Department of the Treasury Internal Revenue Service

A For the 2003 calendar year, or tax year beginning

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

В	Check if	Please C Name of organization	D Em	ployer i	identification number			
•	applicable	use IRS WORK FORCE DEVELOPMENT CENTER						
	Address change	print or "A RESOURCE FOR OUR FUTURE"	9	1-1	518808			
	Name change	type Number and street (or P.O. box if mail is not delivered to street address) Room/s	uite E Tele	ephone	number			
	Initial return	Specific 11215 47TH AVENUE W) 349-1800			
	Final	instruc- tions City or town, state or country, and ZIP + 4		ounting me				
	Amende			Other (specify)				
	Applicati pending	• Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts H and Lare not	applicable		ction 527 organizations.			
		must attach a completed Schedule A (Form 990 or 990-EZ). H(a) Is this a gr						
G V	Nebsite:	►N/A H(b) if "Yes," en						
		tion type (check only one) X 501(c) (3) (insert no) 4947(a)(1) or 527 H(c) Are all affil			N/A Yes No			
_		of the executation's gross receipts are normally not more than \$25,000. The	ach a list.)		•			
			parate retur covered by	n filed t	oy an or- o ruling? Yes X No			
			mption Num		7 talling 165 [22_] 140			
					ation is not required to attach			
1 1	Gross race		rm 990, 990					
		Revenue, Expenses, and Changes in Net Assets or Fund Balances	111 000, 000	, ,, ,,	330 11).			
<u> </u>		Contributions, gifts, grants, and similar amounts received:						
			,785.					
			, 105.	ł				
		Indirect public support 1b						
		Government contributions (grants) Total (add lines 1a through 1c) (cash \$ 301 • noncash \$ 10 , 48		ا ا	10 705			
			<u>,4 •</u>)	1d	10,785.			
		Program service revenue including government fees and contracts (from Part VII, line 93)		2	1,059,078.			
		Membership dues and assessments		3	2.506			
	i .	Interest on savings and temporary cash investments		5	3,506.			
	5	Dividends and interest from securities	, ,					
		Gross rents 6a		-				
	1	Less; rental expenses 6b	 	-				
	1	Net rental income or (loss) (subtract line 6b from line 6a)		6c				
क	7	Other investment income (describe)	7				
Revenue	8 a	Gross amount from sales of assets other (A) Securities (B) Oth		'				
چ			,830.		•			
-	1	· · · · · · · · · · · · · · · · · · ·	,190.	1				
	1	. , , ,	,640.	ļ				
	1		IT 1	8d	4,640.			
		Special events and activities (attach schedule). If any amount is from gaming , check here		'				
		Gross revenue (not including \$ of contributions						
	1	reported on line 1a)		ļ				
	1	Less: direct expenses other than fundraising expenses						
(A)		Net income or (loss) from special events (subtract line 9b from line 9a)		9c				
ັດ	1	Gross sales of inventory, less returns and allowances						
SCANNED	Į.	Less: cost of goods sold		1				
Z	1	Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)		10c				
£		Other revenue (from Part VII, line 103) Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)	7	11				
<u> </u>	1			12	1,078,009.			
	1	Program services (from line 44, column (B)) Management and general (from line 44, column (C))	781	13	782,860.			
ٷ۪ڿ	1	wanagement and general (non-line 44, coldini (c))	RS-OS(14	233,804.			
武	1	Fundraising (from line 44 column (D))	121	15				
کس	16	Payments to affiliates (attach schedule) Total expenses (add lines 16 and 44, column (A))	~=	16				
ست	17			17	1,016,664.			
3 7000 S	18	Excess or (deficit) for the year (subtract line 17 from line 12)	1	18	61,345.			
	19	Net assets or fund balances at beginning of year (from line 73, column (A))		19	1,736,956.			
Z	1	Other changes in net assets or fund balances (attach explanation)		20	0.			
		Net assets or fund balances at end of year (combine lines 18, 19, and 20)		21	1,798,301.			
3230 12-1	7-03 L	LHA For Paperwork Reduction Act Notice, see the separate instructions.			Form 990 (2003),			

WORK FORCE DEVELOPMENT CENTER
. "A RESOURCE FOR OUR FUTURE"

"A RESOU	RCE	FOR OUR	FUT	URE"	91-1	518808
Part II Statement of All or and (ganıza 4) ord	itions must comple anizations and sec	te colur	nn (A). Columns (B), (C), and 7(a)(1) nonexempt charitable	(D) are required for section trusts but optional for oth	n 501(c)(3) Page 2 ers.
Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Totai		(B) Program services	(C) Management and general	(D) Fundraising
22 Grants and allocations (attach schedule)	 	121/		30171000	and gonorar	***
cash \$noncash \$	22					
23 Specific assistance to individuals (attach schedule)	23					
24 Benefits paid to or for members (attach schedule)	24					
25 Compensation of officers, directors, etc.	25		<u>558.</u>		36,279.	0.
26 Other salaries and wages	26	496,			69,196.	
27 Pension plan contributions	27		<u>320.</u>		376.	
28 Other employee benefits	28		116.		9,259.	
29 Payroll taxes	29 30	19,	368.	64,237.	15,131.	
30 Professional fundraising fees31 Accounting fees	31			 		
32 Legal fees	32					
33 Supplies	33	6	602.	3,509.	3,093.	·
34 Telephone	34		979.		5,583.	
35 Postage and shipping	35			1 2/000	3,3331	
36 Occupancy	36	43,	110.	32,116.	10,994.	
37 Equipment rental and maintenance	37					
38 Printing and publications	38					
39 Travel	39					
40 Conferences, conventions, and meetings	40					···
41 Interest	41		072.		16,268.	
42 Depreciation, depletion, etc. (attach schedule)	42	92,	145.	71,764.	20,381.	
43 Other expenses not covered above (itemize):	1					
a	43a					
b	43b					
<u> </u>	43c					
e SEE STATEMENT 2	43d		331.	42,087.	47,244.	
Total functional expenses (add lines 22 through 43). 44 Organizations completing columns (8)-(0), carry these totals to lines 13-1!	43e	1,016,			233,804.	0.
Joint Costs. Check ► if you are following SOP 9		1,010,	004	102,000	233,004.	
Are any joint costs from a combined educational campa		nd fundraising solid	atation r	eported in (B) Program servi	ces? ▶	Yes X No
If "Yes," enter (i) the aggregate amount of these joint co	-	•				:
(iii) the amount allocated to Management and general \$	6		; and	(iv) the amount allocated to		· · · · · · · · · · · · · · · · · · ·
Part III Statement of Program Serv	ice /	Accomplishn	nents			
What is the organization's primary exempt purpose?	<u> </u>	EE STATE	MENT	. 3		
						Program Service Expenses
All organizations must describe their exempt purpose achievement achievements that are not measurable (Section 501(c)(3) and (4) of the section 501(c)(3) and (4) of						(Required for 501(c)(3) and
allocations to others)						(4) orgs , and 4947(a)(1) trusts, but optional for others)
a <u>SEE STATEMENT 4</u>						
<u> </u>						
				(Cranto and allocations ©		702 060
b				(Grants and allocations \$		782,860.
<u> </u>						

				(Grants and allocations \$	1	
C						
				(Grants and allocations \$)	
d						
	_					
						
2 00				(Grants and allocations \$		
Other program services (attach schedule) Total of Program Service Expenses (should equal	line 4	A column (D) De-		(Grants and allocations \$	<u> </u>	782,860.
i iotat di Piddiam Service Expenses (Snouto edual	iirie 4	4. COMMINI (B). Pro	uraiii Se	I VICES)	▶	/84.860.

Form 990 (2003)

Form 990 (2003)

Part IV Balance Sheets

ote:		re required, attached schedules and amounts w Id be for end-of-year amounts only.	rithin the d	escription column	(A) Beginning of year		(B) End of year
	45	Cash - non-interest-bearing		17,242.	45	24,716.	
	46	Savings and temporary cash investments		Γ.	351,163.	46	446,890
	47 a	Accounts receivable	47a	76,416.			
	b	Less: allowance for doubtful accounts	47b		101,567.	47c	76,416
	48 a	Pledges receivable	48a				
	b	Less: allowance for doubtful accounts	48b			48c	
	49	Grants receivable		ļ		49	
	50	Receivables from officers, directors, trustees, and key employees				50	
Assets	51 a	Other notes and loans receivable	51a				
SS	Ь	Less: allowance for doubtful accounts	51b			51c	
`	52	Inventories for sale or use			8,533.	52	10,372
1	53	Prepaid expenses and deferred charges			14,794.	53	17,945
j	54	Investments - securities	>	Cost FMV		54	
	55 a	Investments - land, buildings, and	, ,				
		equipment: basis	55a				
			1 1				
	_	Less: accumulated depreciation	55b			55c	
	56	Investments - other	1 1	2 762 060 -		56	
	57 a		57a 57b	2,762,060. 613,007.	2,228,721.		2,149,053
	58	Less: accumulated depreciation STMT 5 Other assets (describe STMT 5	[5/0]	013,007.	3,000.	57c	4,149,000
Į	30	Other assets (assetible >			3,000.	30	
	59	Total assets (add lines 45 through 58) (must equal	line 74)		2,725,020.	59	2,725,392
	60	Accounts payable and accrued expenses			75,382.	60	38,490
	61	Grants payable		Γ		61	
	62	Deferred revenue				62	
Liabilities	63	Loans from officers, directors, trustees, and key em	ployees			63	
	64 a	Tax-exempt bond liabilities				64a	
2	b	Mortgages and other notes payable	TMT 6		912,682.	64b	888,601
	65	Other liabilities (describe)		65	
	66	Total liabilities (add lines 60 through 65)		1	988,064.	66	927,091
	Organ	nizations that follow SFAS 117, check here 🕨 🔯	and com	plete lines 67 through			
		69 and lines 73 and 74.					
ĕ	67	Unrestricted		L	1,736,956.	67	1,798,301
lar	68	Temporarily restricted		L		68	
Ě	69	Permanently restricted		L		69	
Š	Orgai	nizations that do not follow SFAS 117, check here 🕨	► ar	nd complete lines	1		
5		70 through 74.			i		
Net Assets or Fund Balances	70	Capital stock, trust principal, or current funds	t • •	· ·		70	
188	71	Paid-in or capital surplus, or land, building, and equ				71	
7	72	Retained earnings, endowment, accumulated incom	-			72	
	73	Total net assets or fund balances (add lines 67 thr		iines /U through /2;			4 -00 004
ž		column (A) must equal line 19; column (B) must eq	ual Bas 041	1	1,736,956.	73_	1,798,301

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

· WORK FORCE DEVELOPMENT CENTER

			E FOR OUR F				<u>91-151</u>	<u>.88</u>	08 Page 4
Pa	rt IV-A Reconciliation of Revenu Financial Statements wit Return			Par	t IV-B Recond Financi Return	ciliation of Exp al Statements	enses pe with Exp	er Au Dens	ıdited es per
	Total revenue, gains, and other support	Γ	**************************************	a	Total expenses and lo	osses per			,
	per audited financial statements	a	1,078,009.		audited financial state	ements	► a	1,	<u>016,664.</u>
b	Amounts included on line a but not on line 12, Form 990:			(1)	Amounts included on line 17, Form 990: Donated services	IIII & DECHOLOR			
(1)	Net unrealized gains			`''	and use of facilities	\$			
	on investments \$			(2)	Prior year adjustment	ts			
(2)	Donated services				reported on line 20,				
	and use of facilities \$				Form 990	\$			
(3)	Recoveries of prior			(3)	Losses reported on				
	year grants \$			` ′	line 20, Form 990	\$			
(4)	Other (specify):			(4)	Other (specify):				
• •	\$			` '	(4)	\$			
	Add amounts on lines (1) through (4)	Ь	0.	_	Add amounts on lines	(1) through (4)	Ь		0.
C	Line a minus line b	C	1,078,009.	C	Line a minus line b	(1)	▶ 6	1.0	016,664.
đ	Amounts included on line 12, Form 990 but not on line a:			d	Amounts included on 990 but not on line a			. _	
(1)	Investment expenses			(1)	Investment expenses				
١٠,	not included on			\''	not included on				
	line 6b. Form 990 \$				line 6b, Form 990	•			
(2)	Other (specify):			(2)	Other (specify):	<u></u>			
(-/	\$	ĺ		(-/	Culor (opcomy).	e			
_	Add amounts on lines (1) and (2)	ď	0.	_	Add amounts on lines	(1) and (2)	— d		0.
е	Total revenue per line 12, Form 990	۲		l e	Total expenses per lin				
•	(line c plus line d)		1,078,009.	1 -	(line c plus line d)	10 17,1 01111 000		1.6	016,664.
Pa	rt V List of Officers, Directors,	Γrι	stees, and Key E	mple		e even if not comper	sated.)		<u> </u>
				(B) Ti	le and average hours	(C) Compensation		ons to	(E) Expense account and
	(A) Name and address			pe	r week devoted to position	(If not paid, enter	(D) Contribution employee be plans & defe compensati	rred	account and other allowances
CU	RTIS YOUNG			PRE	SIDENT	0.1	Compensati	ion	other anomanees
11	215 - 47TH AVENUE WEST				D1D4111				
MI	KILTEO, WA 98275			5		0.		0.	0.
	OTT FOX			TRE	ASURER	•		•	
$\bar{1}\bar{1}$	215 - 47TH AVENUE WEST							i	
MÜ	KILTEO, WA 98275			3		0.		0.	0.
	M PATTERSON			SEC	RETARY				<u>_</u>
	215 - 47TH AVENUE WEST							1	
	KILTEO, WA 98275			1		0.		0.	0.
	EVE BOHOT		******	MEM	BER			1	<u>x.t</u>
	215 - 47TH AVENUE WEST								
	KILTEO, WA 98275			1		٥.		0.	0.
	RK MATTKE		·····	MEM	BER				
	215 - 47TH AVENUE WEST								
	KILTEO, WA 98275			2		0.		0.	0.
DA'	VID TRADER			GEN	ERAL MANAG				
$\bar{1}\bar{1}$	215 - 47TH AVENUE WEST					·			
	KILTEO, WA 98275			40		72,558.	6,76	2.	0.
								[
								- 1	
		_							
	Did any officer, director, trustee, or key employee rorganizations, of which more than \$10,000 was pro							d	

Pari 76 77 78 a	90 (2003)		Ye
76 77 78 a	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity		
77 78 a		70	1.6
78 a		76	
78 a	Were any changes made in the organizing or governing documents but not reported to the IRS?	77	
	If "Yes," attach a conformed copy of the changes.	70.	
U	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? If "Yes," has it filed a tax return on Form 990-T for this year? N/A	78a	╁
70		78b 79	
	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	19	╁
	Is the organization related (other than by association with a statewide or nationwide organization) through common membership,		
	governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	1
	If "Yes," enter the name of the organization	004	
	and check whether it is exempt or nonexempt	·	1
81 a	Enter direct or indirect political expenditures. See line 81 instructions		
	Did the organization file Form 1120-POL for this year?	81b	ì
	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than	0.0	1
	fair rental value?	82a	X
	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an		T
	expense in Part II. (See instructions in Part III.)		
	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	x
	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X
	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not		
	tax deductible? N/A	84b	
85	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members? N/A	85a	
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85b	
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax		
	owed for the prior year.		1
C	Dues, assessments, and similar amounts from members 85c N/A	_	
d	Section 162(e) lobbying and political expenditures 85d N/A	_	
e .	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e N/A	_	
f	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f N/A	_	
	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	<u> </u>
	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues	İ	İ
	allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	—
	501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on line 12 86a N/A		
	Gross receipts, included on line 12, for public use of club facilities 86b N/A	4	
	501(c)(12) organizations. Enter: a Gross income from members or shareholders Street groups from other sources (Paret act are unto the control of the contro		
	Gross income from other sources. (Do not net amounts due or paid to other sources		1
	against amounts due or received from them.) At any time during the year, did the graphystical own a 50% or greater interest in a tayable corporation or partnership.	-	
	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership,		
	or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88	
	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under:	90	-
	section 4911 \(\bigs_{\text{\colored}} \) 0 . ; section 4912 \(\bigs_{\text{\colored}} \) 0 .		
	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit		
	transaction during the year or did it become aware of an excess benefit transaction from a prior year?		
	If "Yes," attach a statement explaining each transaction	89b	
C	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under		
	sections 4912, 4955, and 4958		
	Enter: Amount of tax on line 89c, above, reimbursed by the organization		
	List the states with which a copy of this return is filed WASHINGTON		
	Number of employees employed in the pay period that includes March 12, 2003		
	The books are in care of ▶ DAVID TRADER Telephone no. ▶ 425-3	49-1	80
	Located at ► 11215 47TH AVENUE W, MUKILTEO, WA ZIP+4 ►	<u>9827</u>	75
92	Section 4947(a)(1) nonexempt chantable trusts filing Form 990 in lieu of Form 1041- Check here		_

Form 990 (2003)

"A RESOURCE FOR OUR FUTURE"

91-1518808

Page 6

Par	t VII Analysis of Income-	Producing A					
Note	: Enter gross amounts unless other	wise _		ed business income		ded by section 512, 513, or 514	(E)
indic	cated.		(A) Business	(B)	(C) Exclu-	(D)	Related or exempt
93	Program service revenue:		code	Amount	sion	Amount	function income
a	PROGRAM SERVICE R	EVENUE			Ţ		1,059,078.
Ь							
C							
d							
e	**************************************				1		
f	Medicare/Medicaid payments				 		
	Fees and contracts from government ag	encies					
-	Membership dues and assessments						
	Interest on savings and temporary cash	investments			14	3,506.	
	Dividends and interest from securities	III OSLIIIOIIIS			 -==	3,300.	
	Net rental income or (loss) from real est	ato.			+		
	debt-financed property	ale.		· · · · · · · · · · · · · · · · · · ·			
	not debt-financed property	-			 		
	Not debt-imanced property Net rental income or (loss) from person:	al proporty		 	+ -		
	Other investment income	al property			+		
	Gain or (loss) from sales of assets	F			+		
	other than inventory				18	4,640.	
	•	. -			1 10	4,040.	
	Net income or (loss) from special events			•			
	Gross profit or (loss) from sales of inver	liory -			+		
	Other revenue:				1		
a		 					
Ь	*****				- 		
C					- 		
d					ļ		
е					-		4 4 4 4 4 4 4
	Subtotal (add columns (B), (D), and (E))	_		0	•	8,146.	
	Total (add line 104, columns (B), (D), ar			_		•	1,067,224.
	Line 105 plus line 1d, Part I, should				D		
	t VIII Relationship of Acti						
Line					d impor	tantly to the accomplishment	of the organization's
	····			· ·			
93A							UCATION OF
	VOCATIONAL SKIL	LS AND RE	CEIVE	SCHOOL CREI	DIT.		
		· · · · · · · ·				19111	
	t IX Information Regard		ubsidiar		ied Ei	, , ,	
Nai	(A) me, address, and EIN of corporation,	(B) Percentage of		(C) Nature of activities		(D) Total income	(E) End-of-year
	partnership, or disregarded entity	ownership interest					assets
		%	+				
	N/A	%	+				
		%	6				
		%					
Par	t X 📗 Information Regardi	ng Transfers	Associa	ted w			
(a)	Did the organization, during the year, re	eceive any funds, di	rectly or indi	rectly, to			
(b)	Did the organization, during the year, p	ay premiums, direc	tly or ındirec	tly, on a			
Not	e: If "Yes" to (b), file Form 8870 and	d Form 4720 (see	instruction	s).			
Pleas	Under penalties of perjury, I declare that correct, and complete Declaration of	t I have examined this	er) is based on	g accompa			

Please
Sign
Here

Preparer's
Signature

Preparer's
Use Only
323161
12-17-03

Under_papatities of perjury, I declare that I have examined this admin. including accompany to prepare (either than of ser) is based on all informs

Date

Preparer's
Signature

Preparer's
Signature

Preparer's
Signature

Firm's name (or yours if self-employed), address, and ZIP + 4

LYNNWOOD, WA 98036

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

323101/12-05-03

LHA

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No 1545-0047

2003

Name of the	organization WORK FORCE DEVELOPMENT CE			Employer identifi	
Part I	"A RESOURCE FOR OUR FUTURE Compensation of the Five Highest Paid Employed		isam Directo	91 15188	
Parti	(See page 1 of the instructions. List each one. If there are none, enter		icers, Directo	rs, and trus	rees
	(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and othe allowances
NONE_					
		.			:
		-			
_		-			
		-			
Total number	er of other employees paid				
over \$50,00		0			
Part II	Compensation of the Five Highest Paid Indepe (See page 2 of the instructions. List each one (whether individuals or the page 2)			al Services	
	(a) Name and address of each independent contractor paid more th		(b) Type of	service	(c) Compensation
<u>NONE</u> _					
				_	
	er of others receiving over			L	
\$50,000 for	professional services	0			

WORK FORCE DEVELOPMENT CENTER

Sched	ule A (Fo	orm 990 or 990-EZ) 2003 "A RESOURCE FOR OUR FUTURE" 91-15	1880	8 F	age 2
Par	t III	Statements About Activities (See page 2 of the instructions.)		Yes	No
p: lo	ublic opi bbying a	e year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence mion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the activities \$	1		х
0: "Y 2 Di	rganizati 'es," mu: uring the ustees, d	ons that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking st complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities. By year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes,"			
at	tach a	detailed statement explaining the transactions.) ange, or leasing of property?	2a		х
b Le	ending o	f money or other extension of credit?	2b		х
c Fu	ırnıshınç	g of goods, services, or facilities?	2c		x
		of compensation (or payment or reimbursement of expenses if more than \$1,000)? SEE PART V, FORM 990	_2d	х	
		f any part of its income or assets?	2e		X
yo	ou deteri	ake grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how mine that recipients qualify to receive payments.) ve a section 403(b) annuity plan for your employees?	3a 3b	X	X
. 01	n the use	aintain any separate account for participating donors where donors have the right to provide advice or distribution of funds?	4		х
Par	t IV	Reason for Non-Private Foundation Status (See pages 3 through 6 of the instructions.)			
The or	ganızatı	on is not a private foundation because it is: (Please check only ONE applicable box.)			
5	Щ	A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).			
6	X	A school. Section 170(b)(1)(A)(II). (Also complete Part V.)			
7		A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(III).			
8		A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).			
9		A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(III). Enter the hospital's name, city, and state			
10		An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(n) (Also complete the Support Schedule in Part IV-A.)	/).		
11a		An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)			
11b		A community trust. Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)			
12		An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross			
		receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of			
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired			
		by the organization after June 30, 1975. See section 509(a)(2). (Also complete the Support Schedule in Part IV-A.)			
13		An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations desi (1) lines 5 through 12 above; or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)	cribed in:		
		Provide the following information about the supported organizations. (See page 5 of the instructions.)	,,,,		
		(a) Name(s) of supported organization(s)		ne num om abo	
14		An organization organized and operated to test for public safety. Section 509(a)(4). (See page 6 of the instructions.)			

WORK FORCE DEVELOPMENT CENTER

	dule A (Form 990 or 990-EZ) 2003 "					91-1518	808 Page 3
Pa	Support Schedule (C Note: You may use th	complete only if you che worksheet in the ins	ecked a box on line 1 tructions for converting	0, 11, or 12.) Use casi or from the accrual to t	h method of acc	ounting.	N/A
Caler	idar year (or fiscal year ining in)	(a) 2002	(b) 2001	(c) 2000	(d) 1999		(e) Total
15	Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	(8) 2002	(8) 2001	(0) 2555	(8) 1000		<u>,e) 10tai</u>
16	Membership fees received						
17	Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose						
18	Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975						
19	Net income from unrelated business						
20	activities not included in line 18 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf						
21	The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge						
22	Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets						
23	Total of lines 15 through 22	0.	0.	0.		0.	0.
24	Line 23 minus line 17	······································				\longrightarrow	
25	Enter 1% of line 23			·			
26	Organizations described on lines 10 Prepare a list for your records to sho				ramantal	26a	N/A
b	unit or publicly supported organization		,	,			
	Do not file this list with your return.	,	•	saea the amount shown i	11 iiiie 20a.	26b	N/A
С	Total support for section 509(a)(1) to				•	26c	N/A
d	Add: Amounts from column (e) for li						
		22	26b		<u> </u>	26d	N/A
е	Public support (line 26c minus line 2	6d total)			>	26e	N/A
f	Public support percentage (line 26e				<u>></u>	26f	<u>N/A %</u>
27	Organizations described on line 12: records to show the name of, and to such amounts for each year:	tal amounts received in e					-
	(2002)	(2001)	·	2000)	(199	,	
þ	For any amount included in line 17 th				•		
	and amount received for each year, t described in lines 5 through 11, as w					-	
	the larger amount described in (1) or		=			en the amount re	ceiveu anu
	(2002)	(2001)	•	2000)	 (199	19)	
C	Add: Amounts from column (e) for li			16	(100	-,	
				21	>	27c	N/A
d	Add: Line 27a total	an	d line 27b total		>	27d	N/A
е	Public support (line 27c total minus		_	. 1 1	>	27e	<u> N/A</u>
f	Total support for section 509(a)(2) to		· · · · · · · · · · · · · · · · · · ·	► 27f	N/A		37 / B
9	Public support percentage (line			•	· · · · · · · · · · · · · · · · · · ·	27g	N/A %
<u>n</u>	Investment income percentage					27h	<u>N/A %</u>

28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 1999 through 2002, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

91-1518808 Page 4

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing		Yes	No
	instrument, or in a resolution of its governing body?	29	Х	
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues,			
	and other written communications with the public dealing with student admissions, programs, and scholarships?	30	X	
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of			
	solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known			
	to all parts of the general community it serves?	31	X	
	If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)			
	THE CENTER'S VOCATIONAL DIRECTOR WORKS WITH LOCAL PUBLIC	_		
	SCHOOLS TO SELECT STUDENTS WITH A SPECIAL NEED ENROLLED IN	_		
	THOSE DISTRICTS ON A RACIALLY NONDISCRIMINATORY BASIS.	_		
		_]	
32	Does the organization maintain the following:			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a	X	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b	X	
C	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student			
_	admissions, programs, and scholarships?	32c	X	
d	opino of all little and of galling and of on the bottom to contain ballotte.	32d	X	
	If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)			
		_	:	
33	Does the organization discriminate by race in any way with respect to:	ŀ		
a	Students' rights or privileges?	33a		X
b	Admissions policies?	33b		X
C	Employment of faculty or administrative staff?	33c		X
d	Scholarships or other financial assistance?	33d		X
е	Educational policies?	33e		X
f	Use of facilities?	33f		X
g	Athletic programs?	33g		X
h	Other extracurricular activities?	33h		X
	If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)	Ì	•	
		_		
		-		
34 a	Does the organization receive any financial aid or assistance from a governmental agency?	- 34a		x
b		34b		X
	If you answered "Yes" to either 34a or b, please explain using an attached statement.			
35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50,	ĺ		
	1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35	x	

Schedule A (Form 990 or 990-EZ) 2003

WORK FORCE DEVELOPMENT CENTER Schedule A (Form 990 or 990-EZ) 2003 "A RESOURCE FOR OUR FUTURE" 91-1518808 Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions.) N/A (To be completed ONLY by an eligible organization that filed Form 5768) Check b if you checked "a" and "limited control" provisions apply. Check ► a if the organization belongs to an affiliated group. (a) **Limits on Lobbying Expenditures** Affiliated group To be completed for ALL totals electing organizations (The term "expenditures" means amounts paid or incurred.) N/A 36 Total lobbying expenditures to influence public opinion (grassroots lobbying) 36 Total lobbying expenditures to influence a legislative body (direct lobbying) 37 Total lobbying expenditures (add lines 36 and 37) 38 Other exempt purpose expenditures 39 Total exempt purpose expenditures (add lines 38 and 39) 40 41 Lobbying nontaxable amount. Enter the amount from the following table -If the amount on line 40 is -The lobbying nontaxable amount is -Not over \$500,000 20% of the amount on line 40 Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 41 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000 42 Grassroots nontaxable amount (enter 25% of line 41) 42 Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36 43 44 Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38 44 Caution: If there is an amount on either line 43 or line 44, you must file Form 4720. 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 11 of the instructions.) **Lobbying Expenditures During 4-Year Averaging Period** N/A Calendar year (or (a) (b) (e) (c) (d) 2003 2002 2001 fiscal year beginning in) 2000 Total 45 Lobbying nontaxable amount 46 Lobbying ceiling amount (150% of line 45(e)) 47 Total lobbying expenditures 48 Grassroots nontaxable amount 49 Grassroots ceiling amount (150% of line 48(e)) 50 Grassroots lobbying expenditures Part VI-B Lobbying Activity by Nonelecting Public Charities (For reporting only by organizations that did not complete Part VI-A) (See page 12 of the instructions.) N/ADuring the year, did the organization attempt to influence national, state or local legislation, including any attempt to Yes No **Amount** influence public opinion on a legislative matter or referendum, through the use of: Paid staff or management (Include compensation in expenses reported on lines c through h.) Media advertisements C Mailings to members, legislators, or the public Publications, or published or broadcast statements Grants to other organizations for lobbying purposes Direct contact with legislators, their staffs, government officials, or a legislative body h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means

Total lobbying expenditures (Add lines c through h.)

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

0.

WORK FORCE DEVELOPMENT CENTER Schedule A (Form 990 or 990-EZ) 2003 "A RESOURCE FOR OUR FUTURE" 91-1518808 Page 6 Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 12 of the instructions.) Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting organization to a noncharitable exempt organization of: No 51a(i) (ii) Other assets a(ii) Other transactions: (i) Sales or exchanges of assets with a noncharitable exempt organization b(i) (ii) Purchases of assets from a noncharitable exempt organization b(ii) (iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements b(iv) (v) Loans or loan guarantees b(v) (vi) Performance of services or membership or fundraising solicitations b(vi) c Sharing of facilities, equipment, mailing lists, other assets, or paid employees If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received: N/A (b) Amount involved (a) Line no. Description of transfers, transactions, and sharing arrangements Name of noncharitable exempt organization 52 a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? X No Yes b If "Yes," complete the following schedule: N/A (a) (b) (c) Description of relationship Name of organization Type of organization

2003 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 2

990

Asset No	Description	Date Acquired	Method	Life	Line No	Unadjusted Cost Or Basis	Bus % Excl	Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Amount Of Depreciation
	AUTOMOTIVE EQUIPMENT FURNITURE AND	VARIES		5.00		29,734.			29,734.			6,275. 2,784.
2	EQUIPMENT	VARIES		7.00		62,647.			62,647.			
3	PRODUCTION EQUIPMENT	VARIES	SL	5.00	16	98,197.			98,197.	80,981.		4,322.
4	COMPUTER EQUIPMENT	VARIES	SL	5.00	16	182,207.			182,207.	115,293.		31,191.
5	BUILDINGS	VARIES	SL	40.00	16	1542539.	·		1542539.	230,645.		40,623.
6	PARKING LOT	VARIES	SL	40.00	16	278,026.			278,026.	17,375.		6,950.
7	LAND	VARIES	ь			370,960.			370,960.			0.
ε	LAND FOR FUTURE EXPANSION	VARIES	ь			197,750.			197,750.			0.
	* TOTAL 990 PAGE 2 DEPR					2762060.		0.	2762060.	520,862.	0.	92,145.
						:						
				ļ								
			<u> </u>									

FORM 990 GA	AIN (LOSS) FRO	M SALE OF OTH	ER ASSETS	STA	TEMENT 1
DESCRIPTION		DATE ACQUIR		METH ACQUI	
AUTOMOTIVE EQUIPMENT		VARIOU	S VARIOUS	S PURCH	ASED
NAME OF BUYER	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	DEPREC	NET GAIN OR (LOSS)
UNRELATED PARTY	11,000.	52,764.	0.	52,764.	11,000.
DESCRIPTION		DATE ACQUIR		METH ACQUI	
FURNITURE AND EQUIPME	ENT	VARIOU	S VARIOU	S PURCH	ASED
NAME OF BUYER	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	DEPREC	NET GAIN OR (LOSS)
UNRELATED PARTY	950.	36,769.	0.	36,769.	950.
DESCRIPTION		DATE ACQUIR		METH ACQUI	
PRODUCTION EQUIPMENT		VARIOU	VARIOU	S PURCH	ASED
NAME OF BUYER	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	DEPREC	NET GAIN OR (LOSS)
UNRELATED PARTY	5,140.	10,619.	0.	2,955.	-2,524.
DESCRIPTION		DATE DATE METHOD ACQUIRED SOLD ACQUIRED			
COMPUTER EQUIPMENT		VARIOU	VARIOU	S PURCE	IASED
NAME OF BUYER	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	DEPREC	NET GAIN OR (LOSS)
UNRELATED PARTY	1,740.	61,021.	0.	54,495.	-4,786.
TO FM 990, PART I, LI	N 8 18,830.	161,173.	0.	146,983.	4,640.

3

STATEMENT

FORM 990	OTHER EXPENSES			STATEMENT	
DESCRIPTION	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISII	. 1 G
COMPUTER SUPPLIES EDUCATION INSURANCE	5,130. 3,640. 14,468.	1,707. 851. 9,082.	3,423. 2,789. 5,386.		
PROFESSIONAL SERVICES REPAIR AND	34,758.	6,639.	28,119.		
MAINTENANCE FOOD AND EVENTS VEHICLE EXPENSE	15,533. 14,644. 1,158.	15,533. 7,117. 1,158.	7,527.		
TOTAL TO FM 990, LN 43	89,331.	42,087.	47,244.		

FORM 990

EXPLANATION

WORK FORCE DEVELOPMENT CENTER "A RESOURCE FOR OUR FUTURE", THE ORGANIZATION, STRIVES TO PROVIDE GUIDANCE TO "SPECIAL NEEDS" STUDENTS IN THEIR TRANSITION FROM SCHOOL TO WORK. TO THIS END, THE ORGANIZATION COMMITS TO THE IMPROVEMENT OF EDUCATIONAL, PHYSICAL, AND SOCIAL ABILITIES OF OUR YOUNG ADULTS.

STATEMENT OF ORGANIZATION'S PRIMARY EXEMPT PURPOSE

PART III

OUR STUDENT CLIENTELE IS VIEWED AS A PRIORITY DUE TO THE FINANCIAL RESOURCES ALREADY ALLOCATED BY THE STATE OF WASHINGTON. WE SEEK TO CAPITALIZE ON THIS ALREADY EXISTING INVESTMENT BY OFFERING A VOCATIONAL OPTION.



FORM 990 STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS STATEMENT 4

DESCRIPTION OF PROGRAM SERVICE ONE

TO ACHIEVE OUR OBJECTIVES, HANDS ON TRAINING IN THE MANUFACTURING ENVIRONMENT IS PROVIDED IN: BLUE PRINT READING, SEAL, PAINTING, RIVET, ASSEMBLY, JOB SAFETY, CUSTOMER SPECIFICATIONS, QUALITY ASSURANCE, AND SHIPPING/RECEIVING. ALL ROTATIONS HAVE BEEN DEVELOPED TO MAXIMIZE VERSATILITY IN THE STUDENTS.

IN ADDITION TO THE TECHNICAL SKILLS MENTIONED ABOVE, OTHER BENEFITS DO EXIST. STUDENTS EARN CREDITS TOWARDS THEIR EDUCATIONAL REQUIREMENTS, RECEIVE MINIMUM WAGE THROUGHOUT THEIR TRAINING PERIOD, OBTAIN SKILLS AND BEHAVIORS THAT ASSIMILATE REALISTIC WORK ENVIRONMENTS, AND DEVELOP PERSONAL RESPONSIBILITIES TOWARDS FINANCIAL INDEPENDENCE. MOREOVER, POSITIVE ROLE MODELS ARE PROVIDED TO EACH STUDENT DURING THEIR TENURE AT OUR FACILITY.

OVERALL, THIS PROGRAM IS A STEPPING STONE FOR THOSE IN TRANSITION. THE ORGANIZATION HAS CHOSEN THIS MODEL AS OUR CONCERTED EFFORT TO MAKE A DIFFERENCE IN THE LIVES OF YOUNG ADULTS. APPROXIMATELY 109 STUDENTS WERE SERVED.

		GRANTS	EXPENSES
TO FORM 990, PART III, LINE A	==		782,860.
FORM 990 DEPRECIATION OF ASSE	TTS NOT HELD FOR	INVESTMENT	STATEMENT 5
DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
AUTOMOTIVE EQUIPMENT FURNITURE AND EQUIPMENT PRODUCTION EQUIPMENT COMPUTER EQUIPMENT BUILDINGS PARKING LOT LAND LAND FOR FUTURE EXPANSION	29,734. 62,647. 98,197. 182,207. 1,542,539. 278,026. 370,960. 197,750.	29,734. 55,893. 85,303. 146,484. 271,268. 24,325. 0.	0. 6,754. 12,894. 35,723. 1,271,271. 253,701. 370,960. 197,750.
TOTAL TO FORM 990, PART IV, LN 57	2,762,060.	613,007.	2,149,053.



FORM 990 MORTGAGES PAYABLE		STATEMENT 6	
DESCRIPTION		BALANCE DUE	
US BANK		888,601.	
TOTAL INCLUDED ON FORM	990, PART IV, LINE 64B, COLUMN B	888,601.	