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Form 990-PF

Return of Private Foundation
or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.

	realendar year 2015 or tax year beginning OCT	1, 2015		SEP 30, 2016	Open to Public Inspection
	ame of foundation	1, 2013	, and enoug	A Employer identification	numher
Na	arrie of logitidation				Wallioti
7	The Edna McConnell Clark Fo	undation		23-7047034	
	umber and street (or P O box number if mail is not delivered to street ac	B Telephone number			
4	415 Madison Avenue, 10th Fl	oor	ļ	(212) 551-	9100
	ty or town, state or province, country, and ZIP or foreign pos			C If exemption application is p	
	New York, NY 10017			,	
	Check all that apply: Initial return	Initial return of a fo	rmer public charity	D 1. Foreign organizations	, check here
	Final return	Amended return			
	Address change	Name change		2 Foreign organizations me check here and attach co	eting the 85% test, mputation
H (Check type of organization: X Section 501(c)(3) exer	mpt private foundation	·····	E If private foundation stat	tus was terminated
	Section 4947(a)(1) nonexempt charitable trust 0	ther taxable private founda	ition	under section 507(b)(1)	
I F	air market value of all assets at end of year J Accounting	method: Cash	Accrual	F If the foundation is in a 6	60-month termination
(f		er (specify) Averag		under section 507(b)(1)	
_	\$ 949,119,060. (Part I, colum	n (d) must be on cash l	basis)		
P	art I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements for charitable purposes
	necessarily equal the amounts in column (a))	expenses per books	ıncome	income	(cash basis only)
	1 Contributions, gifts, grants, etc., received	2,458,173.	1. 1. T. J.	N/A	2
	2 Check If the foundation is not required to attach Sch. B		·		4 4 4
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities	5,776,514.	765,397.		*
	5a Gross rents				
	Net rental income or (loss)	12 515 245	, p , f	h of the second	
ą	62 Net gain or (loss) from sale of assets not on line 10	43,546,944.	12 12 12 12 12 12 12 12 12 12 12 12 12 1	A GO THE STATE OF	·沙·美女女 1
en e	b Gross sales price for all 155,046,080.		66 507 000		e de contractor
ri. Revenue	7 Capital gain net income (from Part IV, line 2)	· · · · · · · · · · · · · · · · · · ·	66,507,909.	2 1 # 7 P #	1. K. 2. 2. 3. 4
	o Net Short-term capital gain	1, , , , , , , , , , , , , , , , , , ,	2 气器推潜力。 3 名 沿 奔 五 至		3 1/2 1/2 1
) 	9 Income modifications Gross sales less returns	1 14 14	Y 2 30 30 44	15 186 18 W & 30 A	The state of the s
	10a and allowances	Fr. 22 27	· · · · · · · · · · · · · · · · · · ·	<u>分寓名品与新各</u>	学 製 英 文 文 方 l
[D Less Cost of goods sold		The first of the	71 97 6 12 7 2 2	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	c Gross profit or (loss)		-1,959,210 ₌		Statement 1
Æ	12 Total. Add lines 1 through 11	51,781,631.	65,314,096		No distance I
<u> </u>	13 Compensation of officers, directors, trustees, etc	1,127,408.	10,913.		1,116,495.
<u>.</u>	14 Other employee salaries and wages	4,496,242.	8,387		140,487,855.
	15 Pension plans, employee benefits	1,542,813.	5,100.	MAY 1 8 2017	争,537,713。
Batching Ogden ses		487,882.	13.262		123,474,620.
S S	b Accounting fees Stmt 3	132,000.	19,800	OGDEN, U	7:3110 000
X	c Other professional fees Stmt 4	7,334,637.	3,883,878	y Julian U	2.3,450,759.
ě	17 Interest				
rati	18 Taxes Stmt 5	2,259,280.	0.		0.
ist	19 Depreciation and depletion	264,280.	0.		
Ē	20 Occupancy	816,387.	7,922.		808,465.
Ą	21 Travel, conferences, and meetings	571,950.	0.		571,950.
and	22 Printing and publications	9,632.	0.		9,632.
עי של Operating and Administrative Expenses	23 Other expenses Stmt 6	622,583.	1,700.		620,883.
ati ati	24 Total operating and administrative				
ja Joe	expenses Add lines 13 through 23	19,665,094.	3,950,962.	L	13,190,572.
Ö	25 Contributions, gins, grants paid	47,663,366.	· · · · · · · · · · · · · · · · · · ·		46,257,632.
	26 Total expenses and disbursements.			Ī	
	Add lines 24 and 25	67,328,460.	3,950,962.		59,448,204.
	27 Subtract line 26 from line 12:			,	
	2 Excess of revenue over expenses and disbursements	15,546,829.	64 262 423		
	b Net investment income (if negative, enter -0-)		61,363,134.		
	c Adjusted net income (if negative, enter -0-)			N/A	

Form **990-PF** (2015)

943,017,820.

Form **990-PF** (2015)

5 Decreases not included in line 2 (itemize) ▶ Unrealized Loss on Investments

6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30

(a) List and descr	ribe the kii	nd(s) of property sold (e.g. or common stock, 200 shs	, real estate,	income	(b)	How ac	quired (c) Date a	acquired av. vr.)	(d) Date sold (mo., day, yr.)
		31 6011111011 31068, 200 3113			10	- Dona	ation .			, ,,,,,,,,
b See Attached	Stat	ements			-					
<u>c</u>					\vdash					
d					\vdash					
e										
(e) Gross sales price	(f) [Depreciation allowed (or allowable)		t or other basis xpense of sale			(ain or (loss (f) minus	
_a					_					
<u>b</u>									· · · -	
<u>c</u>		 -			\dashv					
e 155,046,080.			1 1 1	4,086,75	2				6	6,507,909.
Complete only for assets showin	o gain in o	column (h) and owned by t			-		(I) G	ains (C	ol. (h) gaın	
(i) F.M.V. as of 12/31/69		j) Adjusted basis as of 12/31/69	(k) Ex	cess of col. (i)			col. (k), but n	ot less tha (from col. (n -0-) or
a			_ 		_					
b										
С										
đ										
е									6	6,507,909.
2 Capital gain net income or (net ca	pıtal loss)	If gain, also enter If (loss), enter -0-	in Part I, line i in Part I, line	7 7	}	2	·		6	6,507,909.
3 Net short-term capital gain or (los	s) as defii	ned in sections 1222(5) an	d (6):							
If gain, also enter in Part I, line 8,	column (c).	` '						37/3	
If (loss), enter -0- in Part I, line 8 Part V Qualification U	-d C	ection 4940(e) for	Dadioad	Toy on Not		3			N/A	<u>`</u>
If section 4940(d)(2) applies, leave the Was the foundation liable for the sect if "Yes," the foundation does not qual 1. Enter the appropriate amount in 6	tion 4942 Ify under :	tax on the distributable am section 4940(e). Do not co	mplete this pa	rt.						Yes X No
(a)	1	(b)			(c)		_		Destrui	(d) bution ratio
Base periód years Calendar year (or tax year beginnii	ng In)	Adjusted qualifying dist	tributions	Net value of no			use assets		col. (b) dı)	vided by col. (c))
2014			7,844.				0,951.			.061453
2013			3,445.				9,221.			.059825
2012			8,505.				6,587.	Ĺ		.059594
2011			3,125.				8,313.	<u> </u>		.072813
2010		47,57	4,529.	<u>°</u>	34	, 50	1,116.	-		.055802
2 Total of line 1, column (d)								2		.309487
3 Average distribution ratio for the s	5-vear has	e nerind - divide the total o	n line 2 hv 5	or by the number	of ve	ars		 -		.303407
the foundation has been in exister	-	· ·	in inic z by o,	or by the number	or ye	uis		3	•	.061897
4 Enter the net value of noncharitab		·	ine 5					4	9.4	8,439,684.
- Enter the net value of honorarias	10 000 000	1010 101 2010 1101111 art X, 1						<u> </u>	_	<u> </u>
5 Multiply line 4 by line 3				·				5	5	8,705,571.
6 Enter 1% of net investment incom	ne (1% of	Part I, line 27b)						6		613,631.
7 Add lines 5 and 6								7	5	9,319,202.
8 Enter qualifying distributions from	•						ļ	8	5	9,478,061.
If line 8 is equal to or greater than See the Part VI instructions.	line 7, ch	eck the box in Part VI, line	1b, and comp	lete that part usin	ga 1	% tax r	ate.			

14 Exempt operating foundations described in section 4940(s)(2), check here ▶ □ and order YWN on line 1. Date of fulling or determination letter: (vitach export offether if secessary-see instructions) D bimests: Coundations that meet the section 4940(s) requirements in Part V, check here ▶ □ X and enter 1% of Part, line 27, of Part, line 27, All other domestic Coundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part, line 12, col. (b). 2 Tax under section 511 (domestic section 4947(s)(1) flusts and laxabile foundations only. Others enter -0-) 3 613, 631. 3 613, 631. 3 Add lines 1 and investment incomes Subtract line 4 from line 3, 1 zero of less, enter -0- 5 6 613, 631. 5 Tax based on investment incomes Subtract line 4 from line 3, 1 zero of less, enter -0- 5 Tax based on Investment income Subtract line 4 from line 3, 1 zero of less, enter -0- 5 Condist/Payments; 2 2015 issimated to payments and 2014 overpayment crodited to 2015 Export foreign organizations - tax withhold at source 6 Tax paid with application for extension of time to life (Form 8868) 6 Baskop withholding erromeuticy withhold 7 Total credits and payments, Add lines 6a through 6d 8 Baskop withholding erromeuticy withhold 9 Tax due. If the total of lines 5 and 6 is more than line 7, enter amount overpaid 9 Tax due. If the total of lines 5 and 6 is more than line 7, enter amount overpaid 10 Diverpayment. Ill Mer 2 is more than line 10 collected in Sand 4, enter the amount of lines 10 to be: Credited to 2016 estimated tax ▶ 10 to 292, 146. Refunded ▶ 10 292, 146. 1 Enter the amount of lines 10 to be: Credited to 2016 estimated tax ▶ 292, 146. Refunded ▶ 10 292, 146. 1 Enter the amount of lines 10 to be: Credited to 2016 estimated tax ▶ 292, 146. Refunded ▶ 10 292, 146. 1 Enter the amount of lines 10 to 10 to 10, a tatch in a detailed description of the activities 1 a Uning the tax year, did the foundation attempt to influence any nationals, state, or local legislation or did it participated or intro	Form 990-PF (2015) The Edna McConnell Clark Found			704/034 Page 4
Dates of ruling or determination letter: A clinite domestic foundations that meet the section 4940(e) requirements in Part V, cleck here ► X and enter 1% of Part I, time 27b A roll time domestic foundations enter 2% of line 27b. Exempt foreign or ganzations enter 4% of Part I, line 12, cot (b). 2 All other domestic foundations enter 2% of line 27b. Exempt foreign or ganzations enter 4% of Part I, line 12, cot (b). 2 Tax under section 511 (domestic section 4947(a)(1) trusts and basable foundations only. Others enter -0-) 3 Add times 1 and 2 5 Subulte A (encome) tax (domestic section 4947(a)(1) trusts and basable foundations only. Others enter -0-) 5 Tax based on Investment income Subtract time 4 from line 3. It zero or less, enter -0- 6 Credstr29ments; 4 2015 estimated tax payments and 2014 overpayment credited to 2015 5 Exempt foreign organizations: Exe withheld at source 6 Tax paid with application for extension of time to file (Form 8688) 6 Better any penalty for underpayment of estimated tax. Check here [X] if form 2220 is attached 7 910,000. 8 Enter any penalty for underpayment of estimated tax. Check here [X] if form 2220 is attached 8 4 4, 223. 10 Overpayment. If time? is more than the total of lines 5 and 8, enter the amount overpaid 10 Overpayment. If time? is more than the total of lines 5 and 8, enter the amount overpaid 10 Overpayment. If time? is more than the total of lines 5 and 8, enter the amount overpaid 10 Overpayment. If time? is more than the total of lines 5 and 8, enter the amount overpaid 10 Overpayment. If time? is more than the total of lines 5 and 8, enter the amount overpaid 10 Overpayment. If time? is more than the total of lines 5 and 8, enter the amount overpaid 10 Overpayment. If time? is more than the total of lines 5 and 8, enter the amount overpaid 10 Overpayment. If time? I see the condition attempt to influence any nationals, state, or local Registerion or did it participate or intervene in all participate or intervene in a line of the condition of li	Part VI Excise Tax Based on Investment Income (Section 494	0(a), 4940(b), 4940(e), or 4	948 -	see instructions)
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ► X3 and enter 1% of Part I, Line 27b. All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, Line 12, col. (b). 2 Tax under section 511 (domestic section 4947(s) (1) trusts and taxable foundations only. Others enter -0-) 2 Add lines 1 and 2 3 Subtlete A (income) tax (domestic section 4947(s) (1) trusts and taxable foundations only. Others enter -0-) 5 Tax based on investment income. Subtract line 4 from line 3, I zero or less, enter -0- 5 Tax based on investment income. Subtract line 4 from line 3, I zero or less, enter -0- 5 Tax based on investment income. Subtract line 4 from line 3, I zero or less, enter -0- 6 Circle/Sr2yments: 2 2015 estimated tax psyments and 2014 overpsyment credided to 2015 6 Each or large part of the properties of the complete o	1a Exempt operating foundations described in section 4940(d)(2), check here and e	nter "N/A" on line 1.		
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ► X3 and enter 1% of Part I, Line 27b. All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, Line 12, col. (b). 2 Tax under section 511 (domestic section 4947(s) (1) trusts and taxable foundations only. Others enter -0-) 2 Add lines 1 and 2 3 Subtlete A (income) tax (domestic section 4947(s) (1) trusts and taxable foundations only. Others enter -0-) 5 Tax based on investment income. Subtract line 4 from line 3, I zero or less, enter -0- 5 Tax based on investment income. Subtract line 4 from line 3, I zero or less, enter -0- 5 Tax based on investment income. Subtract line 4 from line 3, I zero or less, enter -0- 6 Circle/Sr2yments: 2 2015 estimated tax psyments and 2014 overpsyment credided to 2015 6 Each or large part of the properties of the complete o	Date of ruling or determination letter: (attach copy of letter if net	cessary-see instructions)	1 1	
of Part I, line 27b All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b). 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 3 Add lines 1 and 2 3 Add lines 1 and 2 4 Subble & (Intromi) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 5 Tax based on investment income Subtract line 4 from line 3.1 zero or less, enter -0- 5 Tax based on investment income Subtract line 4 from line 3.1 zero or less, enter -0- 5 Tax based on investment income Subtract line 4 from line 3.1 zero or less, enter -0- 5 Credistripaments: a 2015 estimated tax payments and 2014 overpayment credited to 2015 5 Exempt foreign organizations - tax withheld at source 6 Tax pad with application for extension of time to life (Form 886s) 6 Exempt foreign organizations - tax withheld at source 6 Tax pad with application for extension of time to life (Form 886s) 6 Exempt foreign organizations - tax withheld at source 7 Total credits and payments. Add lines 6a through 8d 7 Total credits and payments. Add lines 6a through 8d 8 Enter any penalty for underpayment of estimated tax. Check here IX if Form 220 is attached 9 Tax des. If the total of lines 5 and 8 is more than line 7, enter amount overpaid 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 Total credits and payments. Add lines 6a through 8d 1 To		➤ X and enter 1%	1	613,631.
a All other domestic foundations enter 2% of the 27%. Other 27% complet oreganizations enter 4% of Part I, line 12, col. (b). 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 3 Add kines 1 and 2 4 Sublute A (incomit) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 5 Tax based on investment income. Subtract line 4 from line 3.1 zero or less, enter -0- 6 CredistriPayments: 2 2015 estimated tax payments and 2014 overpayment credited to 2015 5 Exempt foreign organizations - tax withhold at source 6 Tax paid with application for enteraction of time to file (Form 8888) 6 Each 6 Backing withholding erroreously withhold 7 Total credits and payments. Add lines 6 atmough 6d 8 14, 223. 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount overpaid 10 Enter tay peanly for underpayment of estimated tax. Check here [X] if Form 2220 is attached 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount overpaid 10 Enter the amount of line 10 to line Credited to 2016 estimated tax Payment 10 to 10				
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) Add lines 1 and 2 4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 5 Tax based on investment lincome Subtract line 4 from line 1, zero or less, enter -0- 5 Credisty?eyments: a 2015 estimated tax payments and 2014 overpayment credited to 2015 5 Exempt foreign organizations - tax withhield at source 6 Exempt foreign organizations - tax withhield at source 6 Exempt foreign organizations - tax withhield at source 6 Exempt foreign organizations - tax withhield at source 6 Exempt foreign organizations - tax withhield at source 6 Exempt foreign organizations - tax withhield at source 6 Exempt foreign organizations - tax withhield at source 6 Exempt foreign organizations - tax withhield at source 6 Exempt foreign organizations - tax withhield at source 6 Exempt foreign organizations - tax withhield at source 7 Total credits and payments. Add lines 6 at through 6d 8 Exher any penalty for underpayment or estimated tax. Exheck here [X] if form 2220 is altached 8 Exher any penalty for underpayment or estimated tax. Exheck here [X] if form 2220 is altached 9 10,000. 8 Exher any penalty for underpayment or estimated tax. Exheck here any penalty for underpayment or the source organization or intervene in any penalty for source organization or dust in particulation or intervene in any penaltic source or 15, and a form organization or intervene in any penaltic source or 15, and organization or the activities or 15 that organization in fer emit 120-PC flo trits year? 8 Exher the amount (if any) paid by the foundation organization organization organization organization in the emit 120-PC flo trits year? 1 In the foundation in Fermi 120-PC flo trits year?		of Part I line 12 col (h)	1	d _e
Add lines 1 and 2 Subtitle A (incomes lax (domestic section 947(a)(1) trusts and taxable foundations only. Others enter -0-) STax based on investment income. Subtract line 4 from line 3.1 tzero or less, enter -0- STax based on investment income. Subtract line 4 from line 3.1 tzero or less, enter -0- STax based on investment income. Subtract line 4 from line 3.1 tzero or less, enter -0- STax based on investment income. Subtract line 4 from line 3.1 tzero or less, enter -0- STax based on investment income. Subtract line 4 from line 3.1 tzero or less, enter -0- STax based on investment income. Subtract line 4 from line 3.1 tzero or less, enter -0- STax based on investment income. Subtract line 4 from line 3.1 tzero or less, enter -0- STax based on investment or line 1 from 1				0.
4 Subtile A (income) tax (domestic section 4947(g)(1) trusts and taxable foundations only. Others enter-0-) 5 Tax based on investment income. Subtract line 4 from line 3. if zero or less, enter-0-6 6 Credish?Payments; 2 2015 estimated tax payments and 2014 overpayment credited to 2015 6 Exempt foreign organizations. 1 tax withheld at source 6 Tax paid with application for extension of time to file (Form 8868) 6 C Greative producing erroneously withheld 7 Total credits and payments. Add lines 6a through 8d 8 Enter any penalty for underpayment of estimated tax. Check here □X of form 2220 is attached 8 Enter any penalty for underpayment of estimated tax. Check here □X of form 2220 is attached 9 Tax due. If the total of lines 5 and 8, enter the amount owed 10 Overpayment. If line? is more than the total of lines 5 and 8, enter the amount overpaid 10 Tenter the amount of line 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited to 2015 testimated tax. Payment of lines 10 to the Credited description of the activities and coperation tax imposed on foundation manager		thers enter -0-)		
S Tax based on investment income: Subtract line 4 from line 3. If zero or less, enter -0- 6. Credit/Payments: 2 2015 estimated tax payments and 2014 overpayment credited to 2015 6 Exempt foreign organizations - tax withhelial at source 6 Tax paid with application for setession of time to file (Form 8668) 6 Backup withholding erroneously withhelia 7 Total credits and payments. Add lines 6 attrough 60 8 Enter any pearly for underpayment of estimated tax. Check here [X] if Form 2220 e attached 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount over 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount over 10 Overpayment, line 7 is more man the total of lines 5 and 8, enter the amount overpaid 11 Enter the amount of line 10 to be; Credited to 2016 estimated tax ▶ 292,146. Refunded ▶ 11 0.292,146. 12 Enter the amount of line 10 to be; Credited to 2016 estimated tax ▶ 292,146. Refunded ▶ 11 0.292,146. 13 Enter the amount of line 10 to be; Credited to 2016 estimated tax ▶ 292,146. Refunded ▶ 11 0.4 Statements Regarding Activities 1 During the tax year, did the foundation attempt to influence any reational, state, or local legislation or did it participate or intervene in any political campaign? 2 Did it is great more than \$100 dump the year (either directly) for political purposes (see instructions for the definition)? 1 If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities 3 Did to spend formore than \$100 dump the year (either directly) for indirectly) for political expenditure tax imposed on foundation managers. ▶ \$ 0. 2 Enter the amount (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ \$ 0. 3 Enter the reminusement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ \$ 0. 4 Bas the foundation make any charges, not pre			<u> </u>	013,031.
6 Credis/Payments: a 2015 estimated tax payments and 2014 overpayment credited to 2015 be tempt foreign organizations - tax withheld at source c Tax paid with application for extension of time to file (Form 8868) dec. dec. dec. dec. dec. dec. dec. dec.		otners enter -u-)	-	(12 (21
a 2015 estimated tax payments and 2014 overpayment credited to 2015 b Exempt foreign organizations - tax withheld at source c [1ax paid with application for extension of time to file (Form 9868) d Backup withholding erroneously withheld 7 Total credits and payments. Add files 6a through 60 8 Enter any penalty for underpayment of estimated tax. Check here ☑ if Form 2220 is attached 9 Tax dee. If the total of lines 5 and 8 is more than line 7, enter amount ower 10 overpayment, If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 11 Enter the amount of line 10 to be: Dredited to 2016 estimated tax ► 292,146. Refunded ► 11 During the tax year, did the foundation attempt to influence any national, state, or local legislation or did if participate or intervene in any political campaign? 12 During the tax year, did the foundation attempt to influence any national, state, or local legislation or did if participate or intervene in any political campaign? 13 During the tax year, did the foundation attempt to influence any national, state, or local legislation or did if participate or intervene in any political campaign? 14 During the tax year, did the foundation attempt to influence any national, state, or local legislation or did if participate or intervene in any political campaign? 15 During the tax year, did the foundation attempt to influence any national, state, or local legislation or did if participate or intervene in any political campaign? 16 During the tax year, did the foundation attempt to influence any national, state, or local legislation or did if participate or intervene in any political campaign? 16 During the tax year is '10 or '10, attach a detailed description of the activities 10 During the tax year is '10 or '10, attach a detailed description or intervene in any managers. ► \$ 0. (2) On foundation managers. ► \$ 0. (2) On foundation managers. ► \$ 0. (2) On foundation managers. ► \$ 0. (3) On foundation managers. ► \$ 0. (3) On foundation managers. ► \$ 0. (4) On foundation manag	5 Tax based on investment income Subtract line 4 from line 3. If zero or less, enter -0-		5	613,631.
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bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? 4b If "Yes," has it filed a tax return on Form 990-T for this year? 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state-legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV 7 X 8a Enter the states to which the foundation reports or with which it is registered (see instructions) DE,NY,CA,MA,VA b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)? If "Yes," complete Part XIV 9 X 10 Did any persons become substantial contributors during the tax year? if "Yes," attach a schedule listing their pames and addresses 10 X	·	instrument, articles of incorporation, o	or	
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10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses 10 X				9 X
				Form 990-PF (2015)

Form **990-PF** (2015)

3b

4a

N/A

May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

Form 4720, to determine if the foundation had excess business holdings in 2015)

had not been removed from jeopardy before the first day of the tax year beginning in 2015?

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

Form 990-PF (2015) The Edna McConnell Clark			<u>23-7047</u>)34	Page 6
Rart VII-B Statements Regarding Activities for Which F	orm 4720 May Be F	Required (contin	ued)		
5a During the year did the foundation pay or incur any amount to:		<u> </u>			
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	4945(e))?	Y	es 🗓 No	i	
(2) Influence the outcome of any specific public election (see section 4955), or	to carry on, directly or indire	ectly,			
any voter registration drive?		Y	es X No		
(3) Provide a grant to an individual for travel, study, or other similar purposes?	•	Y	es X No		
(4) Provide a grant to an organization other than a charitable, etc., organization		_			li
4945(d)(4)(A)? (see instructions)		XY	es No		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational nurnoses, or f			- 1	
the prevention of cruelty to children or animals?	or caucational purposco, or i		es 🗓 No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	or the eventions described i			į	
section 53.4945 or in a current notice regarding disaster assistance (see instru	•	iii ricgulations	}	5b	X
• - •	•				+
Organizations relying on a current notice regarding disaster assistance check his		unod		į	
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr			es 🔲 No		
	e Statement 1	.4 (A) 10	es L NO		
If "Yes," attach the statement required by Regulations section 53 4945				• '	
6a Did the foundation, during the year, receive any funds, directly or indirectly, to p	ay premiums on	<u> </u>	[32]	_ [[]	
a personal benefit contract?		Y	es 🗶 No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a per-	ersonal benefit contract?		ļ	6b	X
If "Yes" to 6b, file Form 8870					
7a At any time during the tax year, was the foundation a party to a prohibited tax si	nelter transaction?	Y	es 🗶 No 📗		
b If "Yes," did the foundation receive any proceeds or have any net income attribu			N/A	7b	
Part VIII Information About Officers, Directors, Truste	es, Foundation Ma	nagers, Highl	y		
Paid Employees, and Contractors					
1 List all officers, directors, trustees, foundation managers and their					
4.3 Name and address	(b) Title, and average hours per week devoted	(c) Compensation (If not paid,	(d) Contributions to employee benefit plans and deferred compensation	(e) E	Expense unt, other
(a) Name and address	to position	enter -0-)	and deferred compensation	allo	wances
See Statement 17				T	
		1,127,408.	170,948	.)	0.
				1	
				1	
				+	
					
		İ			
			 	+	
			}		
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none	enter "NONE "	<u> </u>		
2 Compensation of the highest paid employees (other than those me	(b) Title, and average	CITCH HOITE.	(d) Contributions to	(e)	Expense
(a) Name and address of each employee paid more than \$50,000	' 'hour's per week	(c) Compensation	(d) Contributions to employee benefit plans and deferred	accoi	Expense unt, other
G G 10	devoted to position	 	compensation	allo	wances
See Statement 18			004 601		^
	<u> </u>	1,631,482.	294,621	•	<u> </u>
. 				 	
		1		ĺ	
	<u>. </u>	<u> </u>			
					_
				1	
				1	
			1		
Total number of other employees paid over \$50,000			<u> </u>		26
10 tal name of other original pass pass of the position					

▶

3 None

Total. Add lines 1 through 3

All other program-related investments. See instructions.

Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4

Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

income. Enter 1% of Part I, line 27b

Adjusted qualifying distributions. Subtract line 5 from line 4

4940(e) reduction of tax in those years.

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59,478,061.

58,864,430.

613,631.

4

5

Part XIII Undistributed Income (see instructions) (d) (a) (b) (c) 2014 2015 Years prior to 2014 Corpus 1 Distributable amount for 2015 from Part XI, 47,074,353. line 7 2 Undistributed income, if any, as of the end of 2015 0. a Enter amount for 2014 only b Total for prior years: 0 3 Excess distributions carryover, if any, to 2015: 5,323,148. a From 2010 13,919,243. **b** From 2011 9,206,416. c From 2012 7,610,525. dFrom 2013 11,780,254. eFrom 2014 47,839,586 f Total of lines 3a through e 4 Qualifying distributions for 2015 from Part XII, line 4: ▶\$ 59,478,061 0 a Applied to 2014, but not more than line 2a b Applied to undistributed income of prior 0 years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) 074.353 d Applied to 2015 distributable amount 12,403,708 e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2015 (if an amount appears in column (d), the same amount must be shown in column (a)) 6 Enter the net total of each column as indicated below: 294 & Corpus Add lines 3f, 4c, and 4e Subtract line 5 b Prior years' undistributed income. Subtract 0 line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously 0 assessed d Subtract line 6c from line 6b. Taxable 0 amount - see instructions e Undistributed income for 2014. Subtract line 0 4a from line 2a. Taxable amount - see instr. f Undistributed income for 2015. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2016 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election 1,281,410. may be required - see instructions) 8 Excess distributions carryover from 2010 4,041,738 not applied on line 5 or line 7 9 Excess distributions carryover to 2016 54,920,146 Subtract lines 7 and 8 from line 6a 10 Analysis of line 9 13,919,243 a Excess from 2011 9,206,416. b Excess from 2012 7,610,525. c Excess from 2013 11,780,254. dExcess from 2014

e Excess from 2015

12,403,708

9

Form **990-PF** (2015)

	a McConnell			23-70	47034 Page 10
Part XIV Private Operating F	oundations (see in:	structions and Part VII	-A, question 9)	N/A	
1 a If the foundation has received a ruling o	r determination letter that	t it is a private operating	į.		
foundation, and the ruling is effective fo	r 2015, enter the date of t	the ruling	▶		
b Check box to indicate whether the found	lation is a private operatir	ng foundation described i	n section	4942(j)(3) or49	42(<u>j)(</u> 5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		
income from Part I or the minimum	(a) 2015	(b) 2014	(c) 2013	(d) 2012	(e) Total
investment return from Part X for				 	
each year listed			{		
b 85% of line 2a					
c Qualifying distributions from Part XII,		f————		†	
line 4 for each year listed		ĺ	{		
d Amounts included in line 2c not				 	
used directly for active conduct of		İ	1		
exempt activities	1		{		
e Qualifying distributions made directly	 	 		 	
• •	1	ì	{		
for active conduct of exempt activities.	l	ì	{		
Subtract line 2d from line 2c 3 Complete 3a, b, or c for the			 		
alternative test relied upon:	1		ļ		
a "Assets" alternative test - enter:	l	}	ł		
(1) Value of all assets	<u> </u>	<u></u>			
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)	1	}	}	}	
b "Endowment" alternative test - enter					
2/3 of minimum investment return shown in Part X, line 6 for each year listed	{				
		 		 	
c "Support" alternative test - enter:	1	}	i		
 Total support other than gross investment income (interest, 	1]	}		
dividends, rents, payments on	1]			
securities loans (section]			
512(a)(5)), or royalties)	ļ		 	 	
(2) Support from general public and 5 or more exempt	ļ				i
organizations as provided in]]	}		
section 4942(j)(3)(B)(iii)		<u> </u>		<u> </u>	
(3) Largest amount of support from]	}		
an exempt organization				<u> </u>	L
(4) Gross investment income					
Part XV Supplementary Info			if the foundation	n had \$5,000 or mo	ore in assets
at any time during t	:he year-see instr	ructions.)			
1 Information Regarding Foundation	n Managers:				
a List any managers of the foundation wh	o have contributed more	than 2% of the total cont	ributions received by the	e foundation before the clos	se of any tax
year (but only if they have contributed n			-		
None					
b List any managers of the foundation wh	o own 10% or more of th	e stock of a corporation (or an equally large port	on of the ownership of a pa	artnership or
other entity) of which the foundation ha			(4- · · 3 · · 3 · 1 · · ·		•
None					
2 Information Regarding Contribut	ion Grant Gift Loan	Scholarchin etc. Dr	ograme:		
Check here if the foundation of				not accept uppolicited requi	ecte for funde. If
the foundation makes gifts, grants, etc.					
					
a The name, address, and telephone num		•	cations should be addre	sseu.	
Office of Communicat	-		NTS7 10017		
415 Madison Avenue,					
b The form in which applications should t					DVGD
See information on t	ne Foundati	on's grant	making str	ategy @ www.	EMCF.org
c Any submission deadlines:					
None					
d Any restrictions or limitations on award					
The Edna McConnell C					
grants to help bette	r the lives	of people	in low-inc	ome communit	ies.

arm	990-PF	(20)	15)

Part XV Supplementary Information (continued) Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, show any relationship to Purpose of grant or contribution Foundation status of recipient Amount any foundation manager or substantial contributor Name and address (home or business) a Paid during the year See statement 19 46,257,632. **▶** 3a 46,257,632. b Approved for future payment See statement 19 52,424,068. 52,424,068. Total

Farm 990-PF (2015)

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelate	ed business income		ded by section 512, 513, or 514	(e)
	(a) Business	(b) Amount	(C) Exclu- sion	(d)	Related or exempt
1 Program service revenue:	code	Amount	code	Amount	function income
a					
b					
C					
d					
e					
f					
g Fees and contracts from government agencies		· · · · ·			
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments					,
4 Dividends and interest from securities	523000	437,322.	14	5,339,192.	
5 Net rental income or (loss) from real estate:		•	<u> </u>	٠, , , , , ,	and the same
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory	523000	-1,211,243.	18	44,758,187.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:			İ		
a					
b					
C					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)	· 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	-773,921.	1,7	50,097,379.	0.
13 Total. Add line 12, columns (b), (d), and (e)				13_	49,323,458.
(See worksheet in line 13 instructions to verify calculations.)					
Part XVI-B Relationship of Activities to	the Acco	omplishment of Ex	emp	t Purposes	
Line No. Explain below how each activity for which income the foundation's exempt purposes (other than be			contrit	outed importantly to the accord	nplishment of
Not applicable	y providing ru	ilus foi such purposes).		 -	
Moc applicable					
					
					
		-			
		<u></u>		····	
					
					
					
,			. .		
					
····-					
	-				-
			-		···

Information Regarding Transfers To and Transactions and Relationships With Noncharitable **Exempt Organizations**

1	Did the or	ganization directly or indir	rectly engage in any of the followi	ng with any other organization	described in section 501(c) of		Yes	No
	the Code ((other than section 501(c))(3) organizations) or in section 5	27, relating to political organiza	ations?			
a	Transfers	from the reporting founda	ation to a noncharitable exempt or	ganization of:				
	(1) Cash					1a(1)	L	_X
	(2) Other	assets				1a(2)	L	Х
þ	Other tran	sactions:						
	(1) Sales	of assets to a noncharital	ble exempt organization			15(1)	<u> </u>	X
	(2) Purch	nases of assets from a nor	ncharitable exempt organization			1b(2)	<u> </u>	X
	(3) Renta	al of facilities, equipment, o	or other assets			1b(3)	<u> </u>	X
	(4) Reimi	bursement arrangements				16(4)	<u> </u>	Х
	(5) Loans	s or loan guarantees				1b(5)	<u>L_</u>	Х
	(6) Perfo	rmance of services or me	embership or fundraising solicitation	ons		1b(6)	<u> </u>	X
			uling lists, other assets, or paid en			1c	<u>L_</u> _	X
d					ys show the fair market value of the goods, o		sets,	
					in any transaction or sharing arrangement, sh	10W IN		
			other assets, or services received		· · · · · · · · · · · · · · · · · · ·			
(a)L	ne no	(b) Amount involved	(c) Name of noncharitable	e exempt organization	(d) Description of transfers, transactions, and s	haring an	rangeme	nts
			N/A					
			<u></u>					
			L					
	_							
			<u> </u>					
			ļ					
			<u> </u>					
_								
			<u></u>					
			<u> </u>					
				·				
			L		<u> </u>			
2a	Is the four	ndation directly or indirect	tly affiliated with, or related to, one	e or more tax-exempt organizat	tions described		_	_
	ın section	501(c) of the Code (other	r than section 501(c)(3)) or in sec	ction 527?	L_	Yes	LX	☐ No
<u>b</u> _	If "Yes," co	omplete the following sch		,				
		(a) Name of org	janization	(b) Type of organization	(c) Description of relationsh	ııp		
		N/A						
				 				
				 				
				 				
	1							
٠.	مطامعا أ				atements, and to the best of my knowledge ion of which preparer has any knowledge	the IRS	discuss	this
Sig					show a show	<u>wn</u> below	(see ins	<u>tr</u>)?
He	 _	1			1/1+COD	Yes		No
	Sign	nature of officer or trustee		Dat				
		Print/Type preparer's na	ame Preparer's s	signature				
_	:		1 2/2.					
Pa		Wayne Hard		me				
	eparer	Firm's name ► RSM	. US LLP					
US	e Only	<u></u>						
		J	S. WACKER DRIVE					
		l CH	ICAGO, IL 60606)				

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Name of the organization

Employer identification number

The Edna McConnell Clark Foundation 23-7047034 Organization type (check one) Filers of: Section: 501(c)(Form 990 or 990-EZ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization X 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributors **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000 If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization

Employer identification number

The Edna McConnell Clark Foundation

Part I	Contributors (see instructions) Use duplicate copies of Part I if additional	I space is needed	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	The Samberg Family Foundation, Inc 187 Danbury Road Wilton, CT 06897	\$ 991,760.	Person X Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	Corporation for National and Community Service 1201 New York Avenue, NW Washington, DC 20525	\$ 968,513.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	The Duke Foundation 800 East Morehead Street Charlotte, NC 28202	\$202,850.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	Stanley F. Druckenmiller 40 West 57th Street, 25th Floor New York, NY 10019	\$193,800.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	David and Lucile Packard Foundation 343 Second Street Los Altos, CA 94022	\$57,200.	Person X Payroll Noncash (Complete Part II for noncash contributions)
(a) No	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	The JPB Foundation 9 West 57th Street, 38th Floor New York, NY 10019	\$ 29,600.	Person X Payroll Noncash (Complete Part II for noncash contributions)
523452 10-2	5-15	Schedule B (Form	990, 990-EZ, or 990-PF) (2015)

Employer identification number

The Edna McConnell Clark Foundation

Part I	Contributors (see instructions) Use duplicate copies of Part I if	additional space is needed	
(a) No.	(b) Name, address, and ZiP + 4	(c) Total contributions	(d) Type of contribution
7	Stacy Schusterman P.O. Box 699 Tulsa, OK 74101	\$\$ \$	Person X Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)

Employer identification number

The Edna McConnell Clark Foundation

Part II Nonca	sh Property (see instructions) Use duplicate copies of P	art II if additional space is needed	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\ \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
453 10-26-15			l 990, 990-EZ, or 990-PF) (2

Employer identification number

III ;	a McConnell Clark Fou Exclusively religious, charitable, etc., cont the year from any one contributor, Complete	ributions to organizations described i	23-7047034 n section 501(c)(7), (8), or (10) that total more than \$1,000
	the year from any one contributor Complete of completing Part III, enter the total of exclusively religious	s, charitable, etc., contributions of \$1,000 or le	ess for the year (Enter this info once)
b. T	Use duplicate copies of Part III if addition	al space is needed	
1	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
- -			
-			
		(e) Transfer of gift	
-	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
-			
). 1	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
1	(a)poo o. g	(0,000 0.9.0	(a, 200), passed in a great man
_ _			
_			
-		(e) Transfer of gift	
ŀ		(-,	
 	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
-			
_			
D.			
1	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-			
- _			
<u> </u>			
		(e) Transfer of gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
-			
-			
4-			
D.	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
+-			
-			
- -			
-		(e) Transfer of gift	
	Transferee's name, address, a		Relationship of transferor to transferee

(a) List and describe the kind(s) of prope 2-story brick warehouse, or common s	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)	
12 Gains and Losses on Investm	ents	. P		
b Adams St 2002 Non US				
c Adams St 2002 US				
d Adams St 2003 Non US				
e Adams St 2003 US				
Adams St 2004 US				
g Adams St 2004 Non US				
h Adams St 2005 Non US				
Adams St 2005 US				
Adams St 2006 US				
k Adams St 2006 Non US			<u></u>	
Adams St 2006 Direct				
m Adams St 2007 Direct				
n Adams St 2007 US o Adams St 2007 Non US				ļ
			<u></u>	
(e) Gross sales price (f) Depreciation allowed (or allowable)	plus expense of sale) Gain or (loss) lus (f) minus (g)	
a 155,046,080.	144,086,752.		10,	959,328.
<u>b</u>		 		55,981.
C				338,121.
d				69,718.
e f				262,872. 369,963.
		 		93,439.
9				$\frac{93,439.}{146,321.}$
<u>h</u>				$\frac{140,321}{553,214}$
<u>-</u>				$\frac{353,214}{758,429}$
<u> </u>				$\frac{730,425}{337,815}$
1				$\frac{357,813.}{466,860.}$
m				$\frac{430,603.}{431,607.}$
n l				$\frac{131}{647}, 431.$
0				537,719.
Complete only for assets showing gain in column (h) and owr	ned by the foundation on 12/31/69	(I) Los	ses (from col. (h))	
(i) F M.V. as of 12/31/69 (j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	Gains (excess o	of col. (h) gain over ot less than "-0-")	
<u>a</u>		,	10,	959,328.
b				55,981.
<u>c</u>				338,121.
d				69,718.
<u>e</u>				262,872.
f				369,963.
9				93,439.
h		 		146,321. 553,214.
				758,429.
<u></u>				$\frac{738,429}{337,815}$
k				$\frac{337,813.}{466,860.}$
				431,607.
<u>m</u>				$\frac{431,007.}{647,431.}$
<u>n</u> o				$\frac{647,431}{537,719}$
			<u>.</u>	
2 Capital gain net income or (net capital loss) { If gain, als if (loss), e	o enter in Part I, line 7 nter "-0-" in Part I, line 7	2		·
3 Net short-term capital gain or (loss) as defined in sections 122: If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8	2(5) and (6):	3		

(a) List and	(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co					(d) Date sold (mo., day, yr.)
1a Adams St V LP	Tok trai shouse, or definition stock, ac			D - Donation	(mo., day, yr.)	(,,,,,,,,
b ASP V Alt						
c American Secur	ition				 	
d Baupost Value	Partners			ļ		
e Brinson 1999						
Brinson 2000						
g Brinson 2001						
h Brinson Primar						
	nd Fund					
Brinson 2003						
	nd Fund					
Brinson 2004						
m CF Cap Intl IV		·				
n CF Cap Intl V						
OCF Cap Intl VI	LP					
	(f) Depreciation allowed	(g) Cost or other basis		(h) Gain or (loss)	
(e) Gross sales price	(or allowable)	plus expense of sale			lus (f) minus (g)	
<u>-</u>		1-	+			454,714.
<u>a</u>			+			$\frac{361.}{361.}$
<u>b</u>			+		1	$\frac{301.}{271,003.}$
<u>c</u>			+			
<u>d</u>			1		<u> </u>	128,973.
<u>e</u>			-			-3,012.
<u>f</u>					·	-41,710.
<u>g</u>				····		2,099.
<u>h</u>						-92,485.
1						10,263.
J						265,749.
k				. =		7,383.
1						177,190.
m						194,699.
n			†			81,191.
0						970,119.
	g gain in column (h) and owned by t	he foundation on 12/31/69	†	(I) L ns	ses (from col. (h))	
	(j) Adjusted basis	(k) Excess of col. (i)	1	Gains (excess of	of col. (h) gain over	col. (k),
(i) F.M.V. as of 12/31/69	as of 12/31/69	over col. (j), if any		but n	ot less than "-0-")	
		())	+			454,714.
<u>a</u>			+			361.
<u>b</u>			┼—		1	
<u>C</u>			ļ		<u> </u>	$\frac{271,003}{120,072}$
<u>d</u>			 		<u> </u>	128,973.
<u>e</u>						-3,012.
ſ				·		-41,710.
g			<u> </u>			2,099.
h		-				-92,485.
I		-				10,263.
<u> </u>	-					265,749.
k						7,383.
1			\vdash			177,190.
m			+			194,699.
			1			81,191.
<u>n</u>			+			$\frac{31,131}{970,119}$
0						210,113·
2 Capital gain net income or (net ca	pital loss) { If gain, also enter "-0-	in Part I, line 7 -" in Part I, line 7 }	2			
3 Net short-term capital gain or (los if gain, also enter in Part I, line 8,	s) as defined in sections 1222(5) and	•				
If (lose) enter "-0-" in Part I line 9		r	١.]		

(a) List and	d describe the kind(s) of property solo	1. e.g. real estate	(b) How acquired	(c) Date acquired	(d) Date sold
	rick warehouse; or common stock, 20		P - Purchase D - Donation	(mo., day, yr.)	(mo., day, yr.)
1a CF Cap Priv Eq	V				
D CF Cap Priv Eq	VI				
c CF Cap Venture					
d CF Cap Priv Eq					
e CF Cap Venture					
CF Cap Venture					
g Endow Venture					
h Endow Priv Eq	IV				
Highfield					
Investure Emer					
k Investure Ever					
m LBA Realty	_EQ				
n Tiff Partners	тт				
O Tiff Partners					
	(f) Depreciation allowed	(g) Cost or other basis	(h)	Gain or (loss)	
(e) Gross sales price	(or allowable)	plus expense of sale		lus (f) minus (g)	
a					697,357.
b				1,	286,957.
c			-		406,673.
d					647,898.
<u>e</u>					241,709.
<u>f</u>					870,475.
<u>g</u>					118,993.
<u>h</u>		·			785,947.
1		-			4,645.
j b	-	·			$\frac{728,017}{170,803}$
<u>k</u>					986,614.
<u>'</u>			· · · · · · · · · · · · · · · · · · ·		862,814.
n					-257.
0					24,038.
Complete only for assets shown	ng gain in column (h) and owned by t	he foundation on 12/31/69	(I) Los	ses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (ı) over col. (ı), ıf any	Gains (excess of but n	of col. (h) gain over ot less than "-0-")	col. (k),
a					697,357.
b				1,	286,957.
С					406,673.
<u>d</u>					647,898.
<u>e</u>					241,709.
<u>f</u>					870,475.
<u>g</u>					118,993.
<u>h</u>			·		785,947. 4,645.
<u></u>				6	$\frac{4,043.}{728,017.}$
<u>J</u>		 _			$\frac{720,017.}{170,803.}$
1					986,614.
m			· -	2,	862,814.
n		· · · · · · · · · · · · · · · · · · ·			-257.
0					24,038.
	, If nam also enter	in Part I line 7			
2 Capital gain net income or (net ca	apıtal loss) { If gain, also enter If (loss), enter "-0-	" in Part I, line 7	2		
3 Net short-term capital gain or (los	ss) as defined in sections 1222(5) and	d (6):			
If gain, also enter in Part I, line 8, If (loss), enter "-0-" in Part I, line 8		_	3		

	sses for Tax on Investment Income			78311	, 	
2-story b	d describe the kind(s) of property sol rick warehouse; or common stock, 2	d, e.g., real estate, 00 shs. MLC Co.		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day, yr.)	(d) Date sold (mo., day, yr.)
1a Tiff Partners	IV					
b Varde Fund IX						
c Varde Fund VII	I					
d						
e					l	
f						
9						
h				<u> </u>		-
ı				<u> </u>		
1						
k				1		
1					 	
m				 		
n			_	 		
0						
	(f) Depreciation allowed	(g) Cost or other basis	Τ		Gain or (loss)	
(e) Gross sales price	(or allowable)	plus expense of sale		(e) p	lus (f) minus (g)	
a	 	, , , , , , , , , , , , , , , , , , , ,	+-	(-//-		35 072
<u>b</u>			+-			35,072. 213,258.
			+			028,459.
d d		ļ- -	+		<u> </u>	020,433.
	 		┼─-			
f			+			
			+			
9			┿			
<u>h</u>			+-			
			┼			
<u> </u>			∔			
<u>k</u>	<u> </u>		 			·
			∔			
m			ـــــــــــــــــــــــــــــــــــــ			
n			∔			
0		10/04/00	╁			
Complete only for assets showing	ng gain in column (h) and owned by		4	(I) Los	ses (from col. (h))	and (h)
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		but n	of col. (h) gain over ot less than "-0-")	
a						35,072.
b						213,258.
С			T^{-}		-1,	028,459.
d						
е						
f			T^-			
g						
h			1			
1			1			
1			T			
k			†			
1			+-			
m			+			
n		 	+-			
0	 		+			
<u>~</u>			+			
2 Capital gain net income or (net ca	apıtal loss) (If gain, also enter If (loss), enter "-C	in Part I, line 7)-" in Part I, line 7	2	ļ	66,	507,909.
3 Net short-term capital gain or (los if gain, also enter in Part I, line 8,	column (c)	d (6).				
If (loss), enter "-0-" in Part I, line 8	3	J	3	1	N/A	

Form 990-PF	Other Income		Statement 1
Description	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
Adams St 2002 Non US	0.	2,977	
Adams St 2002 Non OB	0.	-13,751	
Adams St 2003 Non US	0.		
Adams St 2003 US	0.	•	
Adams St 2004 US	0.		
Adams St 2004 Non US	0.	-	
Adams St 2005 Non US	0.		
Adams St 2005 US	0.	-	
Adams St 2006 US	0.		
Adams St 2006 Non US	Ö.		
Adams St 2006 Direct	0.		
Adams St 2007 Direct	0.		
Adams St 2007 US	0.		
Adams St 2007 Non US	0.		
Adams St V LP	0.		
ASP V Alt	0.		
American Securities	0.	· ·	
Baupost Value Partners	0.	_	
Brinson 1999	0.		
Brinson 2000	0.		
Brinson 2001	0.	_	
Brinson Primary 2002	0.	_	
Brinson 2002 2nd Fund	0.		
Brinson 2003	0.	-	
Brinson 2003 2nd Fund	0.	-	
Brinson 2004	0.		
CF Cap Intl IV	0.		
CF Cap Intl V	0.		
CF Cap Intl VI LP	0.	-	
CF Cap Priv Eq V	0.	-10,065	
CF Cap Priv Eq VI	0.	-74,361	
CF Cap Venture VI	0.		•
CF Cap Priv Eq VII	0.		
CF Cap Venture VII	0.	-	
CF Cap Venture VIII	0.		
Endow Venture V	0.	-	
Endow Priv Eq IV	0.	•	
Highfield	0.	-	
Investure Emerging	0.	<u>•</u>	
Investure Evergreen	0.	-	
Investure Glob Eq	0.	-	
LBA Realty	0.		
Tiff Partners II	0.	•	
Tiff Partners III	0.	•	
Tiff Partners IV	0.		
Till Partners IV			

The Edna McConnell Clark Foundation			23-7047034
Varde Fund VIII	0.	125,621.	
Total to Form 990-PF, Part I, line 11	0.	-1,959,210.	

Form 990-PF	Legal	Fees	S	tatement 2
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Patterson, Belknap, Webb & Tyler	487,882.	13,262.		474,620.
To Fm 990-PF, Pg 1, ln 16a	487,882.	13,262.		474,620.

Form 990-PF	Accounti	ng Fees	S	tatement 3
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
RSM US LLP	132,000.	19,800.		112,200.
To Form 990-PF, Pg 1, ln 16b	132,000.	19,800.		112,200.

Form 990-PF	Other Profes	sional Fees	S	tatement 4
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Investment Management Fees Strategic Communication Human Resources Consulting Evaluation Advisory Fees Admin Consulting Fees IT Consulting Fees Strategic Planning Fees Program Related	3,883,878. 188,872. 240,416. 103,436. 105,831. 117,162. 2,507,745. 187,297.	0. 0. 0. 0.		0. 188,872. 240,416. 103,436. 105,831. 117,162. 2,507,745. 187,297.
To Form 990-PF, Pg 1, ln 160	7,334,637.	3,883,878.		3,450,759.

Form 990-PF	Тах	es	S	tatement 5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Federal Excise Tax Federal UBIT Taxes State UBIT Taxas	2,015,165. 76,079. 168,036.	0.		0. 0. 0.
To Form 990-PF, Pg 1, ln 18	2,259,280.	0.		0.

Form 990-PF	Other E	xpenses	S	tatement 6
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Messenger & Postage Liability Insurance General Office IT Maintenance & Supplies Board Meeting Expenses Temporary Help Miscellaneous	18,898. 80,645. 172,627. 181,084. 24,452. 83,000. 61,877.	0. 0. 0. 1,000. 0. 0. 700.		18,898. 80,645. 172,627. 180,084. 24,452. 83,000. 61,177.
To Form 990-PF, Pg 1, ln 23	622,583.	1,700.		620,883.

		•		
The	Edna	McConnell	Clark	Foundation

Form 990-PF Other Increases in Net Assets or Fund Balanc	s Statement 7
Description	Amount
Decrease in Deferred Federal Excise Tax Provision	355,016.
Total to Form 990-PF, Part III, line 3	355,016.

Form 990-PF Depreciation	of Assets Not Held for Investment			Statement 8
Description	Cost or Other Basis	Accumulated Depreciation	Book Value	Fair Market Value
Furniture Leasehold Improvements Equipment Construction in Progress	510,650. 2,828,741. 58,322. 29,857.	1,175,767.	320,179. 1,652,974. 3,249. 29,857.	1,652,974. 3,249.
To 990-PF, Part II, ln 14	3,427,570.	1,421,311.	2,006,259.	2,006,259.

Form 990-PF U.S. and State/O	City Gov	rernment	Obligations	Statement 9
Description	U.S. Gov't	Other Gov't	Book Value	Fair Market Value
US Treasury - CPI Inflation Index US Treasury - CPI Inflation Index	X X		242,871. 23,350,483.	242,871. 23,350,483.
Total U.S. Government Obligations		-	23,593,354.	23,593,354.
Total State and Municipal Governmen	nt Oblig	gations		
Total to Form 990-PF, Part II, line	2 10a	- -	23,593,354.	23,593,354.

Form 990-PF	Corporate Stock		Statement	10
Description	E	Book Value	Fair Marke Value	t
Investure Alternative Fund LTD Investure Emerging Mkts Fund Investure Global Equity - All Ass Vanguard S&P 500		219,767,406. 78,788,955. 237,424,658. 4,970,032.	219,767,4 78,788,9 237,424,6 4,970,0	55. 58.
Total to Form 990-PF, Part II, li	ine 10b 5	540,951,051.	540,951,0	51.

Form 990-PF O	ther Investments		Statement 11
Description	Valuation Method	Book Value	Fair Market Value
Baupost Value Partners IV LP	FMV	46,744,590.	46,744,590.
Highfields Capital IV LP	FMV	180,311.	180,311.
Convexity Capital Offshore LP	FMV	28,373,939.	28,373,939.
LBA Realty PTS IV	FMV	6,583,043.	6,583,043.
IEF 2015 SP Term	FMV	24,703,603.	24,703,603.
IEF Permanent	FMV	17,615,386.	17,615,386.
IEF 2014 TRM Tranche	FMV	23,566,066.	23,566,066.
IEF 2013 SP Term	FMV	9,583,087.	9,583,087.
IEF 2012 TRM Tranche	FMV	21,936,437.	21,936,437.
IEF 2011 SP Term	FMV	52,925,346.	52,925,346.
IEF 2010 SP Term	FMV	35,909,746.	35,909,746.
IPEF Series 1	FMV	4,463,686.	4,463,686.
Tiff Partners III LP	FMV	151,450.	151,450.
Tiff Partners IV LP	FMV	394,472.	394,472.
Adams Street V LP	FMV	887,532.	887,532.
Adams Street Partnership FD - 20	02 FMV		
US FD		1,757,497.	1,757,497.
Adams Street FD - 2002 NonUS Fun		238,000.	238,000.
Adams Street Partnership FD - 20	03 FMV		
US FD		1,155,423.	1,155,423.
Adams Street FD - 2003 NonUS Fun		305,598.	305,598.
Adams Street Partnership FD - 20	04 FMV		
US FD		1,713,569.	1,713,569.
Adams Street FD - 2004 NonUS Fun		535,274.	535,274.
Adams Street Partnership FD - 20	05 FMV		
US FD	_	2,469,603.	2,469,603.
Adams Street FD - 2005 NonUS Fun		997,652.	997,652.
Adams Street Partnership FD - 20	06 FMV		
US FD		1,095,200.	1,095,200.
Adams Street FD - 2006 NonUS Fun		2,273,808.	2,273,808.
Adams Street 2006 Direct Fund LP		4,221,456.	4,221,456.
Adams Street Partnership FD - 20	07 FMV	5 050 050	E 050 050
US FD	7	5,050,258.	5,050,258.
Adams Street FD - 2007 NonUS Fun		3,098,528.	3,098,528.
Adams Street 2007 Direct	FMV	993,085.	993,085.
Brinson 1999 Primary Fund	FMV	78,984.	78,984.
Brinson 2000 Primary Fund	FMV	364,381.	364,381.
Brinson 2001 Primary Fund	FMV	952,767.	952,767.
Brinson 2002 Primary Fund	FMV	847,300.	847,300.
Brinson 2003 Primary Fund	FMV	947,098.	947,098.
Brinson 2004 Primary Fund	FMV	726,193.	726,193.
Brinson 2002 Secondary Fund LP	FMV	126,438.	126,438.
Brinson 2003 Secondary Fund LP	FMV	58,630.	58,630.
Commonfund Capital Intl (PE IV)	FMV	730,362.	730,362.
Commonfund Capital Private Equit	y FMV	005 405	000 400
IV	17	897,487.	897,487.
Commonfund Capital Private Equit	y V FMV	2,200,096.	2,200,096.

The Edna McConnell Clark Foundation			23-7047034
Commonfund Capital Intl PTR V LP	FMV	389,190.	389,190.
Commonfund Capital Private Equity	FMV		
VI		4,828,741.	4,828,741.
Commonfund Capital Venture V	FMV	1,214,881.	1,214,881.
Commonfund Capital Venture VI	FMV	1,905,852.	1,905,852.
Commonfund Capital Venture VII	FMV	1,198,976.	1,198,976.
Commonfund Capital Intl PTNS VI LP	FMV	3,671,996.	3,671,996.
Commonfund Capital Private Equity	FMV	, ,	
PTR VII		5,598,046.	5,598,046.
Commonfund Capital Venture PT VIII	FMV	6,819,029.	6,819,029.
Varde Fund VIII LP	FMV	3,393,522.	3,393,522.
Varde Fund IX LP	FMV	3,195,887.	3,195,887.
American Securities FD V	FMV	4,724,308.	4,724,308.
Total to Form 990-PF, Part II, line 13		344,793,809.	344,793,809.

Form 990-PF	Other Assets		Statement 12
Description	Beginning of Yr Book Value	End of Year Book Value	Fair Market Value
Interest & Dividends Receivable	293,301.	128,390.	128,390.
To Form 990-PF, Part II, line 15	293,301.	128,390.	128,390.

Form 990-PF	Other Liabilities		Statement	13
Description		BOY Amount	EOY Amount	
Deferred Federal Excise Tax	-	5,777,164.	5,422,14	18.
Total to Form 990-PF, Part II,	line 22	5,777,164.	5,422,14	18.

Form 990-PF

Expenditure Responsibility Statement Part VII-B, Line 5c

Statement

Grantee's Name

Learning as Leadership

Grantee's Address

1615 5th Avenue San Rafael, CA 94901

Grant Amount

Date of Grant Amount Expended

150,000.

12/10/14

50,000.

Purpose of Grant

To support leadership development for grantees

Dates of Reports by Grantee

08/08/16

Any Diversion by Grantee

N/A

	•			
The	Edna	McConnell	Clark	Foundation

23-7047034

			:_:_:
Form 990-PF	Summary of Dir	ect Charitable Activi	ties Statement 15

Activity One

Costs associated with the periodic gatherings which emphasize peer learning and organizational development for Foundation Grantees' senior teams, board members, Foundation stakeholders and Grantee Coinvestors.

					Expenses
To 1	Form 990-P	F, Part I	X-A, line	1	196,628.

Form 990-PF

Summary of Direct Charitable Activities

Statement

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Activity Two

Expenses for Grantee Technical Assistance in the areas of program evaluation (\$1,923,731), business planning and program strategy (\$5,232,735), compliance with federal requirements (\$150,000), communications strategy (\$256,145), executive coaching (\$200,000), and fundraising (\$45,000).

Expenses

To Form 990-PF, Part IX-A, line 2

7,807,611.

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The Edna McConnell Clark Foundation 415 Madison Avenue, 10th Floor New York, NY 10017 Form 990-PF, Part VIII - Compensation of Officers and Trustees

Name and Address	Title	Time Devoted to Position	Compensation	Contributions to Employee Benefit Plans	Expense acct , Other Allowances
Mr H Lawrence Clark The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Chair	4 hours per week	0	NONE	NONE
Mr James M Clark The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Trustee Emeritus	less than 2 hours per week	o	NONE	NONE
Mr James M Clark, Jr The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Trustee, Treasurer	4 hours per week	0	NONE	NONE
Theodore E Martin The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Trustee	4 hours per week	6,000	NONE	NONE
Joyce L Shields The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Trustee	2 hours per week	12,000	NONE	NONE
Alice Emerson The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Trustee	2 hours per week	12,000	NONE	NONE
Simon C Hemus The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Trustee	2 hours per week	O	NONE	NONE
Janice Kreamer The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Trustee	2 hours per week	12,000	NONE	NONE
W Don Cornwell The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Trustee	2 hours per week	0	NONE	NONE
Kevin Kennedy The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Trustee	2 hours per week	0	NONE	NONE
Nancy Roob The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	President & Trustee	50 hours per week	637,308	78,520	NONE
Raiph Stefano The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	VP/CFAO/Secretary & Asst Treasurer	45 hours per week	339,400	62,581	NONE
Mary Hall The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Assistant to President & Assistant Secretary	40 hours per week	108,700	29,848	NONE
		-	1,127,408	170,948	

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Name and Address	Title	Time Devoted to Position	Compensation	Contributions to Employee Benefit Plans	Expense acct., Other Allowances
Charles Harris The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Managing Director	45 hours per week	342,896	59,838	NONE
Woody McCutchen The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Managing Director	45 hours per week	365,465	55,171	NONE
Jehan Veliji The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Director of Portfolio Strategy*	40 hours per week	244,858	41,045	NONE
Lissette Rodriguez The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Vice President of Programs	45 hours per week	354,732	66,195	NONE
Kelly Fitzsimmons The Edna McConnell Clark Foundation 415 Madison Avenue New York, NY 10017	Director of Innovation and Policy Planning	45 hours per week	323,531	72,373	NONE
			1,631,482	294,621	

^{*}This position is solely program related and work closely with the Foundation's grantees This is not a financial management position

Recipient And/Or Purpose	Tax Status	990 Code	Beginning Balance 2016	Newly Allocated 2016	Amount Paid 2016	Ending Balance 2016
<u>вмР</u>						
Children's Trust of South Carolina	Not a Private Foundation (Permanent)	PC - Public Chanty	-	342,168	226,100	116,06
1330 Lady Street Suite 310	(i omanomy		•			
Columbia, 29201						
to support NFP's Pay for Success project						
\$226 100 00 2016						
Dave Thomas Foundation for Adoption	Not a Private Foundation (Permanent)	PC - Public Chanty		69,500	69,500	
716 Mt Airy shire Boulevard Suite 100 Columbus, 43235 To help Wendy's Wonderful Kids develop a plan for growth 569,500 00	, ,					
2016						
George Kaiser Family Foundation	Not a Private Foundation (Permanent)	PC - Public Chanty	-	92,000	92,000	
7030 S Yale Ave Suite 600 Tulsa, OK 74136 to develop integrated networks of early childhood services in Tulsa, OK \$92,000 00 2016	,					
New Venture Fund	Not a Private Foundation (Permanent)	PC - Public Chanty	-	500,000	500,000	
1201 Connecticut Avenue NW Suite 300 Washington, 20036	(Fermanent)					
o help Upstream develop a Scaling Plan						
8500,000 00 2016						
Nurse Family Partnership	Not a Private Foundation (Permanent)	PC - Public Chanty	-	65,000	65,000	
1900 Grant Street Suite 400 Denver, CO 80203 to support readiness for Pay for Success bilots 865,000 00 2016	(remailen)					
Youth Villages	Not a Private Foundation	PC - Public	-	18,262,000	984,000	17,278,000
3320 Brother Blvd Bartlett, TN 38133 o support Youth Villages' scaling plan 5984,000 00 2016	(Permanent)	Charity		, , , , ,		
ZERO TO THREE	Not a Private Foundation	PC - Public	1,316,000	(266,000)	1,050,000	,
1255 23rd Street, NW Suite 350 Washington, 20037 * o help prepare Healthy Steps for Young Children achieve growth 12,585,000 00	(Permanent)	Chanty		,		
2015		Subtotal				
		Subtotal	1,316,000	19,064,668	2,986,600	17,394,068

Recipient And/Or Purpose	Tax Status	990 Code	Beginning Balance 2016	Newly Allocated 2016	Amount Paid 2016	Ending Balance 2016
Propel Next	Net a D	DC D.1/				
Blue Engine	Not a Private Foundation (Permanent)	PC - Public Charity	-	15,000		15,000
75 Broad Street, Suite 2900 New York, NY 10004 to compensate alumni of the first PropeliNext cohort to participate in an alumni study \$15,000 00 2016	(remarking					
Colorado Youth for a Change	Not a Private Foundation	PC - Public Chanty		15,000		- 15,000
2490 West 26th Ave, Building A, Suite 110 Denver, CO 80211 to compensate alumni of the first PropelNext cohort to participate in an alumni study \$15,000 00 2016	(Permanent)					
Domus Kids, Inc	Not a Private Foundation	PC - Public Chanty	-	15,000		- 15,000
83 Lockwood Ave. Stamford, CT 06902 to compensate alumni of the first PropelNext cohort to participate in an alumni study \$15,000 00 2016	(Permanent)					
Fresh Lifelines for Youth	Not a Private Foundation	PC - Public Charity	-	15,000		15,000
568 Valley Way Milpitas, CA 95035 to compensate alumni of the first PropelNext cohort to participate in an alumni study \$15,000 00 2016	(Permanent)					
Harlem RBI, Inc	Not a Private Foundation	PC - Public Chanty		15,000		15,000
333 East 100th Street, New York, NY 10029 to compensate alumni of the first PropeiNext cohort to participate in an alumni study \$15,000 00 2016	(Permanent)					
New Door Ventures	Not a Private Foundation (Permanent)	PC - Public Chanty	-	15,000	-	15,000
3221 20 th Street, San Francisco, CA 94110-2626 to compensate alumni of the first Propalitiest cohort to participate in an \$15,000 00	(
National Indian Youth Leadership Project	Not a Private Foundation (Permanent)	PC - Public Chanty	-	15,000	-	15,000
2501 San Pedro Drice NE, Albuquerque, NM 87102 to compensate alumni of the first PropeiNext cohort to participate in an alumni study \$15,000 00 2016						

Recipient And/Or Purpose	Tax Status	990 Code	Beginning Balance 2016	Newly Allocated 2016	Amount Paid 2016	Ending Balance 2016
New Pathways	Not a Private Foundation (Permanent)	PC - Public Charity	-	15,000	-	15,000
101 West Road, Suite 430 Towson, MD 21204 to compensate alumni of the first PropelNext cohort to participate in an alumni study \$15,000 00 2016	(remodent)					
Taller San Jose	Not a Private Foundation (Permanent)	PC - Public Chanty	-	15 000	-	15,000
801North Broadway Santa Ana, CA 92701 to compensate alumni of the first PropelNext cohort to participate in an alumni study \$15,000 00 2016						
United Teen Equality Center	Not a Private Foundation (Permanent)	PC - Public Chanty	-	15,000	-	15,000
34 Hurd Street, Lowell, MA 01852 to compensate alumni of the first PropelNext cohort to participate in an alumni study \$15,000 00 2016	(amaiding					
Youth Opportunities Unlimited	Not a Private Foundation (Permanent)	PC - Public Chanty		15,000		15,000
1361 Euclid Avenue, Cleveland, OH 44115 to compensate alumni of the first PropelMext cohort to participate in an alumni study \$15,000 00 2016					1	
Youth Services of Tulsa	Not a Private Foundation (Permanent)	PC - Public Chanty	-	15,000	-	15,000
331 S Madison Ave, Tulsa, OK 74120 to compensate alumni of the first Propelitext cohort to participate in an alumni study \$15,000 00	(Gindlen)					
Mid-Peninsula Boys & Girls Club	Not a Private Foundation (Permanent)	PC - Public Chanty	-	5,000	5,000	-
200 N Quebec Street San Mateo, CA 94401 to compensate youth-serving organizations for participating in a senes of PropelNext digital "tests" from January to September 2016 \$5 000 00 2016						
Boys & Girls Club of Monterey County	Not a Private Foundation (Permanent)	PC - Public Chanty	-	5,000	5,000	
1332 La Salle Avenue, Seaside, CA 93955 to compensate youth-serving organizations for participating in a senes of PropelNext digital "tests" from January to September 2016 \$5,000 00 2016						

Recipient And/Or Purpose	Tax Status	990 Code	Beginning Balance 2016	Newly Allocated 2016	Amount Paid 2016	Ending Balance 2016
Boys & Girls Clubs of North San Mateo County 201 West Orange Avenue South San Francisco, CA 94080 to compensate youth-serving organizations for participating in a senes of PropelNext digital "tests" from January to September 2016 \$5,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty	-	5,000	5,000	
Boys & Girls Club of Santa Cruz 543 Center Street Santa Cruz, CA 95060 to compensate youth-serving organizations for participating in a senes of PropelNext digital "tests" from January to September 2016 \$5,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty	-	5,000	5,000	
Foundation for a College Education 2160 Euclid Avenue East Palo Alto, CA 94303 to compensate youth-serving organizations for participating in a senes of Propel/Next digital "tests" from January to September 2016 \$5,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty		5,000	5,000	-
Friends for Youth 1741 Broadway Redwood City, CA 94063 to compensate youth-serving organizations for participating in a senes of Propel/Next digital "tests" from January to September 2016 \$5,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty	-	5,000	5,000	-
Mural Music & Arts Project 405 Howard Street San Francisco, CA 94105 to compensate youth-serving organizations for participating in a senes of PropelNext digital "tests" from January to September 2016 85,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty	-	5,000	5,000	-
The Peninsula Bridge Program 157 Kingsley Avenue Palo Alto, CA 94301 o compensate youth-serving organizations for participating in a senes of PropelNext digital "tests" from January o September 2016 15,000 00 1016	Not a Private Foundation (Permanent)	PC - Public Chanty	-	5,000	5,000	-
San Jose Grail Family Service 2003 E San Antonio Street San Jose, CA 95116	Not a Private Foundation (Permanent)	PC - Public Chanty		5,000	5,000	

Recipient And/Or Purpose	Tax Status	990 Code	Beginning Balance 2016	Newly Allocated 2016	Amount Paid 2016	Ending Balance 2016
to compensate youth-serving organizations for participating in a series of PropelNext digital "tests" from January to September 2016 \$5,000 00 2018						
	Subto	tai Propel Next		225,000	45,000	180,000
Venture Fund			`			
Big Brothers Big Sisters of New York City 40 Rector Street 11th Floor New York, 10006 for general operating support \$12,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty		12,000	12,000	-
Boys and Girls Clubs of Central Flonda 101 East Colonial Drive Orlando, FL 32801 for general operating support \$12,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty		12,000	12,000	-
Foundation Center 32 Old Slip 24th Floor New York, NY 10005 for general operating support \$70,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty	-	70,000	70,000	
Good Shepherd Services 305 Seventh Avenue 9th Floor New York, NY 10001 for general operating support \$12,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty	٠	12,000	12,000	
Grantmakers for Effective Organizations 1725 DeSales Street, NW Suite 404 Washington, DC 20036 for general operating support \$10,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty		10,000	10,000	
Guidestar 1250 H Street NW Suite 1150 Washington, VA 20005 for general operating support \$20,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty		20,000	20,000	-
Hamilton College 198 College Hill Road Clinton, 13323 for general operating support \$12,000 00 2016	Not a Private Foundation (Permanent)	PC - Public Chanty	-	12,000	12,000	•

Recipient And/Or Purpose	Tax Status	990 Code	Beginning Balance 2016	Newly Allocated 2016	Amount Paid 2016	Ending Balance 2016
Independent Sector	Not a Private Foundation	PC - Public Chanty		15,000	15,000	•
1602 L Street, NW Suite 900 Washington, DC 20036 for general operating support \$15,000 00 2016	(Permanent)					
New Venture Fund	Not a Private Foundation	PC - Public Chanty		5,000,000	2,000,000	3 000,000
1201 Connecticut Avenue NW Suite 300 Washington, 20036 to implement a business plan for Results for America \$5,000,000 00 2016	(Permanent)	J.I.I.,		0,000,000	2,000,000	000,000
Nonprofit Information Networking Association 112 Water Street Suite 400 Boston, MA 02109 for general operating support \$50,000 00	Not a Private Foundation (Permanent)	PC - Public Chanty		50,000	50,000	
2016	Not a Private	PC - Public				
Philanthropy New York 1500 Broadway 7th Fioor New York, NY 10036 for general operating support \$25,000 00 2016	Foundation (Permanent)	Chanty		25,000	25,000	
Philanthropy Northwest	Not a Private Foundation	PC - Public Chanty	-	10,000	10,000	-
2101 Fourth Avenue Suite 650 Seattle, 98121 for general operating support \$10,000 00 2016	(Permanent)					
Planned Parenthood Federation of America 123 William Street 10th Floor New York, NY 10038	Not a Private Foundation (Permanent)	PC - Public Chanty	-	500,000	500,000	-
for communications and security support \$500,000 00 2016						
University of California Berkeley	Not a Private Foundation	PC - Public Chanty	-	12,000	12,000	
College of Natural Resources 101 Giannim Hall, #3100 Berkeley, CA 94720-3100 for general operating support \$12,000 00 2016	(Permanent)					
	Subtota	l Venture Fund		5,760,000	2,760,000	3,000,000
Youth Development		•			· · · · ·	
BELL	Not a Private Foundation (Permanent)	PC - Public Chanty		20,000	20,000	-

So Clayton Street Dorchester, MA 021-22 to help develop a strategic Communications plan S0,000 to 2016 BELL Solution Street Dorchester, MA 021-22 to represent the production of the FY 2015 FY 2017 business glan S0,000 to 2014 Bridgespan Group Copiery Flace The floor, Sule 3700B Boston, MA 02116 Broundation (Permanent) Copiery Flace Production Foundation (Permanent) Not a Private Foundation (Permanent) Not a Private Foundation (Permanent) Foundation (Ending lance 2016	Amount Paid 2016	Newly Allocated 2016	Beginning Balance 2016	990 Code	Tax Status	Recipient And/Or Purpose
BELL Foundation (Permanent) 60 Clayton Street Dorchester, Ma 02122 to support implementation of its FY 2015 - FY 2017 business plan sustainability sets of the production of the Production of							to help develop a strategic communications plan \$20,000 00
### ### ### ### ### ### ### ### ### ##	-	500,000	-	500,000		Foundation	BELL
Poundation (Permanent)						(i omanom)	Dorchester, MA 02122 to support implementation of its FY 2015 - FY 2017 business plan \$2,000,000 00
2 Copley Place 7th Floor, Suite 3700B Boston, MA Q2116 for business planning and ongoing strategic support for grantees \$1,500,000 00 2016 Bridgespan Group 2 Copley Place 7th Floor, Suite 3700B Boston, MA Q2116 for advance its capacity, knowledge sharing, and financial sustainability \$8,000,000 00 2015 Center For Employment Opportunities 50 Broadway Suite 160A New York, NY 10004 To support Center for Employment Opportunities' implementation of its FY17- FY21 strateous clain \$10,000,000 00 2016 Children's Aid Society - Carrera Program 4 West 125th Street 4th Floor New York, NY 10027 To support Children's Aid Society Carrer Program's growth, quality, and evaluation goals signed with Social innovation Fund objectives \$500,000 00 2013 Children's Home Society of North Carolina Germanent) Not a Private Foundation (Permanent) PC - Public Chanty 79,234 79,234 79,234 To Support Children's Aid Society Chanty Foundation (Permanent) PC - Public Chanty Foundation (Permanent) PC - Public Chanty Foundation (Permanent) Foundation (Permanent) PC - Public Chanty Foundation (Permanent) Foundation (Permanent) PC - Public Chanty Foundation (Permanent) Foundation (Permanent) PC - Public Chanty Foundation (Permanent) Foundation (Permanent) PC - Public Chanty Foundation (Permanent) Foundation (Permanent) PC - Public Chanty Foundation (Permanent) Foundation (Permanent) PC - Public Chanty Full Review Foundation (Permanent) Foundation (Permanent) PC - Public Chanty Foundation (Permanent) Foundation (Permanent) PC - Public Chanty Foundation (Permanent) Foundation (Permanent) PC - Public Chanty Foundation (Permanent) Foundation (Permanent) PC - Public Chanty Foundation (Permanent) PC - Public Chanty Foundation (Permanent) PC - Public Chanty Foundation (Permanent) PC - Public Chanty Foundation (Permanent) PC - Public Chanty Foundation (Permanent) PC - Public Chanty Foundation (Permanent) PC - Public Chanty Foundation (Permanent) PC - Public Chanty Foundation (Permanent) PC - Public Chanty Foundation (P	550,000	950 000	1 500 000	_			Bridgespap Group
Endgespan Group Copley Place 7th Floor, Suite 3700B Boston, MA 02116 to advance its capacity, knowledge sharing, and financial sustainability \$8,000,000 00 2015 Center For Employment Opportunities Center For Employment Opportunities OB Broadway Suite 1604 New York, NY 10004 To support Center for Employment Opportunities implementation of its FY17- FY21 strateous clain \$10,000,000 00 2016 Children's Aid Society - Carrera Program 4 West 125th Street 4th Floor New York, NY 10027 To support Children's Aid Society- Carrera Program's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$500,000 00 2013 Children's Home Society of North Carolina GOM Meadow Street Greensboro NC 27405 to support Children's Home Society of Novith Carolina's growth, quality, and evaluation Street Greensboro NC 27405 to support Children's Home Society of North Carolina's growth, quality, and	330,000	830,000	1,565,666		Chairy		2 Copley Place 7th Floor, Suite 3700B Boston, MA 02116 for business planning and ongoing strategic support for grantees \$1,500,000 00
2 Copley Place Thir Floor, Suite 3700B Boston, MA 02116 to advance its capacity, knowledge sharing, and financial sustainability \$8,000,000 00 2015 Center For Employment Opportunities 50 Broadway Suite 1604 New York, NY 10004 To support Center for Employment Opportunities' implementation of its FY17- FY21 strateous clain \$10,000,000 00 2016 Children's Aid Society - Carrera Program 4 West 125th Street 4th Floor New York, NY 10027 To support Children's Aid Society- Carrera Program's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$500,000 00 2013 Children's Home Society of North Carolina's Growth, Quality, and 604 Meadow Street Greensboro NC 27405 to support Children's Home Society of North Carolina's growth, quality, and	4,000,000	1,000,000		5,000,000		Foundation	Bndgespan Group
Center For Employment Opportunities 50 Broadway Suite 1604 New York, NY 10004 To support Center for Employment Opportunities' implementation of its FY17- FY21 strateoic plan \$10,000,000 00 2016 Children's Aid Society - Carrera Program 4 West 125th Street 4th Floor New York, NY 10027 To support Children's Aid Society- Carrera Program's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$500,000 00 2013 Children's Home Society of North Carolina 604 Meadow Street Greensboro NC 27405 to support Children's Home Society of North Carolina's growth, quality, and evaluation goals alonged with Social Innovation Fund objectives \$500,000 00 2013						(Permanent)	7th Floor, Suite 3700B Boston, MA 02116 to advance its capacity, knowledge sharing, and financial sustainability \$8,000,000 00
Suite 1604 New York, NY 10004 To support Center for Employment Opportunities' implementation of its FY17- FY21 strateaic plan \$10,000,000 00 2016 Children's Aid Society - Carrera Program Program A West 125th Street 4th Floor New York, NY 10027 To support Children's Aid Society- Carrera Program's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$500,000 00 2013 Children's Home Society of North Carolina Chanty PC - Public Foundation (Permanent) PC - Public Foundation (Permanent) A Private Foundation (Permanent) PC - Public Foundation (Permanent) A Private Foundation (Permanent) Chanty 613,957 - 613,957 Foundation (Permanent)	6,000,000	4,000,000	10,000,000	-		Foundation	
Foundation (Permanent) Founda							Suite 1604 New York, NY 10004 To support Center for Employment Opportunities' implementation of its FY17- FY21 strateoic plan \$10,000,000 00
4 West 125th Street 4th Floor New York, NY 10027 To support Children's Aid Society- Carrera Program's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$500,000 00 2013 Children's Home Society of North Carolina Not a Private Foundation (Permanent) 604 Meadow Street Greensboro NC 27405 to support Children's Home Society of North Carolina's growth, quality, and	-	79,234	-	79,234		Foundation	
Foundation Charity 613,957 - 613,957 Carolina (Permanent) God Meadow Street Greensboro NC 27405 to support Children's Home Society of North Carolina's growth, quality, and						(remalen)	4th Floor New York, NY 10027 To support Children's Aid Society- Carrera Program's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$500,000 00
604 Meadow Street Greensboro NC 27405 to support Children's Home Society of North Carolina's growth, quality, and	-	613,957	-	613,957		Foundation	
evaluation goals aligned with Social Innovation Fund objectives \$1,200,000 00 2015						(i entrement)	Greensboro NC 27405 to support Children's Home Society of North Carolina's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$1,200,000 00
Not a Private PC - Public Children's Institute, Inc Foundation Chanty 1 000,000 - 1,000,000	-	1,000,000	-	1 000,000		Foundation	Children's Institute, Inc
(Permanent) 2121 West Temple Street Los Angeles, CA 90026						(Fernanent)	

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Recipient And/Or Purpose	Tax Status	990 Code	Beginning Balance 2016	Newly Allocated 2016	Amount Paid 2016	Ending Balance 2016
To support Children's Institute's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives						
\$2,000,000 00 2014						
Citizen Schools	Not a Private Foundation	PC - Public Chanty	-	1,500,000	1,500,000	-
308 Congress Street 5th floor Boston, MA 02210 for general operating support \$1,500,000 00 2016	(Permanent)					
Communities in Schools	Not a Private Foundation	PC - Public Chanty	3,000,000	-	3 000,000	-
2345 Crystal Drive Suite 700 Arlington, VA 22202 to support Communities In Schools' transitional plan \$6,000,000 00 2015	(Permanent)					
Harlem Children's Zone	Not a Private Foundation (Permanent)	PC - Public Chanty		250,000	250,000	-
35 East 125th Street New York, NY 10035 to support HC2's annual award's dinner \$250,000 00 2016	(Simulon,					
Harlem Children's Zone	Not a Private Foundation	PC - Public Chanty	27,750,000		11,500,000	16,250,000
35 East 125th Street New York, NY 10035 to support HCZ's FY 2014-FY 2017 capital campaign \$50,000,000 00 2014	(Permanent)					
Johns Hopkins University	Not a Private Foundation (Permanent)	PC - Public Chanty	1,000,000		500,000	500,000
School of Education 2701 N Charles Street, Suite 300 Baltimore, MD 21218 to support the FY 2015 - FY 2018 strategic plan for Talent Development Secondary \$4,000,000 00 2014	(remain)					
Learning as Leadership	Expenditure Responsibility	NC - Non Chanty	50,000	-	-	50,000
1615 5th Avenue San Rafael, CA 94901 to support leadership development for grantees \$150,000 00 2015						
MDRC	Not a Private Foundation	PC - Public Chanty	3,000,000		1,000,000	2,000,000
16 East 34th Street 19th Floor New York, NY 10016-4326 to provide, improve and expand its	(Permanent)					
research and services \$10,000,000 00 2014						-

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The Edna McConnell Clark Foundation 415 Madison Avenue, 10th Floor New York, NY 10017 Form 990-PF, Part XV, Line 3a and 3b

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Recipient And/Or Purpose	Tax Status	990 Code	Beginning Balance 2016	Newly Allocated 2016	Amount Paid 2016	Ending Balance 2016
PACE Center for Girls	Not a Private Foundation (Permanent)	PC - Public Chanty	-	1,600,000	1,600,000	-
One West Adams Street Suite 301 Jacksonville, FL 32202 to complete business planning \$1,600,000 00 2016	(Femaleil)					
Reading Partners	Not a Private Foundation	PC - Public Chanty	3,368,602	-	1,868,602	1,500,000
180 Grand Avenue Suite 800 Oakland, CA 94612 To support Reading Partner's growth, quality, and evaluation goals aligned with Social Innovation Fund objectives \$4,300,000 00 2015	(Permanent)					
Reading Partners	Not a Private Foundation	PC - Public Chanty	-	60,000	60,000	-
180 Grand Avenue Suite 800 Oakland, CA 94612 to support recruitment of a Chief Executive Officer \$60,000 00 2016	(Permanent)					
Rockefeller Philanthropy Advisors	Not a Private Foundation (Permanent)	PC - Public Chanty		80,000	80,000	-
6 W 48th Street, 10th Floor New York, NY 10036 to support grantee participation in the Fund for Shared Insight's Listen for Good initiative \$80,000 00 2016						
Rockefeller Philanthropy Advisors	Not a Private Foundation (Permanent)	PC - Public Chanty	-	40,000	40,000	-
6 W 48th Street, 10th Floor New York, NY 10036 to support grantee participation in the Fund for Shared Insight's Listen for Good initiative \$40,000 00 2016						
WINGS for Kids	Not a Private Foundation	PC - Public Chanty		400,000	400,000	-
476 Meeting Street Suite E Charleston, SC 29403 to develop a business plan \$400,000 00 2016	(Permanent)					
WINGS for Kids	Not a Private Foundation	PC - Public Chanty	-	2,500,000	1,500,000	1,000,000
476 Meeting Street Suite E Charleston, SC 29403 to support implementation of its business plan \$2,500,000 00 2016	(Permanent)					
Youth Guidance	Not a Private Foundation (Permanent)	PC - Public Charity	-	1,000,000	1,000,000	-

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Recipient And/Or Purpose	Tax Status	990 Code	Beginning Balance 2016	Newly Allocated 2016	Amount Paid 2016	Ending Balance 2016
1 N LaSalle Street Suite 900 Chicago, IL 60602 to develop a business plan \$1,000,000,000 00 2016	-					
	Subtotal Youth De	velopment	45,361,793	18,950,000	32,461,793	31,850,000
DIRECT CHARITABLE ACTIVITIES						
Grantee Convening and Peer Learning						
Costs associated with periodic gatherings which emphasize peer learning and organizational development for Foundation Grantees' senior teams board members, Foundation stakeholders and Grantee Coinvestors				-	196,628	
Grantee Technical Assistance Expenses for Grantee Technical Assistance in the areas of program evaluation (\$1,923,731), business planning and program strategy (\$5,232,735), compliance with federal requirements (\$150,000), communications strategy (\$256,145), executive coaching (\$200,000) and fundraising (\$45,000)	Subtotal Direct Chantable	• Activities	-	-	7,807,611 8,004,239	
	Grand Total		46,677,793	43,999,668	46,257,632	
	Granu (Olai		40,011,193	40,000,000	70,451,632	32,424,000