

Return of Organization Exempt from Income Tax

2003

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2003 calendar year, or tax year beginning, 2003, and ending

- B Check if applicable: Address change, Name change, Initial return, Final return, Amended return, Application pending

Grand Canyon Association, PO Box 399, Grand Canyon, AZ 86023

D Employer Identification Number: 86-0179548; E Telephone number: (928) 638-2481; F Accounting method: Accrual

Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

- H and I are not applicable to section 527 organizations; H(a) Is this a group return for affiliates?; H(b) If 'Yes,' enter number of affiliates; H(c) Are all affiliates included?; H(d) Is this a separate return filed by an organization covered by a group ruling?

G Web site: www.grandcanyon.org

J Organization type: 501(c) 3

K Check here if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS; but if the organization received a Form 990 Package in the mail, it should file a return without financial data. Some states require a complete return.

L Gross receipts. Add lines 6b, 8b, 9b, and 10b to line 12: 5,507,149.

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See Instructions)

Table with 21 rows and 4 columns: Description, (A) Securities, (B) Other, and Total. Includes revenue from contributions, program services, membership dues, and expenses for management and fundraising.

RECEIVED MAR 08 2004 OGDEN UT

526 MAR 15 04

Part II Statement of Functional Expenses All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22	Grants and allocations (att sch) See Stm 4 (cash \$ 1570776. non-cash \$)	1,570,776.	1,570,776.		
23	Specific assistance to individuals (att sch)				
24	Benefits paid to or for members (att sch)				
25	Compensation of officers, directors, etc	74,530.	45,877.	28,653.	
26	Other salaries and wages	353,365.	217,516.	135,849.	
27	Pension plan contributions	56,550.	34,810.	21,740.	
28	Other employee benefits	44,736.	27,538.	17,198.	
29	Payroll taxes	44,941.	27,664.	17,277.	
30	Professional fundraising fees				
31	Accounting fees				
32	Legal fees				
33	Supplies	70,788.	45,261.	25,527.	
34	Telephone	40,615.		40,615.	
35	Postage and shipping	19,206.	16,289.	2,917.	
36	Occupancy	35,582.	15,604.	19,978.	
37	Equipment rental and maintenance	20,996.	20,278.	718.	
38	Printing and publications				
39	Travel	13,943.	12,961.	982.	
40	Conferences, conventions, and meetings				
41	Interest				
42	Depreciation, depletion, etc (attach schedule)	39,763.	31,810.	7,953.	
43	Other expenses not covered above (itemize):				
a	See Statement 5	250,859.	131,455.	119,404.	
b					
c					
d					
e					
44	Total functional expenses (add lines 22 - 43) Organizations completing columns (B) - (D), carry these totals to lines 13 - 15	2,636,650.	2,197,839.	438,811.	0.

Joint Costs. Check if you are following SOP 98-2.

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? Yes No
 If 'Yes,' enter (i) the aggregate amount of these joint costs \$ _____; (ii) the amount allocated to Program services \$ _____; (iii) the amount allocated to Management and general \$ _____; and (iv) the amount allocated to Fundraising \$ _____

Part III Statement of Program Service Accomplishments

What is the organization's primary exempt purpose? <u>Assist National Park Service</u>	Program Service Expenses (Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts, but optional for others)
a <u>Provide aid to the National Park Service</u> (Grants and allocations \$ 1,570,776.)	2,120,862.
b <u>Publish literature and provide educational services for the Grand Canyon National Park Service</u> (Grants and allocations \$)	76,977.
c _____ (Grants and allocations \$)	
d _____ (Grants and allocations \$)	
e Other program services (Grants and allocations \$)	
f Total of Program Service Expenses (should equal line 44, column (B), Program services)	2,197,839.

Part IV Balance Sheets (See Instructions)

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.

		(A) Beginning of year		(B) End of year
ASSETS	45 Cash — non-interest-bearing	9,369.	45	153,903.
	46 Savings and temporary cash investments	750,872.	46	1,000,466.
	47a Accounts receivable	47a 17,494.		
	b Less: allowance for doubtful accounts	47b	27,584.	47c 17,494.
	48a Pledges receivable	48a		
	b Less: allowance for doubtful accounts	48b		48c
	49 Grants receivable			49
	50 Receivables from officers, directors, trustees, and key employees (attach schedule)			50
	51a Other notes & loans receivable (attach sch)	51a		
	b Less: allowance for doubtful accounts	51b		51c
	52 Inventories for sale or use	778,235.	52	742,998.
	53 Prepaid expenses and deferred charges	57,219.	53	31,138.
	54 Investments — securities (attach schedule)	<input type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV 687,260.	54	744,977.
	55a Investments — land, buildings, & equipment, basis	55a		
	b Less: accumulated depreciation (attach schedule)	55b		55c
	56 Investments — other (attach schedule)			56
	57a Land, buildings, and equipment, basis	57a 2,021,997.		
	b Less: accumulated depreciation (attach schedule) Statement 6	57b 889,573.	1,142,769.	57c 1,132,424.
	58 Other assets (describe ▶ See Statement 7)	207,500.	58	188,950.
59 Total assets (add lines 45 through 58) (must equal line 74)	3,660,808.	59	4,012,350.	
LIABILITIES	60 Accounts payable and accrued expenses	284,165.	60	104,932.
	61 Grants payable		61	
	62 Deferred revenue	111,087.	62	92,148.
	63 Loans from officers, directors, trustees, and key employees (attach schedule)		63	
	64a Tax-exempt bond liabilities (attach schedule)		64a	
	b Mortgages and other notes payable (attach schedule)		64b	
	65 Other liabilities (describe ▶)		65	
66 Total liabilities (add lines 60 through 65)	395,252.	66	197,080.	
NET ASSETS OR FUND BALANCES	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.			
	67 Unrestricted	3,043,909.	67	3,601,112.
	68 Temporarily restricted	200,820.	68	193,271.
	69 Permanently restricted	20,827.	69	20,887.
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74.			
	70 Capital stock, trust principal, or current funds		70	
	71 Paid-in or capital surplus, or land, building, and equipment fund		71	
	72 Retained earnings, endowment, accumulated income, or other funds		72	
73 Total net assets or fund balances (add lines 67 through 69 or lines 70 through 72, column (A) must equal line 19, column (B) must equal line 21)	3,265,556.	73	3,815,270.	
74 Total liabilities and net assets/fund balances (add lines 66 and 73)	3,660,808.	74	4,012,350.	

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

BAA

Part IV-A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return (See instructions.)

a	Total revenue, gains, and other support per audited financial statements	a	3,186,362.
b	Amounts included on line a but not on line 12, Form 990:		
(1)	Net unrealized gains on investments \$ 136,212.		
(2)	Donated services and use of facilities \$		
(3)	Recoveries of prior year grants \$		
(4)	Other (specify):		
	----- \$		
	Add amounts on lines (1) through (4)	b	136,212.
c	Line a minus line b	c	3,050,150.
d	Amounts included on line 12, Form 990 but not on line a:		
(1)	Investment expenses not included on line 6b, Form 990. \$		
(2)	Other (specify):		
	----- \$		
	Add amounts on lines (1) and (2)	d	
e	Total revenue per line 12, Form 990 (line c plus line d)	e	3,050,150.

Part IV-B Reconciliation of Expenses per Audited Financial Statements with Expenses per Return

a	Total expenses and losses per audited financial statements	a	2,636,650.
b	Amounts included on line a but not on line 17, Form 990:		
(1)	Donated services and use of facilities \$		
(2)	Prior year adjustments reported on line 20, Form 990 \$		
(3)	Losses reported on line 20, Form 990 \$		
(4)	Other (specify):		
	----- \$		
	Add amounts on lines (1) through (4)	b	
c	Line a minus line b	c	2,636,650.
d	Amounts included on line 17, Form 990 but not on line a:		
(1)	Investment expenses not included on line 6b, Form 990 \$		
(2)	Other (specify):		
	----- \$		
	Add amounts on lines (1) and (2)	d	
e	Total expenses per line 17, Form 990 (line c plus line d)	e	2,636,650.

Part V List of Officers, Directors, Trustees, and Key Employees (List each one even if not compensated; see instructions.)

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans and deferred compensation	(E) Expense account and other allowances
See Statement 8				
-----		74,531.	1,975.	0.

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations? Yes No

If 'Yes,' attach schedule - see instructions.

Part VI Other Information (See instructions.)

Yes No

76	Did the organization engage in any activity not previously reported to the IRS? If 'Yes,' attach a detailed description of each activity	76		X
77	Were any changes made in the organizing or governing documents but not reported to the IRS? If 'Yes,' attach a conformed copy of the changes.	77	X	
78a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	78a		X
78b	If 'Yes,' has it filed a tax return on Form 990-T for this year?	78b	N/A	
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If 'Yes,' attach a statement	79		X
80a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a		X
81a	Enter direct and indirect political expenditures. See line 81 instructions.	81a	0.	
81b	Did the organization file Form 1120-POL for this year?	81b		X
82a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a		X
82b	If 'Yes,' you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	82b	N/A	
83a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X	
83b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X	
84a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		X
84b	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	84b		N/A
85	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	85a		N/A
85b	Did the organization make only in-house lobbying expenditures of \$2,000 or less? If 'Yes' was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.	85b		N/A
85c	Dues, assessments, and similar amounts from members	85c	N/A	
85d	Section 162(e) lobbying and political expenditures	85d	N/A	
85e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e	N/A	
85f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f	N/A	
85g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g		N/A
85h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h		N/A
86	501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on line 12	86a	N/A	
86b	Gross receipts, included on line 12, for public use of club facilities	86b	N/A	
87	501(c)(12) organizations. Enter: a Gross income from members or shareholders	87a	N/A	
87b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87b	N/A	
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Part IX	88		X
89a	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under: section 4911 ▶ 0. , section 4912 ▶ 0. , section 4955 ▶ 0.			
89b	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction explaining each transaction			
89c	Enter: Amount of tax imposed on the organization managers or directors during the year under sections 4912, 4955, and 4958			
89d	Enter: Amount of tax on line 89c, above, reimbursed by the organization			
90a	List the states with which a copy of this return is filed ▶ <u>Arizona</u>			
90b	Number of employees employed in the pay period that includes March 15			
91	The books are in care of ▶ <u>The organization</u> Located at ▶ <u>Grand Canyon National Park</u>			
92	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in 2003. Enter the amount of tax-exempt interest received or accrued during the year			

Part VII Analysis of Income-Producing Activities (See instructions.)

Note: Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue:					
a Field institute-educat					297,550.
b _____					
c _____					
d _____					
e _____					
f Medicare/Medicaid payments					
g Fees & contracts from government agencies					
94 Membership dues and assessments					147,292.
95 Interest on savings & temporary cash invmtns			14	19,554.	
96 Dividends & interest from securities					
97 Net rental income or (loss) from real estate:					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from pers prop					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory			18	-5,452.	
101 Net income or (loss) from special events					
102 Gross profit or (loss) from sales of inventory					2,509,437.
103 Other revenue: a _____					
b Miscellaneous					49,167.
c _____					
d _____					
e _____					
104 Subtotal (add columns (B), (D), and (E))				14,102.	3,003,446.
105 Total (add line 104, columns (B), (D), and (E))					3,017,548.

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).
9	See Statement 9

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	%			
	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See instructions.)

- a Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Yes No
- b Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? Yes No

Note: If 'Yes' to (b), file Form 8870 and Form 4720 (see instructions).

Please Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer: Brad Wallis Date: 3-5-04

Type or print name and title: BRAD WALLIS EXECUTIVE DIRECTOR

Paid Preparer's Use Only

Preparer's signature: Ellen J. Carpenter Date: 2/27/04 Check if self employed: Preparer's SSN or PTIN (see General Instruction W): N/A

Firm's name (or yours if self employed): DeVries, Carpenter & Associates, PC EIN: N/A

Address: 4349 East Fifth Street Phone no: (520) 298-6200

City, state, and ZIP + 4: Tucson, AZ 85711

SCHEDULE A
(Form 990 or 990-EZ)

Organization Exempt Under
Section 501(c)(3)

OMB No 1545 0047

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

2003

Department of the Treasury
Internal Revenue Service

► **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ.**

Name of the organization

Grand Canyon Association

Employer identification number

86-0179548

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

(See instructions. List each one. If there are none, enter 'None.')

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account and other allowances
Pam Frazier Grand Canyon National Park	VP Programs 40+	71,452.	6,256.	0.

Total number of other employees paid over \$50,000	0			

Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services

(See instructions. List each one (whether individuals or firms). If there are none, enter 'None.')

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
None		

Total number of others receiving over \$50,000 for professional services	0	

Part III Statements About Activities (See instructions.)

	Yes	No
<p>1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If 'Yes,' enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ <u>N/A</u></p> <p>(Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.)</p> <p>Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking 'Yes,' must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.</p>		X
<p>2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is 'Yes,' attach a detailed statement explaining the transactions.)</p> <p>a Sale, exchange, or leasing of property?</p>		X
<p>b Lending of money or other extension of credit?</p>		X
<p>c Furnishing of goods, services, or facilities?</p>		X
<p>d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?</p> <p style="text-align: right;">See Form 990, Part V</p>	X	
<p>e Transfer of any part of its income or assets?</p>		X
<p>3a Do you make grants for scholarships, fellowships, student loans, etc? (If 'Yes,' attach an explanation of how you determine that recipients qualify to receive payments.)</p>		X
<p>b Do you have a section 403(b) annuity plan for your employees?</p>	X	
<p>4 Did you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds?</p>		X

Part IV Reason for Non-Private Foundation Status (See instructions.)

The organization is not a private foundation because it is: (Please check only **ONE** applicable box.)

- 5** A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6** A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7** A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8** A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9** A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state ▶ _____
- 10** An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a** An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b** A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12** An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc, functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13** An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: (1) lines 5 through 12 above, or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See instructions.)

(a) Name(s) of supported organization(s)	(b) Line number from above
National Park Service, Department of the Interior	8

- 14** An organization organized and operated to test for public safety. Section 509(a)(4). (See instructions.)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) *Use cash method of accounting.*

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in)	(a) 2002	(b) 2001	(c) 2000	(d) 1999	(e) Total
15 Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.) . . .	N/A				
16 Membership fees received					
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose					
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975					
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf. . . .					
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge					
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets					
23 Total of lines 15 through 22					
24 Line 23 minus line 17					
25 Enter 1% of line 23					

26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24 N/A ▶ **26a** _____

b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 1999 through 2002 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts ▶ **26b** _____

c Total support for section 509(a)(1) test: Enter line 24, column (e) ▶ **26c** _____

d Add: Amounts from column (e) for lines: **18** _____ **19** _____
22 _____ **26b** _____

e Public support (line 26c minus line 26d total) ▶ **26e** _____

f **Public support percentage (line 26e (numerator) divided by line 26c (denominator)).** ▶ **26f** _____ %

27 Organizations described on line 12: N/A

a For amounts included in lines 15, 16, and 17 that were received from a 'disqualified person,' prepare a list for your records to show the name of, and total amounts received in each year from, each 'disqualified person.' Do not file this list with your return. Enter the sum of such amounts for each year:
 (2002) _____ (2001) _____ (2000) _____ (1999) _____

b For any amount included in line 17 that was received from each person (other than 'disqualified persons'), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year:
 (2002) _____ (2001) _____ (2000) _____ (1999) _____

c Add. Amounts from column (e) for lines. **15** _____ **16** _____
17 _____ **20** _____ **21** _____

d Add: Line 27a total _____ and line 27b total _____

e Public support (line 27c total minus line 27d total) . . . ▶ **27e** _____

f Total support for section 509(a)(2) test. Enter amount from line 23, column (e) . ▶ **27f** _____

g **Public support percentage (line 27e (numerator) divided by line 27f (denominator))** ▶ **27g** _____ %

h **Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))** ▶ **27h** _____ %

28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 1999 through 2002, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15. N/A

Part V Private School Questionnaire (See instructions.)
 (To be completed ONLY by schools that checked the box on line 6 in Part IV)

N/A

		Yes	No
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If 'Yes,' please describe; if 'No,' please explain. (If you need more space, attach a separate statement.) ----- ----- -----		
32	Does the organization maintain the following:		
32a	a Records indicating the racial composition of the student body, faculty, and administrative staff?		
32b	b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?		
32c	c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?		
32d	d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered 'No' to any of the above, please explain. (If you need more space, attach a separate statement.) ----- -----		
33	Does the organization discriminate by race in any way with respect to:		
33a	a Students' rights or privileges?		
33b	b Admissions policies?		
33c	c Employment of faculty or administrative staff?		
33d	d Scholarships or other financial assistance?		
33e	e Educational policies?		
33f	f Use of facilities?		
33g	g Athletic programs?		
33h	h Other extracurricular activities? If you answered 'Yes' to any of the above, please explain. (If you need more space, attach a separate statement.) ----- ----- -----		
34a	Does the organization receive any financial aid or assistance from a governmental agency?		
34b	b Has the organization's right to such aid ever been revoked or suspended? If you answered 'Yes' to either 34a or b, please explain using an attached statement.		
35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev Proc 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If 'No,' attach an explanation.		

Part VI-A Lobbying Expenditures by Electing Public Charities (See instructions.)
 (To be completed **ONLY** by an eligible organization that filed Form 5768)

N/A

Check **a** if the organization belongs to an affiliated group. Check **b** if you checked 'a' and 'limited control' provisions apply.

Limits on Lobbying Expenditures (The term 'expenditures' means amounts paid or incurred.)		(a) Affiliated group totals	(b) To be completed for ALL electing organizations
36	Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	
37	Total lobbying expenditures to influence a legislative body (direct lobbying)	37	
38	Total lobbying expenditures (add lines 36 and 37)	38	
39	Other exempt purpose expenditures	39	
40	Total exempt purpose expenditures (add lines 38 and 39)	40	
41	Lobbying nontaxable amount. Enter the amount from the following table — If the amount on line 40 is — The lobbying nontaxable amount is — Not over \$500,000 20% of the amount on line 40 Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000	41	
42	Grassroots nontaxable amount (enter 25% of line 41).	42	
43	Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43	
44	Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44	
Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.			

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50.)

Calendar year (or fiscal year beginning in) ▶	Lobbying Expenditures During 4-Year Averaging Period				
	(a) 2003	(b) 2002	(c) 2001	(d) 2000	(e) Total
45 Lobbying nontaxable amount					
46 Lobbying ceiling amount (150% of line 45(e))					
47 Total lobbying expenditures					
48 Grassroots non-taxable amount.					
49 Grassroots ceiling amount (150% of line 48(e))					
50 Grassroots lobbying expenditures					

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See instructions.)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of.

Yes	No	Amount

- a** Volunteers
- b** Paid staff or management (Include compensation in expenses reported on lines **c** through **h**.)
- c** Media advertisements
- d** Mailings to members, legislators, or the public
- e** Publications, or published or broadcast statements
- f** Grants to other organizations for lobbying purposes
- g** Direct contact with legislators, their staffs, government officials, or a legislative body
- h** Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i** Total lobbying expenditures (add lines **c** through **h**.)

If 'Yes' to any of the above, also attach a statement giving a detailed description of the lobbying activities.

Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See instructions)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

a Transfers from the reporting organization to a noncharitable exempt organization of:

- (i) Cash
- (ii) Other assets
- b** Other transactions:
 - (i) Sales or exchanges of assets with a noncharitable exempt organization
 - (ii) Purchases of assets from a noncharitable exempt organization
 - (iii) Rental of facilities, equipment, or other assets
 - (iv) Reimbursement arrangements
 - (v) Loans or loan guarantees
 - (vi) Performance of services or membership or fundraising solicitations

	Yes	No
51 a (i)		X
a (ii)		X
b (i)		X
b (ii)		X
b (iii)		X
b (iv)		X
b (v)		X
b (vi)		X
c		X

c Sharing of facilities, equipment, mailing lists, other assets, or paid employees.

d If the answer to any of the above is 'Yes,' complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.

(a) Line no.	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements
N/A			

52a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes No

b If 'Yes,' complete the following schedule:

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

Statement 1
Form 990, Part I, Line 8
Net Gain (Loss) from Noninventory Sales

Publicly Traded Securities

Gross Sales Price: 10,880.
 Cost or Other Basis: 16,332.

Total Gain (Loss) Publicly Traded Securities \$ -5,452.

Total Net Gain (Loss) From Noninventory Sales \$ -5,452.

Statement 2
Form 990, Part I, Line 10
Gross Profit (Loss) From Sales Of Inventory

Sales of educational publications	\$ 4,950,104.
Gross Sales	\$ 4,950,104.
Less Returns & Allowances	0.
Net Sales	\$ 4,950,104.
Less Cost Of Goods Sold	2,440,667.
Gross Profit From Sales Of Inventory	\$ <u>2,509,437.</u>

Statement 3
Form 990, Part I, Line 20
Other Changes in Net Assets or Fund Balances

Rounding	\$ 2.
Unrealized gain on investments	136,212.
Total	\$ <u>136,214.</u>

Statement 4
Form 990, Part II, Line 22
Grants and Allocations

Cash Grants and Allocations

Class of Activity:	National Park
Donee's Name:	National Park Service
Donee's Address:	Grand Canyon National Park Arizona
Relationship of Donee:	Supported organization
Amount Given:	\$ 1,570,776.

Total Grants and Allocations \$ 1,570,776.

Grand Canyon Association

86-0179548

Statement 5
Form 990, Part II, Line 43
Other Expenses

	(A)	(B)	(C)	(D)
	<u>Total</u>	<u>Program Services</u>	<u>Management & General</u>	<u>Fundraising</u>
Board expense	24,611.		24,611.	
Catalogs and publications	1,465.	1,465.		
Consultants	37,354.	28,370.	8,984.	
Credit card charges	83,992.	78,459.	5,533.	
Dues & subscriptions	7,769.	6,099.	1,670.	
Insurance	44,761.		44,761.	
Legal and accounting	11,017.		11,017.	
Marketing and public relations	11,046.	10,305.	741.	
Meals	1,701.	770.	931.	
Miscellaneous	11,616.	1,385.	10,231.	
Repairs & maintenance	15,527.	4,602.	10,925.	
Total	\$ 250,859.	\$ 131,455.	\$ 119,404.	\$ 0.

Statement 6
Form 990, Part IV, Line 57
Land, Buildings, and Equipment

<u>Category</u>	<u>Basis</u>	<u>Accum. Deprec.</u>	<u>Book Value</u>
Automobiles / Transportation Equipment	\$ 21,468.	\$ 21,468.	\$ 0.
Furniture and Fixtures	119,949.	108,017.	11,932.
Machinery and Equipment	138,552.	57,412.	81,140.
Buildings	1,722,559.	699,610.	1,022,949.
Improvements	19,469.	3,066.	16,403.
Total	\$ 2,021,997.	\$ 889,573.	\$ 1,132,424.

Statement 7
Form 990, Part IV, Line 58
Other Assets

Art collection		\$ 188,950.
Total		\$ 188,950.

Grand Canyon Association

86-0179548

Statement 8
Form 990, Part V
List of Officers, Directors, Trustees, and Key Employees

<u>Name and Address</u>	<u>Title and Average Hours Per Week Devoted</u>	<u>Compen- sation</u>	<u>Contri- bution to EBP & DC</u>	<u>Expense Account/ Other</u>
Bill Johnston P.O. Box 399 Grand Canyon, AZ 86023	Director 1	\$ 0.	\$ 0.	\$ 0.
Brad Wallis P.O. Box 399 Grand Canyon, AZ 86023	Executive Direc 40	74,531.	1,975.	0.
Roger Bollard P.O. Box 399 Grand Canyon, AZ 86023	Chairman 1	0.	0.	0.
Dan Shilling P.O. Box 399 Grand Canyon, AZ 86023	Director 1	0.	0.	0.
Irit Langness P.O. Box 399 Grand Canyon, AZ 86023	Director 1	0.	0.	0.
Robert S. Chandler P.O. Box 399 Grand Canyon, AZ 86023	Director 1	0.	0.	0.
L. HoMana Pawiki P.O. Box 399 Grand Canyon, AZ 86023	Director 1	0.	0.	0.
Richard Sims P.O. Box 399 Grand Canyon, AZ 86023	Director 1	0.	0.	0.
Jerilee Grady P.O. Box 399 Grand Canyon, AZ 86023	Director 1	0.	0.	0.
Susan Golightly P.O. Box 399 Grand Canyon, AZ 86023	Director 1	0.	0.	0.
Jim Germain P.O. Box 399 Grand Canyon, AZ 86023	Vice Chairman 1	0.	0.	0.
Total		<u>\$ 74,531.</u>	<u>\$ 1,975.</u>	<u>\$ 0.</u>

Statement 9
Form 990, Part VIII
Relationship of Activities to the Accomplishment of Exempt Purposes

<u>Line #</u>	<u>Explanation of Activities</u>
93a	Educational Programs to enhance visitor knowledge
102	Sale of educational materials related to interpretation of the Park to visitors.
103b	Other income relating to tax exempt purpose.
94	Membership dues allow the public to participate in the educational programs of the association

AMENDED BYLAWS

GRAND CANYON ASSOCIATION

ARTICLE I. PURPOSE

SECTION 1. Purpose. The purpose of the Grand Canyon Association ("Association") is to cultivate knowledge, discovery and stewardship for the benefit of Grand Canyon National Park and its visitors.

SECTION 2. Operation Guidelines. All operations of the Association within Grand Canyon National Park will conform with the applicable guidelines and standards issued by the National Park Service for Cooperating Associations.

ARTICLE II. DIRECTORS AND OFFICERS

SECTION 1. General Powers. The Board of Directors ("Board") will formulate policies of the Association and direct its activities through an Executive Director and such other employees as may be practical. The Directors, acting as a Board may adopt such rules and regulations for the conduct of their meetings and the management of the Association as they deem proper.

SECTION 2. Number and Tenure. The Board will consist of not less than five (5) nor more than fifteen (15) Directors. All Directors shall be members in good standing of the Association at the time of their election and during their tenure as Directors. No employee of the National Park Service may be a Director. The number of Directors may not be reduced at any one time by more than the number to be elected at the next annual meeting. Directors are elected to serve staggered terms of three (3) years each, with no Director serving more than two consecutive terms. A Director, after being off the Board for at least one year, may be elected or appointed again.

SECTION 3. Nominations. An Association member, as well as the Governance Committee, may present the name of an Association member to be considered for election to the Board. Nominations by members shall be solicited in such a manner and time frame to allow the Governance Committee to make recommendations to the Board.

SECTION 4. Election of Directors. The Board shall annually elect Directors to replace those whose terms are expiring. The Directors whose terms are expiring shall have a vote regarding the new Directors. There shall be no cumulative voting. Re-election of a Director is subject to the limitation of service in Article II, Section 2 above.

SECTION 5. Officers.

- a) Number. The officers of the Association shall be Chair of the Board, Vice Chairs of the Board, Executive Director, Secretary and Treasurer. The offices of Executive Director, Secretary, or Treasurer may not be held by the same person.
- b) Election, Term of Office and Qualifications. The Chair and Vice-Chair shall be elected annually. The Secretary and Treasurer shall be appointed annually by the incoming Chair. A person is not eligible to become Chair or Vice Chair unless s/he has served at least one year as a Director. The Chair or Vice Chair may not be re-elected to the same office for more than three consecutive terms. The office of the Executive Director shall be held by an appointed salaried employee.
- c) Vacancies. Should an office become vacant for any reason, the Board of Directors may fill such vacancy by election or appointment as needed.

SECTION 6. Duties of Officers.

- a) Chair of the Board. The Chair of the Board shall preside at meetings of the Board. S/he shall

- exercise general charge and supervision of the Executive Director and perform such other duties as may be assigned to him/her by the Board of Directors. S/he may, with the approval of the Board, set up committees to serve the best interests of the Association and appoint individuals to serve on the committees.
- b) Vice Chair. At the request of the Chair, or in the event of his/her absence, the Vice Chair shall perform the duties and possess and exercise the powers of the Chair.
- c) Executive Director. The Executive Director shall exercise general charge and supervision of the affairs of the Association, consistent with the policies and directives of the Board of Directors, and shall perform such other duties as may be assigned to him/her by the Board of Directors. The Executive Director shall serve at the pleasure of the Board of Directors as a salaried employee of the corporation. The Executive Director will be responsible for the day-to-day administrative duties of the Association and direct the activities of all other employees. The Executive Director shall not be entitled to a voting position on the Board of Directors. The Executive Director shall attend all meetings of the Board of Directors but may be excluded from executive sessions.
- d) Secretary. The Secretary shall oversee the responsibility of such books, documents, and papers, as well as the recording of the minutes of meetings, as the Board of Directors may determine. S/he will perform the duties incident to the office of Secretary, subject to the control of the Board of Directors.
- e) Treasurer. The Treasurer of the Association shall oversee the responsibility for the custody of all funds, property, and securities of the Association, subject to such regulations as may be imposed by the Board of Directors. S/he will perform the duties incident to the office of

Treasurer, subject to the control of the Board of Directors.

SECTION 7. Committees of the Board. Committees shall have such powers and duties as the Board shall determine. Committees shall only make recommendations for action to the Board. Other than the Executive Committee, no committee shall have the power to bind the Association. Members of the committees shall be appointed by the Chair unless otherwise provided in these bylaws.

- a) Executive Committee. The Chair of the Board will serve as Chair of the Executive Committee, which also will include the Vice Chair, Chair of Finance Committee, Chair of Program Committee and the Executive Director. The Executive Director shall be a non-voting member of this committee. The Executive Committee shall have the power to act on behalf of the Board. All acts of the Executive Committee shall be reported to the Board at the next scheduled meeting for ratification.
- b) Standing Committees. Standing Committees of the Board shall consist of a Finance Committee, a Program Committee, a Long-Range Planning Committee and an Executive Committee.
- c) Ad hoc Committees. The Chair of the Board may appoint ad hoc committees for special purposes as needed but such committees shall exist only for the duration of the special purpose.
- d) Committee Membership. No standing or ad hoc committees shall be composed of less than two (2) Directors plus such other persons as may be appointed from outside the Board to serve as needed.

SECTION 8. Meetings. Regular meetings of the Board and their exact time and place shall be

designated by the Chair, or upon request of at least three (3) Directors. A majority of the Board constitutes a quorum for the transaction of business at meetings except as provided elsewhere in these bylaws. The Board will accept written proxies from absent Directors.

SECTION 9. Manner of Acting Between Board Meetings. The Board may act on specific issues between Board meetings by telephone, mail or email ballot to be confirmed in writing. Action so taken shall be reduced to writing and agreed to by two-thirds (2/3) of all Directors. Such action will be reported and recorded at the next meeting of the Board of Directors.

SECTION 10. Conflict of Interest. Directors will avoid conflicts of interest with the Association. Where a conflict is present for a Director, the Director shall state the conflict and absent him/herself from the meeting during the discussion and voting on that item. Conflicts shall be reflected in the minutes.

SECTION 11. Resignation and Vacancies. A Director may resign at any time by giving written notice to the Chair of the Board and the resignation is effective without any action by the Board. Any vacancy on the Board may be filled by the Chair. A Director so appointed will serve out the unexpired term of the replaced Director. If the remaining portion of that unexpired term is less than one half of the original term, then the appointed member shall be eligible to follow such appointed term with two (2) consecutive elected terms, subject to nomination by the Governance Committee. If the remaining portion of that unexpired term is greater than one half of the original term, then the appointed member shall be eligible to follow such appointed term with one (1) elected term, subject to nomination by the Governance Committee.

SECTION 12. Removal of Directors. Any Director may be removed from the Board by an affirmative vote of two-thirds (2/3) of the Directors. Such removal action by the Board may be

taken at any regular or any special meeting at which notice of proposed removal and causes shall have been given to the Director together as a part of the notice of the meeting.

SECTION 3. Compensation. No compensation will be paid to the Directors for their services as Directors, but out-of-pocket expenses will be paid when a Director is engaged in official Association business.

ARTICLE III. ADMINISTRATION

SECTION 1. Executive Director. The Executive Director shall be the Chief Executive Officer of the Association and carry out the business of the Association, the policies and programs established by the Board, and the standards and guidelines issued by the National Park Service. It is the duty of the Executive Director to supervise the day-to-day activities of the Association and to maintain current operating manuals that establish operating policies and procedures.

ARTICLE IV. MEMBERSHIP

SECTION 1. Qualification. Membership is open to any natural person interested in furthering the aims of the Association and who has paid the requisite dues.

SECTION 2. Annual Meetings of the Members. The annual meeting for members shall be on a date set by the Board. Each member of the Association in good standing may attend and vote upon such issues as the Board may present to the membership.

ARTICLE V. FISCAL POLICIES

SECTION 1. Limits. The Executive Director shall not authorize an expenditure of more than the maximum set forth in Board policy without the prior approval of the Board, unless such expenditure is in payment of obligations incurred as a result of previous Board action.

SECTION 2. Policies. The Board shall establish a fiscal policy which shall include using

standard accounting procedures with an annual audit by a CPA. Investment of surplus funds of the Association shall be made in those instruments for such duration as may be determined by the Board of Directors acting following input from the Investment/Audit Committee.

ARTICLE VI. PARLIAMENTARY AUTHORITY

SECTION 1. Procedures. The parliamentary authority for procedures shall be Robert's Rules of Order-Revised.

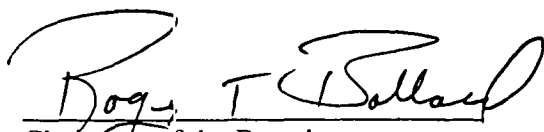
ARTICLE VII. AMENDMENTS

SECTION 1. Amending the Bylaws. Amendments to the Bylaws shall be by approval of three-fourths (3/4) of the Board.


ARTICLE VIII. DISSOLUTION

SECTION 1. Disposition of Assets. In the event of dissolution of the Association, all properties and assets controlled by the Association shall be disposed of by the Board in a manner appropriate to the Association's established objectives, subject to the provisions of Arizona's Non-Profit Corporation Law and provisions governing the disposition of assets of organizations which qualify under 501(C)(3) of the Internal Revenue Code of 1954 (and subsequent amendments thereto).

Adopted by the Board of Directors this 25 day of October, 2003.



Chairman of the Board



Secretary