| orm 99 Doartment of th | | Between of Organization Example Eram | | | | |
|--|--|---|---------------|---------------------------------------|--|--|
| Dartment of th | JU | Return of Organization Exempt From | Income | Тах | | MB No 1545-0047 |
| artment of th | ~ | Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Co | ode (except p | private | | 2014 |
| | ne Treasurv | foundations) ► Do not enter social security numbers on this form as it m | ay be made p | oublic | | Open to Public |
| nal Revenue | | Information about Form 990 and its instructions is at <u>ww</u> | w.IRS.gov/fo | <u>rm990</u> | | Inspection |
| For the | | ndar year, or tax year beginning 01-01-2014 ,and ending 12-31-2014 | 1 | | | |
| | applicable | C Name of organization DISCOVERY INSTITUTE | | D Employe | r iden | ntification number |
| Address cl | _ | | | 91-152 | 1697 | , |
| Name cha | _ | Doing business as | | | | |
| Initial retu | um – | Number and street (or P O box if mail is not delivered to street address) Room/sui | te | E Telephone | e numb | ber |
| Final return/ter | rminated | 208 COLUMBIA ST | | (206)29 | 92-04 | 401 |
| Amended | return | City or town, state or province, country, and ZIP or foreign postal code | | | | |
| Application | n pending | SEATTLE, WA 98104 | | G Gross rece | eipts \$ | 4,852,775 |
| | | F Name and address of principal officer | | ns a group re | eturn | |
| | | STEVE BURI 208 COLUMBIA ST | subo | ordinates? | | 🔽 Yes 🔽 No |
| | | SEATTLE,WA 98104 | | all subordına | ites | ∏ Yes ∏ No |
| Tax-exer | mpt status | ✓ 501(c)(3) | | ided? o " attach a | list (| (see instructions) |
| | • | V DISCOVERY ORG | _ | | | |
| | | | | up exemptioi | | |
| orm of or | rganization | Corporation Trust Association Other 🕨 | L Year of fo | ormation 1991 | | State of legal domicile |
| Part I | Sumn | nary | | | | |
| | | TIONAL ISSUES | f more than 2 | 25% of its ne | etass | sets |
| | | | | | | |
| 7 | Number o | | | 1 | 1 | |
| | | f voting members of the governing body (Part VI, line 1a) | | | 3 | |
| 4 | Number o | f independent voting members of the governing body (Part VI, line 1b) | | · · [| 3 4 5 | 1 |
| 4 5 | Number o Total num | | · · · | · · [| 4 | 1 |
| 4 5 6 7a | Number o Total num Total num Total unre | f independent voting members of the governing body (Part VI, line 1b) ber of individuals employed in calendar year 2014 (Part V, line 2a) ber of volunteers (estimate if necessary) | · · · · | · · · | 4 5 | 1 1 3 5 |
| 4 5 6 7a | Number o Total num Total num Total unre | f independent voting members of the governing body (Part VI, line 1b) ber of individuals employed in calendar year 2014 (Part V, line 2a) ber of volunteers (estimate if necessary) | · · · · | · · · · | 4 5 6 | 1 3 5 |
| 4 5 6 7a b | Number o Total num Total num Total unre Net unrela | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | · · · · | | 4 5 6 7a 7b | 1 3 5 Current Year |
| 4 5 6 7a b | Number o Total num Total num Total unrei Net unreia Contrib | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | · · · · | | 4 5 7a 7b 0 | 1 3 5 5 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 |
| 4 5 6 7a b | Number o Total num Total num Total unre Net unrela Contrib Program | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | · · · · | | 4 5 7a 7b 0 6 | 1 3 5 Current Year 4,698,81 77,91 |
| 4 5 6 7a b | Number o Total num Total num Total unre Net unrela Contrib Program Investm | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | · · · · | • • • • • • • • • • • • • • • • • • • | 4 5 7a 7b 0 6 3 | 1 3 5 Current Year 4,698,81 77,91 -1,37 |
| 4 5 6 7a b 8 9 10 | Number o Total num Total num Total unrel Net unrela Contrib Program Investn Other re Total re | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) . iber of volunteers (estimate if necessary) | | • • • • • • • • • • • • • • • • • • • | 4 5 7a 7b 0 6 3 0 | 1 3 5 5 6 7 7 7 9 1,37 5 3,07 |
| 4 5 6 7a b 8 9 10 11 11 12 | Number o Total num Total num Total unre Net unrela Contrib Program Investm Other ro Total re 12). | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | | | 4 5 7a 7b 0 6 3 0 9 | 1 2 2 2 2 2 2 2 2 2 2 2 2 2 |
| 4 5 6 7a b 8 9 10 11 | Number o Total num Total num Total unre Net unrela Contrib Progran Investn Other ro Total re 12). Grants | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) . iber of volunteers (estimate if necessary) | · · · · | • • • • • • • • • • • • • • • • • • • | 4 5 7a 7b 0 6 3 0 9 | 1 2 2 2 2 2 2 2 2 2 2 2 2 2 |
| 4 5 6 7a b 8 9 10 11 12 13 14 15 | Number o Total num Total num Total unrel Net unrela Contrib Program Investm Other re Total re 12) . Grants Benefits Salaries | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | · · · · | | 4 5 6 7b 0 6 3 0 9 1 | 1 2 2 2 2 2 2 2 2 2 2 2 2 2 |
| 4 5 6 7a b 8 9 10 11 12 13 14 15 | Number o Total num Total num Total unre Net unrela Contrib Program Investm Other ro Total re 12) . Grants Benefits Salaries 5-10) | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) . iber of volunteers (estimate if necessary) | · · · · | | 4 5 6 7b 0 6 3 0 9 1 | 1 2 2 2 2 2 2 2 4,698,81 77,91 -1,37 53,07 4,828,43 1,144,50 |
| 4 5 6 7a b 8 9 10 11 12 13 14 15 | Number o Total num Total num Total unre Net unrela Contrib Program Investm Other ro Total re 12) . Grants Benefits Salaries 5-10) Profess | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | · · · · | | 4 5 6 7b 0 6 3 0 9 1 | 1 2 2 2 2 2 2 2 2 2 2 2 2 2 |
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| 4 5 6 7a b 10 11 12 13 14 15 | Number o Total num Total num Total unre Net unrela Contrib Program Investin Other re Total re 12) . Grants Benefits Salaries 5–10) Profess Total fund Other e | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | | | 4 5 7a 7b 0 6 3 0 9 1 6 1 6 4 | 1 3 5 Current Year 4,698,81 77,91 -1,37 53,07 4,828,43 1,144,50 2,238,53 1,194,78 |
| 4 5 6 7a b 10 11 12 13 14 15 16a b 17 18 19 | Number o Total num Total num Total unre Net unrela Contrib Program Investm Other ro Total re 12) . Grants Benefits Salaries 5–10) Profess Total fund Other e Total e | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | | • • • • • • • • • • • • • • • • • • • | 4 5 6 7b 0 6 3 0 1 4 1 | 1 2 Current Year 4,698,81 77,91 -1,37 53,07 4,828,43 1,144,50 2,238,53 1,194,78 4,577,82 |
| 4 5 6 7a b 10 11 12 13 14 15 16a 15 16a 17 18 19 | Number o Total num Total num Total unre Net unrela Contrib Program Investm Other ro Total re 12) . Grants Benefits Salaries 5–10) Profess Total fund Other e Total e | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | | | 4 5 6 7b 0 6 3 0 1 4 1 2 | 1 2 Current Year 4,698,81 77,91 -1,37 53,07 4,828,43 1,144,50 2,238,53 1,194,78 4,577,82 |
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| 4 5 6 7a b 10 11 12 13 14 15 16a 5 17 18 | Number o Total num Total num Total unre Net unrela Contrib Progran Investn Other ro Total re 12) . Grants Benefits Salaries 5–10) Profess Total fund Other e Total ex Revenu | f independent voting members of the governing body (Part VI, line 1b) iber of individuals employed in calendar year 2014 (Part V, line 2a) iber of volunteers (estimate if necessary) | | | 4 5 6 7b 0 6 3 0 1 2 8 | 1 Current Year 4,698,81 77,91 -1,37 53,07 4,828,43 1,144,50 2,238,53 1,194,78 4,577,82 250,60 |

| | ** | **** | | | | | | | |
|-----------------|---------------|---|---------------------------------------|--|--|--|--|--|--|
| Sign | Sig | gnature of officer | | | | | | | |
| Here | ST | EVE BURI PRESIDENT | | | | | | | |
| | 📕 Ту | pe or print name and title | | | | | | | |
| Daid | | Print/Type preparer's name LINDA SHUPACK | Preparer's signature LINDA SHUPACK | | | | | | |
| Paid Prepare | r | Firm's name F SHANNON & ASSOCIATES LLP | | | | | | | |
| Use Onl | | Firm's address 🏲 1851 CENTRAL PLACE SOUTH SUITE 225 | | | | | | | |
| | | KENT, WA 980307507 | | | | | | | |
| | | | | | | | | | |

May the IRS discuss this return with the preparer shown above? (see instructio For Paperwork Reduction Act Notice, see the separate instructions.

| Entitiii Statement of Program Service Accomplishments Check if Schedule 0 contains a response or note to any line in this Part III | Form | n 990 (2014 | 4) | | | | | | | Page 2 |
|--|------|-------------------------|-------------------|--------------------|-------------------------------------|---------------------|------------------------------|-------------------------|-----------------------|---------------|
| TO ADVANCE A CULTURE OF PURPOSE, CREATIVITY, AND INNOVATION IN A DIVERSE SET OF FIELDS THIS MISSION IS ACHIEVED THROUGH EDUCATION, RESEARCH, AND ANALYSIS OF LOCAL, REGIONAL, NATIONAL, AND INTERNATIONAL ISSUE 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? 3 Did the organization cases conducting, or make significant changes in how it conducts, any program services? 4 Describe these new services on Schedule O 4 Describe the organization's program service accomplishments for each of its three largest program services, and allocations to others, the total expenses, and revenue, if any, for each program service reported 4 (Code () (Expenses \$ 3,205,253 including grants of \$ 692,659) (Revenue \$) THE CENTER FOR SCIENCE AND CULTURE PROMOTES RESEARCH, EDUCATION, AND DISCUSSION RELATING TO THE SCIENTIFIC THEORY OF INTELLIGENT DESK. THE CENTER'S ACTIVITIES INCLUDE THE SONONSHIP OF SCIENTIFIC RESEARCH AND WRITING, THE PRODUCTION OF BOOKS, ARTICLES, REPORTS, AND CURREDUCTION OF DEDUCATIONAL WEBSITES, PODCASTS, AND VIDICURGING OF SEMINARS AND CONFERENCES, AND THE DEVELOPMENT AND OPERATION OF EDUCATION, DEFENSE, AND GOVERNMENT AND OPERATION OF EDUCATION, DEFENSE, AND GOVERNMENT AND OPERATION OF EDUCATION, DEFENSE, AND GOVERNMENT AND PROPOSES HOW SOCIETY CAN GET THE MOST BENEFIT (AND LEAST HARM) FROM THESE DEVELOPMENTS 40 (Code) (Expenses \$ 138,555 including grants of \$ 79,050) (Revenue \$)) 41 (Code) (Expenses \$ 180,074 including grants of \$ 79,050) (Revenue \$) | Par | | | | | | s Part III . | | | ম |
| ACHIEVED THROUGH EDUCATION, RESEARCH, AND ANALYSIS OF LOCAL, REGIONAL, NATIONAL, AND INTERNATIONAL ISSUE 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? | 1 | Briefly de | scribe the org | anızatıon's mıssıo | n | | | | | |
| the prior Form 990 or 990-EZ? | | | | | | | | | | SSUES |
| If "Y es," describe these new services on Schedule O 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? services? | 2 | | | | | | ie year whic | h were not listed on | | |
| 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes ▼ No If "Yes," describe these changes on Schedule 0 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 3,205,253 including grants of \$ 692,659) (Revenue \$) THE CENTER FOR SCIENCE AND CULTURE PROMOTES RESEARCH, EDUCATION, AND DISCUSSION RELATING TO THE SCIENTIFIC THEORY OF INTELLIGENT DESK THE CENTER'S ACTIVITIES INCLUDE THE SPONSORSHIP OF SCIENTIFIC RESEARCH AND WRITING, THE PRODUCTION OF BOOKS, ARTICLES, REPORTS, AND CURRICULA, THE ORGANIZING OF SEMINARS AND CONFERENCES, AND THE DEVELOPMENT AND OPERATION OF EDUCATIONAL WEBSITES, PODCASTS, AND VIDD CURRICULA, THE ORGANIZING OF SEMINARS AND CONFERENCES, NID THE DEVELOPMENT AND OPERATION OF EDUCATION, DEFENSE, AND GOVERNMENT AND PROPOSES HOW SOCIETY CAN GET THE MOST BENEFIT (AND LEAST HARM) FROM THESE DEVELOPMENTS 4b (Code) (Expenses \$ 318,555 including grants of \$ 93,000) (Revenue \$) THE TECHNOLOGY AND DEMOCRACY PROJECT EXAMINES HOW NEW TECHNOLOGIES ARE TRANSFORMING BUSINESS, EDUCATION, DEFENSE, AND GOVERNMENT AND PROPOSES HOW SOCIETY CAN GET THE MOST BENEFIT (AND LEAST HARM) FROM THESE DEVELOPMENTS 4c (Code) (Expenses \$ 180,074 including grants of \$ 79,050) (Revenue \$) THE CENTER ON WEALTH, POVERTY, AND MORALITY CONNECTS THE PRACTICAL TRUTHS OF ECONOMICS WITH THE PERENNIAL TRUTHS OF ETHICS THE PROGRAM -HOME TO LEADING SCHOLARS IN PHILOSOPHY AND ECONOMICS - IS BUILDING SUSTAINED AND ACCESSIBLE DEFENSE OF FREE ENTERPRISE, ENTERPRENEURSHIP, AND STEWARDSHIP IN THE MORAL CATEGORIES CONSONANT WITH MOST AMERICANS See A dditional Data 4d Other progra | | • | | | | | | | . Yes | NO |
| expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported (Code) (Expenses \$ 3,205,253 including grants of \$ 692,659) (Revenue \$) THE CENTER FOR SCIENCE AND CULTURE PROMOTES RESEARCH, EDUCATION, AND DISCUSSION RELATING TO THE SCIENTIFIC THEORY OF INTELLIGENT DESIX THE CENTER'S ACTIVITIES INCLUDE THE SPONSORSHIP OF SCIENTIFIC RESEARCH AND WRITING, THE PRODUCTION OF BOOKS, ARTICLES, REPORTS, AND CURRICULA, THE ORGANIZING OF SEMINARS AND CONFERENCES, AND THE DEVELOPMENT AND OPERATION OF EDUCATIONAL WEBSITES, PODCASTS, AND VIDE CURRICULA, THE ORGANIZING OF SEMINARS AND CONFERENCES, AND THE DEVELOPMENT AND OPERATION OF EDUCATIONAL WEBSITES, PODCASTS, AND VIDE CORON OF REPORTS AND DEMOCRACY PROJECT EXAMINES HOW NEW TECHNOLOGIES ARE TRANSFORMING BUSINESS, EDUCATION, DEFENSE, AND GOVERNMENT AND PROPOSES HOW SOCIETY CAN GET THE MOST BENEFIT (AND LEAST HARM) FROM THESE DEVELOPMENTS (Code) (Expenses \$ 180,074 including grants of \$ 79,050) (Revenue \$) THE CENTER ON WEALTH, POVERTY, AND MORALITY CONNECTS THE PRACTICAL TRUTHS OF ECONOMICS WITH THE PERENNIAL TRUTHS OF ETHICS. THE PROCRAM - MOME TO LEADING SCHOLARS IN PHILOSOPHY AND ECONOMICS - TS BUILDING SUSTAINED AND ACCESSIBLE DEFENSE OF FREE ENTERPRISE, ENTREPRENEURSHIP, AND STEWARDSHIP IN THE MORAL CATEGORIES CONSONANT WITH MOST AMERICANS See Additional Data O ther program services (Describe in Schedule O) (Expenses \$ 376,545 including grants of \$ 279,800) (Revenue \$) | 3 | Did the or services? | ganızatıon cea | se conducting, or | make sıgnıfıcar | - | wit conduct | s, any program | . 「Yes ア | No |
| THE CENTER FOR SCIENCE AND CULTURE PROMOTES RESEARCH, EDUCATION, AND DISCUSSION RELATING TO THE SCIENTIFIC THEORY OF INTELLIGENT DESIGN THE CENTER'S ACTIVITIES INCLUDE THE SPONSORSHIP OF SCIENTIFIC RESEARCH AND WRITING, THE PRODUCTION OF BOOKS, ARTICLES, REPORTS, AND CURRICULA, THE ORGANIZING OF SEMINARS AND CONFERENCES, AND THE DEVELOPMENT AND OPERATION OF EDUCATIONAL WEBSITES, PODCASTS, AND VIDE 4b (Code) (Expenses \$ 318,555 including grants of \$ 93,000) (Revenue \$) THE TECHNOLOGY AND DEMOCRACY PROJECT EXAMINES HOW NEW TECHNOLOGIES ARE TRANSFORMING BUSINESS, EDUCATION, DEFENSE, AND GOVERNMENT AND PROPOSES HOW SOCIETY CAN GET THE MOST BENEFIT (AND LEAST HARM) FROM THESE DEVELOPMENTS 4c (Code) (Expenses \$ 180,074 including grants of \$ 79,050) (Revenue \$) THE CENTER ON WEALTH, POVERTY, AND MORALITY CONNECTS THE PRACTICAL TRUTHS OF ECONOMICS WITH THE PERENNIAL TRUTHS OF ETHICS THE PROGRAM - HOME TO LEADING SCHOLARS IN PHILOSOPHY AND ECONOMICS - IS BUILDING SUSTAINED AND ACCESSIBLE DEFENSE OF FREE ENTERPRISE, ENTREPRENEURSHIP, AND STEWARDSHIP IN THE MORAL CATEGORIES CONSONANT WITH MOST AMERICANS See Additional Data 4d Other program services (Describe in Schedule O) (Expenses \$ 376,545 including grants of \$ 279,800) (Revenue \$) | 4 | expenses | Section 501(| c)(3) and 501(c)(| 4) organization: | s are required to | report the a | | | , |
| THE CENTER'S ACTIVITIES INCLUDE THE SPONSORSHIP OF SCIENTIFIC RESEARCH AND WRITING, THE PRODUCTION OF BOOKS, ARTICLES, REPORTS, AND CURRICULA, THE ORGANIZING OF SEMINARS AND CONFERENCES, AND THE DEVELOPMENT AND OPERATION OF EDUCATIONAL WEBSITES, PODCASTS, AND VIDE 4b (Code) (Expenses \$ 318,555 including grants of \$ 93,000) (Revenue \$)) THE TECHNOLOGY AND DEMOCRACY PROJECT EXAMINES HOW NEW TECHNOLOGIES ARE TRANSFORMING BUSINESS, EDUCATION, DEFENSE, AND GOVERNMENT AND PROPOSES HOW SOCIETY CAN GET THE MOST BENEFIT (AND LEAST HARM) FROM THESE DEVELOPMENTS 4c (Code) (Expenses \$ 180,074 including grants of \$ 79,050) (Revenue \$) THE CENTER ON WEALTH, POVERTY, AND MORALITY CONNECTS THE PRACTICAL TRUTHS OF ECONOMICS WITH THE PERENNIAL TRUTHS OF ETHICS THE PROGRAM - HOME TO LEADING SCHOLARS IN PHILOSOPHY AND ECONOMICS - IS BUILDING SUSTAINED AND ACCESSIBLE DEFENSE OF FREE ENTERPRISE, ENTERPRENEURSHIP, AND STEWARDSHIP IN THE MORAL CATEGORIES CONSONANT WITH MOST AMERICANS See A dditional Data 4d Other program services (Describe in Schedule O) (Expenses \$ 376,545 including grants of \$ 279,800) (Revenue \$)) | 4a | (Code | |) (Expenses \$ | 3,205,253 | including grants o | of \$ | 692,659) (Revenue \$ |) | |
| THE TECHNOLOGY AND DEMOCRACY PROJECT EXAMINES HOW NEW TECHNOLOGIES ARE TRANSFORMING BUSINESS, EDUCATION, DEFENSE, AND GOVERNMENT AND PROPOSES HOW SOCIETY CAN GET THE MOST BENEFIT (AND LEAST HARM) FROM THESE DEVELOPMENTS 4c (Code) (Expenses \$ 180,074 including grants of \$ 79,050) (Revenue \$) THE CENTER ON WEALTH, POVERTY, AND MORALITY CONNECTS THE PRACTICAL TRUTHS OF ECONOMICS WITH THE PERENNIAL TRUTHS OF ETHICS THE PROGRAM - HOME TO LEADING SCHOLARS IN PHILOSOPHY AND ECONOMICS - IS BUILDING SUSTAINED AND ACCESSIBLE DEFENSE OF FREE ENTERPRISE, ENTREPRENEURSHIP, AND STEWARDSHIP IN THE MORAL CATEGORIES CONSONANT WITH MOST AMERICANS See A dditional Data 4d Other program services (Describe in Schedule O) (Expenses \$ 376,545 including grants of \$ 279,800) (Revenue \$) | | THE CENTI | ER'S ACTIVITIES I | NCLUDE THE SPONSO | RSHIP OF SCIENTIF | IC RESEARCH AND | WRITING, TH | E PRODUCTION OF BOOKS, | ARTICLES, REPORTS, AN | ۱D |
| AND PROPOSES HOW SOCIETY CAN GET THE MOST BENEFIT (AND LEAST HARM) FROM THESE DEVELOPMENTS 4c (Code) (Expenses \$ 180,074 including grants of \$ 79,050) (Revenue \$) THE CENTER ON WEALTH, POVERTY, AND MORALITY CONNECTS THE PRACTICAL TRUTHS OF ECONOMICS WITH THE PERENNIAL TRUTHS OF ETHICS. THE PROGRAM - HOME TO LEADING SCHOLARS IN PHILOSOPHY AND ECONOMICS - IS BUILDING SUSTAINED AND ACCESSIBLE DEFENSE OF FREE ENTERPRISE, ENTREPRENEURSHIP, AND STEWARDSHIP IN THE MORAL CATEGORIES CONSONANT WITH MOST AMERICANS 4d Other program services (Describe in Schedule O) (Expenses \$ 376,545 including grants of \$ 279,800) (Revenue \$) | 4b | (Code | |) (Expenses \$ | 318,555 | including grants of | of \$ | 93,000) (Revenue \$ |) | |
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| 4d Other program services (Describe in Schedule O) (Expenses \$ 376,545 including grants of \$ 279,800) (Revenue \$) | | PROGRAM | - HOME TO LEAD | OVERTY, AND MORALI | ITY CONNECTS THE LOSOPHY AND ECO | PRACTICAL TRUTH | IS OF ECONOM ING SUSTAINE | D AND ACCESSIBLE DEFENS | | |
| (Expenses \$ 376,545 including grants of \$ 279,800) (Revenue \$) | | See Add | itional Data | | | | | | | |
| (Expenses \$ 376,545 including grants of \$ 279,800) (Revenue \$) | 4d | Other pr | ogram services | s (Describe in Sch | nedule O) | | | | | |
| 4e Total program service expenses ► 4,080,427 | | - | - | | - | of \$ | 279,800 |) (Revenue \$ |) | |
| | 4e | Total pro | gram service e | expenses 🕨 | 4,080,427 | | | | | |

| Par | t IV Checklist of Required Schedules | | | _ |
|-----|--|-----|-----|----|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🗐 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | Yes | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> ¹⁵ | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 🚳 | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> | 10 | | No |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | | |
| | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. | 11a | Yes | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> | 11b | Yes | |
| С | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> | 11c | | No |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> 🔂 | 11d | | No |
| e | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | No |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f | Yes | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 🕲 | 12a | Yes | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🔂 | 12b | | No |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> . | 14b | | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | Yes | |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions) | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> | 18 | | No |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes," complete Schedule G, Part III | 19 | | No |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | No |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20Ь | | |

| Par | t IV Checklist of Required Schedules (continued) | | | |
|-----|--|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> 🔞 | 21 | Yes | |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> | 22 | Yes | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> . | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? \cdot . \cdot . | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| Ь | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | 25b | | No |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part</i> IV | 28a | | No |
| Ь | A family member of a current or former officer, director, trustee, or key employee? If "Yes," | 200 | | |
| | complete Schedule L, Part IV | 28b | | No |
| с | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | | No |
| 29 | Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M . | 29 | | No |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N,</i> Part I | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | Yes | |
| 35a | Did the organization have a controlled entity within the meaning of section $512(b)(13)^{\circ}$ | 35a | | No |
| b | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | No |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes | |

| Form | 990 (2014) | | | Page 5 |
|------|---|-----|------------|---------------|
| Pa | rt V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | <u>.</u> . | |
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 26 | | | |
| b | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 0 | | | |
| с | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable | | | |
| | gaming (gambling) winnings to prize winners? | 1c | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered | | | |
| | by this return | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Yes | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 20 | 165 | |
| 3a | Did the organization have unrelated business gross income of $1,000$ or more during the year? \ldots . | 3a | | No |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority | | | |
| | over, a financial account in a foreign country (such as a bank account, securities account, or other financial | 4a | | No |
| | account)? | | | |
| b | If "Yes," enter the name of the foreign country 🕨 See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts | | | |
| | (FBAR) | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | No |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | | No |
| | | 5b | | |
| С | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | 6a | | No |
| | organization solicit any contributions that were not tax deductible as charitable contributions? . $$. | | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | C h | | |
| 7 | were not tax deductible? | 6b | | |
| 7 | | 7a | Yes | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | /// | res | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | Yes | |
| с | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to | | | |
| | file Form 8282? | 7c | | No |
| d | If "Yes," indicate the number of Forms 8282 filed during the year 7d | - | | |
| • | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit | | | |
| C | contract? | 7e | | No |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? \cdot . | 7f | | No |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as | | | |
| _ | required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. | | | |
| - | Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time | | | |
| | during the year? | 8 | | |
| 9a | Did the sponsoring organization make any taxable distributions under section 4966? \ldots . | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? \ldots . | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club | | | |
| | | | | |
| 11 | Section 501(c)(12) organizations. Enter | | | |
| | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | |
| | | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| | Is the organization licensed to issue qualified health plans in more than one state? | | | |
| u | Note. See the instructions for additional information the organization must report on Schedule O | 13a | | |
| b | Enter the amount of reserves the organization is required to maintain by the states | | | |
| | In which the organization is licensed to issue qualified health plans 13b | | | |
| | Enter the amount of reserves on hand | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | No |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |

| Par | t VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7 "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or chang See instructions. | | | ule O. |
|-----|--|------|--------|-----------|
| | Check if Schedule O contains a response or note to any line in this Part VI | • | • • | ম |
| Se | ection A. Governing Body and Management | | | 1 |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | No |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? $$. | 5 | | No |
| 6 | Did the organization have members or stockholders? | 6 | | No |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | | No |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | | No |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| а | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | 9 | | Na |
| 50 | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | - | ia Cod | No No |
| | | even | Yes | <u>No</u> |
| 0a | Did the organization have local chapters, branches, or affiliates? | 10a | | No |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 1a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Yes | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | |
| 2a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| с | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Yes | |
| 3 | Did the organization have a written whistleblower policy? | 13 | | No |
| 4 | Did the organization have a written document retention and destruction policy? | 14 | | No |
| 5 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | | No |
| b | O ther officers or key employees of the organization | 15b | | No |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) | | | |
| 6a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the | | | |
| _ | organization's exempt status with respect to such arrangements? | 16b | | |
| | ection C. Disclosure | | | |
| .7 | List the States with which a copy of this Form 990 is required to be filed | | | |
| .8 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website V pon request. Other (explain in Schedule O) | | | |
| 9 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year | | | |

| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records |
|----|--|
| | ▶ERIC GARCIA |
| | 208 COLUMBIA ST |
| | SEATTLE,WA 98104 (206)292-0401 |

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

• List all of the organization's current key employees, if any See instructions for definition of "key employee "

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

• List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

🦵 Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A) Name and Title | (B) A verage hours per week (list any hours for related organizations below dotted line) | more pers | than on is | one bot | not box h an or/tr | check, office Highest compensated | ess er e) | (D) Reportable compensation from the organization (W- 2/1099- MISC) | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---|--|--------------|---------------|------------|-----------------------------|-----------------------------------|-----------------|---|--|--|
| (1) STEPHEN MEYER | 40 00 | x | | | | | | 200,000 | 0 | 15,949 |
| BOARD MEMBER (2) BRUCE CHAPMAN CHAIRMAN | 40 00 | x | | x | | | | 122,906 | 0 | 0 |
| (3) HOWARD AHMANSON | 1 00 | x | | | | | | 0 | 0 | 0 |
| BOARD MEMBER | 1.00 | | | | | | | _ | _ | _ |
| (4) CHUCK BARBO BOARD MEMBER | 1 00 | x | | | | | | 0 | 0 | 0 |
| (5) MARIANA PARKS | 1 00 | x | | | | | | 0 | 0 | 0 |
| BOARD MEMBER | | | | | | | | | | |
| (6) SLADE GORTON BOARD MEMBER | 1 00 | x | | | | | | 0 | 0 | 0 |
| (7) RICHARD R GREILING BOARD MEMBER | 1 00 | x | | | | | | 0 | 0 | 0 |
| (8) BRYAN MISTELE | 1 00 | x | | | | | | 0 | 0 | 0 |
| BOARD MEMBER (9) BYRON NUTLEY | 1 00 | | | | | | | | | |
| BOARD MEMBER | | x | | | | | | 0 | 0 | 0 |
| (10) JAMES SPADY BOARD MEMBER | 1 00 | x | | | | | | 0 | 0 | 0 |
| (11) RAYMOND J WALDMANN | 1 00 | x | | | | | | 0 | 0 | 0 |
| BOARD MEMBER (12) SKIP GILLILAND | 1 00 | x | | | | | | 0 | 0 | 0 |
| BOARD MEMBER | | | | | | | | | 0 | |
| (13) BOB KELLY PHD BOARD MEMBER | 1 00 | x | | | | | | 0 | 0 | 0 |
| (14) STEVEN BURI | 40 00 | | | x | | | | 144,200 | 0 | 0 |
| PRESIDENT | | | | | | | | | | Form 990 (2014) |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and Title | (B) A verage hours per week (list any hours | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | ess er | (D) Reportable compensation from the organization | (E) Reportable compensation from related organizations | (F) Estimated amount of other compensation from the |
|----------------------------------|--|---|-----------------------|---|--|---|---------------------|--|---|--|
| | for related organizations below dotted line) | Individual trustae or director | Institutional Trustee | | (W- 2/ MIS Former Highest compensated employee Key employee | | (W-2/1099- MISC) | (W- 2/1099- MISC) | organızatıon and related organızatıons | |
| (15) JOHN WEST VICE PRES/PR | 40 00 | | | x | | | | 120,000 | 0 | 15,870 |
| (16) ERIC GARCIA VICE PRES/TR | 40 00 | | | x | | | | 92,500 | 0 | 17,476 |
| (17) KELLY UNGER SECRETARY | 40 00 | | | x | | | | 70,000 | 0 | 6,605 |
| (18) ROBERT HANEY EMPLOYEE | 40 00 | | | | | x | | 102,984 | 0 | 20,343 |

| 1b | Sub-Total | Ŧ | | |
|----|---|---|---------|--------|
| с | Total from continuation sheets to Part VII, Section A | • | | |
| d | Total (add lines 1b and 1c) | ► | 852,590 | 76,243 |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►5

| | | | Yes | No |
|---|---|---|-----|----|
| 3 | Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> | 3 | | No |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | 4 | Yes | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person | 5 | | No |

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---|--------------------------------|----------------------------|
| GEORGE GILDER, 222 MAIN ST GREAT BARRINGTON, MA 01230 | RESEARCH | 120,000 |
| ERASMUS COMMUNICATIONS, 1173 HIGHWAY T17 PELLA, IA 50219 | RESEARCH | 118,347 |
| | | |
| | | |
| | | |
| 2 Total number of independent contractors (including but not limited to those listed above) \$100,000 of compensation from the organization ►2 | who received more than | |
| | | |

| Form 99 | | | | | | Page 9 |
|---|----------|---|-----------------------------|---|---|---|
| Part V | /1111 | Statement of Revenue Check If Schedule O contains a response or note to any lir | e in this Part VIII | | | |
| | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| ωĽ | 1a | Federated campaigns 1a | | | | |
| ant | Ь | Membership dues 1b 376,938 | | | | |
| υğ | с | Fundraising events 1c | | | | |
| ifts, ar 4 | d | Related organizations 1d | | | | |
| mii G | е | Government grants (contributions) 1e | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | f | All other contributions, gifts, grants, and 1f 4,321,879 | | | | 1 |
| buti | | Similar amounts not included above | | | | |
| i di | g | 1a-1f \$ | | | | |
| Cont | h | Total. Add lines 1a-1f | 4,698,817 | | | |
| er | | Business Code | | | | |
| vent | 2a | MEMBERSHIP DUES 900099 | 41,882 | 41,882 | | |
| 8 | b | EVENTS/PROGRAMS 900099 | 36,032 | 36,032 | | |
| МСе | C d | | | | | |
| Ser | d e | | | | | |
| Program Service Revenue | f | All other program service revenue | | | | |
| گر لا | | | 77.014 | | | |
| | g 3 | Total. Add lines 2a-2f | 77,914 | | | |
| | | and other similar amounts) | 25 | | | 25 |
| | 4 | Income from investment of tax-exempt bond proceeds | 31,095 | 31,095 | | |
| | | (I) Real (II) Personal | , | , | | |
| | 6a | Gross rents | | | | |
| | Ь | Less rental expenses | | | | |
| | с | Rental Income or (loss) | | | | |
| | d | Net rental income or (loss) | | | | |
| | | (I) Securities (II) Other | | | | |
| | 7a | from sales of assets other | | | | |
| | Ь | Less cost or | | | | |
| | | other basis and 1,399 sales expenses | | | | |
| | с | Gain or (loss) -1,399 | | | | |
| | d | Net gain or (loss) | -1,399 | -1,399 | | |
| Other Revenue | 8a | Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 | | | | |
| er F | | a | | | | |
| Ę | b c | Less direct expenses b Net income or (loss) from fundraising events b | | | | |
| - | | Gross income from gaming activities | | | | |
| | | See Part IV, line 19 | | | | |
| | Ь | Less direct expenses b | | | | |
| | | Net income or (loss) from gaming activities | | | | |
| | 10a | Gross sales of inventory, less | | | | |
| | | returns and allowances . a 43,700 | | | | |
| | Ь | Less cost of goods sold b 22,945 | | | | |
| | с | Net income or (loss) from sales of inventory | 20,755 | 20,755 | | |
| | 11- | Miscellaneous Revenue Business Code | 1,224 | 1,224 | | |
| | 11a b | MISC 900099 | 1,224 | 1,224 | | |
| | c | | | | | |
| | d | All other revenue | | | | |
| | e | Total. Add lines 11a-11d | 1,224 | | | |
| | 12 | Total revenue. See Instructions | 4,828,431 | 129,589 | | 25 |
| | | | 1,020,701 | 12,000 | | 2.5 |

Part IX Statement of Functional Expenses

| | Check if Schedule O contains a response or note to any line in this | Part IX | | | |
|----|---|------------------------------|---|--|---------------------------------------|
| | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments See Part IV , line 21 | 324,500 | 324,500 | | |
| 2 | Grants and other assistance to domestic individuals See Part IV, line 22 | 761,009 | 761,009 | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 | 59,000 | 59,000 | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 805,506 | 464,192 | 179,491 | 161,82 |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 1,100,074 | 928,868 | 99,048 | 72,15 |
| 8 | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | 166,199 | 138,408 | 25,406 | 2,38 |
| 10 | Payroll taxes | 166,752 | 115,371 | 34,496 | 16,88 |
| 11 | Fees for services (non-employees) | | | | |
| а | Management | | | | |
| b | Legal | | | | |
| с | Accounting | 40,839 | 17,850 | 22,989 | |
| d | Lobbying | | | | |
| е | Professional fundraising services See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) | 35,169 | 30,586 | 4,583 | |
| 12 | Advertising and promotion | 161,411 | 142,947 | 18,464 | |
| 13 | Office expenses | 161,981 | 102,291 | 59,690 | |
| 14 | Information technology | 18,975 | 6,954 | 12,021 | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 200,966 | 52,510 | 148,456 | |
| 17 | Travel | 184,261 | 178,058 | 6,203 | |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | | | | |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 51,065 | 40,703 | 10,362 | |
| 23 | Insurance | 11,529 | | 11,529 | |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) | | | | |
| а | EVENTS / PROGRAMS | 131,475 | 126,324 | 5,151 | |
| b | FUNDRAISING | 59,413 | | | 59,41 |
| с | PROGRAM DEVELOPMENT | 37,129 | 37,129 | | |
| d | OTHER | 31,012 | 30,350 | 662 | |
| е | All other expenses | 69,564 | 523,377 | -453,813 | |
| 25 | Total functional expenses. Add lines 1 through 24e | 4,577,829 | 4,080,427 | 184,738 | 312,66 |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here F if following SOP 98-2 (ASC 958-720) | | | | |

Balance Sheet

Part X

. (A) (B) Beginning of year End of year Cash-non-interest-bearing 1,652,670 2,275,579 1 1 251.173 2 251.126 2 Savings and temporary cash investments 425.000 120,000 3 з Pledges and grants receivable, net 4 31.912 4 10.772 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 5 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Assets 6 7 7 Notes and loans receivable, net 8 Inventories for sale or use 61.292 8 55.284 9 Prepaid expenses and deferred charges 1,155 9 1,155 10a Land, buildings, and equipment cost or other basis Complete 513.142 10a Part VI of Schedule D 415,314 b Less accumulated depreciation 10b 117,899 10c 97,828 11 11 12 795,000 12 750,000 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 75,267 14 14 50,179 17,260 17,260 15 15 16 Total assets. Add lines 1 through 15 (must equal line 34) . . 3,428,628 16 3,629,183 17 65,677 17 46,492 Accounts payable and accrued expenses 18 18 19 19 Deferred revenue 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . _iabilities 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties . . . 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 25 26 65,677 46,492 Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here 🕨 🔽 and complete Fund Balances lines 27 through 29, and lines 33 and 34. Unrestricted net assets 27 862,911 27 721,990 2,500,040 2,860,701 28 28 Temporarily restricted net assets 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here 🕨 🦵 and complete lines 30 through 34. 5 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds Net 33 Total net assets or fund balances 3,362,951 33 3,582,691 34 Total liabilities and net assets/fund balances 3,428,628 34 3,629,183 Form 990 (2014)

| Form | 990 | (2014) | |
|------|-----|--------|--|
|------|-----|--------|--|

| Par | t XI Reconcilliation of Net Assets Check If Schedule O contains a response or note to any line in this Part XI | | | | | |
|-----|---|-------|----|-----|---------|--|
| | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 4,8 | 328,431 | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | - | | 4.1 | | |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 2 | | 4,: | 577,829 | |
| - | | 3 | | 2 | 250,602 | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | | 3,3 | 362,951 | |
| 5 | Net unrealized gains (losses) on investments | 5 | | | 45.000 | |
| 6 | Donated services and use of facilities | 5 | | | -45,000 | |
| - | | 6 | | | 14,138 | |
| 7 | Investment expenses | 7 | | | | |
| 8 | Prior period adjustments | - | | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 8 | | | | |
| 5 | | 9 | | | | |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | | 3.5 | 582,691 | |
| Par | t XII Financial Statements and Reporting | | | | | |
| | Check If Schedule O contains a response or note to any line in this Part XII | | | | . Г | |
| | | | | Yes | No | |
| 1 | Accounting method used to prepare the Form 990 Cash 🔽 Accrual Cother If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | No | |
| | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both | wed o | n | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | 1 | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Yes | | |
| | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both | arate | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| с | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c Yes | | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O | n | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133? | e | 3a | | No | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | Зb | | | |

Software ID:

Software Version:

EIN: 91-1521697

Name: DISCOVERY INSTITUTE

Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$ 376,545including grants of \$ 279,800) (Revenue \$)OTHER PROGRAMS INCLUDETHE CHAPMAN CENTER FOR CITIZEN LEADERSHIP IS A TRAINING PROGRAM FOR YOUNGPROFESSIONALS INTERESTED IN A CAREER IN PUBLIC AND/OR COMMUNITY SERVICETHE CENTER ENABLES YOUNG LEADERSTO CONSIDER THE FOUNDATIONAL IDEAS OF LEADERSHIP IN A FREE SOCIETY BY CONNECTING THEM WITH MENTORS ANDFELLOW YOUNG LEADERS THROUGH SEMINARS, LECTURES, AND FELLO WSHIP PROGRAMSTHE CASCADIA CENTER PROGRAMPROMOTES REGIONAL COOPERATION AS THE KEY TO ENSURING MOBILITY, ECONOMIC GROWTH AND A HEALTHYENVIRONMENT IN THE PACIFIC NORTHWESTTHE BIOETHICS PROGRAM EXAMINES A CONSTELLATION OF ISSUES SUCH ASASSISTED SUICIDE AND EUTHANASIA, EMBRYONIC STEM CELL RESEARCH, HUMAN GENETIC MANIPULATION, HUMANCLONING, AND ANIMAL RIGHTS ISSUESTHE RELIGION, LIBERTY, AND PUBLIC LIFE PROGRAM EXAMINES THE PROPER ROLEOF RELIGION IN A FREE SOCIETY

| efile GRAPHIC print - DO NOT PROCESS As Filed Data - | | | | ta - | DLN: 9349327900635 | | | | |
|--|----------|----------------------------|----------------------------|--|---|------------------------------------|---|------------------------|---|
| | | OULE A | Comple | | Charity Statu | | | | ОМВ № 1545-0047 ЭЛ1 |
| Department of the | | | | _ | nonexempt o ► Attach to Form bout Schedule A (Form | charitable trust 990 or Form 99 | 90-EZ. | | ZUI4 Open to Public Inspection |
| | | he organizat | on | | | | | Employer ident if | ication number |
| DISCO | OVERY 1 | INSTITUTE | | | | | | | |
| Da | rt I | Reason | for Publi | ic Charity S | tatus (All organiza | ations must co | molete this i | 91-1521697 | tions |
| | | | | | ause it is (For lines 1 | | | | |
| 1 | | | | | r association of churc | | | | |
| 2 | , | | | |)(1)(A)(ii). (Attach S | | | -)(-)(') | |
| 3 | , L | | | | service organization | | tion 170(b)(1) |)(A)(iii). | |
| 4 | , L | | - | | erated in conjunction v | | | | (iii). Enter the |
| • | , | | name, city, | | | | | | |
| 5 | Γ | | | | efit of a college or un | versity owned o | or operated by | a governmental unit | described in |
| | | section 17 | D(b)(1)(A) | (iv). (Complete | e Part II) | | | | |
| 6 | Γ | A federal, | state, or loo | cal government | t or governmental unit | : described in s | ection 170(b)(| 1)(A)(v). | |
| 7 | 고 - | described | n section 1 | .70(b)(1)(A)(v | es a substantial part /i). (Complete Part II |) | - | ental unit or from the | e general public |
| 8 | <u> </u> | | | | ion 170(b)(1)(A)(vi) | | | | |
| 9 | ļ | | | | es (1) more than 33 | | | | |
| | | - | | | s exempt functions—s | - | | | |
| | | | | | come and unrelated b | | | | om dusinesses |
| | _ | | | | ine 30, 1975 See sec | | | | |
| 10 | | | | | ited exclusively to tes | | | | |
| 11 | , | | | | ited exclusively for th | | | | tion 509(a)(3). Check |
| | | | | | at describes the type | | | | |
| а | Г | supported | organizatio | n(s) the power | erated, supervised, o to regularly appoint o rt IV, Sections A and | r elect a majori | | | |
| b | Г | Type II. A manageme | supporting nt of the su | organization s ipporting orgar | upervised or controlle nization vested in the | ed in connectior | | |), by having control or ed organization(s) Yo i |
| с | Г | - | | V, Sections A a integrated. A s | supporting organization | on operated in c | onnection with | , and functionally in | tearated with, its |
| | , | | • | - | uctions) You must co | • | | | - , |
| d | Γ | not functio | nally integr | rated The orga | inization generally mu | st satisfy a dist | tribution requir | | organization(s) that is tiveness requirement |
| e | Г | | | | te Part IV, Sections A ceived a written deter | | | is a Type I. Type II | , Type III functionally |
| - | , | | | | ally integrated suppor | | | | , , , , , , , , , , , , , , , , , , , |
| f | | Enter the r | umber of s | upported orgar | nizations | | | | · |
| g | | Provide th | e following i | Information abo | out the supported orga | anızatıon(s) | | | |
| (i)Name of suppo organization | | | (ii) EIN | (iii) Type of organization (described on lines 1-9 above or IRC section (see | (iv) Is the ord listed in your docume | governing | (v) A mount of monetary support (see instructions | | |
| | | | | | <pre>instructions))</pre> | <u> </u> | | 1 | |
| | | | | | | Yes | No | | |
| | | | | | | | | | |
| | | | | 1 | | 1 | | T | |

Total

| Schedule A | (Form 990 | or 990-EZ) 2014 |
|------------|-----------|-----------------|

Page **2**

| Da | art II Support Schedule fo | r Organizatio | ns Described | in Sections 1 | 70(b)(1)(A)(i | (x) and 170(b) | (1)(A)(vi) |
|--------|--|--|---|---|---------------------------|-------------------|------------------|
| | (Complete only if you of Part III. If the organization | checked the box | x on line 5, 7, c | or 8 of Part I or | if the organiza | tion failed to qu | |
| S | ection A. Public Support | | any ander the | | | | |
| | endar year (or fiscal year beginning in) ► | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received (Do not include any "unusual | 4,221,682 | 5,433,226 | 4,964,321 | 3,890,839 | 4,698,817 | 23,208,885 |
| 2 | grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit | | | | | | |
| 4 5 | to the organization without charge Total. Add lines 1 through 3 The portion of total contributions | 4,221,682 | 5,433,226 | 4,964,321 | 3,890,839 | 4,698,817 | 23,208,885 |
| 5 | by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column | | | | | | 11,275,126 |
| 6 | (f) Public support . Subtract line 5 from line 4 | | | | | | 11,933,759 |
| | ection B. Total Support | | | | | | |
| Cal | endar year (or fiscal year beginning in) ► | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| 7 | A mounts from line 4 | 4,221,682 | 5,433,226 | 4,964,321 | 3,890,839 | 4,698,817 | 23,208,885 |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 1,984 | 477 | 371 | 31 | 25 | 2,888 |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | 3,120 | | | | | 3,120 |
| 10 | Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) | | | | | | |
| 11 | Total support Add lines 7 through | | | | | | 23,214,893 |
| 12 | Gross receipts from related activiti | es, etc (see instr | ructions) | | | 12 | 153,933 |
| 13 | First five years. If the Form 990 is organization, check this box and st | ophere | <u></u> | | | | |
| | ection C. Computation of Pub | | | 4.4 1 (6)) | | - T - T | |
| 14 | Public support percentage for 2014 | | | 11, column (f)) | | 14 | 51 410 % |
| 15 | Public support percentage for 2013 | | | | | 15 | 51 040 % |
| | 33 1/3% support test—2014. If the and stop here. The organization qua 33 1/3% support test—2013. If the | lifies as a publicl organization did | y supported orga not check a box c | nızatıon on lıne 13 or 16a, | | · | ►√ eck this |
| 17a | box and stop here. The organization 10%-facts-and-circumstances test - is 10% or more, and if the organization in Part VI how the organization meet organization | – 2014. If the orga tion meets the "fa | anization did not o acts-and-circums | :heck a box on lin tances" test, che | eck this box and s | top here. Explain | rted |
| b | 10%-facts-and-circumstances test 15 is 10% or more, and if the organ Explain in Part VI how the organiza | lization meets the | e "facts-and-circu | umstances" test, | check this box ar | nd stop here. | y |
| 18 | supported organization Private foundation. If the organizat | ion did not check | a box on line 13 | . 16a. 16b. 17a . | or 17b, check this | box and see | ▶ |
| | instructions | | | , , , _ | | | ► |

 Part III
 Support Schedule for Organizations Described in Section 509(a)(2)

 (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| | ction A Bublic Support | | uuniy undor en | | | inplete l'ulti | |
|------|--|-------------------------|---------------------|---------------------|---------------------|------------------|--------------------|
| _ | ction A. Public Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | |
| 1 | membership fees received (Do not | | | | | | |
| | include any "unusual grants ") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| 2 | merchandise sold or services | | | | | | |
| | performed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| | organization's tax-exempt | | | | | | |
| | purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| - | are not an unrelated trade or | | | | | | |
| | business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either | | | | | | |
| | paid to or expended on its | | | | | | |
| | behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, | | | | | | |
| | and 3 received from disqualified | | | | | | |
| | persons | | | | | | |
| D | A mounts included on lines 2 and 3 received from other than | | | | | | |
| | disqualified persons that exceed | | | | | | |
| | the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| с | Add lines 7a and 7b | | | | | | |
| 8 | Public support (Subtract line 7c | | | | | | |
| Ŭ | from line 6) | | | | | | |
| Se | ction B. Total Support | | • | | • | • | |
| | ndar year (or fiscal year beginning | | (1) a a () | | | | |
| | in) 🏲 | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar | | | | | | |
| | sources | | | | | | |
| b | Unrelated business taxable | | | | | | |
| | income (less section 511 taxes) | | | | | | |
| | from businesses acquired after | | | | | | |
| - | June 30, 1975 Add lines 10a and 10b | | | | | | |
| C | Net income from unrelated | | | | | | |
| 11 | business activities not included | | | | | | |
| | in line 10b, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 12 | Other income Do not include | | | | | | |
| | gain or loss from the sale of | | | | | | |
| | capital assets (Explain in Part | | | | | | |
| | VI) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, | | | | | | |
| | 11, and 12) | | | | | | |
| 14 | First five years. If the Form 990 is for check this box and stop here | or the organizati | on's first, second | , third, fourth, or | fifth tax year as a | a section 501(c |)(3) organization, |
| | ction C. Computation of Publi | c Support D | arcantaga | | | | F (|
| 15 | Public support percentage for 2014 | | | 13 column (f)) | | 15 | |
| | | | | 19, column (1)) | | 15 16 | |
| | 16 Public support percentage from 2013 Schedule A, Part III, line 15 | | | | | | |
| - | ction D. Computation of Inve | | | | | | |
| 17 | Investment income percentage for 2 | 014 (line 10c, c | olumn (f) dıvıded | by line 13, colum | ın (f)) | 17 | |
| 18 | Investment income percentage from | 2013 Schedule | A, Part III, line 1 | 7 | | 18 | |
| 19a | 33 1/3% support tests—2014. If the | organization dia | not check the bo | ox on line 14. and | l line 15 is more | | nd line 17 is not |
| | more than 33 $1/3\%$, check this box a | | | | | | |
| b | 33 1/3% support tests-2013. If the | organization dic | not check a box | on line 14 or line | 19a, and line 16 | 5 is more than 3 | |
| _ | 18 is not more than 33 1/3%, check | | | | | | |
| 20 | Private foundation. If the organization | on did not check | a box on line 14 | , 19a, or 19b, ch | eck this box and | see instruction | 5 F |
| | | | | | | | |

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI**.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI**.
- **10a** Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).
- 11 Has the organization accepted a gift or contribution from any of the following persons?
 - **a** A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
 - **b** A family member of a person described in (a) above?
 - c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

No

Yes

1

2

3a

Зb

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

11a 11b

11c

Part IV Supporting Organizations (continued)

Section B. Type I Supporting Organizations

- 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If* "No," describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

| | | Yes | No |
|--|---|-----|----|
| | | | |
| | | | |
| | | | |
| | 1 | | |

Yes

No

Yes

1

2

Section D. All Type III Supporting Organizations

Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played 3 in this regard.

Section E. Type III Functionally-Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)
- a 🔽 The organization satisfied the Activities Test Complete line 2 below
- **b** The organization is the parent of each of its supported organizations. Complete **line 3** below
- **c** The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instructions)
- 2 <u>Activities Test</u> Answer (a) and (b) below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those** supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in Part VI*.
- **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

No

2a

2b

3a

Зb

Part V – Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

 $1 \prod$ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E

| | Section A - Adjusted Net Income | (A) Prior Year | (B) Current Year (optional) | |
|---|--|----------------|--------------------------------|--|
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3 | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |

Section B - Minimum Asset Amount

- 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)
- **a** Average monthly value of securities
- **b** Average monthly cash balances
- **c** Fair market value of other non-exempt-use assets
- **d Total** (add lines 1a, 1b, and 1c)
- e Discount claimed for blockage or other factors (explain in detail in Part VI)
- 2 Acquisition indebtedness applicable to non-exempt use assets
- 3 Subtract line 2 from line 1d
- 4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)
- 5 Net value of non-exempt-use assets (subtract line 4 from line 3)
- 6 Multiply line 5 by 035
- 7 Recoveries of prior-year distributions
- 8 Minimum Asset Amount (add line 7 to line 6)

Section C - Distributable Amount

- 1 Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- Check here if the current year is the organization's first as a non-functionally-integrated
 Type III supporting organization (see instructions)

| | (A) Prior Year | (B) Current Year (optional) |
|----|----------------|--------------------------------|
| 1 | | |
| 1a | | |
| 1b | | |
| 1c | | |
| 1d | | |
| | | |
| 2 | | |
| 3 | | |
| 4 | | |
| 5 | | |
| 6 | | |
| 7 | | |
| 8 | | |

| | Current Year |
|---|--------------|
| 1 | |
| 2 | |
| 3 | |
| 4 | |
| 5 | |
| 6 | |

Schedule A (Form 990 or 990-EZ) 2014

| Section D - Distributions | Current Year |
|--|--------------|
| 1 Amounts paid to supported organizations to accomplish exempt purposes | |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations | |
| 4 Amounts paid to acquire exempt-use assets | |
| 5 Qualified set-aside amounts (prior IRS approval required) | |
| 6 Other distributions (describe in Part VI) See instructions | |
| 7 Total annual distributions. Add lines 1 through 6 | |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions | |
| 9 Distributable amount for 2014 from Section C, line 6 | |
| 10 Line 8 amount divided by Line 9 amount | |

| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdist ribut ions Pre-2014 | (iii) Distributable Amount for 2014 |
|---|-----------------------------|--|---|
| 1 Distributable amount for 2014 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions) | | | |
| 3 Excess distributions carryover, if any, to 2014 | | | |
| a From 2009 | | | |
| b From 2010 | | | |
| c From 2011 | | | |
| d From 2012 | | | |
| e From 2013 | | | |
| f Total of lines 3a through e | | | |
| g Applied to underdistributions of prior years | | | |
| h Applied to 2014 distributable amount | | | |
| Carryover from 2009 not applied (see instructions) | | | |
| j Remainder Subtract lines 3g, 3h, and 3i from 3f | | | |
| 4 Distributions for 2014 from Section D, line 7 \$ | | | |
| a Applied to underdistributions of prior years | | | |
| b Applied to 2014 distributable amount | | | |
| c Remainder Subtract lines 4a and 4b from 4 | | | |
| 5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions) | | | |
| 6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions) | | | |
| 7 Excess distributions carryover to 2015. Add lines 3j and 4c | | | |
| 8 Breakdown of line 7 | | | |
| a From 2010 | | | |
| b From 2011 | | | |
| c From 2012 | | | |
| d From 2013 | | | |
| e From 2014 | | | |

Schedule A (Form 990 or 990-EZ) (2014)

Page **8**

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference

Explanation

Schedule A (Form 990 or 990-EZ) 2014

| efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 93 | | | | | | | |
|---|---|---|---|--|---|--|--|
| SCHEDULE C | | Political Campaign and | Lobbying | Activities | OMB No 1545-0047 | | |
| (Form 990 or 990-EZ) | | | | | | | |
| Department of the Treasury | ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. | | | | | | |
| Internal Revenue Service | ⊨ In | formation about Schedule C (Form 9 <u>www.irs.gov</u> | | its instructions is at | Open to Public Inspection | | |
| If the organization a | swered "Yes | s" to Form 990, Part IV, Line 3, or I | | rt V, line 46 (Political Cam | | | |
| | • | Complete Parts I-A and B Do not comp | | | | | |
| | | 1 501(c)(3)) organizations Complete F | Parts I-A and C bel | low Do not complete Part I-E | 3 | | |
| Section 527 organi If the organization at | | ete Part FA only s'' to Form 990, Part IV, Line 4, or I | Form 990-F7 Pa | rt VI line 47 (Lobbying Ac | tivities) then | | |
| _ | | hat have filed Form 5768 (election und | | | - | | |
| | - | nat have NOT filed Form 5768 (election | | | • | | |
| - | | s" to Form 990, Part IV, Line 5 (Pro | oxy Tax) (see se | parate instructions) or F | orm 990-EZ, Part V, | | |
| | | e instructions), then Inizations Complete Part III | | | | | |
| Name of the organiza | | | | Employer ident | ification number | | |
| DISCOVERY INSTITUTE | | | | | | | |
| Part I-A Comple | to if the or | ganization is exempt under | section 501/c | 91-1521697 | organization | | |
| | | <u> </u> | • | - | organization. | | |
| | | ganization's direct and indirect polition | cal campaıgn actı | vities in Part IV | | | |
| 2 Political expend | itures | | | ► | \$ | | |
| 3 Volunteer hours | | | | | | | |
| Part I-B Comple | te if the or | ganization is exempt under | section 501(c | :)(3). | | | |
| | | e tax incurred by the organization un | | ▶ | \$ | | |
| | - | e tax incurred by organization manag | | 4955 | ¢ | | |
| | | ection 4955 tax, did it file Form 472 | | | ↓ Yes ☐ No | | |
| 4a Was a correction | | | io for this year | | ∏Yes ∏No | | |
| b If "Yes," describ | | | | | | | |
| | | ganization is exempt under | section 501(c |), except section 50 | 1(c)(3). | | |
| | | ended by the filing organization for se | | | <u>د</u> | | |
| | | rganization's funds contributed to ot | | | ₽ | | |
| exempt function | - | | | | \$ | | |
| 3 Total exempt fur | nction expendi | tures Add lines 1 and 2 Enter here | and on Form 112(| 0-POL line 17b 🕨 | | | |
| | | | | , | ^{\$} ┌Yes ┌No | | |
| | | form 1120-POL for this year? | | | | | |
| organization mag amount of politic | de payments al contributior | nd employer identification number (E For each organization listed, enter th ns received that were promptly and d political action committee (PAC) If | e amount paid from irectly delivered t | m the filing organization's fi to a separate political organ | unds Also enter the nization, such as a | | |
| (a) Namo | e | (b) Address | (c) EIN | (d) A mount paid from filing organization's funds If none, enter -0- | (e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- | | |
| | | | | | | | |

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

| Sc | hedule C (Form 990 or 990-EZ) 2014 | | | Page 2 |
|----|--|--|---|--|
| Ρ | art II-A Complete if the organization under section 501(h)). | is exempt under section 501(c)(3) an | d filed Form 5768 | (election |
| | Check ▶ ☐ If the filing organization belongs to a expenses, and share of excess lobb Check ▶ ☐ If the filing organization checked bo | | d group member's name | , address, EIN, |
| | Limits on Lobbying E (The term "expenditures" means ar | | (a) Filing organization's totals | (b) Affiliated group totals |
| 1a | Total lobbying expenditures to influence public o | pinion (grass roots lobbying) | | |
| b | Total lobbying expenditures to influence a legisla | ative body (direct lobbying) | 5,425 | |
| С | Total lobbying expenditures (add lines 1a and 1b |)) | 5,425, | |
| d | O ther exempt purpose expenditures | | 4,595,349 | |
| е | Total exempt purpose expenditures (add lines 1 | c and 1d) | 4,600,774 | |
| f | Lobbying nontaxable amount Enter the amount f columns | 380,039 | | |
| | If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | | |
| | Not over \$500,000 | 20% of the amount on line 1e | | |
| | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | | |
| | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | | |
| | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | | |
| | Over \$17,000,000 | \$1,000,000 | | |
| | | | | |
| g | Grassroots nontaxable amount (enter 25% of lin | le 1f) | 95,010 | |
| h | Subtract line 1g from line 1a If zero or less, ent | er -0 - | | |
| i | Subtract line 1f from line 1c If zero or less, ente | r - 0 - | | |
| j | If there is an amount other than zero on either lir section 4911 tax for this year? | ne 1h or line 1i, did the organization file Form 472 |) reporting | ⊤Yes ┌─ No |

4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

| | Lobbying Expenditures During 4-Year Averaging Period | | | | | | | | | |
|-----|--|-----------------|-----------------|-----------------|-----------------|------------------|--|--|--|--|
| | Calendar year (or fiscal year beginning in) | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) ⊺otal | | | | |
| 2a | Lobbying nontaxable amount | 392,704 | 391,481 | 399,953 | 380,039 | 1,564,177 | | | | |
| ь | Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | 2,346,266 | | | | |
| _ c | Total lobbying expenditures | 2,404 | 4,265 | 23,705 | 5,425 | 35,799 | | | | |
| d | Grassroots nontaxable amount | 98,176 | 97,870 | 99,988 | 95,010 | 391,044 | | | | |
| e | Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | 586, 566 | | | | |
| f | Grassroots lobbying expenditures | | | | | | | | | |

Schedule C (Form 990 or 990-EZ) 2014

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity. | | (2 | ı) | (b) | | |
|---|--|---------|---------|-------|-------|----|
| | | Yes | No | 4 | moun | ſt |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of | | | | | |
| а | Volunteers? | | | | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | | | | |
| С | Media advertisements? | | |] | | |
| d | Mailings to members, legislators, or the public? | | | | | |
| е | Publications, or published or broadcast statements? | | | | | |
| f | Grants to other organizations for lobbying purposes? | | | | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | | | | | |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | | | | |
| i | O ther activities? | | | | | |
| j | Total Add lines 1c through 1i | | | | | |
| 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | | | | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | | | | |
| С | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | |
| | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| Par | t III-A Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6). | 501(c) |)(5), (| or se | ectio | n |
| | | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | 2 | | |
| 3 | Did the organization agree to carry over lobbying and political expenditures from the prior year? | | | 3 | | |
| Par | t III-B Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered " line 3, is answered "Yes." | | | | | |
| 1 | Dues, assessments and similar amounts from members | 1 | | | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | | | | | |
| а | Current year | 2a | | | | |
| b | Carryover from last year | 2b | | | | |
| С | Total | 2c 3 | | | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | | | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4 | | | | |
| 5 | | | | | | |
| Pa | art IV Supplemental Information | | | | | |
| | under the descent provided for Dental A. June 1. Dental D. June 4. Dental C. June F. Denta II. A. (affiliated annu | | D | A 1. | | |

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

| Return Reference | Explanation |
|------------------|-------------|
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Schedule C (Form 990 or 990EZ) 2014

| Part IV Supplemental Info | ormation <i>(continued)</i> |
|---------------------------|-----------------------------|
| Return Reference | Explanation |
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Schedule C (Form 990 or 990EZ) 2014

| efile GRAPHIC | print - DO NOT PROCESS As F | iled Data - | | | DLN: | 93493279 | 006355 | |
|---|---|--------------------------------------|---|----------|----------------------|-------------------------|------------|--|
| SCHEDULE D Form 990) | | | al Statements | | | омв № 15 20 4 | | |
| ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. | | | | | | | | |
| Department of the Treasury Attach to Form 990. Open to Public | | | | | | | | |
| ntemal Revenue Service Name of the organi | | 1990) and its in | | | loyer ident if | | | |
| DISCOVERY INSTITUTE | | | | | - | | | |
| Part I Organ | izations Maintaining Donor Adv | vised Funds | or Other Similar F | | 1521697 or Accour | ts. Comple | ete ıf the | |
| organiz | zation answered "Yes" to Form 990 | | | | (1) = 1 | | | |
| 1 Total number a | t and of year | (a) Dor | or advised funds | | (b) Funds ar | id other acco | ounts | |
| | ie of contributions to (during year) | | | | | | | |
| | ie of grants from (during year) | | | | | | | |
| | le at end of year | | | | | | | |
| 5 Did the organiz | zation inform all donors and donor advise organization's property, subject to the or | | | nor advi | sed | ∏ Yes | ∏ No | |
| used only for c conferring impe | zation inform all grantees, donors, and d haritable purposes and not for the benef ermissible private benefit? | fit of the donor o | r donor advisor, or for a | ny othe | r purpose | ∏ Yes | ∏ No | |
| | rvation Easements. Complete if | | | to Forn | n 990, Part | IV, line 7. | | |
| Preservation | conservation easements held by the org on of land for public use (eg, recreation of natural habitat on of open space | | < all that apply) | | | | 3 | |
| | | | | the ferm | | | | |
| | s 2a through 2d if the organization held a he last day of the tax year | a quanneu conse | ervation contribution in | | | he End of th | e Year | |
| a Total number o | of conservation easements | | | 2a | | | | |
| b Total acreage | restricted by conservation easements | | | 2b | | | | |
| c Number of cons | servation easements on a certified histo | oric structure in | cluded in (a) | 2c | | | | |
| | servation easements included in (c) acc ure listed in the National Register | quired after 8/17 | 7/06, and not on a | 2d | | | | |
| | servation easements modified, transferr | red, released, ex | tinguished, or terminate | ed by th | ie organizati | on during | | |
| Number of stat | tes where property subject to conservat | ion easement is | located 🕨 | | | | | |
| 5 Does the organ | nization have a written policy regarding t f the conservation easements it holds? | | | | violations, a | ind FYes | ∏ No | |
| 5 Staff and volun ▶ | iteer hours devoted to monitoring, inspe | cting, and enfor | cing conservation easer | ments c | luring the ye | ar | | |
| A mount of exp | enses incurred in monitoring, inspecting | g, and enforcing | conservation easement | s during | g the year | | | |
| | nservation easement reported on line 2(| d) above satısfy | the requirements of sec | ction 17 | 70(h)(4)(B)(ı |) ryes | ∏ No | |
| balance sheet, | escribe how the organization reports col , and include, if applicable, the text of th on's accounting for conservation easeme | e footnote to the | | | | | | |
| | izations Maintaining Collection | | | or Ot | her Simila | r Assets. | | |
| La If the organization works of art, hi | ete if the organization answered "Y tion elected, as permitted under SFAS 1 storical treasures, or other similar asse | .16 (ASC 958), its held for publi | not to report in its reve c exhibition, education, | or rese | arch in furth | | | |
| b If the organization works of art, hi | le, in Part XIII, the text of the footnote t tion elected, as permitted under SFAS 1 storical treasures, or other similar asse le the following amounts relating to thes | .16 (ASC 958), its held for publi | to report in its revenue | statem | ent and bala | | blıc | |
| (i) Revenue in | cluded in Form 990, Part VIII, line 1 | | | | ►\$ | | | |
| | luded in Form 990, Part X | | | | | | | |
| 2 If the organizat | tion received or held works of art, histor ints required to be reported under SFAS | | | | | | | |
| a Revenue includ | ded in Form 990, Part VIII, line 1 | | | | ►\$ | | | |
| b Assets include | ed in Form 990, Part X | | | | ► \$ | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| Sche | edule D (Form 990) 2014 | | | | | | | | | | | Page 2 |
|----------|--|------------------------------------|---------|----------|-------------------------|----------|-----------------------------|----------|-----------------------|---------|----------------|---------------|
| Par | •••••••••••••••••••••••••••••••••••••• | llections of Art | t, His | tori | cal Tr | easur | es, or O | the | r Similar | Asse | ts (co. | ntınued) |
| 3 | Using the organization's acquisition, accessi collection items (check all that apply) | on, and other reco | ds,ch | necka | any of t | he follo | wing that a | re a | sıgnıficant | use of | ıts | |
| а | Public exhibition d \bar{I} Loan or exchange programs | | | | | | | | | | | |
| b | Scholarly research | | е | Γ | Other | | | | | | | |
| с | Preservation for future generations | | | | | | | | | | | |
| 4 | Provide a description of the organization's co Part XIII | llections and expla | ain hov | v the | y furthe | r the or | ganızatıon' | 's ex | empt purpo | ose in | | |
| 5 | During the year, did the organization solicit o assets to be sold to raise funds rather than t | | | | | | | | ılar | L . | Yes | ∏ No |
| Pai | rt IV Escrow and Custodial Arrange Part IV, line 9, or reported an am | | | | | | answered | 1 "Yo | es" to For | m 990 | , | |
| 1a | Is the organization an agent, trustee, custod included on Form 990, Part X? | | | | | | r other asso | ets r | iot | | Yes | ∏ No |
| b | If "Yes," explain the arrangement in Part XII | I and complete the | follov | ving t | able | | - | | | | | |
| | | | | | | | _ | _ | | Amou | nt | |
| ک لہ | Beginning balance | | | | | | - | 1c | | | | |
| d | Additions during the year | | | | | | | 1d 1- | | | | |
| e f | Distributions during the year | | | | | | | 1e 1f | | | | |
| | Ending balance | | 1 | . | | | | | h.l.h | , | | |
| 2a | Did the organization include an amount on Fo | | | | | | | | | L . | | ∣ No |
| D | If "Yes," explain the arrangement in Part XII | | | | | | | | | | • | I |
| Ра | rt V Endowment Funds. Complete r | the organizatio (a)Current year | | were | | | orm 990, o years back | | | | Four ve | ars back |
| 1a | Beginning of year balance | (1) | (-) | , | / = | - (-) | | (/- | , | | | |
| b | Contributions | | | | | | | | | | | |
| с | Net investment earnings, gains, and losses | | | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | | | |
| e | Other expenditures for facilities and programs | | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | | | |
| g | End of year balance | | | | | | | | | | | |
| 2 | Provide the estimated percentage of the curr | ent year end balan | ce (lın | e 1g, | , colum | n (a)) h | eld as | | | | | |
| а | Board designated or quasi-endowment 🕨 | | | | | | | | | | | |
| b | Permanent endowment 🕨 | | | | | | | | | | | |
| с | Temporarily restricted endowment 🕨 The percentages in lines 2a, 2b, and 2c shou | ıld equal 100% | | | | | | | | | | |
| За | A re there endowment funds not in the posses organization by | ssion of the organiz | ation (| that a | are held | l and ac | Iministered | for | the | [| Yes | No |
| | (i) unrelated organizations | | | • | | | | • | | 3a(i) | | |
| | (ii) related organizations | | | | | | | | | 3a(ii) | | |
| b | If "Yes" to 3a(II), are the related organization | | | | | • • | | · | • • • | 3b | | |
| 4 Dot | Describe in Part XIII the intended uses of th rt VI Land, Buildings, and Equipme | = | | | | | arad 'Vac' | to | Form 000 | Dart | TV lue | |
| Pa | 11a. See Form 990, Part X, line 1 | | uie o | ryan | 1241101 | 1 4115 W | eleu tes | ιο | FUIII 990 | , Part | 1V, III | le |
| | Description of property | | | | a) Cost o sıs (ınve: | | (b)Cost or o basis (othe | | (c) Accum deprecia | | (d) Bo | ok value |
| 1a | Land | | | | | | | | | | | |
| | Buildings | | | | | | | | | | | |
| | Leasehold improvements | | | | | | 48 | ,626 | | 32,528 | | 16,098 |
| | Equipment | | _ | | | | | 516 | | 382 786 | | 81 730 |

e Other

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. .

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

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. .

| • | • | • | • | • | • | • | 97,828 |
|---|---|---|---|---|-----|-----------|---------------|
| | | | | S | che | dule D (F | orm 990) 2014 |

97,828

Sc

| Schedule D (Form 990) 2014 | | Page 3 |
|---|----------------------------|--|
| Part VII Investments—Other Securities. Comp See Form 990, Part X, line 12. | - | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
| (1)Financial derivatives | | · |
| (2)Closely-held equity interests (3)Other | | |
| (A) INVESTMENT IN CORPORATION | 750,000 | F |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIIII Investments—Program Related. Con | 750,000 | answered 'Yes' to Form 990 Part IV line 11c |
| See Form 990, Part X, line 13. | - | |
| (a) Description of investment | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
| | | |
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| | | |
| | | |
| | | |
| | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization a | answered 'Yes' to Form 990 | Part IV, line 11d See Form 990, Part X, line 15 |
| (a) Descript | | (b) Book value |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | N N | |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15., Part X Other Liabilities. Complete if the organ | | ••••••••••••••••••••••••••••••••••••• |
| Form 990, Part X, line 25. | (b) Book value | · · · |
| 1 (a) Description of liability Federal income taxes | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25) | | |

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII 🔽

| Schee | dule D (Form 990) 2014 | | Page 4 |
|-------|--|------------|-------------------|
| Par | t XI Reconciliation of Revenue per Audited Financial Statements With Revenue p the organization answered 'Yes' to Form 990, Part IV, line 12a. | er R | eturn Complete If |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 4,820,514 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | |
| а | Net unrealized gains (losses) on investments 2a -45,000 | | |
| b | Donated services and use of facilities | | |
| с | Recoveries of prior year grants | | |
| d | Other (Describe in Part XIII) | | |
| е | Add lines 2a through 2d | 2e | -7,917 |
| 3 | Subtract line 2e from line 1 | 3 | 4,828,431 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line ${f 1}$ | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| b | Other (Describe in Part XIII) | | |
| с | Add lines 4a and 4b | 4 c | |
| 5 | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)...... | 5 | 4,828,431 |
| Part | EXII Reconciliation of Expenses per Audited Financial Statements With Expenses of the organization answered 'Yes' to Form 990, Part IV, line 12a. | s per | Return. Complete |
| 1 | Total expenses and losses per audited financial statements | 1 | 4,600,774 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | |
| а | Donated services and use of facilities | | |
| b | Prior year adjustments | | |
| с | Other losses | | |
| d | Other (Describe in Part XIII) | | |
| е | Add lines 2a through 2d | 2e | 22,945 |
| 3 | Subtract line 2e from line 1 | 3 | 4,577,829 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1 : | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII) |] | |
| с | Add lines 4a and 4b | 4c | |
| 5 | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) | 5 | 4 ,577 ,829 |
| Par | t XIII Supplemental Information | - | |

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

| Return Reference | Explanation |
|--|---|
| SCHEDULE D, PAGE 3, PART X | ACCOUNTING FOR INCOME TAXES GUIDANCE REQUIRES NONPUBLIC ENTITIES TO DETERMINE AND EVALUATE UNCERTAIN TAX POSITIONS THE STANDARD REQUIRES ENTITIES TO MEASURE, RECOGNIZE, AND DISCLOSE CERTAIN TAX POSITIONS THE TERM TAX POSITION INCLUDES, BUT IS NOT LIMITED TO, A DECISION NOT TO FILE A RETURN, THE CHARACTERIZATION OF INCOME OR A DECISION TO EXCLUDE REPORTING TAXABLE INCOME ON A TAX RETURN, AND THE ENTITY'S TAX EXEMPT STATUS MANAGEMENT BELIEVES THE ORGANIZATION DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THE ORGANIZATION MAY BE SUBJECT TO EXAMINATION BY THE INTERNAL REVENUE SERVICE FOR CALENDAR YEARS 2011 THROUGH 2014 |
| SCHEDULE D, PAGE 4, PART XI, LINE 2D | COST OF GOODS SOLD 22,945 |
| SCHEDULE D, PAGE 4, PART XII, LINE 2D | COST OF GOODS SOLD 22,945 |
| | |
| | |
| | |

| Part XIII Supplemental Information (continued) | | | | | | | | |
|--|-------------|--|--|--|--|--|--|--|
| Return Reference | Explanation | | | | | | | |
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Schedule D (Form 990) 2014

| efile GRAPHIC pri | nt - DO NOT | PROCESS | As Filed Data | a - | DLN: | 93493279006355 | | |
|--|-----------------|---|---|--|---|--------------------------------------|--|--|
| SCHEDULE F | Stat | ement of A | ed States | OMBNo 1545-0047 | | | | |
| (Form 990) ► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990. ► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. | | | | | | 2014 Open to Public Inspection | | |
| Name of the organization DISCOVERY INSTITU | | | | | Employer ider 91-1521697 | ntification number | | |
| "Yes" to F | Form 990, Par | t IV, lıne 14b. | | e United States. Co | omplete if the organi | | | |
| and other assis | tance, the gra | ntees' eligibili | ty for the grant | to substantiate the a ts or assistance, and t | the selection criteria | ∏ Yes ∏ No | | |
| assistance outs | ide the United | States. | | ocedures for monitorii | | nts and other | | |
| 3 Activites per Reg | ion (The follow | ing Part I, line 3 | table can be du | plicated if additional spa | ce is needed) | | | |
| (a) Regior | 1 | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in region | (d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is program service, describe specific type of service(s) in region | | | |
| (1) | | | 2 | | | | | |
| (2) | | | | | | | | |
| (3) | | | | | | | | |
| (4) | | | | | | | | |
| (5) | | | | | | | | |
| 3a Sub-total b Total from contin to Part I c Totals (add lines | | | | | | | | |

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Schedule F (Form 990) 2014

Page **2**

| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) A mount of cash grant | (f) Manner of cash dısbursement | (g) A mount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|----------------------------|---|-------------------|--------------------------------|-------------------------------------|--|---|--|--|
| (1) | | | | | | | | |
| (2) | | | | | | | | |
| (3) | | | | | | | | |
| (4) | | | | | | | | |
| | | | | | ies by the foreign cc .(c)(3) equivalency l | | | |

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014

Page **3**

| Part III Grants and Other Assistance to Individuals Outside the United States. Complete of the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. | | | | | | | | | |
|--|------------------------------|-----------------------------|-------------------------------------|---|---|---|---|--|--|
| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) A mount of cash grant | (e) Manner of cash dısbursement | (f) A mount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) | | |
| (1) FELLOWSHIP | EAST ASIA AND THE PACIFIC | 1 | 50,000 | СНЕСК | | | | | |
| (2) FELLOWSHIP | EUROPE | 1 | 9,000 | СНЕСК | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| (5) | | | | | | | | | |
| (6) | | | | | | | | | |
| (7) | | | | | | | | | |
| (8) | | | | | | | | | |
| (9) | | | | | | | | | |
| (10) | | | | | | | | | |
| (11) | | | | | | | | | |
| (12) | | | | | | | | | |
| (13) | | | | | | | | | |
| (14) | | | | | | | | | |
| (15) | | | | | | | | | |
| (16) | | | | | | | | | |
| (17) | | | | | | | | | |
| (18) | | | | | | | | | |

Schedule F (Form 990) 2014

| 1 | Was the organization a US transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | Г | Yes | ম | No |
|---|--|---|-----|----------|----|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990) | Г | Yes | ন | No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471) | Г | Yes | ন | No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621) | Г | Yes | L | No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865) | Г | Yes | ম | No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990) | Г | Yes | ম | No |

Schedule F (Form 990) 2014

Software ID: Software Version: EIN: 91-1521697 Name: DISCOVERY INSTITUTE

Schedule F (Form 990) 2014

Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

| efile GRAPHIC print - DO N | OT PROCESS As Filed Data - | | DLN: 93493279006355 |
|--|--|--------------------------|------------------------------|
| Schedule I | Create and Other Assistance to Organizations | | OMBNo 1545-0047 |
| (Form 990) | Grants and Other Assistance to Organizations, Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. | | 2014 |
| Department of the Treasury Internal Revenue Service | Attach to Form 990. Information about Schedule I (Form 990) and its instructions is at <u>www.irs.gov/form990</u>. | | Open to Public Inspection |
| Name of the organization DISCOVERY INSTITUTE | | Employe 91-152 | r identification number |
| Part I General Informa | tion on Grants and Assistance | • | |
| | | | |

| 1 | Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and | | |
|---|--|-------|---|
| | the selection criteria used to award the grants or assistance? \ldots | 🗹 Yes | Γ |
| | | | |

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|---|------------------------------------|---|---|---|---|
| (1) BIOLOGIC 16310 NE 80TH ST SUITE 102 REDMOND, WA 98052 | 84-1670187 | 3 | 324,500 | | | | SCIENTIFIC RESEARCH |

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a)Type of grant or assistance | (b) Number of recipients | (c) A mount of cash grant | (d) A mount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|------------------------------------|-------------------------------------|--|---|---------------------------------------|
| (1) CSC FELLO WSHIPS | 9 | 309,159 | | | |
| (2) TECHNOLOGY FELLOWSHIPS | 1 | 93,000 | | | |
| (3) WPM FELLO WSHIPS | 2 | 79,050 | | | |
| (4) OTHER RESEARCH/FELLO WSHIP | 2 | 279,800 | | | |

| Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. | | | | | | | | | | |
|---|--|--|--|--|--|--|--|--|--|--|
| Return Reference | Explanation | | | | | | | | | |
| SCHEDULE I, PAGE 1, PART I, LINE 2 | REGULAR CORRESPONDENCE WITH FELLOWS AND GRANTEES TO SUPERVISE PROGRESS OF WORK | | | | | | | | | |

Schedule I (Form 990) 2014

| efi | le GRAPHIC p | rint - DO NOT PROCESS | As Filed Data - | | DLN: 934932 | 79006 | 5355 |
|-----|---|--|---|---|------------------|------------------|----------|
| Sch | edule J | Со | mpensation Inf | ormation | Ο ΜΒ Νο | 1545- | 0047 |
| For | m 990) | For certain Office | - rs, Directors, Trustees, Compensated Empl | Key Employees, and Highest | 2 |)14 | |
| | | Complete if the orga | | es" to Form 990, Part IV, line 23. | | | |
| | nent of the Treasury Revenue Service | | 🕨 Attach to Form | 990. | | to Pul pectio | |
| | me of the organiz | | J (Form 990) and its ir | structions is at <u>www.irs.gov/form</u> | identification n | | |
| | COVERY INSTITUTE | ation | | Employer | | unner | |
| | | | | 91-1521 | 597 | | |
| Ра | rt I Questi | ons Regarding Compensa | tion | | | 1 | |
| _ | | | | | | Yes | No |
| 1a | | | | llowing to or for a person listed in Fo evant information regarding these it | | | |
| | | or charter travel | | illowance or residence for personal u | | | |
| | | companions | | for business use of personal reside | | | |
| | Tax idemni | fication and gross-up payments | | social club dues or initiation fees | | | |
| | Discretiona | ary spending account | Personal | services (e g , maid, chauffeur, chef) | | | |
| | | | | | | | |
| b | | | | written policy regarding payment or | | | |
| | | | | "No," complete Part III to explain | 16 |) | |
| 2 | - | ation require substantiation prior | 5 | wing expenses incurred by all garding the items checked in line 1a | , | | |
| | unectors, trust | ses, oncers, menduing the CEO7 | | farding the items checked in the Ia | 2 | | <u> </u> |
| _ | | | | | | | |
| 3 | | if any, of the following the filing of CEO/Executive Director Check (| | | | | |
| | | | | Executive Director, but explain in Pa | rt III | | |
| | 🔽 Compensat | tion committee | 🔽 Written ei | nployment contract | | | |
| | ☐ Independe | nt compensation consultant | ☐ Compens | ation survey or study | | | |
| | Form 990 (| of other organizations | 🔽 Approval | by the board or compensation comm | uttee | | |
| 4 | | | 90, Part VII, Section A | A, line 1a with respect to the filing or | ganization | | |
| | or a related org | anization | | | | | |
| а | Receive a seve | rance payment or change-of-con | ntrol payment? | | 4a | | No |
| b | Participate in, o | or receive payment from, a suppl | emental nonqualified re | tirement plan? | 4b | 1 | No |
| С | | or receive payment from, an equi | | | 40 | : | No |
| | If "Yes" to any | of lines 4a-c, list the persons an | id provide the applicab | le amounts for each item in Part III | | | |
| | $O_{\rm mby} = EO1(a)(2)$ | , 501(c)(4), and 501(c)(29) orga | nizations must complet | to lines E.O. | | | |
| 5 | | , 501(2)(4), and 501(2)(29) orga ted in Form 990, Part VII, Sectio | • | | | | |
| - | | contingent on the revenues of | | guillation pay of accide any | | | |
| а | The organizatio | n۶ | | | 5a | | No |
| b | Any related org | | | | 56 | , | No |
| | | 5a or 5b, describe in Part III | | | | | |
| 6 | | ted in Form 990, Part VII, Section contingent on the net earnings of | | ganization pay or accrue any | | | |
| а | The organizatio | n۶ | | | 6a | | No |
| | Any related org | | | | 66 | , | No |
| | · - | 6a or 6b, describe in Part III | | | | | |
| 7 | For persons list | | | ganızatıon provide any non-fixed | 7 | | No |
| 8 | subject to the i | nts reported in Form 990, Part V nitial contract exception describ | | suant to a contract that was on 53 4958-4(a)(3)? If "Yes," desc | ribe | | |
| | ın Part III | | | | 8 | | No |
| 9 | If "Yes" to line section 53 495 | | w the rebuttable presur | nption procedure described in Regul | ations 9 | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| (A) Name and Title | | (B) Breakdown of | fW-2 and/or 1099-MIS | C compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation in |
|----------------------------------|-------------|-----------------------|---|---|--------------------------------|----------------|----------------------|--|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(ı)-(D) | column(B) reported as deferred in prior Form 990 |
| 1 STEPHEN MEYER, BOARD MEMBER | (i) (ii) | 200,000 | | | | 15,949 | 215,949 | |

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference

Explanation

Schedule J (Form 990) 2014

| efile GRAPHIC print - | - DO NOT PROCESS | As Filed Data - | DLN: 93493279006355 | |
|--|---------------------------------|---|---------------------------------------|--|
| SCHEDULE O (Form 990 or 990-EZ) Department of the Treasury Internal Revenue Service | Complete to prov Form 990 or | ide information for res 990-EZ or to provide ar ▶ Attach to Form 990 | or 990-EZ) and its instructions is at | OMB No 1545-0047 2014 Open to Public Inspection |
| Name of the organization DISCOVERY INSTITUTE | | | Employe 91-152: | r identification number |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|--|
| FORM 990, PAGE 1, PART I, LINE 6 | PRIMARY VOLUNTEERS INCLUDE UNPAID BOARD MEMBERS |
| FORM 990, PAGE 2, PART III, LINE 4D | OTHER PROGRAMS INCLUDE THE CHAPMAN CENTER FOR CITIZEN LEADERSHIP IS A TRAINING PROGRAM FO R YOUNG PROFESSIONALS INTERESTED IN A CAREER IN PUBLIC AND/OR COMMUNITY SERVICE THE CENTE R ENABLES YOUNG LEADERS TO CONSIDER THE FOUNDATIONAL IDEAS OF LEADERSHIP IN A FREE SOCIETY BY CONNECTING THEM WITH MENTORS AND FELLOW YOUNG LEADERS THROUGH SEMINARS, LECTURES, AND FELLOWSHIP PROGRAMS THE CASCADIA CENTER PROGRAM PROMOTES REGIONAL COOPERATION AS THE KEY TO ENSURING MOBILITY, ECONOMIC GROWTH AND A HEALTHY ENVIRONMENT IN THE PACIFIC NORTHWEST THE BIOETHICS PROGRAM EXAMINES A CONSTELLATION OF ISSUES SUCH AS ASSISTED SUICIDE AND EUTH ANASIA, EMBRY ONIC STEM CELL RESEARCH, HUMAN GENETIC MANIPULATION, HUMAN CLONING, AND ANIMA L RIGHTS ISSUES THE RELIGION, LIBERTY, AND PUBLIC LIFE PROGRAM EXAMINES THE PROPER ROLE O F RELIGION IN A FREE SOCIETY |
| FORM 990, PAGE 6, PART VI, LINE 11B | THE FORM 990 IS PROVIDED IN DRAFT FORM TO ALL BOARD MEMBERS FOR REVIEW ADDITIONALLY, THE FINANCE COMMITTEE AND VICE PRESIDENT REVIEW THE FORM 990 IN DETAIL PRIOR TO THE FILING OF THE FORM 990 |
| FORM 990, PAGE 6, PART VI, LINE 12C | THE CONFLICTS OF INTEREST POLICY IS PRESENTED AND ANY CONFLICTS OF INTEREST ARE REQUIRED TO BE DISCLOSED ANNUALLY BY EMPLOYEES |
| FORM 990, PAGE 6, PART VI, LINE 19 | COPIES OF DOCUMENTS ARE AVAILABLE UPON WRITTEN REQUEST |

| efile GRAPHIC print - D | O NOT PROCESS As Filed Data - | | | | | D | LN: 93493279006355 |
|--|---|--------------------------------|--|----------------------------|----------------------------------|------------------------------|---|
| SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service | Related Or Complete if the organ Information about Sc | 🕨 Attach to | s" on Form 990, Part Form 990. | IV, line 33, 34, 3 | 5b, 36, or 37. | | OMB No 1545-0047 2014 Open to Public Inspection |
| Name of the organization DISCOVERY INSTITUTE | | | | | Employer i 91-15216 | dentification n 97 | umber |
| Part I Identification | n of Disregarded Entities Complete | If the organization | answered "Yes" or | ı Form 990, Pa | rt IV, line 33. | | |
| Name, address, and EIN (| (a) if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct con entit | 5 |

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (g) Section 512(b) (13) controlled entity? |
|---|--------------------------------|--|----------------------------|---|---|
| | | | | | Yes No |
| | | | | | |

Schedule R (Form 990) 2014

Page **2**

Part III Identification of Related Organizations Taxable as a Partnership Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| because it have been been been been been been been be | | | | | | | | | | | | |
|---|------------------|-----------|-------------|-----------------|--------------|-------------|---------|----------|---------------|-------|------|------------|
| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h |) | (i) | (j |) | (k) |
| Name, address, and EIN of | Primary activity | Legal | Direct | Predominant | Share of | Share of | Disprop | rtionate | Code V-UBI | Gener | alor | Percentage |
| related organization | | domicile | controlling | income(related, | total income | end-of-year | allocat | ions? | amount in box | mana | ging | ownership |
| | | (state or | entity | unrelated, | | assets | | | 20 of | partr | ner? | |
| | | foreign | | excluded from | | | | | Schedule K-1 | | | |
| | | country) | | tax under | | | | | (Form 1065) | | | |
| | | | | sections 512- | | | | | | | | |
| | 1 | | | 514) | | | | | | | | |
| | | | | , , | | | Yes | No | | Yes | No | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of | (b) Primary activity | (c) Legal | (d) Direct controlling | (e) Type of entity | (f) Share of total | (g) Share of end-of- | (h) Percentage | (i) Section | |
|--|--------------------------------|-------------------------------|---------------------------|-------------------------------|------------------------------|--------------------------------|--------------------------|-----------------|--------------|
| related organization | | domicile (state or foreign | entity | (C corp, S corp, or trust) | income | year assets | ownership | (b)(1 contro | L3) Illed |
| | | country) | | | | | | entit | y? |
| | | | | | | | | Yes | No |
| (1) RANCHO DE LA COSTA | REAL PROP | NV | N/A | | | | | | No |
| 208 COLUMBIA ST SEATTLE, WA 98104 45-5091917 | | | | | | | | | |

| Pa | art V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. | | |
|------------|--|--------|-------|
| | Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule | Ye | es No |
| 1 D | During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | \top | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | a | No |
| Ь | Gift, grant, or capital contribution to related organization(s) | b | No |
| с | Gift, grant, or capital contribution from related organization(s) | c | No |
| d | Loans or loan guarantees to or for related organization(s) | d | No |
| e | Loans or loan guarantees by related organization(s) | e | No |
| f | Dividends from related organization(s) | .f | No |
| g | Sale of assets to related organization(s) | g | No |
| h | Purchase of assets from related organization(s) | h | No |
| i | Exchange of assets with related organization(s) | 1i | No |
| j | Lease of facilities, equipment, or other assets to related organization(s) | Ţ | No |
| k | Lease of facilities, equipment, or other assets from related organization(s) | .k | No |
| | Performance of services or membership or fundraising solicitations for related organization(s) | | No |
| m | n Performance of services or membership or fundraising solicitations by related organization(s) | ۱m | No |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | 1n | No |
| o | Sharing of paid employees with related organization(s) | • | No |
| р | Reimbursement paid to related organization(s) for expenses | .p | No |
| q | Reimbursement paid by related organization(s) for expenses | 4 | No |
| r | O ther transfer of cash or property to related organization(s) | .r | No |
| s | Other transfer of cash or property from related organization(s) | 5 | No |

| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds | | | | | | | | | | |
|---|---|-------------------------------|---|--|--|--|--|--|--|--|
| (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount involved | | | | | | | |
| | | | | | | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership Complete of the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| (a) Name, address, and EIN of entity | (b) Primary activity | domicile (state or foreign | e income or (related, n unrelated, | | | (f) Share of total ıncome | (g) Share of end-of-year assets | (h) Disproprtionate allocations? | | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | managing partner? | General or managing | |
|---|--------------------------------|----------------------------------|--|-----|----|------------------------------------|---|--|----|---|----------------------|------------------------|---|
| | | | 514) | Yes | No | | | Yes | No | | Yes | No | |
| | | | | | | | | | | | | _ | - |

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference

Explanation

Schedule R (Form 990) 2014