DLN: 93493225015875 OMB No 1545-0047

Form 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Open to Public Inspection

Current Year

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

▶ Information about Form 990 and its instructions is at www.IRS.gov/form990

A For the 2013 calendar year, or tax year beginning 10-01-2013 , 2013, and ending 09-30-2014 **C** Name of organization D Employer identification number **B** Check if applicable OAK RIDGE ASSOCIATED UNIVERSITIES INC Address change 62-0476816 Doing Business As Name change Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number Terminated (865) 241-1286 Amended return City or town, state or province, country, and ZIP or foreign postal code OAK RIDGE, TN 378310117 Application pending **G** Gross receipts \$ 80,926,735 Name and address of principal officer $\mathbf{H(a)}$ Is this a group return for WAYNE HAMILTON ┌ Yes 🗸 No subordinates? PO BOX 117 KNOXVILLE, TN 378310117 **H(b)** Are all subordinates included? Tax-exempt status If "No," attach a list (see instructions) Website: ► WWW ORAU ORG **H(c)** Group exemption number ▶ K Form of organization
✓ Corporation
☐ Trust
☐ Association
☐ Other ► L Year of formation 1946 M State of legal domicile TN

Part I	Summary	

Activities & Governance

	INSTITUTIONS AND OTHER PRIVATE AND GOVERNMENT ORGANIZATIONS
	INSTITUTIONS AND OTHER PRIVATE AND GOVERNMENT ORGANIZATIONS
	OPERATION OF ORISE, ORAU CORPORATE CONDUCTS PROGRAMS TO PROVIDE SERVICES TO ITS MEMBER
	ENERGY/ENVIRONMENTAL SYSTEMS FOR DOE AND OTHER GOVERNMENTAL ORGANIZATIONS IN ADDITION TO THE
	DEVELOPMENT PROGRAMS IN SCIENCE/ENGINEERING EDUCATION, TRAINING MANAGEMENT SYSTEMS AND
	, , , , , , , , , , , , , , , , , , ,
	OPERATES THE OAK RIDGE INSTITUTE FOR SCIENCE AND EDUCATION (ORISE), WHICH CARRIES OUT RESEARCH AND
	CONTRACTOR FOR THE U.S. DEPARTMENT OF ENERGY (DOE) THROUGH THIS CONTRACT, ORAU MANAGES AND
	CONSORTIUM OF 114 COLLEGES AND UNIVERSITIES AND IS PRINCIPALLY A MANAGEMENT AND OPERATING
	OAK RIDGE ASSOCIATED UNIVERSITIES, INC (ORAU) IS A PRIVATE, NOT-FOR-PROFIT CORPORATION AND
•	briefly describe the organization's mission of most significant activities

2 Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a)	3	22
4 Number of independent voting members of the governing body (Part VI, line 1b)	4	19
5 Total number of individuals employed in calendar year 2013 (Part V, line 2a)	5	1,432
6 Total number of volunteers (estimate if necessary)	6	0
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b Net unrelated business taxable income from Form 990-T, line 34	7b	0

Prior Year

	8	Contributions and grants (Part VIII, line 1h)	140,000	147,000
Rayenue	9	Program service revenue (Part VIII, line 2g)	80,834,266	80,778,719
9.40	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	-35,684	1,016
ď	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0	0
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	80,938,582	80,926,735
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	50,000	50,000
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
8	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines $5-10$)	19,046,128	20,194,725
<u>⊕</u>	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
Expense	ь	Total fundraising expenses (Part IX, column (D), line 25) ▶0		
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	59,654,597	59,026,551
	18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	78,750,725	79,271,276
	19	Revenue less expenses Subtract line 18 from line 12	2,187,857	1,655,459
Not Assets or Fund Balances			Beginning of Current Year	End of Year
988 888	20	Total assets (Part X, line 16)	42,063,046	43,341,077
AZ PG	21	Total liabilities (Part X, line 26)	28,879,392	28,566,033
žΞ	22	Net assets or fund balances Subtract line 21 from line 20		

Net assets or fund balances Subtract line 21 from line 20 $\,$. Signature Block

erjury, I declare that I have examined this return, including my knowledge and belief, it is true, correct, and complete Declaration of prepar preparer has any knowledge

p. 5 p a					
Sign Here	Sig	**** Inature of officer PHIL ANDREWS CFO/VICE PRESIDENT			
	Ту	pe or print name and title			
Doid		Print/Type preparer's name MARK B WATERS CPA	Preparer's signature		
Paid Prepare	r	Firm's name ► LBMC PC			
Use Onl		Firm's address ► 2095 LAKESIDE CENTRE WAY SUITE 220			
	•	KNOXVILLE, TN 37922			

May the IRS discuss this return with the preparer shown above? (see instruction

Form	990 (2013)					Page 2
Par	t IIII Statement			lishments o any line in this Part I	III	
1		organization's missio	<u> </u>	o any mie m emo i are.		
_	·	_		BLIC INTEREST BY II	NTEGRATING ACADEMIC	, GOVERNMENT, AND
	NTIFIC RESOURCES					
2	the prior Form 990 o	r990-EZ?		ervices during the year	which were not listed on	
_	•	ese new services on S				
3	Did the organization services?		make significar	nt changes in how it co	nducts, any program	
	If "Yes," describe th	ese changes on Sche	dule O			
4	expenses Section 5		4) organizations	s are required to report	ree largest program service t the amount of grants and	
	(Code) (Expenses \$	36,211,874	including grants of \$) (Revenue \$	37,056,757)
	OCCUPATIONAL EXPOSUS STUDYING EXPOSURE H CAPABILITIES ALSO INC EXPOSURES, AND COLL	JRE & WORKER HEALTH (ISTORIES OF WORKER PO LUDE SCREENINGS OF WO ECTING AND ANALYZING D HEALTH DEPARTMENTS TO	DRAU POSSESSES E PULATIONS TO DET ORKERS OR THE PU PATA RELATED TO W	XPERIENCE IN EPIDEMIOLO FERMINE POSSIBLE CORREL BLIC TO IDENTIFY POTENTI ORKER HEALTH HISTORIES	GY AND WORKER STUDIES EXPE ATION BETWEEN OCCUPATIONAL CAL HEALTH CONCERNS RESULTIN	ERTISE LIES IN THE AREAS OF EXPOSURE AND ILLNESSES IG FROM OCCUPATIONAL OR OTHER /ITH GOVERNMENTAL AGENCIES,
4b	(Code) (Expenses \$	27,460,414	including grants of \$	50,000) (Revenue \$	27,912,883)
	OR OTHER MEANS TO P RESEARCH FACILITIES (THE CONDUCT OF RESE	LACE STUDENTS, FACULTY OR INSTITUTIONS THROUG FARCH WITH THEIR OWN I ERACTIVE, TECHNOLOGY-I	Y, AND POSTDOCTO GHOUT THE WORLD EDUCATION BEING	RAL RESEARCHERS INTO R THE PURPOSE OF THESE ONE OF THE BENEFICIARIE	ESEARCH POSITIONS AT NATION PROGRAMS IS TO HAVE INDIVIDUS IN ADDITION, ORAU'S CENTER	JALS CONDUCT OR PARTICIPATE IN
4c	(Code) (Expenses \$	5,607,257	including grants of \$) (Revenue \$	6,246,984)
	THROUGH THE USE OF READINESS AND EMERC IN DEVELOPING POLICIE THE NATIONAL SECURIT FORENSIC EVIDENCE PI	ENACTING POSSSIBLE SCE GENCY PREPAREDNESS OF ES, PROCEDURES, RESPON TY AND COUNTERTERROR!	ENARIOS AND PLANI RAU PLANS AND IMI NSE PLANS, AND GU ISM EFFORT, ORAU UCH AS LATENT FIN	NING THE PROPER RESPON PLEMENTS FULL-FUNCTION IDELINES THAT ENSURE A ALSO EMPLOYS FORENSIC	CONSISTENT EFFECTIVE RESPON SPECIALISTS AND OTHER SUBJEC	
	(Code) (Expenses \$	2,305,200	including grants of \$) (Revenue \$	2,434,613)
	HAZARDS TO BE CLEANI STANDARDS ORAU PRO CONTRACTORS' EMPLO'	ED UP AND THEN THE IND OVIDES HEALTH PHYSICS E YEES AND, TO A SMALLER	EPENDENT VERIFIC EXPERTISE AND SPE EXTENT, THE PRIVA	ATÍON OF REMEDIATION EF CIAL TRAINING PROGRAMS ATE SECTOR THE APPROPRI	FFORTS TO ENSURE THE CLEANU TO TEACH GOVERNMENT EMPLO TATE AND PROPER METHODS TO I	ON OF SPECIFIC ENVIRONMENTAL P MEETS FEDERAL REGULATORY YEES, OTHER GOVERNMENT HANDLE RADIOACTIVE MATERIALS, OS OF CLEANUP IN THE EVENT OF A
	(Code) (Expenses \$	1,593,396	ıncludıng grants of \$) (Revenue \$	1,830,416)
	SCIENTIFIC & TECHNIC PROPOSALS, ONGOING	AL RESOURCE INTEGRATION PROBLEMS, OR SCIENTIFIC	ON (PEER REVIEW) C INFORMATION PR	THESE PROGRAMS USE PARCH	ANELS OF INDEPENDENT REVIEW ENDEAVORS TO ENSURE THAT T	ERS TO EVALUATE RESEARCH
	(Code) (Expenses \$	33,297	ıncludıng grants of \$) (Revenue \$	18,389)
	UNIRIB ORAU ADMINIS UNIRIB OPERATES A RE WAS STARTED WITH CO	TERS THE UNIVERSITY RA COIL MASS SPECTROMETE ONTRIBUTIONS AND DONA	ADIOACTIVE ION BEAT TR (RMS) FOR THE TIONS FROM THE S	AM (UNIRIB) PROGRAM FOI HOLIFIELD HEAVY ION RES TATE OF TENNESSEE, DOE,	R APPROXIMATELY EIGHT MEMBE	R COLLEGES AND UNIVERSITIES DGE NATIONAL LABORATORY UNIRIB ES AND UNIVERSITIES THE
	(Code) (Expenses \$	1,660,145	ıncludıng grants of \$) (Revenue \$	1,061,210)
	,	, , ,			RATED AND MANAGED BY ORAU	,, ,
4d	· -	rices (Describe in Sch			\	F 244 (22)
	(Expenses \$ Total program servi		cluding grants o	•) (Revenue \$	5,344,628)
-10	rotar program servi	CC EXPENSES F	74,871,583			

art IV	Checklis	t of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
l1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
L2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
l4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
L5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
L6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," complete Schedule F, Parts III and IV	16		No
L 7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^7$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
L8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Par				_
	Check if Schedule O contains a response or note to any line in this Part V		· ·	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 999		103	140
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0	-		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
_	gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
_				
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	_		
. -	December 2011 100 100 100 100 100 100 100 100 10	5c		NI -
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6a		No
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	7.		Na
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		No
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		No
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		No
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		No
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No
LO	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-		
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders]		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		U
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
h	If "Ves " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule 0	14h		

Section A. Governing Body and Management

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a

"No" response to lines 8a, 8b, or 10b below, describe the circumstal	nces,	. pro	cess	es,	or (cna	nge	es II	7 5	cne	auie	e O.
See instructions.												
Check if Schedule O contains a response or note to any line in this Part VI												.IZ

					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	22			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	19			
2	Did any officer, director, trustee, or key employee have a family relationship or a but other officer, director, trustee, or key employee?		•	2		No
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co			3		No
4	Did the organization make any significant changes to its governing documents since filed?	e the p	orior Form 990 was	4		No
5	Did the organization become aware during the year of a significant diversion of the o	rganız	ation's assets? .	5		Νo
6	Did the organization have members or stockholders?			6		No
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?			7a		No
b	Are any governance decisions of the organization reserved to (or subject to approve or persons other than the governing body?	al by) r	members, stockholders,	7b		No
8	Did the organization contemporaneously document the meetings held or written activear by the following					
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i>			9		No
Se	ection B. Policies (This Section B requests information about policies not			Reven	ue Cod	e.)
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		No
b	If "Yes," did the organization have written policies and procedures governing the acaffiliates, and branches to ensure their operations are consistent with the organizati			10b		
		ta aau	erning body before filing			
11a	Has the organization provided a complete copy of this Form 990 to all members of it the form?	. gov		11a		Νo
	· · · · · · · · · · · · · · · · · · ·		990			No
b	the form?	· · · Form 9			Yes	No
b 12a	the form?	Form 9		11a	Yes	No
b 12a b	the form?	Form 9	erests that could give olicy? If "Yes," describe	11a 12a		No
b 12a b	the form?	Form 9	erests that could give olicy? If "Yes," describe	11a 12a 12b	Yes	No
b 12a b	the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	Form 9	erests that could give of the c	11a 12a 12b	Yes Yes	No
b 12a b c	the form?	Form 9	erests that could give colicy? If "Yes," describe colicy.	11a 12a 12b 12c 13	Yes Yes Yes	No
b 12a b c 13 14	the form? Describe in Schedule O the process, if any, used by the organization to review this FDID the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a rev	Form 9	erests that could give collicy? If "Yes," describe collicy? if "Ses," describe describe	11a 12a 12b 12c 13	Yes Yes Yes	No
b 12a b c 13 14 15	the form?	Form 9	erests that could give collicy? If "Yes," describe collicy? if "Ses," describe describe	11a 12a 12b 12c 13	Yes Yes Yes	No
b 12a b c 13 14 15	the form?	Form 9	erests that could give collicy? If "Yes," describe collicy? if "Ses," describe describe	11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b	the form? Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization.	Form 9	erests that could give olicy? If "Yes," describe olicy? If "Ses," describe olicy? If "Yes," describe olicy? If "Yes," describe olicy? If "Yes," describe	11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b	the form?	Form 9 Ily inte In the p Ilew an Ine deli Or sim Ilization e step	erests that could give olicy? If "Yes," describe olicy? If "Yes," desc	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
b 12a b c 13 14 15 a b 16a b	the form?	Form 9 Ily inte In the p Ilew an Ine deli Or sim Ilization e step	erests that could give olicy? If "Yes," describe olicy? If "Yes," desc	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
b 12a b c 13 14 15 a b 16a b	Describe in Schedule O the process, if any, used by the organization to review this FD of the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organ participation in joint venture arrangements under applicable federal tax law, and tak organization's exempt status with respect to such arrangements?	Form 9 Ily inte In the p Ilew an Ine deli Or sim Ilization e step	erests that could give olicy? If "Yes," describe olicy? If "Yes," desc	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
b 12a b c 13 14 15 a b 16a b	Describe in Schedule O the process, if any, used by the organization to review this fold the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization in joint venture arrangements under applicable federal tax law, and tak organization's exempt status with respect to such arrangements? Ection C. Disclosure	or sime e step heck a	erests that could give olicy? If "Yes," describe olicy? If "Yes," describe olicy? If "Yes," describe olicy? If "Yes," describe olicy? olicy? If "Yes," describe olicy? olicy. oli	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►WAYNE HAMILTON 100 ORAU WAY OAK RIDGE, TN 37830 (865) 241-6541

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(1) MR ANTHONY P DECRAPPEO	n s
(2) GENERAL ALICE ASTAFAN DIRECTOR (3) DR TAYLOR EIGHMY DIRECTOR (4) DR DEBORAH J GOODINGS DIRECTOR (5) DR FRED L KING DIRECTOR (6) GENERAL DENNIS J HEJLIK DIRECTOR (7) DR DAVID C LEE DIRECTOR (8) DR DAVID C LEE DIRECTOR (8) DR DALE E KLEIN DIRECTOR (9) DR R LARRY DOOLEY DIRECTOR (1) O DIRECTOR (1) O DIRECTOR (2) O DIRECTOR (3) DR DALE ARRY DOOLEY DIRECTOR (4) DR DALE ARRY DOOLEY DO O DO O	0
DIRECTOR	—
Color	0
DIRECTOR (4) DR DEBORAH J GOODINGS 1 00	_
DIRECTOR	0
DIRECTOR	
DIRECTOR (6) GENERAL DENNIS J HEJLIK DIRECTOR (7) DR DAVID C LEE DIRECTOR (8) DR DALE E KLEIN DIRECTOR (9) DR R LARRY DOOLEY X DO O O O O O O O O O O O O	
DIRECTOR (6) GENERAL DENNIS J HEJLIK DIRECTOR (7) DR DAVID C LEE DIRECTOR (8) DR DALE E KLEIN DIRECTOR (9) DR R LARRY DOOLEY 1 00 X 0 0 0 0 0 0 0 0 0 0 0 0 0	0
N	_
(7) DR DAVID C LEE DIRECTOR (8) DR DALE E KLEIN DIRECTOR (9) DR R LARRY DOOLEY 1 00 X 0 0 0 0 0 0	0
X	
(8) DR DALE E KLEIN DIRECTOR (9) DR R LARRY DOOLEY 1 00 X 0 0 0	0
X	_
(9) DR R LARRY DOOLEY 1 00	0
	—
X	0
(10) DR TERRY L HERDMAN 1 00	—
DIRECTOR X 0 0 0	0
(11) DR JOHN M MASON 1 00	_
DIRECTOR X 0 0 0	0
(12) DR BERNDT O MUELLER 1 00 X 0 0	0
DIRECTOR	
(13) DR FELIX A OKOJIE 1 00 X 0 0	0
DIRECTOR	_
(14) DR PATRICK G O'SHEA 1 00 X 0 0	0
DIRECTOR	
(15) DR THOMAS N PARKS	0
DIRECTOR 1 00 (16) DR DAVID D REED 1 00	—
	0
DIRECTOR 1 00 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 100 1 10	—
X	0
DIRECTOR	13)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not bo: h ar or/ti	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F Estim amount o compen from	ated of other sation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organiz and re organiz	lated
	IR THEODORE D SHERRY	1 00	×						0	0		0
DIREC (19) I	TOR AR JEFF W SMITH	1 00	1									
DIREC	CTOR		X						0	0		0
` ,	PHIL ANDREWS GURER	40 00			х				234,683	11,495		29,911
(21) I	MONNIE E CHAMPION ETARY	40 00			х				127,443	0		18,863
	HARRY ANDERSON PAGE DENT & CEO	40 00			х				439,176	0		37,791
(23) 1	VAN BOATNER	40 00				x			222,567	572		29,429
	RAM DIRECTOR DONNA CRAGLE	40.00							,			
	ARCH DIRECTOR	40 00				х			213,835	0	ı	23,424
	DAVID HACKEMEYER	40 00				\			214 577			10.150
PROG	RAM DIRECTOR					Х			214,577	0		18,150
` ,	RIC W ABELQUIST	40 00				х			255,758	0		27,920
	RAM DIRECTOR CHESTER KEITH MAZE	40 00	-									
` ,	RAM DIRECTOR					Х			218,416	0		23,535
1b	Sub-Total						▶					
C	Total from continuation sheets to Part	VII, Section A		•	•							
d	•	<u> </u>							1,926,455	12,067		209,023
2	Total number of individuals (including b \$100,000 of reportable compensation					bove	e) who	rec	eived more than			
3	Did the organization list any former off	car director or	tructo			nla		r b.c	shoot companyate	d ampleyes	Yes	No
3	Did the organization list any former offi on line 1a? <i>If "Yes," complete Schedule 3</i>			e, Key •	, en	•	• •	• •	inest compensate	· · · 3		No
4	For any individual listed on line 1a, is to organization and related organizations and individual									om the	Yes	
5	Did any person listed on line 1a receive services rendered to the organization?		-						_			No
Se	ction B. Independent Contracto	ors										

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(C)
Name and business address	Description of services	Compensation
MJW TECHNICAL SERVICES INC 243 ROOT STREET SUITE 100 OLEAN NY 14760	PROFESSIONAL SERVICES	9,538,217
DADE MOELLER & ASSOCIATES INC 1835 TERMINAL DRIVE SUITE 200 RICHLAND WV 99354	PROFESSIONAL SERVICES	9,276,108
SUNTRUST BANK INC 9950 KINGSTON PIKE KNOXVILLE TN 37922	PURCHASE CARD PROGRAM	2,577,028
COMPREHENSIVE HEALTH SERVICES INC 8810 ASTRONAUT BOULEVARD CAPE CANAVERAL FL 32920	PROFESSIONAL SERVICES	1,259,834
SHOFFNERKALTHOFF MECHANICAL ELECTRIC SER 3600 PAPERMILL ROAD KNOXVILLE TN 37909	HEATING & AIR CONDITIONING	825,108

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►31

Form 99		· · · · · · · · · · · · · · · · · · ·				Page 9
Part V	/	Statement of Revenue Check if Schedule O contains a response or note to any lir	ne in this Part VIII			
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
2 2	1a	Federated campaigns 1a				
Gifts, Grants ilar Amounts	ь	Membership dues 1b 147,000				
Ωğ.	С	Fundraising events 1c				
iffs Iar J	d	Related organizations 1d				
S, E	e	Government grants (contributions) 1e				
tion r S	f	All other contributions, gifts, grants, and similar amounts not included above				
ibud	g	Noncash contributions included in lines				
Contributions, Gifts, Grants and Other Similar Amounts		1a-1f \$	117.000			
<u>ပြ</u>	h	Total. Add lines 1a-1f	147,000			
e 🖺	30	Business Code	2 424 642	2 424 642		
even	2a b	TRAINING PROGRAMS 541900 UNIRIB 541700	2,434,613	2,434,613		
ው ሟ	°	UNIRIB 541700	18,389	18,389		
rwc	d					
જુ	e					
Program Serwce Revenue	f	All other program service revenue	78,325,717	78,325,717		
Š	g	Total. Add lines 2a-2f	80,778,719			
	3	Investment income (including dividends, interest,	1,016			1,016
	4	and other similar amounts)	1,010			1,016
	5	Royalties				
		(ı) Real (ıı) Personal				
	6a	Gross rents				
	Ь	Less rental expenses				
	С	Rental income or (loss)				
	d	Net rental income or (loss)				
	7a	(i) Securities (ii) Other Gross amount				
	′"	from sales of assets other				
	ь	than inventory Less cost or				
		other basis and sales expenses				
	С	Gain or (loss)				
	d	Net gain or (loss)				
nue	8a	Gross income from fundraising events (not including \$				
Other Revenue		of contributions reported on line 1c) See Part IV, line 18				
Ā	ь	Less direct expenses b				
₹	c	Net income or (loss) from fundraising events				
	9a	Gross income from gaming activities				
		See Part IV, line 19				
	ь	Less direct expenses b				
	c	Net income or (loss) from gaming activities				
	10a	Gross sales of inventory, less returns and allowances .				
		a a				
	ь	Less cost of goods sold b				
	С	Net income or (loss) from sales of inventory				
	11a	Miscellaneous Revenue Business Code				
	b IIIa					
	°					
	d	All other revenue				
	e	Total. Add lines 11a−11d				
	12	Total revenue. See Instructions	00.005.705	00 770 740	-	4 045
	I		80,926,735	80,778,719	0	1,016

orm	990 (2013)				Page 10
	Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all columns. All	other organizati	ons must comp	lete column (A)	
	Check if Schedule O contains a response or note to any line in this				
	ot include amounts reported on lines 6b,	(A)	(B) Program service	(C) Management and	(D) Fundraising
b, 8l	, 9b, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22	50,000	50,000		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,135,480	2,016,882	118,598	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	3,223,113	_,,		
7	Other salaries and wages	13,986,340	13,209,584	776,756	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,155,376	1,091,210	64,166	
9	Other employee benefits	1,836,815	1,734,804	102,011	
.0	Payroll taxes	1,080,714	1,020,695	60,019	
.1	Fees for services (non-employees)				
а	Management				
ь	Legal				
С	Accounting				
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
.2	Advertising and promotion	228,349	215,667	12,682	
.3	Office expenses	1,924,114	1,817,255	106,859	
.4	Information technology				
.5	Royalties				
.6	Occupancy	633,471	598,290	35,181	
.7	Travel	3,095,936	2,923,998	171,938	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
.9	Conferences, conventions, and meetings	269,837	254,851	14,986	
20	Interest	736,758	695,841	40,917	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,753,763	1,656,364	97,399	
23	Insurance				
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	PROFESSIONAL SERVICES	26,588,408	25,111,774	1,476,634	
b	PARTICIPANT COSTS	20,794,104	19,639,267	1,154,837	·
c	SUPPLIES	1,362,186	1,286,536	75,650	
d	SITE SERVICES	583,433	551,031	32,402	
e	All other expenses	1,056,192	997,534	58,658	
25	Total functional expenses. Add lines 1 through 24e	79,271,276	74,871,583	4,399,693	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here F. If following SOR 98-2 (ASC 958-720)				

Part X Balance Sheet

Part	t X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	3,137,515	1	6,620,116
	2	Savings and temporary cash investments	1,079,697	2	340,699
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	7,060,974	4	6,176,845
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			
<u>s</u>	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		5	
S 6				6	
Assets	7	Notes and loans receivable, net	800,000	7	800,000
	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	335,703	9	328,754
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 43,930,018			
	b	Less accumulated depreciation	29,511,150	10c	28,942,176
	11	Investments—publicly traded securities		11	
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	138,007	15	132,487
	16	Total assets. Add lines 1 through 15 (must equal line 34)	42,063,046	16	43,341,077
	17	Accounts payable and accrued expenses	4,843,746	17	4,622,518
	18	Grants payable		18	
	19	Deferred revenue	616	19	616
	20	Tax-exempt bond liabilities		20	
اي	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
gel		persons Complete Part II of Schedule L		22	
□	23	Secured mortgages and notes payable to unrelated third parties	22,575,000	23	22,575,000
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	4 400 000		4 007 000
		D	1,460,030	25	1,367,899
	26	Total liabilities. Add lines 17 through 25	28,879,392	26	28,566,033
S ⊕ S		Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete lines 27 through 29, and lines 33 and 34.			
an	27	Unrestricted net assets	13,183,654	27	14,775,044
Ba	28	Temporarily restricted net assets		28	
됩	29	Permanently restricted net assets		29	
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ┌ and			
5		complete lines 30 through 34.			
ا <u>ر</u> د	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	13,183,654	33	14,775,044
	34	Total liabilities and net assets/fund balances	42,063,046	34	43,341,077

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		80,8	26,735
2	Total expenses (must equal Part IX, column (A), line 25)	2		79 1	271,276
3	Revenue less expenses Subtract line 2 from line 1				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	3		1,6	555,459
•		4		13,1	183,654
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	"			
	Description of a few days and a	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			-64,069
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,				·
Dar	t XII Financial Statements and Reporting	10		14,	775,044
Геп	Check if Schedule O contains a response or note to any line in this Part XII				. ᅜ
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	ewed o	n		
	Separate basis Consolidated basis Both consolidated and separate basis			1	i
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of tl	ne 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

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DLN: 93493225015875

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

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lame	of t	he c	organ	niza	tion		
AK RI	DGE	ASSC	CĪATE	ED L	INIVE	RSITIES	INC

Employer identification number

									62-0476		
Pai				blic Charity Sta						instructions	
	rganı:			te foundation becaus							
1	<u> </u>			ion of churches, or a				ection 170	(b)(1)(A)(i).		
2				d in section 170(b)(1							
3				perative hospital se	_						
4	Г			h organization opera	ted ın conjun	iction with a	a hospital des	cribed in se	ection 170(b)	(1)(A)(iii). E	Enter the
5	_			ity, and state erated for the benefi	t of a callog		itii aiimad ar i	norstad bu	5 G01/0KD 500	atal unit dage	- who dun
3	,	_		(A)(iv). (Complete P	=	e or univers	ity owned or t	pperated by	a governmen	itai uiiit dest	. Tibed III
_	_							: 170/b\/	4)(4)()		
6	<u> </u>			local government o						f	anal muhlua
7	ļ	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II)									
8	Γ	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)									
9	<u> </u>	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross									
				rities related to its e							
				oss investment inco							
		acquired by the organization after June 30, 1975 See section $509(a)(2)$. (Complete Part III)									
10	Γ	Anorg	anization or	ganized and operated	dexclusively	to test for	public safety	See sect ic	on 509(a)(4).	•	
11	Γ	An org	anızatıon or	ganized and operated	dexclusively	for the ber	nefit of, to per	form the fur	nctions of, or	to carry out	the purposes of
			•	ly supported organiz				•		See section 5	509(a)(3). Check
				bes the type of supp							
_	_			b Type II c							
e	ļ	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or									
			n 509(a)(2)	ion managers and oc	ner than one	or more pu	blicly support	ica organiza	acions acseri	bed iii seecio	11 303(4)(1) 01
f		If the c	rganization	received a written de	etermination	from the I	RS that it is a	Type I, Typ	oe II, or Type	e III support	ıng organızatıo <u>n,</u>
			this box	2006 1 11				,	6.1		Γ
g			august 17, 2 ng persons?	2006, has the organ	ization acce	oted any gir	t or contribut	ion from any	yortne		
				rectly or indirectly o	ontrols, eith	er alone or	together with	persons de	escribed in (i	1)	Yes No
				governing body of th						110	ı(i)
				er of a person descr						11g	
				lled entity of a perso			above?			11g	
h		Provide	e the followi	ng information about	the support	ed organiza	tion(s)				· · · · · · · · · · · · · · · · · · ·
						_					
(i) Nan	ne of	(ii) EIN	(iii) Type of	(iv) Is	the	(v) Did yo	u notify	(vi) Is	the	(vii) A mount of
	uppoi			organization	organizat		the organ		organiza		monetary
or	ganiz	ation		(described on	col (i) lis		ın col (i)		col (i) or	T	support
				lines 1-9 above or IRC section	your gove docume	-	suppo	π.,	In the U) 5 '	
				(see	a ocume						
				instructions))	Yes	No	Yes	No	Yes	No	1
					103	110	103	110	163	140	+
							+	1		+	
Total								1			1

	(Complete only if you of Part III. If the organization	checked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ition failed to q	ualify under	
S	ection A. Public Support	rtion rans to qu	diriy dilaci tile	teoto notea per	ovy predoc con	ipiete i di c IIII)		
	endar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total	
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")							
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the organization without charge							
4	Total. Add lines 1 through 3							
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column	1						
	(f)							
6	Public support. Subtract line 5 from line 4							
S	ection B. Total Support							
	endar year (or fiscal year beginning	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total	
7	in) ► A mounts from line 4							
8	Gross income from interest,							
9	dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated							
	business activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)							
11	Total support (Add lines 7 through 10)							
12	Gross receipts from related activiti	es, etc (see inst	ructions)	<u> </u>	1	12		
13	First five years. If the Form 990 is this box and stop here							
14	ection C. Computation of Pub Public support percentage for 2013			11 column (f)		141		
15	Public support percentage for 2013	,		II, Column (1))		14		
				on line 12 and 1	ine 14 is 32 4/20/-	or more, check t	hie hov	
b	33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain							
b 18	in Part IV how the organization mee organization 10%-facts-and-circumstances test- 15 is 10% or more, and if the organization in Part IV how the organization private foundation. If the organization	ets the "facts-and - 2012. If the org nization meets th tion meets the "f	d-circumstances anization did not e "facts-and-circ acts-and-circum	' test The organi check a box on li umstances" test stances" test Th	zation qualifies a: ne 13, 16a, 16b, , check this box a le organization qu	s a publicly suppo or 17a, and line nd stop here. alifies as a public	orted ►	
	instructions			. ,	,		▶ □	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	ction A. Public Support							_
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 201	. 3	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	108,150	107,500	145,000	140,000	1	47,000	647,650
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	78,487,149	69,654,098	76,628,456	80,834,266	80,7	78,720	386,382,689
3	Gross receipts from activities that are not an unrelated trade or business under section 513							
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
5	The value of services or facilities furnished by a governmental unit to the organization without charge							
6 7a	Total. Add lines 1 through 5 A mounts included on lines 1, 2, and 3 received from disqualified persons	78,595,299	69,761,598	76,773,456	80,974,266	80,9	25,720	387,030,339
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the							0
c 8	year Add lines 7a and 7b Public support (Subtract line 7c from line 6)							387,030,339
	ction B. Total Support							
Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 201	3	(f) Total
9	Amounts from line 6	78,595,299	69,761,598	76,773,456	80,974,266	80,92	25,720	387,030,339
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,279	2,281	1,260	1,577		1,016	8,413
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975							
с 11	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	2,279	2,281	1,260	1,577		1,016	8,413
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)							
13	Total support. (Add lines 9, 10c, 11, and 12)	78,597,578	69,763,879	76,774,716	80,975,843	80,92	26,736	387,038,752
14	First five years. If the Form 990 is check this box and stop here			, thırd, fourth, or	fifth tax year as a	501(c)(3) organ	ızatıon, ▶┌
	ction C. Computation of Pul			(5)				
15	Public support percentage for 201			13, column (f))		15		100 000 %
16	Public support percentage from 20		<u> </u>			16		99 860 %
<u>Se</u> 17	ction D. Computation of Inv Investment income percentage for				ın (f))	17		0 %
18	Investment income percentage fro	-			···· · · · · · · · · · · · · · · · · ·	18		0 140 %
	33 1/3% support tests—2013. If the more than 33 1/3% check this box	e organization did	not check the bo	x on line 14, and		han 33 1/3%	%,and	

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).								
	Facts And Circumstances Test								
Retu	ırn Reference	Explanation							
		Schodulo A / Form 000 o	000 E7) 201						

Schedule A (Form 990 or 990-EZ) 2013

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DLN: 93493225015875

OMB No 1545-0047

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SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

▶ See separate instructions. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

•	Section 501(c)(4), (5), or (6) orga	anizations Complete Part III				
	me of the organization < RIDGE ASSOCIATED UNIVERSITIES IN	6		Em	ployer idei	ntification number
OAI	C RIDGE ASSOCIATED GNIVERSTITES IN			62-	0476816	
Par	t I-A Complete if the or	ganization is exempt under	section 501(c) or is a sec	tion 527	7 organization.
1	Provide a description of the org	ganızatıon's dırect and ındırect politi	ıcal campaıgn act	ıvıtıes ın Part IV	,	
2	Political expenditures				>	\$
3	V olunteer hours					1
		ganization is exempt under				
1	·	e tax incurred by the organization ur			-	\$
2	·	e tax incurred by organization manag	_	n 4955	F	\$
3	If the organization incurred a s	section 4955 tax, did it file Form 47.	20 for this year?			☐ Yes ☐ No
4a	Was a correction made?					☐ Yes ☐ No
b	If "Yes," describe in Part IV			-		
Par	•	ganization is exempt under				01(c)(3).
1		ended by the filing organization for so				\$
2	Enter the amount of the filing o exempt function activities	organization's funds contributed to o	ther organizations	s for section 527	, -	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	0-POL, line 17b	▶	\$
4	Did the filing organization file F	Form 1120-POL for this year?				☐ Yes ☐ No
5	organization made payments f amount of political contribution	nd employer identification number (E For each organization listed, enter th ns received that were promptly and o political action committee (PAC) If	ne amount paid fro directly delivered	om the filing orga to a separate po	nızatıon's İltical org	funds Also enter the anization, such as a
	(a) Name	(b) A ddress	(c) EIN	(d) Amount filing organi funds If none	zatıon's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
			1			

section 4911 tax for this year?

┌ Yes ┌ No

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

Check	▶ □	if the filing	organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address,	EIN,
		expenses	and share of excess lobbying expenditures)	

B Check ► If the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying E (The term "expenditures" means ar		(a) Filing organization's totals	(b) Affiliated group totals
Total lobbying expenditures to influence public o	pinion (grass roots lobbying)		
Total lobbying expenditures to influence a legisl	79,500		
Total lobbying expenditures (add lines 1a and 1	79,500		
O ther exempt purpose expenditures	79,191,776		
Total exempt purpose expenditures (add lines 1	79,271,276		
Lobbying nontaxable amount Enter the amount to	1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
Not over \$500,000	20% of the amount on line 1e		
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
Over \$17,000,000	\$1,000,000		
Grassroots nontaxable amount (enter 25% of lir	e 1f)	250,000	
Subtract line 1g from line 1a If zero or less, ent	er-0-	0	
Subtract line 1f from line 1c If zero or less, ente	er - 0 -	0	
If there is an amount other than zero on either lii	ne 1h or line 1i, did the organization file Form 472	20 reporting	

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expenditures During 4-Year Averaging Period									
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total				
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000				
b	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000				
c	Total lobbying expenditures	162,549	205,313	7,819	79,500	455,181				
_d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000				
е 	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000				
f	Grassroots lobbying expenditures									

or e. ctiv	filed Form 5768 (election under section 501(h)).	(a	1)		(b)	
	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.	Yes No		.	A mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	on 501(c)(5), on 501(c)(5), d "No" OR (b 2a 2b 2c 3 ss 4 5				
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
C	Media advertisements?					
d	Mailings to members, legislators, or the public?					
e	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			_		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			_		
i	Other activities?			_		
j	Total Add lines 1c through 1i			_		
a 	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
c d	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	ı				
	t III-A Complete if the organization is exempt under section 501(c)(4), section 5	E01/c	\/E\	<u> </u>	oction	
ŒII	501(c)(6).	JO1(C)	,,	01 3		
	W 1 1 1 1 1 1 1 2 2 2 2 2 2 2 2 2 2 2 2		ſ		Yes	
L	Were substantially all (90% or more) dues received nondeductible by members?			1	+-+	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		-	2	├	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	F04/-Y	\	3		
ÆΠ	t III-B Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					
	Dues, assessments and similar amounts from members	1				
	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
•	Current year	2a				
	Carryover from last year					
		\vdash				
a b c	Total	2c				
a b c	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	2c				
a b c	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess	2c				
a b c	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	2c 3				
a b c 3	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess	2c 3				
ь с 3 4	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	2c 3				
a b c S 4	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	2c 3 4 5	Part I	I-A,	line 2, a	
a b c 3	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) art IV Supplemental Information Evident the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated ground)	2c 3 4 5	Part I	I-A,	line 2, a	
a b c 3	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) art IV Supplemental Information Evide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grount II-B, line 1 Also, complete this part for any additional information	2c 3 4 5	Part I	I-A,	line 2, a	
a b c 3 4	Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) art IV Supplemental Information Evide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grount II-B, line 1 Also, complete this part for any additional information	2c 3 4 5	Part I	I-A,	line 2, a	

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Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	

Schedule D (Form 990) 2013

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DLN: 93493225015875

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

al Neverlue Service		Inspection
nme of the organization K RIDGE ASSOCIATED UNIVERSITIES INC		Employer identification number 62-0476816
Organizations Maintaining Dor organization answered "Yes" to Fo	nor Advised Funds or Other Similar orm 990, Part IV, line 6.	•
	(a) Donor advised funds	(b) Funds and other accounts
Total number at end of year		
Aggregate contributions to (during year)		
Aggregate grants from (during year)		
Aggregate value at end of year		
Did the organization inform all donors and don funds are the organization's property, subject	_	onor advised Yes No
Did the organization inform all grantees, donor used only for charitable purposes and not for t conferring impermissible private benefit?	•	
rt II Conservation Easements. Com	plete if the organization answered "Yes'	to Form 990, Part IV, line 7.
Purpose(s) of conservation easements held by Preservation of land for public use (e g , re Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organizati	creation or education) Preservation of Preservation of	an historically important land area a certified historic structure
easement on the last day of the tax year	on held a qualified conservation contribution i	n the form of a conservation
		Held at the End of the Year
Total number of conservation easements		2a
Total acreage restricted by conservation ease	ements	2b
Number of conservation easements on a certif	fied historic structure included in (a)	2c
Number of conservation easements included in historic structure listed in the National Regist		2d
Number of conservation easements modified, the tax year ▶	transferred, released, extinguished, or termina	ated by the organization during
Number of states where property subject to co	onservation easement is located 🗠	
Does the organization have a written policy re enforcement of the conservation easements it		andling of violations, and Yes No
Staff and volunteer hours devoted to monitorin	ng, inspecting, and enforcing conservation eas	ements during the year
Amount of expenses incurred in monitoring, in	specting, and enforcing conservation easeme	nts during the year
Does each conservation easement reported of and section 170(h)(4)(B)(II)?	n line 2(d) above satisfy the requirements of s	ection 170(h)(4)(B)(i)
In Part XIII, describe how the organization rebalance sheet, and include, if applicable, the t the organization's accounting for conservation	ext of the footnote to the organization's financ	
rt III Organizations Maintaining Coll Complete if the organization answ	lections of Art, Historical Treasures ered "Yes" to Form 990, Part IV, line 8.	s, or Other Similar Assets.
If the organization elected, as permitted under works of art, historical treasures, or other sim service, provide, in Part XIII, the text of the fo	r SFAS 116 (ASC 958), not to report in its revilar assets held for public exhibition, educatio	n, or research in furtherance of public
If the organization elected, as permitted under works of art, historical treasures, or other sim service, provide the following amounts relating	ılar assets held for public exhibition, educatio	
(i) Revenues included in Form 990, Part VIII	, line 1	> \$
(ii) Assets included in Form 990, Part X		▶- \$
If the organization received or held works of a following amounts required to be reported under		for financial gain, provide the
Revenues included in Form 990, Part VIII, lin	e 1	► \$
Accets included in Form 990 Part V		

Part	Organizations Maintaining Collec	tions of Art, I	Histor	<u>ical Tr</u>	eası	ires, or Oth	er Similar Ass	sets (continued)
3	Using the organization's acquisition, accession, collection items (check all that apply)	and other records	, check	any of t	he foll	lowing that are	a significant use	of its
а	Public exhibition		d ┌	Loan	orexc	hange progran	ns	
b	Scholarly research		е Г	Other				
c	Preservation for future generations							
4	Provide a description of the organization's collect Part XIII	tions and explain	how the	ey furthe	r the (organızatıon's	exempt purpose ır	1
5	During the year, did the organization solicit or re assets to be sold to raise funds rather than to be							_ Yes
Par	t IV Escrow and Custodial Arrangem Part IV, line 9, or reported an amou	ents. Complete	e if the	organı	ızatıo		<u> </u>	
1a	Is the organization an agent, trustee, custodian included on Form 990, Part X?					or other asset		Yes No
b	If "Yes," explain the arrangement in Part XIII ar	d complete the fo	llowing	table			·	·
							Am	ount
C	Beginning balance					10	:	
d	Additions during the year					10		
e	Distributions during the year					16	•	
f	Ending balance					11	:	
2a	Did the organization include an amount on Form	990, Part X, line 2	21?				Г	Yes No
b	If "Yes," explain the arrangement in Part XIII C	heck here if the e	xplanat	ion has	been r	provided in Pai	tXIII	
Pai	rt V Endowment Funds. Complete if th							
		a)Current year	(b) Prior	year	b (c) ⊺	wo years back (d) Three years back	(e)Four years back
1a	Beginning of year balance							
b	Contributions							
С	Net investment earnings, gains, and losses							
d	Grants or scholarships							
e	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the current	year end balance	(line 1	g, colum	n (a))	held as		
а	Board designated or quasi-endowment 🕨							
b	Permanent endowment ►							
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should 6	qual 100%						
3a	Are there endowment funds not in the possessio	n of the organizati	on that	are held	d and a	admınıstered f	or the	
	organization by						<u> </u>	Yes No
	(i) unrelated organizations				•		3a(i	
h	(ii) related organizations If "Yes" to 3a(ii), are the related organizations li			 dula P2			3a(i 3b	
4	Describe in Part XIII the intended uses of the or	•					<u> </u>	
	t VI Land, Buildings, and Equipment.				n ansv	wered 'Yes' t	o Form 990, Pa	rt IV, line
	11a. See Form 990, Part X, line 10.				1		T	T
	Description of property) Cost or sis (investi		(b)Cost or othe basis (other)	r (c) Accumulated depreciation	(d) Book value
1a	and					173,31	.1	173,311
Ь	Buildings					37,597,57	12,513,406	25,084,168
c I	_easehold improvements							
d I	Equipment		. [5,830,28	2,474,436	3,355,845
	Other					328,85		328,852
Tota	l. Add lines 1a through 1e <i>(Column (d) must equal</i>	Form 990, Part X,	column	(B), line	10(c).,)		28,942,176
		· · · · ·			. , ,		Schedule D	(Form 990) 201:

Part VII		omplete if the organization	answered 'Yes' to Form 990, Part IV, line	11b.
	See Form 990, Part X, line 12. (a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value	
(1)Financia	al derivatives		cost of cha of year market value	
	-held equity interests			
Other				
-				
	mn (b) must equal Form 990, Part X, col (B) line 12)	<u>* </u>		
Part VIII	! Investments—Program Related. (See Form 990, Part X, line 13.	Complete if the organization	n answered 'Yes' to Form 990, Part IV, lin	e 11c.
	(a) Description of investment	(b) Book value	(c) Method of valuation	
			Cost or end-of-year market value	
Total. (Colui	mn (b) must equal Form 990, Part X, col (B) line 13)	*		
Part IX), Part IV, line 11d See Form 990, Part X, line :	. 5
	(a) Des	cription	(b) Book value	
	ımn (b) must equal Form 990, Part X, col.(B) lıne	. 15.)		
Part X		ganızatıon answered 'Yes' t	o Form 990, Part IV, line 11e or 11f. See	
1	Form 990, Part X, line 25. (a) Description of liability	(b) Book value		
		(b) Book value		
Federal inc	ome taxes REMENT BENEFITS FUTURE	662,700		
	RATE SWAP	705,199		
<u> </u>				
Total. (Colu	mn (b) must equal Form 990, Part X, col (B) line 25)	▶ 1,367,899		
	for uncertain tax positions In Part XIII, provi		e organization's financial statements that	

ADJUSTMENTS

Par		Revenue per Audited Financial Statements With Revenue powered 'Yes' to Form 990, Part IV, line 12a.	er R	Leturn Complete If
1		er support per audited financial statements	1	80,926,735
2	A mounts included on line 1 b	ut not on Form 990, Part VIII, line 12		
а	Net unrealized gains on inves	tments		
b		facilities		
С	Recoveries of prior year grant	zs		
d	, , ,)		
e	Add lines 2a through 2d		2e	0
3	_		3	80,926,735
4		90, Part VIII, line 12, but not on line 1		00,320,733
a		luded on Form 990, Part VIII, line 7b . 4a		
b) 4b		
_	•	<u> </u>	4-	0
C -			4c	0 00 00 725
5		d 4c. (This must equal Form 990, Part I, line 12)	5	80,926,735
Par		swered 'Yes' to Form 990, Part IV, line 12a.	s per	Return. Complete
1	Total expenses and losses pe	r audited financial statements	1	79,185,345
2	Amounts included on line 1 bi	ut not on Form 990, Part IX, line 25		
а	Donated services and use of f	acılıtıes		
b	Prior year adjustments		1	
С	Otherlosses			
d	Other (Describe in Part XIII		1	
e	·		2e	-85,931
3	-		3	79,271,276
4		0, Part IX, line 25, but not on line 1 :	Ť	73,271,270
		uded on Form 990, Part VIII, line 7b 4a		
a b		4b		
_		· · · · · · · · · · · · · · · · · · ·		
C -			4c	70.271.276
5	t XIII Supplemental In	nd 4c. (This must equal Form 990, Part I, line 18)	5	79,271,276
Part		r Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to		de any additional
	X, LINE 2	ORAU AND ITS SUBSIDIARY ARE EXEMPT FROM FEDERAL INCOME	T / V E	C IINDED THE
		PROVISIONS OF INTERNAL REVENUE CODE SECTION 501(C)(3) AN THE INTERNAL REVENUE SERVICE AS OTHER THAN PRIVATE FOUN ACCORDINGLY, NO PROVISION FOR INCOME TAXES IS INCLUDED FINANCIAL STATEMENTS AN UNCERTAIN TAX POSITION IS RECOONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX POSITION WITH A TAX EXAMINATION BEING PRESUMED RECOGNIZED IS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS LIKELY OF BEING REALIZED ON EXAMINATION FOR TAX POSITION MORE LIKELY THAN NOT TEST, NO TAX BENEFIT IS RECORDED TH MATERIAL UNCERTAIN TAX POSITIONS THAT QUALIFY FOR EITHE DISCLOSURE IN THE CONSOLIDATED FINANCIAL STATEMENTS A THE ORGANIZATION HAS ACCRUED NO INTEREST AND NO PENAL UNCERTAIN TAX POSITIONS IT IS THE ORGANIZATION'S POLICY AND/OR PENALTIES RELATED TO INCOME TAX MATTERS IN INCOMORGANIZATION FILES A U S FEDERAL INFORMATIONAL TAX RETUORGANIZATION IS CURRENTLY OPEN TO AUDIT UNDER THE STAT THE INTERNAL REVENUE SERVICE FOR THE YEARS ENDED SEPTEM 2014	NDAT: IN TH GNIZ VOULI TO O GREA NS NC E ORC ER REC S OF: TIES I TO R ME TA IRN A UTE C	IONS, AND, HE CONSOLIDATED ED AS A BENEFIT D BE SUSTAINED IN A CCUR THE AMOUNT TER THAN 50% DT MEETING THE GANIZATION HAS NO COGNITION OR SEPTEMBER 30, 2014, RELATED TO ECOGNIZE INTEREST X EXPENSE THE NNUALLY THE DE LIMITATIONS BY
DART	XII LINE 2D - OTHER	CHANGE IN POSTRETIREMENT BENEFIT OBLIGATION 169 000 UN	DE A L	IZED GAIN ON

INTEREST RATE SWAP -254,931

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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OMB No 1545-0047

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Open to Public Department of the Treasury **Inspection** Internal Revenue Service Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number Name of the organization OAK RIDGE ASSOCIATED UNIVERSITIES INC 62-0476816 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (a) Name and address of **(b)** EIN (c) IRC Code (d) A mount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization cash valuation non-cash assistance section grant orassistance or government if applicable assistance (book, FMV, appraisal, other) Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

(a)Type of grant or assistance

(f)Description of non-cash assistance

0	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV,	line 22
	Part III can be duplicated if additional space is needed.		

(c)A mount of

OBJECTIVES AS OUTLINED BY THE ORAU BOARD OF DIRECTORS AND MEMBERS

(b) Number of

(d)A mount of

ENERGY, HEALTH, AND THE ENVIRONMENT FOR THE DEPARTMENT OF ENERGY, MEMBER INSTITUTIONS, OTHER COLLEGES AND UNIVERSITIES, AND OTHER PRIVATE AND GOVERNMENT ORGANIZATIONS ORGANIZATIONS RECEIVING AWARDS FROM ORAU MUST DEMONSTRATE THAT THEIR EDUCATIONAL AND SCIENTIFIC PROGRAMS WILL CONTINUE TO ENHANCE THE SPECIFIC AND OVERALL

(e)Method of valuation (book,

		recipients	cash grant	non-cash assistance	FMV, appraisal, other)						
(1) JUNIOR FACULTY AWARDS		35	50,000								
Part IV Supplemental In	nformat	ion. Provide the infor	rmation required in P	art I, line 2, Part III,	column (b), and any other	additional information.					
Return Reference	Explanat	tion									
		DGE ASSOCIATED UNIVERSITIES, INC IS A PRIVATE, NOT-FOR-PROFIT ASSOCIATION OF 114 COLLEGES AND UNIVERSITIES IT ONTRACTOR FOR THE U.S. DEPARTMENT OF ENERGY, CONDUCTING RESEARCH AND EDUCATIONAL PROGRAMS IN THE AREAS OF									

DLN: 93493225015875

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

7

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization OAK RIDGE ASSOCIATED UNIVERSITIES INC

Employer identification number

62-0476816 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Written employment contract Compensation committee Independent compensation consultant Compensation survey or study Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Νo Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Νo Participate in, or receive payment from, an equity-based compensation arrangement? **4c** Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? Nο 5b Νo Any related organization? If "Yes," to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

ı 								
(A) Name and Title		(B) Breakdown of (i) Base compensation	f W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	SC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation reported as deferred in prior Form 990
(1)J PHIL ANDREWS TREASURER	(i) (ii)	191,270 11,495	/ 1	0	0	29,911	1 264,594 11,495	
(2)HARRY ANDERSON PAGE PRESIDENT & CEO	(i) (ii)		31,940 0	0	0	37,791	476,967	0
(3)IVAN BOATNER PROGRAM DIRECTOR	(i) (ii)	186,443 572	, ,	0	0	29,429	251,996 572	
(4)DONNA CRAGLE RESEARCH DIRECTOR	(i) (ii)	181,164	32,671 0	0	0	23,424	237,259	0
(5)DAVID HACKEMEYER PROGRAM DIRECTOR	(i) (ii)		33,074 0	0	0	18,150	232,727	0
(6)ERIC W ABELQUIST PROGRAM DIRECTOR	(i) (ii)	211,874	43,884 0	0	0	27,920	283,678	0
(7)CHESTER KEITH MAZE PROGRAM DIRECTOR	(i) (ii)		36,264 0	0	0	23,535	241,951	0

Schedule J (Form 990) 2013

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference Explanation

Schedule J (Form 990) 2013

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2013

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a, Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

	Name of the organization OAK RIDGE ASSOCIATED UNIVERSITIES INC																												
UAN		(SITTES INC								62	-04768	316																	
Pa	rt I Bond Issues	1		1			ı			1																			
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue p	orice	(f) Description of purpose		(g) De	feased	1	On alf of uer		Pool ncing															
									Yes	No	Yes	No	Yes	No															
	IDB OF THE CITY OF OAK RIDGETN	62-1786717		06-01-2010	27,70	0,000	REFINANCE REFUNDED BONDS AND PAY ISSUANCE COSTS		IDS AND PAY ISSUANCE		DS AND PAY ISSUANCE		ONDS AND PAY ISSUANCE		NDS AND PAY ISSUANCE		ONDS AND PAY ISSUANCE		ONDS AND PAY ISSUANCE		NDS AND PAY ISSUANCE		BONDS AND PAY ISSUANCE		Х		x		Х
Pa	rt III Proceeds																												
	· · · · · · · · · · · · · · · · · · ·							В			С			D															
1_	Amount of bonds retired					5,725	,000																						
						27,700	,000																						
4																													
5																													
6	Proceeds in refunding escrows																												
7	Issuance costs from proceeds					155	,000																						
8	Credit enhancement from proc																												
9	Working capital expenditures f																												
10	Capital expenditures from prod	ceeds																											
11	O ther spent proceeds					27,545,000																							
12	O ther unspent proceeds																												
13	Year of substantial completion	n			20	07																							
		-			Yes	No	,	Yes	No	Yes	<u> </u>	No	Yes		No														
14	Were the bonds issued as part	t of a current refundi	ing issue?		Х									\perp															
15	Were the bonds issued as part	t of an advance refu	nding issue?			Х																							
16	Has the final allocation of proceeds been made?				Х																								
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?			Х																									
Par	TIIII Private Business U	Jse			_																								
					<u> </u>			В			C .			D															
1	Was the organization a partne	er in a partnership o	ra member of an I	LC. which owned	Yes	No	^	Yes	No	Yes	<u> </u>	No	Yes	+	No														
	tras the organization a partner	Was the organization a partner in a partnership, or a member of an LLC, which o				l x						I			ľ														

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Χ

	111 de Basilless Ose (continued)								
	· ·		Α		3		С	Г	D
	· · · · · · · · · · · · · · · · · · ·	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		х						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		Х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Does the bond issue meet the private security or payment test?		Х						
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х						
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		х						

Par	t IV Arbitrage										
		A B Yes No Yes No						D			
		Yes No			No	Yes	No	Yes	No		
1	Has the issuer filed Form 8038-T?		Х								
2	If "No" to line 1, did the following apply?										
а	Rebate not due yet?		Х								
ь	Exception to rebate?		Х								
С	No rebate due?		Х								
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed										
3	Is the bond issue a variable rate issue?	Х									
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	X									
b	Name of provider	WELLS FARG	0								
С	Term of hedge	7 30000	0000000								
d	Was the hedge superintegrated?	X									
е	Was the hedge terminated?		Х								
	Schedule K (Form 990) 2013										

Pa	rt IV Arbitrage (Continued)								
	·	Α		В	}	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b	Name of provider	NA							
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?		Х						
6	Were any gross proceeds invested beyond an available temporary period?		Х						
7	Has the organization established written procedures to monitor the requirements of section 148?	х							
Pa	rt V Procedures To Undertake Corrective Action								<u></u>
		Α	1	В	,	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X							

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

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SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

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DLN: 93493225015875

OMB No 1545-0047

2013

Open to Public Inspection

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

Name of the organization
OAK RIDGE ASSOCIATED UNIVERSITIES INC

62-0476816

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	A COPY OF FORM 990 IS PROVIDED TO THE ORGANIZATION'S VICE PRESIDENT AND CFO FOR REVIEW BEFORE IT IS FILED
FORM 990, PART VI, SECTION B, LINE 12C	ORAU MONITORS THE CONFLICT OF INTEREST POLICY
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION FOR THE PRESIDENT IS DETERMINED BY THE BOARD'S EXECUTIVE COMMITTEE BASED ON A N ANNUAL SALARY SURVEY COMPENSATION FOR OTHER SENIOR STAFF IS RECOMMENDED BY THE PRESIDEN T AND APPROVED BY THE BOARD'S COMPENSATION COMMITTEE BASED ON SALARY SURVEYS AND DOE GUIDA NCE
FORM 990, PART VI, SECTION C, LINE 19	POLICIES ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST
FORM 990, PART XI, LINE 9	UNREALIZED GAIN ON INTEREST RATE SWAP 254,931 CHANGE IN POSTRETIREMENT BENEFIT OBLIGATION -169,000 TRANSFER TO THE ORAU FOUNDATION -150,000 ROUNDING
FORM 990, PART XII, LINE 2C	THE ORGANIZATION HAS A COMMITTEE FOR OVERSIGHT OF THE AUDIT AND SELECTION OF AN INDEPENDEN T ACCOUNTANT THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

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OMB No 1545-0047

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SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization OAK RIDGE ASSOCIATED UNIVERSITIES INC 62-0476816 Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the	tions Complete ıf t tax year.	he organization ar	nswered "Yes"	on Form 990, P	art IV, line 34 because it had one

or more related tax-exempt organizations during the	(b)	(6)	(d)	(e)	(f)	1 (٦١
(a) Name, address, and EIN of related organization	Primary activity	(c) Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity	Section (13) co	g) 512(b) ontrolled city?
						Yes	No
(1) THE ORAU FOUNDATION	TO PROMOTE HIGHER SCIENTIFIC EDUCATION	TN	501(C)(3)	509(A)(3) TYPE II			No
PO BOX 117							
OAK RIDGE, TN 378310117 58-1512615							
						1	-
						-	
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	<u> </u>	Cat No 5013	<u> </u> 35Y	<u> </u>	Schedule R (Form	990) 2	013

(a)	(a) Name, address, and EIN of related organization			(d)	(e)	(f)	(g)	(h	1)	(i)	[)	(k)
Name, address, and EIN of related organization		Primary activit	domicile domicile (state or foreign country)	entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-yea assets	Disprop r allocat	ortionate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	iging ner?	Percentage ownership
					,			Yes	No		Yes	No	
V Identification of Related Orga line 34 because it had one or mo								wered	d "Yes	" on Form	990,	Part	IV,
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct controlli entity	(e) Type of entit (C corp, S corp, or trust)	y Share of to	otal Share	(g) e of end- -year ssets		(h) ercentage ownership	Section (b) contraction contra	13) olled	
		,,									Yes		No
										1			1 1

Yes No

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No	
1 D	ring the tax year, did the orgranization engage in any of the following transactions with one or more	related organizations li	sted in Parts II-IV?					
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No	
b	Gift, grant, or capital contribution to related organization(s)				1b	Yes		
c	Gift, grant, or capital contribution from related organization(s)				1c		No	
d	Loans or loan guarantees to or for related organization(s)				1d		No	
е	Loans or loan guarantees by related organization(s)				1e		No	
f	Dividends from related organization(s)				1f		No	
g	Sale of assets to related organization(s)				1 g		No	
h	Purchase of assets from related organization(s)				1h		No	
i Exchange of assets with related organization(s)								
j Lease of facilities, equipment, or other assets to related organization(s)								
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No	
1	Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes		
m Performance of services or membership or fundraising solicitations by related organization(s)								
n	Sharıng of facılıtıes, equipment, mailing lists, or other assets with related organization(s)				1n	Yes		
0	Sharing of paid employees with related organization(s)				10	Yes		
р	Reimbursement paid to related organization(s) for expenses				1 p		No	
q	Reimbursement paid by related organization(s) for expenses				1 q		No	
r	Other transfer of cash or property to related organization(s)				1r		No	
s	Other transfer of cash or property from related organization(s)				1s		No	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complet							
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	ount i	nvolved		
1) TI	E ORAU FOUNDATION	В	150,000	FAIR MARKET VALUE				

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	(e) Are all partners section 501(c)(3) organizations?		(f) (g Share of Share total end-of	(g) Share of end-of-year assets	(h) Disproprtiona allocations'	(h) proprtionate locations? Code amo bo of Sc k (Form		(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

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