 2,356<br>0               | 16,948<br>0               | 13,395<br>0             | 263,453<br>0                    | 0<br>0                                                     |
| EDWARD LEONARD         | (i)<br>(ii) | 184,219<br>0                                       | 47,075<br>0                         | 4,203<br>0               | 17,709<br>0               | 38,284<br>0             | 291,490<br>0                    | 0<br>0                                                     |
| JEFFREY BLOCZYNSKI     | (i)<br>(ii) | 195,000<br>0                                       | 46,654<br>0                         | 367<br>0                 | 12,431<br>0               | 3,131<br>0              | 257,583<br>0                    | 0<br>0                                                     |
| JAYNE SOMES-SCHLOESSER | (i)<br>(ii) | 177,822<br>0                                       | 45,545<br>0                         | 1,677<br>0               | 17,133<br>0               | 37,718<br>0             | 279,895<br>0                    | 0<br>0                                                     |

**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

**Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.**  
▶ **Attach to Form 990 or 990-EZ.**

OMB No 1545-0047

**2012**

**Open to Public  
Inspection**

Name of the organization  
AMERICAN COALITION FOR CLEAN COAL ELECTRICITY

**Employer identification number**

52-1799853

| Identifier | Return Reference                     | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|------------|--------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990, PART VI, SECTION A, LINE 1 | THE BOARD OF DIRECTORS SHALL ANNUALLY APPOINT A COMMITTEE OF THE BOARD CALLED THE LEADERSHIP COUNCIL TO THE EXTENT PERMITTED BY THE ACT, THE ARTICLES OF INCORPORATION, AND BY LAWS, THE LEADERSHIP COUNCIL SHALL HAVE AND EXERCISE THE AUTHORITY OF THE BOARD OF DIRECTORS WHEN MAKING RAPID GOVERNANCE OR POLICY DECISIONS WHEN IT IS NOT POSSIBLE TO HAVE A BROADER DISCUSSION WITH THE FULL BOARD OF DIRECTORS, AND TAKING SUCH OTHER ACTIONS AS MAY BE AUTHORIZED BY THE BOARD BY DIRECTORS THE LEADERSHIP COUNCIL SHALL BE COMPRISED OF BOARD MEMBERS SERVING BY VIRTUE OF OFFICE, TO INCLUDE THE BOARD CHAIRMAN, THE VICE CHAIRMAN, THE IMMEDIATE-PAST BOARD CHAIRMAN, THE CO-CHAIRS OF THE POLICY COMMITTEE, AND THE CO-CHAIRS OF THE COMMUNICATIONS COMMITTEE. ADDITIONAL AT-LARGE SEATS MAY BE FILLED AS NECESSARY TO FULFILL THE CORPORATION'S INDUSTRY REPRESENTATION GUIDELINES |

| Identifier | Return Reference                              | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|------------|-----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990,<br>PART VI,<br>SECTION A,<br>LINE 6 | THE ORGANIZATION HAS FOUR CLASSES OF MEMBERSHIP. FIRST TIER MEMBERS SHALL HAVE A REPRESENTATIVE ON THE BOARD OF DIRECTORS, SHALL BE ELIGIBLE TO SERVE AS CHAIRMAN OR VICE CHAIRMAN OF THE BOARD, SHALL BE ELIGIBLE TO SERVE ON THE LEADERSHIP COUNCIL, AND SHALL BE ELIGIBLE TO SERVE ON, AND TO CHAIR OR CO-CHAIR, ANY COMMITTEES OF THE BOARD OR STANDING COMMITTEES. SECOND TIER MEMBERS SHALL HAVE A REPRESENTATIVE ON THE BOARD OF DIRECTORS, SHALL BE ELIGIBLE TO SERVE AS CHAIRMAN OR VICE CHAIRMAN OF THE BOARD AS NECESSARY TO FULFILL THE CORPORATION'S INDUSTRY REPRESENTATION GUIDELINES, SHALL BE ELIGIBLE TO SERVE ON COMMITTEES OF THE BOARD, INCLUDING THE LEADERSHIP COUNCIL, AS NECESSARY TO FULFILL THE CORPORATION'S INDUSTRY REPRESENTATION GUIDELINES, AND SHALL BE ELIGIBLE TO SERVE ON, AND TO CHAIR OR CO-CHAIR, ANY ACCOE STANDING COMMITTEES, CONSISTENT WITH THE RELEVANT COMMITTEE CHARTER. THIRD TIER MEMBERS SHALL HAVE A REPRESENTATIVE ON THE BOARD OF DIRECTORS AND SHALL BE ELIGIBLE TO SERVE ON STANDING COMMITTEES, CONSISTENT WITH THE RELEVANT COMMITTEE CHARTER. CONTRIBUTING MEMBERS SHALL NOT BE ELIGIBLE TO SERVE ON THE BOARD OF DIRECTORS, ANY COMMITTEE OF THE BOARD, OR ANY STANDING COMMITTEE. ASSOCIATE MEMBERS SHALL NOT BE ELIGIBLE TO SERVE ON THE BOARD OF DIRECTORS, ANY COMMITTEE OF THE BOARD, OR ANY STANDING COMMITTEE. THE BOARD OF DIRECTORS RECEIVES AND APPROVES ALL APPLICATIONS FOR MEMBERSHIP. IN ADDITION, THE BOARD HAS THE RIGHT TO SUSPENSION OR EXPULSION OF MEMBERS. |

| Identifier | Return Reference                         | Explanation                                                                                                                                                                                           |
|------------|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990, PART VI,<br>SECTION A, LINE 7A | NEW BOARD MEMBERS AND CONTRIBUTING BOARD MEMBERS ARE APPROVED BY THE BOARD OF DIRECTORS EACH OF THE BOARD MEMBER COMPANIES SELECTS THEIR INDIVIDUAL REPRESENTATIVE TO SERVE ON THE BOARD OF DIRECTORS |

| Identifier | Return Reference                         | Explanation                                                                                                                                                         |
|------------|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990, PART VI,<br>SECTION B, LINE 11 | THE FORM 990 IS REVIEWED AND APPROVED BY MANAGEMENT OF ACCCE AND BY THE ACCCE BOARD CHAIR BEFORE FILING THE FORM 990 IS SUBMITTED TO THE ENTIRE BOARD BEFORE FILING |

| Identifier | Return Reference                                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|------------|-------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | ACCCE DISTRIBUTES ITS CONFLICT OF INTEREST POLICY TO THE BOARD OF DIRECTORS ANNUALLY AS PART OF THE POLICY, BOARD MEMBERS ARE REQUIRED TO DISCLOSE REAL OR POTENTIAL CONFLICTS. IF ACCCE STAFF ARE MADE AWARE OF ANY SUCH CONFLICTS, THEY PREPARE A PLAN OF ACTION FOR THE BOARD'S CONSIDERATION (E.G. RECUSAL FROM PARTICIPATING IN ANY DELIBERATIONS OR DECISIONS RELEVANT TO THE DISCLOSURE). STAFF ARE SIMILARLY APPRISED OF ACCCE'S POLICY AND THE PRESIDENT IS RESPONSIBLE FOR DETERMINING APPROPRIATE RESOLUTION, WITH INPUT FROM THE BOARD CHAIR AND VICE CHAIR AS APPROPRIATE UNDER ACCCE'S BYLAWS. |

| Identifier | Return Reference                      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|------------|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990, PART VI, SECTION B, LINE 15 | <p>COMPENSATION FOR PRESIDENT AND CEO AND SENIOR VICE PRESIDENTS IN REVIEWING AND APPROVING THE AMOUNT OF COMPENSATION FOR THE ACCCE PRESIDENT AND CEO AND SENIOR VICE PRESIDENTS, THE ACCCE COMPENSATION COMMITTEE ANNUALLY FOLLOWS THE PROCEDURES REQUIRED BY THE ACCCE COMPENSATION POLICY AS DISCUSSED BELOW, THE ACCCE COMPENSATION POLICY REQUIRES THE COMPENSATION COMMITTEE TO (1) APPROVE THE AMOUNT OF COMPENSATION PRIOR TO PAYMENT, (2) USE APPROPRIATE COMPARABILITY WHEN MAKING ITS DETERMINATION, AND (3) CONCURRENTLY DOCUMENT IT DECISIONS IN WRITING 1) APPROVAL PRIOR TO COMPENSATION PAYMENT ANY CHANGES IN COMPENSATION OR AWARD OF BONUS COMPENSATION DETERMINED UNDER THE AUSPICES OF THE COMPENSATION COMMITTEE MUST BE APPROVED BY THE COMPENSATION COMMITTEE IN ADVANCE OF ANY SUCH PAYMENT BEING MADE 2) COMPARABILITY DATA WHEN THE COMPENSATION COMMITTEE IS CONSIDERING COMPENSATION TO ACCCE'S PRESIDENT AND CEO OR IS PROVIDING COUNSEL TO ACCCE'S PRESIDENT AND CEO ABOUT THE APPROPRIATE RANGE OF COMPENSATION FOR SENIOR VICE PRESIDENTS, IT MUST RELY ON COMPARABILITY DATA THAT DEMONSTRATE THE FAIR MARKET VALUE OF THE COMPENSATION IN QUESTION FOR EXAMPLE, WHEN DEVELOPING OR EVALUATING COMPENSATION PACKAGES, THE COMPENSATION COMMITTEE MUST SECURE OR REVIEW DATA THAT DOCUMENTS COMPENSATION LEVELS FOR SIMILARLY QUALIFIED INDIVIDUALS IN LIKE POSITIONS AT LIKE ORGANIZATIONS THIS DATA MAY INCLUDE THE FOLLOWING A EXPERT COMPENSATION STUDIES BY INDEPENDENT FIRMS, B WRITTEN JOB OFFERS FOR POSITIONS AT SIMILAR ORGANIZATIONS, C DOCUMENTED INFORMATION ABOUT SIMILAR POSITIONS AT BOTH NONPROFIT AND FOR-PROFIT ORGANIZATIONS, AND D INFORMATION OBTAINED FROM THE IRS FORM 990 FILINGS OF SIMILAR ORGANIZATIONS 3) CONCURRENT DOCUMENTATION THE COMPENSATION COMMITTEE MUST DOCUMENT, WITHIN 30 DAYS OF THE COMPENSATION COMMITTEE'S DETERMINATION, HOW IT REACHED ITS DECISIONS, INCLUDING THE DATA ON WHICH IT RELIED WRITTEN OR ELECTRONIC RECORDS OF THE COMPENSATION COMMITTEE (SUCH AS MEETING MINUTES) MUST NOTE A THE TERMS OF THE COMPENSATION AND THE DATE SUCH COMPENSATION DECISIONS WERE MADE, B THE MEMBERS OF THE COMPENSATION COMMITTEE WHO WERE PRESENT DURING THE DEBATE ON THE COMPENSATION THAT WAS ULTIMATELY APPROVED AND THOSE WHO VOTED IN THIS REGARD, C THE COMPARABILITY DATA OBTAINED AND RELIED UPON, AND HOW THE DATA WERE OBTAINED, AND D ANY ACTIONS TAKEN WITH RESPECT TO CONSIDERATION OF THE COMPENSATION BY ANY ONE WHO HAD A CONFLICT OF INTEREST WITH RESPECT TO THE DECISION ON THE COMPENSATION THE COMPENSATION PROCESS WAS UNDERTAKEN IN DECEMBER OF 2011</p> |

| Identifier | Return Reference                               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|------------|------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990,<br>PART VI,<br>SECTION C,<br>LINE 19 | ACCCE COMPLIES WITH THE PUBLIC INSPECTION REQUIREMENTS OF INTERNAL REVENUE CODE SECTION 6104 BY MAKING ITS FORM 1024, APPLICATION FOR RECOGNITION OF EXEMPTION UNDER SECTION 501 (A), DETERMINATION LETTER FROM THE IRS, AND THE FORMS 990 FOR ITS THREE MOST RECENTLY COMPLETED TAX PERIODS AVAILABLE FOR PUBLIC INSPECTION UPON REQUEST. HOWEVER, AS SECTION 6104 DOES NOT REQUIRE ORGANIZATIONS EXEMPT UNDER SECTION 501 (C)(6) TO DISCLOSE THEIR GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES, OR FINANCIAL STATEMENTS, ACCCE HAS DECIDED NOT TO MAKE SUCH INFORMATION AVAILABLE TO THE GENERAL PUBLIC |