

Department of the Treasury Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public. ▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf. Open to Public Inspection

OMB No 1545-0052

For calendar year 2015 or tax year beginning , 2015, and ending Name of foundation BLUE CROSS AND BLUE SHIELD OF MASSACHUSETTS A Employer identification number FOUNDATION FOR EXPANDING HEALTHCARE ACCESS 04-3148824 Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number (see instructions) 1300 101 HUNTINGTON AVENUE SUITE (617) 246-5000 City or town, state or province, country, and ZIP or foreign postal code If exemption application is pending, check here BOSTON, MA 02199-7611 G Check all that apply Initial return Initial return of a former public charity D 1 Foreign organizations, check here . Final return Amended return 2 Foreign organizations meeting the 85% test, check here and attach Address change Name change H Check type of organization | X | Section 501(c)(3) exempt private foundation E If private foundation status was terminate Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here . Fair market value of all assets at J Accounting method | Cash | X Accrual If the foundation is in a 60-month termination Other (specify) end of year (from Part II, col (c), line under section 507(b)(1)(B), check here . 101,529,730. *16)* ▶ \$ (Part I, column (d) must be on cash basis) Part I Analysis of Revenue and Expenses (The (d) Disbursements (a) Revenue and total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in (b) Net investment (c) Adjusted net for charitable expenses per income income purposes books column (a) (see instructions)) (cash basis only) 1,901,608. Contributions, gifts, grants, etc., received (attach schedule) 1 if the foundation is not required to Check ▶ 2 12 12 ATCH 1 Interest on savings and temporary cash investments. 1,904,452. 1,904,452. ATCH 2 Dividends and interest from securities b Net rental income or (loss) 2,272,251. 6a Net gain or (loss) from sale of assets not on line 10 Revenue Gross sales price for all assets on line 6a 5,699,318. 2,272,251. Capital gain net income (from Part IV, line 2) . 8 Income modifications . 10 a Gross sales less returns and allowances b Less Cost of goods sold . c Gross profit or (loss) (attach schedule) -6,920,145. Other income (attach schedule) ATCH 3 . . 11 -841,822. 12 Total. Add lines 1 through 11 4,176,715. 13 Compensation of officers, directors, trustees, etc . . . Expenses 14 Other employee salaries and wages . . . 15 Pension plans, employee-benefits Legal fees (ARECTION SEE LINE ED Accounting fees (attach schedule) Other Professional fees (attach schedule) C -54,869. Taxes (attach_schedule) (see-instructions) 4]. Depreciation (attach schedule) and depletion . 147,853. 147,853. Occupancy 265,783. 265,783. 21 Travel, conferences, and meetings DE 21 8,617. 8,617. Operating 22 4,386,379. 4,386,379. Other expenses (attach schedule) ATCH .5. . Total operating and administrative expenses. 4,753,763. 4,808,632. Add lines 13 through 23. Received in Batching Ogden 3,841,271. 3,841,271. Contributions, gifts, grants paid 8,595,034. 8,649,903. 26 Total expenses and disbursements Add lines 24 and 25 27 Subtract line 26 from line 12 -9,436,856. a Excess of revenue over expenses and disbursements . . 4,176,715.**b** Net investment income (if negative, enter -0-) c Adjusted net income (if negative, enter -0-). .

Form 990-PF (2015)

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	art li		Attached schedules and amounts in the description column should be for end-of-year	Beginning of year			of year
_	art II	Dalance Checks	amounts only (See instructions)	(a) Book Value	(b) Book Value		(c) Fair Market Value
	1	Cash - non-interest-bearing	ng <i></i>	1,212,267.	572,1	<u>.23.</u>	572,123
	2	Savings and temporary of	ash investments				
	3	Accounts receivable ▶_	36,251.				
			tful accounts ▶	32,578.	36,2	<u> 251.</u>	36,251
	4	Pledges receivable ▶					<u> </u>
		Less allowance for doub	tful accounts ▶				
	5	Grants receivable		56,000.	174,0) <u>51.</u>	174,051
	6	Receivables due from o	fficers, directors, trustees, and other				
	1	disqualified persons (atta	ach schedule) (see instructions)		····		
	7	Other notes and loans re	eceivable (attach schedule) 🕨				ATCH 6
	1	Less allowance for doub	tful accounts ▶				
Assets	8	Inventories for sale or use	»				
SS	9	Prepaid expenses and de	ferred charges				
⋖	10a	Investments - US and state	government obligations (attach schedule)				
		•	stock (attach schedule)				
	11 C	Investments - corporate Investments - land, buildings, and equipment basis	bonds (attach schedule)				
		Less accumulated depreciate (attach schedule)	ion >				
	12		pans				
	13	Investments - other (attac	ch schedule) ATCH 7	110,025,733.	100,747,3	05.	100,747,305
	14	Land, buildings, and equipment basis	▶				
		Less accumulated depreciati (attach schedule)	ion >				
		Other assets (describe)				
	16	Total assets (to be	completed by all filers - see the				
	<u> </u>	instructions Also, see pa	ge 1, item I)	111,326,578.	101,529,7	30.	101,529,730
			crued expenses	196,495.	68,2	92.	
	18	Grants payable		95,694.	67,9	79.	
es	19	Deferred revenue					
=	20	Loans from officers, directors	s, trustees, and other disqualified persons.				
Liabilities	21	Mortgages and other not	es payable (attach schedule) L				
	22	Other liabilities (describe	►ATCH 8)	1,090,917.	886,8	43.	
						ŀ	
_			17 through 22)	1,383,106.	1,023,1	14.	
10	,		ow SFAS 117, check here . ▶ X				
ë		and complete lines 2	4 through 26 and lines 30 and 31.	100 040 470	700 506 6		
alances	24	Unrestricted		109,943,472.	100,506,6	16.	
Bal	25						
Þ	26		· · · · · · · · · · · · · · · · · · ·				
בַּ		Foundations that do r					
7		•	elete lines 27 through 31.				
8	26 27 28 29 30 31	•	pal, or current funds				
Se	28	•	and, bldg , and equipment fund				
As	29	= '	ated income, endowment, or other funds	109,943,472.	100,506,6	16	
let	30		balances (see instructions)	105,545,472.	100,300,0	10.	
Z	l			111,326,578.	101,529,7	30	ł
F			ges in Net Assets or Fund Balar		101,020,1	50.	
			alances at beginning of year - Part I		nust agree with		
١			if on prior year's return)		- 1	. 1	109,943,472.
2			ine 27a			1	-9,436,856
			ed in line 2 (itemize) ▶			2	9, 330, 030
			ed in line 2 (itemize) >			3_4	100,506,616.
		reases not included in			• • • • • • • • •	5	100,000,010.
			lances at end of year (line 4 minus	line 5) - Part II, column (h) line 30	6	100,506,616.
	. 510	accord of fully be	Tour time a minus	57 . Git ii, Columni (D	,, 00 .		

__Page **3**

		and Losses for Tax on Inv	aetmant Incoma			
Part IV	Capital Gains	allu Losses Ioi Tax Oli Iliv				
	(a) List and	d describe the kind(s) of property sold	(e g , real estate,	(b) How acquired	(c) Date	(d) Date sold
	2-story b	rick warehouse, or common stock, 200	shs MLC Co)	àcquired P - Purchase D - Donation	acquired (mo, day, yr)	(mo , day, yr)
1a SEE	PART IV SCHE	OULE		D DOMAGON		
				+		
_b				┼ ~~~		
_ <u>c</u>				 		
_d						L
_e					<u> </u>	
(e) Gr	oss sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) minu	
а						
b						
			<u> </u>	 		
<u>c</u>				 		
<u>d</u>			 	┼		
<u>e</u>			<u> </u>	<u> </u>		
Com	plete only for assets	showing gain in column (h) and owner	ed by the foundation on 12/31/69) ()	Gains (Col (h) ga	ain minus
(i) F M \	/ as of 12/31/69	(j) Adjusted basis	(k) Excess of col (i)		(k), but not less t	han -0-) or
		as of 12/31/69	over col (j), if any	 _	Losses (from co	(n))
_a						
b						
c		-				
d						
_ 				 		
			Sour also anter in Dort Line 7	\vdash \vdash		
2 Capita	il gain net income i	nr (nat canital inse)	gain, also enter in Part I, line 7		0	070 051
•	· ·		(loss), enter -0- in Part I, line 7	2		272,251.
		nin or (loss) as defined in sections		1 1		
If gair	n, also enter in Pa	art I, line 8, column (c) (see ins	tructions) If (loss), enter -0- in 🕽			
			The state of the s	l l		0.
Part I.	line 8			131		υ.
Part V (For option	Qualification l	c private foundations subject to th	duced Tax on Net Investment e section 4940(a) tax on net invest		me)	
Part V (For option If section 4	Qualification Use by domestic 1940(d)(2) applies,	Under Section 4940(e) for Records private foundations subject to the leave this part blank	duced Tax on Net Investment	ment inco		Yes X No
Part V (For option If section 4 Was the fo	Qualification Use by domestic 1940(d)(2) applies, undation liable for	Under Section 4940(e) for Records private foundations subject to the leave this part blank	duced Tax on Net Investment le section 4940(a) tax on net investo	ment inco		
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Part V (For option If section 4 Was the fo If "Yes," the 1 Enter Bas Calendar year 2 Total (3 Average number 4 Enter (5 Multip	Qualification of the property of the period years (a) to period years (b) 12012 (c) 13012 (c) 14012 (c) 15012 (c) 15	Jnder Section 4940(e) for Recognized for the private foundations subject to the leave this part blank the section 4942 tax on the distribution qualify under section 4940(e) fount in each column for each year (b) Adjusted qualifying distributions 7,923,915. 7,096,584. 7,615,780. 6,813,177. 7,969,954. In order the 5-year base period - divided and ation has been in existence if less ancharitable-use assets for 2015 from the content of the content	duced Tax on Net Investment le section 4940(a) tax on net invest putable amount of any year in the bound complete this part ar, see the instructions before making (c) Net value of noncharitable-use assets 85,504,402. 82,465,714. 82,960,289. 84,687,954. 84,771,751.	ase perioding any ent	Distribution ra (col (b) divided by	Yes X No tto col (c)) 0.092673 0.086055 0.091800 0.080450 0.094017 0.444995 0.088999 384,031. 332,096.
Part V (For option) If section 4 Was the fo If "Yes," the Bas Calendar year 2 Total (3 Average number 4 Enter (5 Multip	Qualification of the property of the period years (a) to period years (b) 12012 (c) 13012 (c) 14012 (c) 15012 (c) 15	Jnder Section 4940(e) for Recognized for the private foundations subject to the leave this part blank the section 4942 tax on the distribution qualify under section 4940(e) fount in each column for each year (b) Adjusted qualifying distributions 7,923,915. 7,096,584. 7,615,780. 6,813,177. 7,969,954. In order the 5-year base period - divided and ation has been in existence if less ancharitable-use assets for 2015 from the content of the content	duced Tax on Net Investment le section 4940(a) tax on net invest butable amount of any year in the butable amount of any year in the butable amount of any year in the butable are seen the instructions before making (c) Net value of noncharitable-use assets 85,504,402. 82,465,714. 82,960,289. 84,687,954. 84,771,751. de the total on line 2 by 5, or by the ses than 5 years	ase period	Distribution ra (col (b) divided by	Yes X No tio col (c)) 0.092673 0.086055 0.091800 0.080450 0.094017 0.444995 0.088999 384,031.
Part V (For option) If section 4 Was the fo If "Yes," the Bas Calendar year 2 Total (3 Average number 4 Enter (5 Multip 6 Enter	Qualification of the property of the period years (a) to the period years (b) to the period years (c) to tax year beginning in) 2014 2013 2012 2011 2010 considered of years the four the net value of no ly line 4 by line 3.	Jnder Section 4940(e) for Recognized to the private foundations subject to the leave this part blank the section 4942 tax on the distribution of qualify under section 4940(e) fount in each column for each year (b) Adjusted qualifying distributions 7,923,915. 7,096,584. 7,615,780. 6,813,177. 7,969,954. In order the 5-year base period - dividendation has been in existence if less ancharitable-use assets for 2015 from the first content of the section of the part I, line 27b)	duced Tax on Net Investment le section 4940(a) tax on net invest butable amount of any year in the butable	ase period any ent	ries (d) Distribution ra (col (b) divided by	Yes X No tto col (c)) 0.092673 0.086055 0.091800 0.080450 0.094017 0.444995 0.088999 384,031. 332,096. 41,767.
Part V (For option) If section 4 Was the folia "Yes," the section 4 I Enter the section 4 2 Total (3 Average number 4 Enter the section 4 5 Multip 6 Enter the section 4	Qualification of the property of the period years (a) to the period years (b) to the period years (c) to tax year beginning in) 2014 2013 2012 2011 2010 considered of years the four the net value of no ly line 4 by line 3.	Jnder Section 4940(e) for Recognized to the private foundations subject to the leave this part blank the section 4942 tax on the distribution of qualify under section 4940(e) fount in each column for each year (b) Adjusted qualifying distributions 7,923,915. 7,096,584. 7,615,780. 6,813,177. 7,969,954. In order the 5-year base period - dividendation has been in existence if less ancharitable-use assets for 2015 from the first content of the section of the part I, line 27b)	duced Tax on Net Investment le section 4940(a) tax on net invest putable amount of any year in the bound complete this part ar, see the instructions before making (c) Net value of noncharitable-use assets 85,504,402. 82,465,714. 82,960,289. 84,687,954. 84,771,751.	ase perioding any ent	ries (d) Distribution ra (col (b) divided by	Yes X No tto col (c)) 0.092673 0.086055 0.091800 0.080450 0.094017 0.444995 0.088999 384,031. 332,096.
Part V (For option) If section 4 Was the folia life "Yes," the section 4 Total of a Average number 4 Enter of a Multip 6 Enter of Add life and a Add life	Qualification of the property of the period years (or tax year beginning in) 2014 2013 2012 2011 2010 of line 1, column (dige distribution ratio er of years the four the net value of no ly line 4 by line 3	Jnder Section 4940(e) for Receptivate foundations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution qualify under section 4940(e) found in each column for each year (b) Adjusted qualifying distributions 7,923,915. 7,096,584. 7,615,780. 6,813,177. 7,969,954. In order the 5-year base period - divide the distribution has been in existence if less that income (1% of Part I, line 27b)	duced Tax on Net Investment le section 4940(a) tax on net invest putable amount of any year in the bound complete this part (c) Net value of noncharitable-use assets 85,504,402. 82,465,714. 82,960,289. 84,687,954. 84,771,751. de the total on line 2 by 5, or by the sist than 5 years com Part X, line 5.	ase period any entire and any entire any entire and	ries (d) Distribution ra (col (b) divided by 82, 7,	Yes X No tto col (c)) 0.092673 0.086055 0.091800 0.080450 0.094017 0.444995 0.088999 384,031. 332,096. 41,767. 373,863.
Part V (For option) If section 4 Was the folia lift "Yes," the section 4 I Enter 1 Bas Calendar year 2 Total (3 Average number 1 5 Multip 6 Enter 1 7 Add lift 8 Enter 1	Qualification of the property of the period years (cortax year beginning in) 2014 2013 2012 2011 2010 of line 1, column (does distribution ration of years the four the net value of no ly line 4 by line 3. 1% of net investments and 6	Jnder Section 4940(e) for Recognized to the private foundations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution qualify under section 4940(e) found in each column for each year (b) Adjusted qualifying distributions 7,923,915. 7,096,584. 7,615,780. 6,813,177. 7,969,954. In the 5-year base period - divided the distribution has been in existence if less ancharitable-use assets for 2015 from the control of Part I, line 27b) ons from Part XII, line 4	duced Tax on Net Investment le section 4940(a) tax on net invest putable amount of any year in the bound complete this part (c) Net value of noncharitable-use assets 85,504,402. 82,465,714. 82,960,289. 84,687,954. 84,771,751. de the total on line 2 by 5, or by the sist than 5 years com Part X, line 5.	ase period any ent	ries (d) Distribution ra (col (b) divided by 82, 7, 8,	Yes X No tto col (c)) 0.092673 0.086055 0.091800 0.080450 0.094017 0.444995 0.088999 384,031. 332,096. 41,767. 373,863.
Part V (For option) If section 4 Was the folia life "Yes," the section 4 I Enter it and section 4 2 Total of a Average number 4 I Enter it and section 4 5 Multip 6 Enter if line 1	Qualification of the property of the period years (cortax year beginning in) 2014 2013 2012 2011 2010 of line 1, column (does distribution ration of years the four the net value of no ly line 4 by line 3. 1% of net investments and 6	Jnder Section 4940(e) for Recognized to the private foundations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution qualify under section 4940(e) found in each column for each year (b) Adjusted qualifying distributions 7,923,915. 7,096,584. 7,615,780. 6,813,177. 7,969,954. In the 5-year base period - divided the distribution has been in existence if less ancharitable-use assets for 2015 from the control of Part I, line 27b) ons from Part XII, line 4	duced Tax on Net Investment le section 4940(a) tax on net invest putable amount of any year in the bound complete this part (c) Net value of noncharitable-use assets 85,504,402. 82,465,714. 82,960,289. 84,687,954. 84,771,751. de the total on line 2 by 5, or by the sist than 5 years com Part X, line 5.	ase period any ent	ries (d) Distribution ra (col (b) divided by 82, 7, 8,	Yes X No tto col (c)) 0.092673 0.086055 0.091800 0.080450 0.094017 0.444995 0.088999 384,031. 332,096. 41,767. 373,863.

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Form 990-PF (2015)

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orm	990-PF (2015) BLUE CROSS AND BLUE SHIELD OF MASSACHUSETTS 04-314	8824	F	Page 4
≥aı	TEXT TEXT TEXT TEXT TEXT TEXT TEXT TEXT	nstru	iction	s)
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1			
	Date of ruling or determination letter (attach copy of letter if necessary - see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check		41,7	767.
	here ▶ X and enter 1% of Part I, line 27b			
С	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of $\mathcal J$			
	Part I, line 12, col (b)			
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 2		41 -	7.7
3	Add lines 1 and 2		41,7	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		41,7	0.
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0		41,	707.
6	Credits/Payments 2015 estimated tax payments and 2014 overpayment credited to 2015 6a 69, 568.			
	Exempt foreign organizations - tax withheld at source			
	Backup withholding erroneously withheld			
7	Total credits and payments Add lines 6a through 6d	1	113,5	568.
, 8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached 8			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
0	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		71,8	301.
1_	Enter the amount of line 10 to be Credited to 2016 estimated tax ▶ 71,801. Refunded ▶ 11			
ar	rt VII-A Statements Regarding Activities			
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it		Yes	No
	participate or intervene in any political campaign?	1a		X.
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see			١
	Instructions for the definition)?	1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials			
	published or distributed by the foundation in connection with the activities			v
	Did the foundation file Form 1120-POL for this year?	1c		X
đ	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation ▶ \$			
	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on			1
-	foundation managers > \$			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		x
-	If "Yes," attach a detailed description of the activities			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of]		
	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	i	Х
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		Х
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		Ļ
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
	If "Yes," attach the statement required by General Instruction T	1 1		
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either	1	i	
	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that		v	
	conflict with the state law remain in the governing instrument?	6	X	-
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7		-
Ba	Enter the states to which the foundation reports or with which it is registered (see instructions)			ļ
L	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General			
Ü	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	Х	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or			
_	4942(j)(5) for calendar year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)? If "Yes,"			
	3 1 July 1 100,	1 - 1		Ιv

10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their

Χ

Form	990-PF (2015) BLUE CROSS AND BLUE SHIELD OF MASSACHUSETTS 04-3148	8824	F	Page 5
Pai	rt VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the		Yes	No
	meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions).	11		Х
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified			
	person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Χ	
	Website address BCBSMAFOUNDATION.ORG			
14	The books are in care of ▶ MICHAEL CARDER Telephone no ▶ 617-246	<u>-500</u>	0	
	Located at ► 101 HUNTINGTON AVENUE SUITE 1300 BOSTON, MA ZIP+4 ► 02199-7	611		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		🕨	
	and enter the amount of tax-exempt interest received or accrued during the year,			
16	At any time during calendar year 2015, did the foundation have an interest in or a signature or other authority		Yes	No
	over a bank, securities, or other financial account in a foreign country?	16		Х
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of		ľ	
	the foreign country			
Pai	rt VII-B Statements Regarding Activities for Which Form 4720 May Be Required		Vaa	No
4.	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	NO
1a	During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No	1		
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?X Yes No		İ	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for			
	the benefit or use of a disqualified person)? Yes X No			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the			
	foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days)			
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		X
	Organizations relying on a current notice regarding disaster assistance check here			
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			
	were not corrected before the first day of the tax year beginning in 2015?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private	i		
	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
а	At the end of tax year 2015, did the foundation have any undistributed income (lines 6d and 6e. Part XIII) for tax year(s) beginning before 2015?			
				-
	If "Yes," list the years			'
U	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to			
	all years listed, answer "No" and attach statement - see instructions)	2b		Х
r	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here			
·	The provided of cooling 40 12(a/(2) and soming approach to any of the years noted in 2a, not the years noted	1	l i	
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise			
	at any time during the year?			
b	If "Yes," did it have excess business holdings in 2015 as a result of (1) any purchase by the foundation or			
	disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the			
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of			
	the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the			
	foundation had excess business holdings in 2015)	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	[X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its			
	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 20152.	1 4h	- 1	Х

Total number of other employees paid over \$50,000......

3 NONE

Total. Add lines 1 through 3...

Par	Minimum Investment Return (All domestic foundations must complete this part. Foreign see instructions.)	gn founda	ations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes		
а	Average monthly fair market value of securities	1a	83,638,610.
	Average of monthly cash balances	1b_	
С	Fair market value of all other assets (see instructions)	1c	
d	Total (add lines 1a, b, and c)	1d	83,638,610.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see	3	83,638,610.
4	Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see		
	instructions)	4	<u>1,254,579.</u>
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	82,384,031.
6	Minimum investment return. Enter 5% of line 5	6	4,119,202.
Par	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foun and certain foreign organizations check here ▶ and do not complete this part)	dations	
1	Minimum investment return from Part X, line 6	1	4,119,202.
2 a	41 767		
b			
	Add lines 2a and 2b	2c	41,767.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	4,077,435.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	4,077,435.
6	Deduction from distributable amount (see instructions).	6	
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
	line 1	7	4,077,435.
Pari	Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		9 640 003
a	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	1a	8,649,903.
b	Program-related investments - total from Part IX-B Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,	1b	
2			
_	purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the	_	
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	0 (40 000
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	8,649,903.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income	_	41 7 C
_	Enter 1% of Part I, line 27b (see instructions)	5	41,767. 8,608,136.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when ca qualifies for the section 4940(e) reduction of tax in those years	liculating	whether the foundation

Page 9

_	irt XIII Undistributed Income (see instri	uctions)			Page 3
		(a)	(b)	(c)	(d)
1	Distributable amount for 2015 from Part XI,	Corpus	Years prior to 2014	2014	2015 4,077,435.
2	Undistributed income, if any, as of the end of 2015	-			
	Enter amount for 2014 only				
·	Total for pnor years 20 13 ,20 12 ,20 11				
	Excess distributions carryover, if any, to 2015				
	From 2010 3,784,861.				
	From 2011 2,618,173.				
	From 2012 3,545,075.				
	From 2013 3,046,038.				
•	From 2014 3,774,127.				
	Total of lines 3a through e	16,768,274.			
	Qualifying distributions for 2015 from Part XII,				
	line 4 ▶ \$ 8,649,903.				
a	Applied to 2014, but not more than line 2a				
	Applied to undistributed income of prior years	"			
•	(Election required - see instructions)				<u> </u>
	Treated as distributions out of corpus (Election				
•	required - see instructions)				<u> </u>
•	Applied to 2015 distributable amount				4,077,435.
•	Remaining amount distributed out of corpus	4,572,468.			
5	Excess distributions carryover applied to 2015.				
	(If an amount appears in column (d), the same amount must be shown in column (a))				
6	Enter the net total of each column as indicated below:				
a	Corpus Add lines 3f, 4c, and 4e Subtract line 5	21,340,742.			
	Prior years' undistributed income Subtract				
•	line 4b from line 2b				
•	Enter the amount of prior years' undistributed	_		<u>. </u>	
	income for which a notice of deficiency has been issued, or on which the section 4942(a)				
	tax has been previously assessed				
	Subtract line 6c from line 6b Taxable				
	amount - see instructions				
e	Undistributed income for 2014 Subtract line				
	4a from line 2a Taxable amount - see instructions				
	Undistributed income for 2015 Subtract lines				
'	4d and 5 from line 1 This amount must be				1
	distributed in 2016			·	
7	Amounts treated as distributions out of corpus				
	to satisfy requirements imposed by section				
	170(b)(1)(F) or 4942(g)(3) (Election may be				
	required - see instructions)				<u> </u>
8	Excess distributions carryover from 2010 not applied on line 5 or line 7 (see instructions)	3,784,861.			
9	Excess distributions carryover to 2016.				
-	Subtract lines 7 and 8 from line 6a	17,555,881.			
10	Analysis of line 9				
	Excess from 2011				
t	Excess from 2012 3,545,075.				
c	Excess from 2013 3,046,038.				
c	Excess from 2014 3,774,127.				
e	Excess from 2015 4,572,468.			<u></u>	<u></u>

BLUE CROSS AND BLUE SHIELD OF MASSACHUSETTS

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Part XV Supplementary Information	(continued)			
3 Grants and Contributions Paid During Recipient Name and address (home or business)	ing the Year or App	roved for F	uture Payment	
Recipient	show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	contribution	
a Paid during the year				
SEE ATTACHMENT 13			SEE ATTACHMENT 13	3,841,271
			[
		ŀ		
Total			▶ 3a	3,841,271.
b Approved for future payment				
		į		
Total		I		
IUlai	<u></u>			

Part XVI	 Analysis of Income-Prod amounts unless otherwise indicated 		ated business income	Excluded b	y section 512, 513, or 514	(e)
_	n service revenue	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	Related or exempt function income (See instructions)
=	T Sel VICe Teveride			 		(See Instructions)
c						
f		L				
g Fees	and contracts from government agencies	-				
2 Member	ship dues and assessments					
3 Interest of	on savings and temporary cash investments .			14	12.	
4 Dividend	ds and interest from securities			14	1,904,452.	
5 Net rent	tal income or (loss) from real estate			 		
	f-financed property					
b Not o	debt-financed property			ļ		
6 Net renta	il income or (loss) from personal property			<u> </u>		
7 Other in	vestment income			18	2,272,251.	
,	loss) from sales of assets other than inventory	 		10	2,2/2,251.	
	ome or (loss) from special events · · ·	<u> </u>		<u> </u>		
	rofit or (loss) from sales of inventory	<u> </u>				_
	evenue a		-6,920,145.			
-			0,320,210.			
c					-	
e				-		
	Add columns (b), (d), and (e)		-6,920,145.		4,176,715.	
	dd line 12, columns (b), (d), and (e)					-2,743,430.
	heet in line 13 instructions to verify calc				· · · · · · · · · · · · · · · · · · ·	
Part XVI	B Relationship of Activitie	s to the A	ccomplishment of E	xempt Pur	poses	
Line No.	Explain below how each activit	ty for which	h income is reported i	ın column (e) of Part XVI-A contribu	uted importantly to th
•	accomplishment of the foundation					
	THE PROPERTY OF THE THE	OME BOD	DIEDLINE ODANE MA	THE THE		
3	INTEREST PROVIDES INC	OME FOR	FUTURE GRANT MAR	KING AND		·
	MISSION ACTIVITIES	OME FOR	DUMUDU CDANA MAI	ZTNG AND		
_4	DIVIDENDS PROVIDE INCO	OME FOR	FUTURE GRANT MAR	KING AND		
8	MISSION ACTIVITIES THE GAIN OR LOSS FROM	CATE OF	ACCEMO ADE IMIT	12ED TO		
	PROVIDE FOR FUTURE GRA					
11	PROVIDE FOR FOTORE GR	MINI MAKI	NO ICCIM DNA DN.	ACTIVITIE		
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Form 990-PF (2015)	BLUE C	CROSS_AND	BLUE	SHIELD	OF MA	ASSACHUSET:	rs 04	-3148824	Page
Part XVII Information Reg Exempt Organiz			To an	d Transa	action	s and Relati	ionships With	Noncharita	able

Do the organization directly or indirectly engage in any of the following with any other organizations described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting foundation to a noncharitable exempt organization of (1) Cash. (2) Other assets (3) Rental of facilities, equipment, or other assets (4) Semble of facilities, equipment or other assets (5) Loans or loan guarantees (6) Loans or loan guarantees (6) Performance of services or membership or fundrashing solucitations (7) Salas or facilities, equipment, making lists, other assets, or pad employees (8) Performance of services or membership or fundrashing solucitations (9) Performance of services or membership or fundrashing solucitations (1) Salas or facilities, equipment, making lists, other assets, or pad employees (1) Cash or facilities, equipment, making lists, other assets, or pad employees (1) Cash or facilities, equipment, making lists, other assets, or services given by the reporting foundation if the foundation received less than fair market value or may transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services given by the reporting foundation if the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services given by the reporting foundation if the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or sharing arrangements (a) Line no (b) Amount involved (c) Name of noncharitable exempt organization (d) Description of transfers, transactions, and sharing arrangements (b) Line no (b) Amount involved (c) The Code (other than section 501(c)(3)) or in section 527? (b) If Yes (c) Complete the following schedule or distributin a supplication of the state of my knowledge and belief, it a fi		Exempt Organiz	.ations								
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ATCH 12 Under penalties of penyry, I declare that have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete declaration of outside (other than taxpayer) is based on all information of which preparer has any knowledge Print/Type preparer's name Preparer's signature Preparer Firm's name	descr	ibed in section 501(c) of	the Code (other						X Ye	es 🗀	No
Sign Here Signature of officer or trustee Print/Type preparer's name Date Under penalties of penjury. I declare that I have skammed this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge Print/Type preparer's name Preparer's signature Preparer's signature				(b) Type of org	ganization		(c) Descriptio	n of relations	∩ір		
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Preparer Firm's name		<u></u>									
Preparer Firm's name	Daid -	Print/Type preparer's name		Preparer's signature							
THE THE TENT											
Use Only Firm's address											
	Use Only	Firm's address									

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs gov/form990

OMB No 1545-0047

Employer identification number

BLUE CROSS AND BLUE			
FOUNDATION FOR EXPAN	IDING HEALTHCARE	ACCESS	04-3148824
Organization type (check on	e)		
Filers of:	Section:		
Form 990 or 990-EZ	501(c)() (enter number) organization	
	4947(a)(1)	nonexempt charitable trust not treated as a privat	e foundation
	527 politica	l organization	
Form 990-PF	X 501(c)(3) ex	xempt private foundation	·
	4947(a)(1)	nonexempt charitable trust treated as a private fo	undation
	501(c)(3) ta	xable private foundation	
Check if your organization is Note . Only a section 501(c)(instructions		al Rule or a Special Rule. ration can check boxes for both the General Rule ar	nd a Special Rule See
General Rule			
_	or property) from any	-EZ, or 990-PF that received, during the year, cor one contributor Complete Parts I and II See inst	
Special Rules			
regulations under s 13, 16a, or 16b, ai	sections 509(a)(1) and and that received from a	501(c)(3) filing Form 990 or 990-EZ that met the 170(b)(1)(A)(vi), that checked Schedule A (Form any one contributor, during the year, total contributorm 990, Part VIII, line 1h, or (ii) Form 990-EZ, line	990 or 990-EZ), Part II, line itions of the greater of (1)
contributor, during	the year, total contrib	501(c)(7), (8), or (10) filing Form 990 or 990-EZ outions of more than \$1,000 exclusively for religious the prevention of cruelty to children or animals.	ıs, charıtable, scientific,
contributor, during contributions totale during the year for General Rule appli	the year, contributions of more than \$1,000 l an exclusively religious es to this organization	501(c)(7), (8), or (10) filing Form 990 or 990-EZ is exclusively for religious, charitable, etc., purpose if this box is checked, enter here the total contribute, charitable, etc., purpose. Do not complete any is because it received nonexclusively religious, charitable.	es, but no such utions that were received of the parts unless the utable, etc, contributions
990-EZ, or 990-PF), but it mu	ıst answer "No" on Pa	e General Rule and/or the Special Rules does not art IV, line 2, of its Form 990, or check the box on not meet the filing requirements of Schedule B (For	line H of its Form 990-EZ or on its

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF

Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

Name of organization BLUE CROSS AND BLUE SHIELD OF MASSACHUSETTS
FOUNDATION FOR EXPANDING HEALTHCARE ACCESS

Employer in

Employer identification number 04-3148824

Part I	Contributors (see instructions). Use duplicate copies of	Paπ I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	CT HEALTH FOUNDATION SPONSORSHIP	- \	Person X Payroll
	100 PEARL ST	\$9,000.	Noncash
	HARTFORD, CT 06103	-	(Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	BOWER FOUNDATION GRANT - HC FELLOWSHIP	-	Person X
	578 HIGHLAND COLONY PARKWAY SUITE 120	\$ 16,000.	Payroll Noncash
	RIGELAND, MS 39157	-	(Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	2015 HEALTH COVERAGE FELLOWSHIP - MAINE	_	Person X
	150 CAPITOL ST SUITE 4	\$18,000.	Payroll Noncash
	AUGUSTA, ME 04330	_	(Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			(d) Type of contribution Person
No.	Name, address, and ZIP + 4		Type of contribution
No.	Name, address, and ZIP + 4 UNIVERSAL HEALTHCARE FOUNDATION OF CT	Total contributions	Type of contribution Person Payroll
No.	Name, address, and ZIP + 4 UNIVERSAL HEALTHCARE FOUNDATION OF CT 290 PRATT STREET	Total contributions	Person X Payroll Noncash (Complete Part II for
	Name, address, and ZIP + 4 UNIVERSAL HEALTHCARE FOUNDATION OF CT 290 PRATT STREET MERIDEN, CT 06450 (b)	Total contributions - \$	Person X Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	Name, address, and ZIP + 4 UNIVERSAL HEALTHCARE FOUNDATION OF CT 290 PRATT STREET MERIDEN, CT 06450 (b) Name, address, and ZIP + 4	Total contributions - \$	Person Payroll Noncash (Complete Part II for noncash contributions) (d) Type of contribution
(a) No.	Name, address, and ZIP + 4 UNIVERSAL HEALTHCARE FOUNDATION OF CT 290 PRATT STREET MERIDEN, CT 06450 (b) Name, address, and ZIP + 4 ROBERT WOOD JOHNSON FOUNDATION	Total contributions 10,000. (c) Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions) (d) Type of contribution Person Payroll
(a) No.	Name, address, and ZIP + 4 UNIVERSAL HEALTHCARE FOUNDATION OF CT 290 PRATT STREET MERIDEN, CT 06450 (b) Name, address, and ZIP + 4 ROBERT WOOD JOHNSON FOUNDATION ROUTE 1 & COLLEGE ROAD EAST, PO BOX 2316	Total contributions 10,000. (c) Total contributions	Person X Payroll Noncash (Complete Part II for noncash contributions) (d) Type of contribution Person X Payroll Noncash (Complete Part II for
(a) No.	Name, address, and ZIP + 4 UNIVERSAL HEALTHCARE FOUNDATION OF CT 290 PRATT STREET MERIDEN, CT 06450 (b) Name, address, and ZIP + 4 ROBERT WOOD JOHNSON FOUNDATION ROUTE 1 & COLLEGE ROAD EAST, PO BOX 2316 PRINCETON, NJ 08543-2316 (b)	Total contributions 10,000. (c) Total contributions 42,750.	Person X
(a) No. 5	Name, address, and ZIP + 4 UNIVERSAL HEALTHCARE FOUNDATION OF CT 290 PRATT STREET MERIDEN, CT 06450 (b) Name, address, and ZIP + 4 ROBERT WOOD JOHNSON FOUNDATION ROUTE 1 & COLLEGE ROAD EAST, PO BOX 2316 PRINCETON, NJ 08543-2316 (b) Name, address, and ZIP + 4	Total contributions 10,000. (c) Total contributions 42,750.	Person Payroll Noncash (Complete Part II for noncash contributions) (d) Type of contribution Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No. 5	Name, address, and ZIP + 4 UNIVERSAL HEALTHCARE FOUNDATION OF CT 290 PRATT STREET MERIDEN, CT 06450 (b) Name, address, and ZIP + 4 ROBERT WOOD JOHNSON FOUNDATION ROUTE 1 & COLLEGE ROAD EAST, PO BOX 2316 PRINCETON, NJ 08543-2316 (b) Name, address, and ZIP + 4 EMPLOYEES OF BLUE CROSS BLUE SHIELD OF M	Total contributions 10,000. (c) Total contributions 42,750. (c) Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions) (d) Type of contribution Person Payroll Noncash (Complete Part II for noncash contributions) (d) Type of contributions)

Schedule B (Form 990, 990-EZ, or 990-PF) (2015) Page 2 Name of organization BLUE CROSS AND BLUE SHIELD OF MASSACHUSETTS Employer identification number 04-3148824 FOUNDATION FOR EXPANDING HEALTHCARE ACCESS Part I Contributors (see instructions) Use duplicate copies of Part I if additional space is needed. (a) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 7 NATIONAL INSTITUTE FOR HEALTHCARE MGT Person Payroli 1225 19TH STREET NW STE 710 18,200. Noncash (Complete Part II for WASHINGTON, DC 20036 noncash contributions) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 8 BCBS OF CA FOUNDATION 2016 HC FELLOWSHIP Х Person Payroll 50 BEALE STREET 14TH FLOOR 20,000. Noncash (Complete Part II for SAN FRANCISCO, CA 94105 noncash contributions) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution BLUE CROSS BLUE SHIELD OF MASACHUSETTS 9 Х Person Payroll 101 HUNTINGTON AVENUE SUITE 1300 1,564,697. \$ Noncash (Complete Part II for BOSTON, MA 02199-7611 noncash contributions) (a) (b) (c) (d) Name, address, and ZIP + 4 No. **Total contributions** Type of contribution ENDOWMENT FOR HEALTH 10 Χ Person Payroli ONE PILLSBURY STREET SUITE 301 18,000. Noncash (Complete Part II for CONCORD, NH 03301 noncash contributions) (a) (c) (d) Name, address, and ZIP + 4 No. Total contributions Type of contribution 11 ENDOWMENT FOR HEALTH 2016 HEALTH COVERAG Person Payroll ONE PILLSBURY STREET, SUITE 301 18,500. Noncash (Complete Part II for CONCORD, NH 03301 noncash contributions) (a) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution CT HEALTH FOUNDATION - 2016 FELLOWSHIP 12 Person Payroll 100 PEARL STREET 13,500. Noncash

(Complete Part II for

noncash contributions)

HARTFORD, CT

06103

Employer identification number 04-3148824

Part I Contributors (see instructions) Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
13	UNIVERSAL HEALTHCARE FOUNDATION OF CT 290 PRATT STREET MERIDEN, CT 06450	\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
14	BOWER FOUNDATION GRANT - HC FELLOWSHIP 578 HIGHLAND COLONY PARKWAY SUITE 120 RIDGELAND, MS 39157	\$18,000.	Person Payroll Noncash (Complete Part II for noncash contributions)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		 	Person Payroll Noncash (Complete Part II for noncash contributions)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
			Person Payroll Noncash (Complete Part II for noncash contributions)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		 \$	Person Payroll Noncash (Complete Part II for noncash contributions)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)	

Employer identification number

04-3148824

Part II	Noncash Property (see instructions). Use duplicate copies of	Part II if additional space is ne	eded.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 _ _	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 _ _ _ \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 _ _ _ \$	

Name of o	rganization BLUE CROSS AND BLUE SHIEL FOUNDATION FOR EXPANDING		Employer identification number 04-3148824			
Part III	Exclusively religious, charitable, etc., co					
Part III						
			utor. Complete columns (a) through (e) and			
			total of exclusively religious, charitable, etc.			
	contributions of \$1,000 or less for the year		nce. See instructions.) ► \$			
(a) Na	Use duplicate copies of Part III if additiona	il space is needed				
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
Part I						
	<u> - - - - - - - - </u>					
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		(e) Transfer of gift				
	Transferee's name, address, and ZI	P+4	Relationship of transferor to transferee			
						
(a) No.	 					
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
Part I	 		 			
						
						
	(e) Transfer of gift					
	Transferee's name, address, and Zi	P+4	Relationship of transferor to transferee			
	<u> </u>					
(a) No from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
Part I	(b) Purpose or gint	(c) Use of glit	(a) Description of now gift is neid			
		(e) Transfer of gift				
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	Transferee's name, address, and ZI	P+4 I	Relationship of transferor to transferee			
		 				
		 				
(a) No.	T					
from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
Part I	 					
		(e) Transfer of gift				
	Transferee's name, address, and Zi	P+4	Relationship of transferor to transferee			

04-3148824

BLUE CROSS AND BLUE SHIELD OF MASSACHUSETTS 04-3148824
FORM 990-PF - PART IV
CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

Kind of Pi	roperty	INS AND LO	Descr	rintion		Or	Date	Date sold
Kina of Pi				ipu0ii		Ğ	acquired	
Gross sale	Depreciation allowed/	Cost or	FMV .	Adı basıs	Excess of FMV over		Gain	
price less expenses of sale	allowed/ allowable	other basis	as of 12/31/69	as of 12/31/69	adı basıs		or (loss)	
						П		
		REALIZED GAI	N OR LOSS			11		
5,699,318.		3,427,067.				11	2,272,251.	
0,033,023.		-,,				Н		
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ODDI GD TN1/TD	CO)					11	2,272,251.	
OTAL GAIN(LD	55)	• • • • • • • • • • • • • • •			• • • • •	Н	2,2,12,231.	
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ATTACHMENT	1	

FORM 990PF, PART I - INTEREST ON TEMPORARY CASH INVESTMENTS

DESCRIPTION		REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME
INTEREST ON CASH INVESTMENTS		12	. 12.
	TOTAL	12	. 12.

FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

		REVENUE	
		AND	NET
		EXPENSES	INVESTMENT
DESCRIPTION		PER BOOKS	INCOME
TOTAL INVESTMENT INCOME		1,904,452.	1,904,452.
	TOTAL	1,904,452.	1,904,452.

FORM 990PF, PART I - OTHER INCOME

UNREALIZED GAIN ON INVESTMENTS

DESCRIPTION

REVENUE

AND

EXPENSES

PER BOOKS

-6,920,145.

TOTALS

-6,920,145.

FORM 990PF, PART I - TAXES

REVENUE AND EXPENSES

DESCRIPTION

PER BOOKS

TAX ON INVESTMENT INCOME

-54,869.

TOTALS

-54,869.

FORM 990PF, PART I - OTHER EXPENSES

	REVENUE AND	
	EXPENSES	CHARITABLE
DESCRIPTION	PER BOOKS	PURPOSES
POSTAGE AND TELEPHONE	11,598.	11,598.
EXTERNAL PROFESSIONAL SERVICES	2,359,750.	2,359,750.
PURCHASED SERVICES FROM BCBS	1,976,952.	1,976,952.
MISCELLANEOUS EXPENSES	38,079.	38,079.
TOTALS	4,386,379.	4,386,379.

		ATTACHMENT	6
FORM 9901	PF, PART II - OTHER NOTES AND LOANS RECEIVABLE	=	
BORROWER	DUE FROM AFFILIATE		
BEGINNING	G BALANCE DUE	•	
ENDING FA	AIR MARKET VALUE		
TOTAL BI	EGINNING OTHER NOTES AND LOANS RECEIVABLE		
TOTAL E	NDING FMV - OTHER NOTES AND LOANS RECEIVABLE		

FORM 990PF, PART II - OTHER INVESTMENTS

DESCRIPTION	ENDING BOOK VALUE	ENDING <u>FMV</u>
ACCESS CAPITAL COMM INV FUND PUTNAM TOTAL RETURN FUND PIMCO ALL ASSET FUND MELLON GLOBAL ALPHA FUND SSGA S&P 500 TOBACCO FREE FUND SANDERSON TOBACCO FREE IN FUND PIMCO TOTAL RETURN FUND IRONBRIDGE SM CAP LIFE CY FUND	5,662,924. 8,621,819. 7,375,936. 8,900,287. 22,474,229. 19,440,122. 15,367,105. 9,000,110.	5,662,924. 8,621,819. 7,375,936. 8,900,287. 22,474,229. 19,440,122. 15,367,105. 9,000,110.
STANDISH EMERGING MARKET DEBT	3,904,773.	3,904,773.
TOTALS	100,747,305.	100,747,305.

BLUE CROSS AND BLUE SHIELD OF MASSACHUSETTS

04-3148824

ATTACHMENT 8

FORM 990PF, PART II - OTHER LIABILITIES

DESCRIPTION

ENDING BOOK VALUE

DUE TO AFFILIATE BLUE CROSS AN FEDERAL INCOME TAXES ON INVEST

515,728. 371,115.

TOTALS

886,843.

990PF, PART VIII- COMPENSATION OF THE FIVE HIGHEST PAID PROFESSIONALS

	ATT	ACHMENT 9
NAME AND ADDRESS	TYPE OF SERVICE	COMPENSATION
MANATT, PHELPS & PHILLIPS LLP 7 TIMES SQUARE NEW YORK, NY 10036		311,345.
AUS MARKETING RESEARCH SYSTEMS INC 155 GAITHER DRIVE, SUITE A MOUNT LAUREL, NJ 08054		204,496.
UNIVERSITY OF MASSACHUSETTS MEDICAL SCHO 55 LAKE AVENUE NORTH WORCESTER, MA 01655		172,825.
PRESIDENT & FELLOWS OF HARVARD COLLEGE 86 BRATTLE STREET CAMBRIDGE, MA 02138		168,684.
FSG, INC 500 BOYLSTON STREET, SUITE 600 BOSTON BOSTON, MA 02116		144,874.
TOTAL COMPENSATION		1,002,224.

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

AUDREY SHELTO 101 HUNTINGTON AVENUE SUITE 1300 BOSTON, MA 02199-7611 617-246-5000

FORM 990-PF, PART XVI-A - ANALYSIS OF OTHER REVENUE

ATTACHMENT	11

DESCRIPTION	BUSINESS CODE	AMOUNT	EXCLUSION CODE	AMOUNT	RELATED OR EXEMPT FUNCTION INCOME
UNREALIZED GAIN OR LOSS ON INVESTMENTS		-6,920,145.	14		
TOTALS	- =	-6,920,145.			

FORM 990PF, PART XVII, LINE 2B - INFORMATION REGARDING TRANSFERS

NAME OF ORGANIZATION	TYPE OF ORGANIZATION	DESCRIPTION OF RELATIONSHIP
BLUE CROSS AND BLUE SHIELD OF MA HMO	CORPORATION	AFFILIATE
BLUE, INC.	CODDODATION	TNACHTUR ARRITATIO
HEALTHCARE ASSISTANCE	CORPORATION	INACTIVE AFFILIATE
FOUNDATION		

Redpiant Name	Address	Amount Awarded	adirektinovomanibessania
		- WINCESON WOOD OF THE PARTY OF	Funding to purchase EmpowerDB, a client database that will
Family and Community Resources	18 Newton Street, Brockton, MA 02301	\$4,000 00	track all demographics and services provided
			Funding to support an awareness campaign for statewide
Parents Helping Parents	108 Water Street, Watertown, MA 02472	\$4,719 00	pediatricians on the availability of the Parental Stress Line
			Funding to hire a consultant who will fundraise for a Capital
Steppingstone, Inc	522 North Main Street, Fall River, MA 02720	\$5,000 00	Campaign to relocate to a larger facility
Old Colony Hospice Inc	One Credit Union Way 4th fl, Randolph, MA 02368	\$5,000 00	Funding to purchase new computers and printers
			Funding to support technology enhancements and create
Mattapan Community Health Center, Inc	1575 Blue Hill Ave , Mattapan, MA 02126	\$5,000 00	brochures in Haitian Creole and Spanish
1			Funding for four staff members to attend the National Health
Community Health Connections Inc	326 Nichols Road, Fitchburg, MA 01420	\$4,719 00	Care for the Homeless conference in Washington D C
Salva D.W. G.Ad. G			Honorary grant on behalf of Deb Sprague (former Catalyst Fund
Father Bill's & MainSpring	422 Washington Street, Quincy, MA 02169		Review Committee Member)
Now England Size Institute			Funding to produce culturally competent patient education
New England Eye Institute	930 Commonwealth Ave Suite 2A, Boston, MA 02215	\$5,000 00	information on vision loss conditions
Cooperative Elder Services, Inc	0.14		Funding to purchase three laptops and support staff training for
Cooperative Elder Services, Inc	9 Meriam Street Suite 28, Lexington, MA 02420	\$5,000 00	an electronic health records (EHR) system
Willie Ross School for the Deaf, Inc	22 Nonvoy Street Langmandow NAA 01100	42.000.00	Funding to purchase and implement a computer-based
Bread of Life, Inc	32 Norway Street, Longmeadow, MA 01106 54 Eastern Avenue, Malden, MA 02148		documentation system, SNAP
oread of elle, the	34 Eastern Avenue, Walden, WA 02148	\$4,672.00	Funding to purchase six computer systems
FriendshipWorks	105 Chauncy Street, Suite 801, Boston, MA 02111	64 700 00	Funding to purchase and implement a photo ID system for
	203 Chadney Street, State 601, Boston, WA 02111	34,799 00	volunteers
			Funding to purchase five new desktop computers, an upgrade of Sonicwall Access Point software and a Smart Managed Power
Genesis Club, Inc	274 Lincoln Street, Worcester, MA 01605	\$5,000,00	Over Ethernet (PoE) switch
			Funding to upgrade the health center's phone system at its
Community Health Programs, Inc	444 Stockbridge Road, Great Barrington, MA 01230		satellite location in Lee
Volunteers in Medicine	777 Main Street, Suite 4, Great Barrington, MA 01230		Funding to hire a consultant
			Funding to produce a public awareness campaign video
			highlighting the organization's mission and availability of
Respond Inc	P O Box 555, Somerville, MA 02143		domestic violence resources
Greater Lawrence Family Health Center	One Griffin Brook Drive, Methuen, MA 01844		Funding to support the organization's doula program
Health Law Advocates	One Federal Street, Boston, MA 02110		Funding to support the redesign of HLA's website
Massachusetts Down Syndrome Congress, Inc	20 Burlington Mall Road, Suite 261, Burlington, MA 01803		Funding to hire a grantwriter consultant
Manet Community Health Center, Inc	110 West Squantum Street, North Quincy, MA 02171		Funding to purchase video conferencing equipment
Community Health Programs, Inc	444 Stockbridge Road, Great Barrington, MA 01230		Funding to purchase an autoclave sterilizer
			Funding to hire a consultant for strategic planning, development,
Bosnian Community Center for Resource Development	20 Wheeler Street, 4th Floor, Lynn, MA 01902		and marketing purposes to enhance its health programming
			Funding to support a staff member's registration and travel to
Facility by the control of the contr			the National Committee for Quality Assurance (NCQA) Patient-
Family Health Center of Worcester, Inc	26 Queen Street, Worcester, MA 01610	\$3,000 00	Medical Centered Home training
Doga Haelah Fushan as			
Peer Health Exchange .	262 Washington Street, Suite 602, Boston, MA 02108	\$3,846 00	Funding to enhance an online platform and to purchase a tablet

			Funding to purchase and install client management software
Helping Our Women	34 Conwell Street, Provincetown, MA 02657	\$4,500 00	• •
Helping Our Women	34 Conwell Street, Flovincetown, MA 02037	\$4,500 00	Funding to support participation in the 12-month Health Leads
MetroWest Free Medical Program	105 Hudson Road, Sudbury, MA 01776	\$1,000,00	Reach Collaborative Learning Network
INIEROWEST FIEE MEDICAI FIOGRAM	103 Hadsoff Road, Sadabally, IVIA 01770	31,000 00	reacti Collaborative cearning Network
			Funding to purchase five new Dell computers that will be used
Tapestry Health	296 Nonotuck Street, 2nd FI , Florence, MA 01062	\$4.995.00	for training employees on the health center's new EHR system
тарези у пеани	230 Norlotack Street, 21td FF, Fibrelice, WA 01002	\$4,993.00	Funding to hire a consultant for strategic planning and
Sociedad Latina, Inc	1530 Tremont Street, Roxbury, MA 02130	\$1,000,00	evaluation purposes
Sociedad Latina, inc	1550 Helifolit Street, Roxbury, MA 02130	\$1,000 00	Funding to replace nine computers in the Computer Lab at the
Victory Brograms	965 Massachusetts Avenue, Boston, MA 02118	\$4.050.00	Boston Living Center
Victory Programs	303 Iviassaciiusetts Aveilue, Bustuli, IVIA 02118	\$4,930 00	Funding to produce marketing materials for a behavioral health
Matauras III -	EO Crove St. Morrostor NA 01505	¢5 000 00	-
Veterans Inc	69 Grove St , Worcester, MA 01605	\$5,000 00	outpatient clinic
F. AMAR Com	241 Courter Chile November 144 02450	¢r. 000.00	Funding to complete the coding component of the directory
End With Care	241 Country Club, Newton, MA 02459	\$5,000 00	search function of the endwithcare org website
			Funding to hire a grantwriter who will fundraise for the salary of
	205 December 15 Northwest 1 Ava 04050	45 000 0	a Managing Director to expand the Trauma Therapy For Victims
Trauma Institute & Child Trauma Institute Inc	285 Prospect St , Northampton, MA 01060	\$5,000 00	of Crime program
			Funding to support a staff member to attend a Mayo Clinic
			certification and training program for tobacco cessation, given
		4	high rates of smoking by residents of its residential substance
Behavioral Health Network, Inc	417 Liberty Street, Springfield, MA 01104	\$1,000 00	use treatment facilities
			Funding to purchase a laptop computer and cart accessories for
			physician use in piloting a mobile approach to patient visits and
			uploading information into the health center's electronic medical
Edward M Kennedy Community Health Center	650 Lincoln Street, Worcester, MA 01605	\$3,200 00	
			Funding to create a video highlighting the hospital and its
			programs with the goal of expanding and reaching other funders
Shattuck Partners, Inc	170 Morton Street, Jamaica Plain, MA 02130	\$5,000 00	to support patient programs
			Funding requested to hire a consultant to work with mid-level
			managers and supervisors on developing a strategic plain and
New Hope Inc	140 Park Street, Attleboro, MA 02703	\$5,000 00	sustainability framework
The Virginia Thurston Healing Garden	145 Bolton Rd , Harvard, MA 01451	\$5,000 00	Funding to hire a grantwriter
			Funding to target uninsured patients prior to their next
			scheduled appointment and provide enrollment assistance. To
			address churn, it will utilize its electronic medical record to
			identify individuals whose coverage is about to lapse, and refer
East Boston Neighborhood Health Center	10 Gove Street, East Boston, MA 02128	\$40,000 00	them to follow-up assistance
			Funding to participate in off-site joint outreach sessions at social
		1	service agencies, supermarket chains, ethnic markets, Councils
]	f	on Aging, Veterans Agencies, sites serving behavioral health and
		Į.	developmental delayed persons, subsidized housing, state
			employment and job training sites, schools, food pantries, WIC
Harbor Health Services, Inc	1135 Morton Street, Mattapan, MA 02126	\$40,000 00	program sites, health fairs, and via social media
			Funding to facilitate enrollment and redetermination assistance
		1	for many "hard to reach" target populations through
People Acting in Community Endeavors	166 William Street, New Bedford, MA 02740	\$40,000 00	partnerships with schools, career centers, and ESOL classes

			
Cambridge Economic Opportunity Committee, Inc	11 Inman Street, Cambridge, MA 02139	\$40,000 00	Funding to plan outreach and enrollment activities at community locations. It will use an extensive follow-up system to address churn, ensuring that individuals have obtained the benefit they applied for and that all documents have been submitted.
Lynn Community Health Center	269 Union Street, Lynn, MA 01901	\$40,000 00	Funding to conduct outreach and partner with MassHealth and the Connector to host enrollment events
County of Dukes County	114 New York Avenue, Oak Bluffs P O Box 1298, West Tisbury, MA 02575	\$40,000 00	Funding to participate in community outreach events, and use paid and unpaid advertising and social media to promote affordable insurance information
Boston Public Health Commission	1010 Massachusetts Avenue 2nd Floor, Boston, MA 02118	\$40,000 00	Funding to launch a media campaign to educate residents about open enrollment and how to receive assistance
Community Action of Franklin, Hampshire and North Quabbin Regions	393 Main Street, Greenfield, MA 01301	\$40,000 00	Funding to conduct outreach through four community coalitions, food pantries, and career centers
Ecu-Health Care, Inc	99 Hospital Avenue, Suite 208, North Adams, MA 01247	\$40,000 00	Funding to utilize broadcast and print media to inform residents of health coverage options, provide presentations to community organizations, educate area businesses about health coverage options for employees, and work with physicians groups and health and human service organizations to facilitate referrals
Community Action Committee of Cape Cod & Islands	372 North St , Hyannis, MA 02601		Funding to participate in 75 outreach activities, and assist 3,000 individuals with applications or redeterminations. Provide informational flyers and educational presentations to health and human service providers, businesses that cater to immigrants, and career centers.
Brockton Neighborhood Health Center	63 Main Street, Brockton, MA 02301		Funding to partner with the Brockton District Courthouse, CareerWorks, Catholic Charities, and Plymouth County Correctional Facility to identify new populations and geographic areas for outreach and enrollment
Community Health Programs, Inc	444 Stockbridge Road, Great Barrington, MA 01230	\$40,000 00	Funding to target outreach in towns with over 100 uninsured residents, attend community events to connect with the underserved, link health insurance with health care use using mobile van to reach those in geographically isolated locations, expand outreach/enrollment capacity to Adams when satellite location opens in fall 2015
Community including the community includes th		<u>, , , , , , , , , , , , , , , , , , , </u>	Funding to partner with Worcester Youth Center, Islamic Society of Greater Worcester, Alhuda Academy, Centro Las Americas, and Bridge of Central Massachusetts to receive referrals for
Family Health Center of Worcester, Inc	26 Queen Street, Worcester, MA 01610	\$40,000 00	individuals needing enrollment assistance
			Funding to conduct outreach mailings and maintain presence at harbors, marinas, and trade shows, reaching fishermen and their
Fishing Partnership Health Plan	30 Chestnut Ave , Suite #2, Burlington, MA 01803	\$40,000 00	families Funding to work with small businesses, Councils on Aging, schools, employers, medical providers, and community
Hilltown Community Health Centers, Inc	58 Old North Road, Worthington, MA 01098	\$40,000 00	organizations to conduct outreach, advertise in newsletters, print, and social media Funding to to assess how integration of behavioral health and
Vinfen Corporation	950 Cambridge Street, Cambridge, MA 02141	\$175,000 00	primary care services impact access to integrated care, patient engagement and satisfaction, and quality of care

		
		Funding to to assess how integration of behavioral health and
		primary care services impact access to integrated care, patient
Lynn Community Health Center	269 Union Street, Lynn, MA 01901	\$150,000 00 engagement and satisfaction, and quality of care
		Funding to to assess how integration of behavioral health and
		primary care services impact access to integrated care, patient
Lahey Health Behavioral Services	41 Mall Road, Burlington, MA 01805	\$150,000 00 engagement and satisfaction, and quality of care
		Funding to to assess how integration of behavioral health and
		primary care services impact access to integrated care, patient
Brookline Community Mental Health Center	41 Garrison Road, Brookline, MA 02445	\$150,000 00 engagement and satisfaction, and quality of care
<u> </u>		Funding to to assess how integration of behavioral health and
		primary care services impact access to integrated care, patient
Hebrew SeniorLife, Inc	1200 Centre Street, Boston, MA 02131	\$175,000 00 engagement and satisfaction, and quality of care
Trester Belliotette, me		Funding to to assess how integration of behavioral health and
		primary care services impact access to integrated care, patient
East Boston Neighborhood Health Center	10 Gove Street, East Boston, MA 02128	\$175,000 00 engagement and satisfaction, and quality of care
Cast Soston Neighborhood nearth center	10 dave street, Last boston, WA 02120	Funding to to assess how integration of behavioral health and
		primary care services impact access to integrated care, patient
Pediatric Physicians' Organization at Children's Hospital (PPOC)	33 Pond Avenue, Brook House Ste 102 B, Brookline, MA 02445	\$150,000 00 engagement and satisfaction, and quality of care
rediatric Physicians Organization at Children's Hospital (PPOC)	33 Folid Aveilde, Block House Ste 102 B, Brooklille, WA 02443	Funding to to assess how integration of behavioral health and
		1 -
Community Houlth Contains Command Inc.	207 Commonwell Street Markham MAA 02CA0	primary care services impact access to integrated care, patient
Community Health Center of Cape Cod, Inc	107 Commercial Street, Mashpee, MA 02649	\$175,000 00 engagement and satisfaction, and quality of care
		Funding for a one year project that will analyze the relationship
		between community socioeconomic, health system, and
	2100 A4 C4 NIM4 14/4-1	environmental conditions and the uninsured rate at the county
Urban Institute	2100 M St NW, Washington, DC 20037	\$58,347 00 and sub-county level
		Funding for a two year project that will assess the potential
		return on investment associated with several different housing
		intervention models for persons age 55 and above experiencing
Boston University School of Social Work	264 Bay State Road, Boston, MA 02215	\$147,363 00 chronic homelessness
		Funding to analyze the impact that housing support services
		have on the health of families most impacted by the social
		determinants of health, using an Evaluation Framework for
Urban Edge	1542 Columbus Ave , Roxbury, MA 02119	\$50,000 00 Community Health Programs
		Funding to analyze the impact of housing as a social determina
		of health among the chronically homeless population through
		two permanent supportive housing programs, Home & Health
Massachusetts Housing and Shelter Alliance	PO Box 8638, Boston, MA 02114	\$50,000 00 for Good and Pay for Success
		Funding to collaborate with the LeadingAge Center for Applied
		Research, to seek to demonstrate the effectiveness of affordal
		housing on the quality of life for the organization's seniors, as
		well as an impact on costs to the government and health care
Friends of the Jewish Community Housing for the Elderly Inc	30 Wallingford Road, Brighton, MA 02135	\$50,000 00 system
		Funding to evaluate the impact of its Housing First program the
		recognizes an immediate and primary focus on helping clients
		access and sustain permanent housing, to test the hypothesis
		that stable housing leads to improved health outcomes, and
South Middlesex Opportunity Council, Inc	7 Bishop Street, Framingham, MA 01702	\$50,000 00 ultimately, a reduction in health costs
FSG		\$100,000 00
	500 Boylston Street, Suite 600, Boston, MA 02116	Funding to support Housing and Health Learning Lab Sessions

Blue Cross Blue Shield of MA Foundation for Expanding Healthcare Access Grants and Contributions paid during the year 1/1/2015 through 12/31/2015

Attachment 13 Form 990 PF Page 11 Part XV Items 3

The Boston Foundation Inc		\$100,000 00 Funding would be applied to the implementation phase of the
		Health Starts At Home project, when much of the intervention
	75 Arlington Street, 10th Floor, Boston, MA 02116	and data collection are taking place, and after TBF has largely
		vetted all of the partnerships through the planning phase to
		ensure that they are suitable to proceed
Health Resources in Action		\$20,000 00 Funding to support the AHEAD Boston Pilot allowing the
		opportunity to obtain data within a specific community to help
	95 Berkeley Street, Suite 208	inform our social equity and health agenda
Citizens' Housing and Planning Association	18 Tremont Street, Suite 401, Boston, MA 02108	\$50,000 00 Funding to support Project as Pilot to Advance Affordable
	16 Hemont Street, Suite 401, Boston, MA 02108	Housing and Health Care Coordination
		Funding to support the Federal Funding Initiative goals focused
		on increasing the understanding of MassHealth and its
l e e e e e e e e e e e e e e e e e e e		interrelatedness with other health care programs for low inco
Jobs for the Future	88 Broad Street, 8th Floor, Boston, MA 02110	\$50,000 00 people
		Funding to support the field of community health workand how
Central Massachusetts Area Health Education Center	35 Harvard Street, Suite 300, Worcester, MA 01609-3108	\$37.950 00 best to incorporate them into care

r			Part AV Item
			Funding to develop a series of interactive educational tools for
			the purpose of promoting the value, impact and importance of
Massachusetts League of Community Health Centers	40 Court Street, 10th Fl , Boston, MA 02108	\$25,000 00	health centers in the health care system
			Funding to support the EMT Project to focus on the importance
			of reducing hospital readmissions and unnecessary ER visits
Commonwealth Care Alliance	30 Winter Street 12th Floor, Boston, MA 02108	\$50,000 00	among CCA patients
			Friendland to suppose the Fahrer Mander Comment of the
			Funding to support the Ethnic Media Campaign in an effort to reduce the current wave of lagging redeterminations affecting
Health Care For All	One Federal Street, 5th Fir , Boston, MA 02110	\$40,000,00	many individuals for whom English is not their first language
		\$40,000 dd	Funding to support the Clinical Measurement initiative that will
			maximize program efficiency, support evaluation of programs
Franciscan Hospital for Children	30 Warren Street, Brighton, MA 02135	¢£0,000,00	and interventions, and allow measurement of behavioral health outcomes for youth and adolescents
	35 Walter Street, Brighton, MA 02133	330,000 00	outcomes for youth and adolescents
The Dimock Center	55 Dimock Street, Roxbury, MA 02119	\$50,000 00	Funding to support the Building the Road to Recovery Campaign
			Funding to support the development of an issue brief and a
			forum focused on disparities in access to quality and effective
The Massachusetts Health Policy Forum	415 South Street, MS035, Waltham, MA 02454-9110	\$25,000 00	substance abuse
	1725 DeSales Street, NW, Suite 404, Washington, DC 20036	\$3,190 00	Funding to help support expansion of conferences, publications
Grantmakers for Effective Organizations	1725 Seducis Street, 1777, Suite 404, Washington, De 20050		and peer learning opportunities
		\$30,000 00	
	10 Winthrop Square, 3rd Floor, Boston, MA 02110		Funding to support the Worcester County Jail and House of
	25 Thinking Square, 5.4 Tissi, 563ton, MA 52126		Correction Continuity of Health and Behavioral Health Care
Prisoners Legal Services			Project to increase access to care for the prisoner population
		\$50,000 00	
	200 Ter Heun Drive, Falmouth, MA 02540		Funding to support young adult Opioid intervention program to
c. 11 c c l			engage families and helping them to adopt recovery-oriented
Gosnold on Cape Cod			approaches to support their young adults
The Adaggachy seette Health Dalieu Carrie	415 South Street, MS035, Waltham, MA 02454-9110	\$10,000 00	
The Massachusetts Health Policy Forum			Funding to support Princeton Conference
Center for Health Impact	25 Hammard Street Street 200 Marriage 144 04500		Funding to promote community health workers' impact on
Center for nearth impact	35 Harvard Street, Suite 300, Worcester, MA 01609		health access, quality, and equity
National Alliance on Mental Illness	The Saharifile Control 520 Mars Street C. A. AMAZ D.		Funding to strive for access to services for all who need them
regroup will guide out Might Hillier?	The Schrafft's Center 529 Main Street, Suite1M17, Boston, MA 02129	\$60,000 00	and end the stigma around mental illness

		1	Funding to ensure universal access to quality health care in
		1	Massachusetts, particularly for those at-risk due to factors such
Health Law Advocates	One Federal Street, Boston, MA 02110		as race, gender, disability, age, or geographic location
			Funding to address key public policy and community issues
			affecting the health and well-being for the 65 and over
			population, empowering its members to use their own voices to
Massachusetts Senior Action Council	150 Mount Vernon St - 2nd Floor, Dorchester, MA 02125	\$60,000 00	address key public policy and community issues
-			Funding to support the civil rights of people with disabilities by
Disability Policy Consortium	11 Dartmouth Street, Suite 301, Malden, MA 02148	\$60,000 00	providing a unified voice for the community
			Funding to focus advocacy on achieving an affordable, accessible
Health Care For All	One Federal Street, 5th Flr , Boston, MA 02110	\$75,000 00	health care system for all Massachusetts residents
			Funding to focus on improving community health outcomes and
Massachusetts Public Health Association, Inc	14 Beacon St , Suite 706, Boston, MA 02108	\$75,000 00	reducing the causes and consequences of chronic diseases
			Funding to provide services to and seek full integration for
Boston Center for Independent Living	60 Temple Place, 5th Floor, Boston, MA 02111	\$52,000 00	individuals with disabilities into society
			Funding to address the changes in the policy and health care
			environment with vulnerable populations, community health
Massachusetts League of Community Health Centers	40 Court Street, 10th Fl , Boston, MA 02108	\$60,000 00	centers, and their communities
		- 	Funding for health care work that targets vulnerable population
			who face unusual challenges in obtaining and maintaining health
Massachusetts Law Reform Institute, Inc	40 Court Street, Suite 800, Boston, MA 02108	\$75,000 00	insurance coverage and care
· 			Funding for Health Access Campaign that advocates for health
Massachusetts Immigrant and Refugee Advocacy Coalition	105 Chauncy Street, Suite 901, Boston, MA 02111		care coverage for all immigrants
otel Amount Averded		\$9,231,271.10	

Blue Cross Blue Shield of Massachusetts Foundation for Expanding Healthcare Access Form 990-PF

EIN 04-3148824

Address & Telephone of all Titles of officers and Officers and Page 6 Part VIII directors: Directors: Board Chairman Philip W Johnston 101 Huntington Avenue Boston, MA 02199-7611 617 246-5000 Robert Meenan, M D Vice-Chair Audrey Shelto President Keith Renaldi Treasurer **Executive Assistant** Marie Fallon Director Andrew Dreyfus Director Barbara Ferrer Matt Fishman Director Director Milton L Glass Director James W Hunt, Jr. Director Mary Kay Leonard Richard C Lord Director Robert Restuccia Director Dr Dana Gelb Safran, ScD Director Henry M Thomas III, J D Director Patricia Washington Director Charlotte S Yeh, M D Director Manny Lopes Director

The Officers and Directors listed on this attachment are not compensated by Blue Cross and Blue Shield Foundation Inc, For Expanding Healthcare Access.

Director

Thea James