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Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

-279,929,383

-355,728,150

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

|                         |                      |   |                                  |              | <u> </u>                            |
|-------------------------|----------------------|---|----------------------------------|--------------|-------------------------------------|
| A F                     | or the 2             | 011 calendar year, or tax year beginning 01-01-2011 and ending 12-31-2011           | D Emple                          | over id      | entification number                 |
|                         | neck if ap           | DROOKDALE HOSPITAL MEDICAL CENTER   | D Emple                          | oyer iu      | entineation number                  |
| _ Ad                    | ldress cha           |   | 11-1<br>E Telepi                 | 63174        |                                     |
| _ N                     | ame chan             | Doing Business As<br>ige  |                                  |              |                                     |
| — <sub>Ir</sub>         | ıtıal returi         | Number and street (or P O box if mail is not delivered to street address) Room/suit | _                                | ) 240-       |                                     |
| — <sub>те</sub>         | erminated            | ONE BROOK DATE DIAZA  | <b>G</b> Gross                   | receipts     | s \$ 455,354,044<br>                |
| — <sub>Aı</sub>         | nended re            | eturn City or town, state or country, and ZIP + 4                                   | -                                |              |                                     |
| _                       | plication            | BROOKLYN, NY 11236  |                                  |              |                                     |
| A                       | рисацоп              |   |                                  |              |                                     |
|                         |                      | <b>F</b> Name and address of principal officer  JIM PORTER                          | H(a) Is this a group affiliates? | p retur      |                                     |
|                         |                      | ONE BROOKDALE PLAZA   | aiiiiates                        |              | ⊤Yes <b>√</b> No                    |
|                         |                      | BROOKLYN,NY 11236   | H(b) Are all affiliates          | s inclu      | ded?                                |
| _                       |                      |   |                                  |              | (see instructions)                  |
| [ '                     | ax-exem <sub>l</sub> | pt status   | H(c) Group exemp                 | tion ni      | umber ►                             |
| J V                     | Vebsite              | :► WWW BROOKDALE EDU  |                                  |              |                                     |
| <b>K</b> Fo             | rm of org            | anization   | L Year of formation 1            | 914 <b>I</b> | <b>M</b> State of legal domicile NY |
| P                       | art I                | Summary   |                                  |              |                                     |
|                         | <b>1</b> B           | riefly describe the organization's mission or most significant activities           |                                  |              |                                     |
| <b></b>                 | I                    | HE BROOKDALE HOSPITAL MEDICAL CENTER OPERATES A 530 BED HOS                         | PITAL IN BROOKLY                 | N, NY        |                                     |
| ≧                       | -                    |   |                                  |              |                                     |
| Ē                       |                      |   |                                  |              |                                     |
| Governance              | 2 0                  | Theck this box ▶┌ if the organization discontinued its operations or disposed of    | more than 25% of its             | s net a      | ssets                               |
|                         | 3 N                  | lumber of voting members of the governing body (Part VI, line 1a)                   |                                  | 3            | 19                                  |
| ණ<br>ග                  | 4 N                  | lumber of independent voting members of the governing body (Part VI, line 1b)       |                                  | 4            | 13                                  |
| ACTIVITIES &            | 5 ⊺                  | otal number of individuals employed in calendar year 2011 (Part V, line 2a) .       |                                  | 5            | 3,683                               |
| Mχ                      | 6 ⊺                  | otal number of volunteers (estimate if necessary)                                   |                                  | 6            | 778                                 |
| ĕ                       |                      | otal unrelated business revenue from Part VIII, column (C), line 12                 |                                  | 7a           | 0                                   |
|                         | ЬΝ                   | let unrelated business taxable income from Form 990-T, line 34                      |                                  | 7b           | 0                                   |
|                         |                      |   | Prior Year                       | <u> </u>     | Current Year                        |
|                         | 8                    | Contributions and grants (Part VIII, line 1h)                                       | 7,748                            | ,591         | 6,485,522                           |
| 員                       | 9                    | Program service revenue (Part VIII, line 2g)  | 382,527                          | ,070         | 364,967,639                         |
| Reven                   | 10                   | Investment income (Part VIII, column (A), lines 3, 4, and 7d)                       | 4,993                            |              | 13,109,336                          |
| 芒                       | 11                   | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)            | 69,110                           | ,157         | 70,636,457                          |
|                         | 12                   | Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line        | 464,379                          | 633          | 455,198,954                         |
|                         | 13                   | Grants and similar amounts paid (Part IX, column (A), lines 1-3)                    | 10.70.0                          | 0            | 0                                   |
|                         | 14                   | Benefits paid to or for members (Part IX, column (A), line 4)                       |                                  | 0            | 0                                   |
|                         | 15                   | Salaries, other compensation, employee benefits (Part IX, column (A), lines         |                                  |              |                                     |
| 8                       |                      | 5–10)   | 290,038                          | ,511         | 295,813,318                         |
| Expenses                | 16a                  | Professional fundraising fees (Part IX, column (A), line 11e)                       |                                  | 0            | 0                                   |
| ੜ                       | ь                    | Total fundraising expenses (Part IX, column (D), line 25) • 348,763                 |                                  |              |                                     |
|                         | 17                   | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)                        | 217,594                          | ,571         | 210,060,350                         |
|                         | 18                   | Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)            | 507,633                          | ,082         | 505,873,668                         |
|                         | 19                   | Revenue less expenses Subtract line 18 from line 12                                 | -43,253                          | ,449         | -50,674,714                         |
| A Assets of no Balances |                      |   | Beginning of Curre               | ent          | End of Year                         |
| 9 de 1                  | 20                   | Total assets (Part X, line 16)  | 178,989                          | ,271         | 189,827,606                         |
| 7 P                     | 21                   | Total liabilities (Part X, line 26)   | 458,918                          |              | 545,555,756                         |

Signature Block Under penalties of perjury, I declare that I have examined this return, including accoknowledge and belief, it is true, correct, and complete. Declaration of preparer (othe knowledge.

Net assets or fund balances Subtract line 21 from line 20 . .

|            | *****                                  |      |  |  |  |  |  |  |
|------------|--|------|--|--|--|--|--|--|
| Sign       | Signature of officer                   |      |  |  |  |  |  |  |
| Here       | JIM PORTER CFO                         |      |  |  |  |  |  |  |
|            | Type or print name and title           |      |  |  |  |  |  |  |
|            | Preparer's                             | Date |  |  |  |  |  |  |
| Paid       | signature THOMAS LANNING               |      |  |  |  |  |  |  |
| Preparer's | Firm's name (or yours COHNREZNICK LLP  |      |  |  |  |  |  |  |
| Use Only   | ıf self-employed),                     |      |  |  |  |  |  |  |
| •          | address, and ZIP + 4 T 1212 6TH AVENUE |      |  |  |  |  |  |  |
|            | NEW YORK, NY 10036                     |      |  |  |  |  |  |  |
|            |  |      |  |  |  |  |  |  |

May the IRS discuss this return with the preparer shown above? (see instruction

| 1 0111     | 1990 (2011)  |   |  |   |                              | Page 2  |
|------------|--------------|---|--|---|------------------------------|---|
| Par        |              | tement of Program Se<br>:k  |  |   |                              | ୮   |
| 1          | Briefly des  | cribe the organization's miss   | ion  |   |                              |   |
| THE        | BROOKDAL     | E HOSPITAL MEDICAL CEI  | NTER OPERATES A !                                | 30 BED HOSPITA                                | L IN BROOKLYN, NEW YO        | RK  |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
| 2          |              | anızatıon undertake any sıgn<br>rm 990 or 990-EZ?   |  |   |                              | ┌ Yes ┌ No  |
|            | If "Yes," de | scribe these new services or  | n Schedule O                                     |   |                              |   |
| 3          |              | anization cease conducting,   |  |   | nducts, any program          | ┌ Yes ┌ No  |
|            | If "Yes," de | scribe these changes on Sch   | iedule O   |   |                              |   |
| 4          | expenses S   | e organization's program ser<br>Section 501(c)(3) and 501(c<br>allocations to others, the tot | :)(4) organizations ar                           | d section 4947(a)(                            | 1) trusts are required to re |   |
| 4a         | (Code        | ) (Expenses \$  | 436,555,202 in                                   | cluding grants of \$                          | ) (Revenue \$                | 364,967,639 )   |
|            | THE BROOKE   | DALE HOSPITAL MEDICAL CENTER C<br>5, 97,676 OUTPATIENT EMERGENC                               | PPERATES A 530 BED HOS<br>Y ROOM VISITS WHICH RE | PITAL IN BROOKLYN, NE<br>SULTED IN 14,757 ADM | W YORK IN 2011, BROOKDALE H  | AD 18,002 ADMISSIONS, 18,075<br>TPATIENT SERVICE VISITS |
| 4b         | (Code        | ) (Expenses \$  | inc  | luding grants of \$                           | ) (Revenue \$                | )   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
| <b>4</b> c | (Code        | ) (Expenses \$  | inc  | luding grants of \$                           | ) (Revenue \$                | )   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            |              |   |  |   |                              |   |
|            | Other prov   | gram services (Describe in S  | Schedule O )                                     |   |                              |   |
| ⊣u         | (Expenses    | •   | ncluding grants of \$                            |   | ) (Revenue \$                | )   |
| <br>4е     | Total prog   | ram service expenses \$   | 436,555,202                                      |   |                              |   |
|            |              | • •   | , , -  |   |                              |   |

| art IV | Checklis | t of | Required | Schedules |
|--------|----------|------|----------|-----------|
|        |          |      |          |           |

|     | • • • • • • • • • • • • • • • • • • •   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆   | 2   | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$  | 3   |     | No |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II  | 4   | Yes |    |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1  | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8   |     | No |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV   | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  | 10  |     | No |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable  |     |     |    |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.   | 11a | Yes |    |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  | 11b | Yes |    |
| c   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  | 11c |     | No |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.   | 11d | Yes |    |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.  | 11e | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.   | 11f | Yes |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII   | 12a |     | No |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  | 12b | Yes |    |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |     | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I | 14b | Yes |    |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.   | 15  |     | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV   | 16  |     | No |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I   | 17  |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  | Yes |    |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | No |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 20a | Yes |    |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements   | 20h | Yes |    |

| Par | t IV Checklist of Required Schedules (continued)  |     |                |        |
|-----|---|-----|----------------|--------|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  |                | No     |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  |                | No     |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                | 23  | Yes            |        |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a |                | No     |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |                |        |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |                |        |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |                |        |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$   | 25a |                | No     |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I       | 25b |                | No     |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                    | 26  |                | No     |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III            | 27  |                | No     |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)   |     |                |        |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV   | 28a |                | No     |
| b   | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28b |                | No     |
| C   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part $IV$   | 28c |                | No     |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29  |                | No     |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 30  |                | No     |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31  |                | No     |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32  |                | No     |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I  | 33  |                | No     |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | 34  | Yes            |        |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section $512(b)(13)$ ?   | 35a |                | No     |
| b   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2  | 35b |                | No     |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  |                | No     |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |                | No     |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O  | 38  | Yes            |        |
|     |   | F   | orm <b>990</b> | (2011) |

## Form 990 (2011) Part V Statements Regarding Other IRS Filings and Tax Compliance

|     | Check if Schedule O contains a response to any question in this Part V  |                   |                                       |               |     |          |
|-----|---|-------------------|---------------------------------------|---------------|-----|----------|
|     |   |                   |                                       |               | Yes | No       |
| 1a  | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable   | I                 | Γ                                     |               |     |          |
| -4  |   |                   |                                       |               |     |          |
|     |   | 1a                | 574                                   |               |     |          |
| b   | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  |                   |                                       |               |     |          |
| _   | arp   | 1b                | 1                                     |               |     |          |
| С   | Did the organization comply with backup withholding rules for reportable payments to  |                   |                                       | ,             | V   |          |
| 2-  | gaming (gambling) winnings to prize winners?  | ٠,                |                                       | 1c            | Yes |          |
| 2a  | Statements filed for the calendar year ending with or within the year covered by this   |                   |                                       |               |     |          |
|     | return  | 2a                | 3,683                                 |               |     |          |
| b   | If at least one is reported on line $2a$ , did the organization file all required federal emp   | loyme             | ent tax returns?                      |               | .,  |          |
|     | <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file   | (see              | instructions)                         | 2b            | Yes |          |
| _   |   | -                 |                                       |               |     |          |
| За  | Did the organization have unrelated business gross income of \$1,000 or more during year?   | tne<br>•          |                                       | 3a            |     | No       |
| ь   | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Sche  | dule (            | )                                     | 3b            |     | _        |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a sig  |                   |                                       |               |     |          |
|     | over, a financial account in a foreign country (such as a bank account or securities  |                   | ,                                     | 4a            |     |          |
| _   | account)?   | •                 | •                                     | 44            |     | No       |
| Ь   | If "Yes," enter the name of the foreign country   |                   | . –                                   |               |     |          |
|     | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bar   | nk and            | 1 Financial Accounts                  |               |     |          |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time durin  | a tha             | tax vear?                             | 5a            |     | No       |
|     | Did any taxable party notify the organization that it was or is a party to a prohibited t   | _                 | · ·                                   |               |     | No       |
|     |   |                   | -                                     | 5b            |     | 1110     |
| С   | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   |                   |                                       | 5c            |     |          |
| 6a  | Does the organization have annual gross receipts that are normally greater than \$10  | 0 00              | n and did the                         | 6a            |     | No       |
| Ja  | organization solicit any contributions that were not tax deductible?  |                   |                                       | Ja            |     |          |
| ь   | If "Yes," did the organization include with every solicitation an express statement that  | atsuc             | h contributions or gifts              |               |     |          |
|     | were not tax deductible?  | •                 |                                       | 6b            |     |          |
| 7   | Organizations that may receive deductible contributions under section 170(c).   |                   |                                       |               |     |          |
| а   | Did the organization receive a payment in excess of \$75 made partly as a contribution services provided to the payor?  |                   |                                       | 7a            | Yes |          |
| h   | If "Yes," did the organization notify the donor of the value of the goods or services pro   |                   | , , , , , , , , , , , , , , , , , , , | 7b            | Yes |          |
|     | Did the organization sell, exchange, or otherwise dispose of tangible personal property   |                   |                                       | <del>,,</del> | 165 |          |
| ·   | file Form 8282?   |                   |                                       | 7c            |     | No       |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year   | 7d                |                                       |               |     |          |
|     |   |                   |                                       |               |     | 1        |
| е   | Did the organization receive any funds, directly or indirectly, to pay premiums on a precontract?   | erson             | al benefit                            | 7e            |     | No       |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a perso   | nal be            | nefit contract?                       | 76<br>7f      |     | No       |
|     | If the organization received a contribution of qualified intellectual property, did the or  |                   |                                       | <b>,</b> 1    |     | 110      |
| y   | required?   | gaiiiZ            | acion me i oim oobb dS                | 7g            |     | <u> </u> |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles  | , dıd t           | he organization file a                |               |     |          |
|     | Form 1098-C?  |                   |                                       | 7h            |     |          |
| 8   | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) sup<br>the supporting organization, or a donor advised fund maintained by a sponsoring organization. |                   |                                       |               |     |          |
|     | business holdings at any time during the year?  |                   |                                       | 8             |     |          |
| 9   | Sponsoring organizations maintaining donor advised funds.   |                   |                                       | •             |     |          |
|     | Did the organization make any taxable distributions under section 4966?   |                   |                                       | 9a            |     |          |
|     | •   |                   | -                                     | 9a<br>9b      |     |          |
|     | Did the organization make a distribution to a donor, donor advisor, or related person?  | •                 |                                       | 90            |     |          |
| 10  | Section 501(c)(7) organizations. Enter  Instruction fees and capital contributions included on Part VIII. June 12   | 10a               |                                       |               |     |          |
|     | · · · · · · · · · · · · · · · · · · ·   |                   |                                       |               |     |          |
| D   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities   | 10b               |                                       |               |     |          |
| 11  | Section 501(c)(12) organizations. Enter   |                   |                                       |               |     |          |
|     |   | 11a               |                                       |               |     |          |
|     | Gross income from other sources (Do not net amounts due or paid to other  |                   |                                       |               |     |          |
| _   |   | 11b               |                                       |               |     |          |
| 17- | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990  |                   | ou of Form 10412                      | 12a           |     |          |
|     | If "Yes," enter the amount of tax-exempt interest received or accrued during the  | , 11 <b>6</b><br> | .u or i oriii 1041'                   | ±∠a           |     |          |
| U   | year  | 12b               |                                       |               |     |          |
| 13  | Section 501(c)(29) qualified nonprofit health insurance issuers.  | <u> </u>          |                                       |               |     |          |
| а   | Is the organization licensed to issue qualified health plans in more than one state?  |                   |                                       |               |     |          |
|     | Note. All 501(c)(29) organizations must list in Schedule O each state in which they   |                   |                                       |               |     |          |
|     | qualified health plans, the amount of reserves required by each state, and the amoun allocated to each state  | ∟ or re           | serves the organization               | 13a           |     |          |
| ь   | Enter the aggregate amount of reserves the organization is required to maintain by  |                   |                                       |               |     |          |
|     | the states in which the organization is licensed to issue qualified health plans  | 13b               |                                       |               |     |          |
| c   | Enter the aggregate amount of reserves on hand  | 13c               |                                       |               |     |          |
| 1/- | Did the organization receive any nayments for indeer tenning convices during the term   |                   | ,                                     | 1/1-          |     | N o      |
|     | Did the organization receive any payments for indoor tanning services during the tax  |                   | l l                                   | 14a           |     | No       |
| D   | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explana   | ILION II          | i scriedule O                         | 14b           |     |          |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . . . . . . . . . . . .

| Se  | ection A. Governing Body and Management  |     |     |    |
|-----|--|-----|-----|----|
|     |  |     | Yes | No |
|     |  |     |     |    |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year  |     |     |    |
| b   | Enter the number of voting members included in line 1a, above, who are independent   |     |     |    |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  | 2   | Yes |    |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.         | 3   |     | No |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   | 4   |     | No |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets? .   | 5   |     | No |
| 6   | Did the organization have members or stockholders?   | 6   | Yes |    |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?   | 7a  | Yes |    |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?  | 7b  |     | No |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following   |     |     |    |
| а   | The governing body?  | 8a  | Yes |    |
| b   | Each committee with authority to act on behalf of the governing body?  | 8b  | Yes |    |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O                 | 9   |     | No |
|     | ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)  |     |     |    |
|     |  |     | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates?   | 10a |     | No |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b |     |    |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | 11a | Yes |    |
| b   | Describe in Schedule O the process, if any, used by the organization to review the Form 990  |     |     |    |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13  | 12a | Yes |    |
| b   | Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?   | 12b | Yes |    |
| c   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done   | 12c | Yes |    |
| 13  | Did the organization have a written whistleblower policy?  | 13  | Yes |    |
| 14  | Did the organization have a written document retention and destruction policy?   | 14  | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?         |     |     |    |
| а   | The organization's CEO, Executive Director, or top management official   | 15a | Yes |    |
| b   | Other officers or key employees of the organization  | 15b | Yes |    |
|     | If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)  |     |     |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  | 16a |     | No |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the |     |     |    |
|     | organization's exempt status with respect to such arrangements?  | 16b |     |    |
| Se  | ection C. Disclosure   |     |     |    |
| 17  | List the States with which a copy of this Form 990 is required to be filed▶NY  |     |     |    |
| 18  | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)  |     |     |    |

- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website V Upon request
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 JIM PORTER CFO 101-01 AVE D

### Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| (A)  Name and Title                   | (B) Average hours per week (describe hours | Position more unless              | on (de than           | C)<br>o not<br>n one<br>son<br>er ar | t che<br>e box<br>is bo<br>nd a<br>tee) | eck<br>x,<br>oth                |        | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | (F) Estimated amount of other compensation from the organization and related |
|---------------------------------------|--|-----------------------------------|-----------------------|--------------------------------------|---|---------------------------------|--------|--|--|--|
|                                       | fo.,,                                      | Individual trustee<br>or director | Institutional Trustee |                                      | Key employee                            | Highest compensated<br>employee | Former |  | 11250)   | organizations  |
| (1) ALEX ROVT<br>VICE CHAIRMAN        | 1 00                                       | х                                 |                       | х                                    |   |                                 |        | 0  | 0  | 0  |
| (2) ALLEN B SWERDLICK<br>TRUSTEE      | 1 00                                       | Х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (3) ALVIN I KAHN MD<br>CHAIRMAN       | 40 00                                      | х                                 |                       | х                                    |   |                                 |        | 298,166  | 0  | 67,567   |
| (4) ASCHER L MESTEL MD<br>TRUSTEE     | 1 00                                       | х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (5) DARRYL TOWNS<br>TRUSTEE           | 1 00                                       | Х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (6) DAVID R WILKES<br>TRUSTEE         | 1 00                                       | X                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (7) DAVID SCHLANG<br>TRUSTEE          | 1 00                                       | Х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (8) DIANE SIMON<br>TRUSTEE            | 1 00                                       | Х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (9) EDWARD BIRNBAUM<br>TRUSTEE        | 1 00                                       | Х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (10) EDWIN SCHULMAN<br>TRUSTEE        | 1 00                                       | х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (11) HUGH GREENBERG<br>TRUSTEE        | 1 00                                       | х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (12) IRINA BENFELD<br>TRUSTEE         | 1 00                                       | х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (13) LAURENCE C ZALE<br>VICE CHAIRMAN | 1 00                                       | х                                 |                       | Х                                    |   |                                 |        | 0  | 0  | 0  |
| (14) LESLIE STEPHEN<br>TRUSTEE        | 1 00                                       | Х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (15) LEWIS MARSHALL<br>TRUSTEE        | 1 00                                       | х                                 |                       | Х                                    |   |                                 |        | 397,392  | 0  | 65,948   |
| (16) LOWELL M RUBIN<br>TRUSTEE        | 1 00                                       | х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |
| (17) RC HUGH NELSON<br>TRUSTEE        | 1 00                                       | х                                 |                       |                                      |   |                                 |        | 0  | 0  | 0  |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and Title                                | (B) Average hours per week (describe           | unles<br>an                        | on (d<br>e tha        | n on<br>son<br>er a | e bo<br>ıs b<br>nd a<br>stee | x,<br>oth<br>)               |                | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- | (F) Estimated amount of other compensation from the organization and |
|--|--|------------------------------------|-----------------------|---------------------|------------------------------|------------------------------|----------------|--|--|--|
|  | hours for related organizations in Schedule O) | Individual trustiee<br>or director | Institutional Trustee | Officei             | Kej emplojee                 | Highest compensated employee | Former         |  | MISC)  | related<br>organizations   |
| (18) RICHARD FOGLER<br>TRUSTEE                       | 1 00   | х                                  |                       |                     |                              |                              |                | 604,002  | 0  | 84,305   |
| (19) RICHARD RADUTZKY<br>SECRETARY                   | 1 00   | х                                  |                       | Х                   |                              |                              |                | 0  | 0  | 0  |
| (20) STEVEN PLOTNICK ESQ<br>TRUSTEE                  | 1 00   | х                                  |                       |                     |                              |                              |                | 0  | 0  | 0  |
| (21) BRUCE J FLANZ<br>PRESIDENT & CEO                | 10 00  |                                    |                       | х                   |                              |                              |                | 0  | 1,526,121  | 72,500   |
| (22) DAVID P ROSEN<br>PRIOR PRESIDENT & CEO          | 10 00  |                                    |                       | Х                   |                              |                              |                | 0  | 355,277  | 4,793  |
| (23) DAVID SCHACHNE<br>TRUSTEE/TREASURER             | 1 00   |                                    |                       | х                   |                              |                              |                | 0  | 0  | 0  |
| (24) MOUNIR F DOSS<br>EXECUTIVE VICE PRESIDENT & CFO | 10 00  |                                    |                       | Х                   |                              |                              |                | 0  | 1,366,746  | 12,435   |
| (25) ARASH GOHARI<br>RADIOLOGIST                     | 40 00  |                                    |                       |                     |                              | х                            |                | 514,291  | 0  | 29,503   |
| (26) ARTHUR FINK MD<br>RADIOLOGIST                   | 40 00  |                                    |                       |                     |                              | Х                            |                | 498,322  | 0  | 76,657   |
| (27) ERIC S MINKIN MD<br>RADIOLOGIST                 | 40 00  |                                    |                       |                     |                              | х                            |                | 461,873  | 0  | 75,448   |
| (28) FREDERICK GULMI<br>RADIOLOGIST                  | 40 00  |                                    |                       |                     |                              | Х                            |                | 449,541  | 0  | 57,608   |
| (29) MAYANK SHUKLA<br>PEDIATRCIAN                    | 40 00  |                                    |                       |                     |                              | х                            |                | 509,886  | 0  | 55,586   |
| 1b Sub-Total   |  |                                    |                       |                     |                              | <u> </u>                     | <u> </u><br>▶- |  | <u> </u>   |  |
| c Total from continuation sheets to                  |  |                                    |                       | •                   | •                            |                              | -              |  |  |  |
| d Total (add lines 1b and 1c)                        |  |                                    |                       | <del></del>         | •                            | 1                            | <b>-</b>       | 3,733,473  | 3,248,144  | 602,350  |
| Total number of individuals (included the company)   | dıng but not lımı                              | ted to t                           | hose                  | list                |                              | bove)                        | who            | received more thai   | <u> </u>   |  |

|   |  |   | Yes | No   |   |
|---|--|---|-----|------|---|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee  |   |     |      |   |
|   | on line 1a? If "Yes," complete Schedule J for such individual  | 3 |     | No   |   |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organizations greater than \$150,000? If "Yes," complete Schedule J for such               |   |     |      |   |
|   | ındıvıdual   | 4 | Yes |      |   |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person |   |     | N.o. | • |

### Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

| (A)<br>Name and business address   | (B) Description of services | <b>(C)</b><br>Compensation |
|--|-----------------------------|----------------------------|
| SIEMENS MEDICAL SOLUTIONS USA  | CONSTRUCTION SERVICES       | 704,634                    |
| PRICEWATERHOUSE LLP<br>300 MADISON AVE<br>NEW YORK, NY 10017                                 | ACCOUNTING                  | 617,973                    |
| LINDEN PATHOLOGY<br>ONE BROOKDALE PLAZA<br>BROOKLYN, NY 11212                                | LAB TESTING                 | 536,000                    |
| SUNIL ABROL MD 105 WOODCREST DRIVE MUTTONTOWN, NY 11791                                      | PHYSICIAN SERVICES          | 480,769                    |
| OHRENSTEIN & BROWN LLP<br>1010 FRANKLIN AVE<br>GARDEN CITY, NY 11530                         | LEGAL SERVICES              | 400,000                    |
| 3. Total number of independent contractors (including but not limited to those listed above) | who recoved more than       |                            |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization  $\blacktriangleright$ 40

| Form 99  |             | •   |  |                                       |                      |  |   | Page <b>9</b>   |
|--|-------------|---|--|---------------------------------------|----------------------|--|---|---|
| Part \   | <b>/***</b> | Statement of Re   | evenue                                 |                                       | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512,513,or 514 |
| \$ <b>\$</b>   | 1a          | Federated campaigr                                      | ns <b>1a</b>                           |                                       |                      |  |   |   |
| a i  | ь           | Membership dues .                                       | 1b                                     |                                       |                      |  |   |   |
| S, Ç   | c           | Fundraising events                                      | 1c                                     | 124,810                               |                      |  |   |   |
| <u>≆</u> ,≅  | d           | Related organization                                    | ns <b>1d</b>                           | 15,500                                |                      |  |   |   |
| Ē,Š  | e           | Government grants (con                                  | itributions) <b>1e</b>                 | 4,043,139                             |                      |  |   |   |
| rio<br>er s  | f           | All other contributions, g<br>similar amounts not inclu | ifts, grants, and <b>1f</b> uded above | 2,302,073                             |                      |  |   |   |
| 通  | g           | Noncash contribution                                    |  |                                       |                      |  |   |   |
| Contributions, gifts, grants and other similar amounts | [           | lines 1a-1f \$  |  | <b>L</b>                              | 6,485,522            |  |   |   |
| <u>O 46</u>  | h           | Total. Add lines 1a-                                    |  |                                       | 0,463,322            |  |   |   |
| ₽  |             | NET DATIENT DEVENUE                                     |  | Business Code                         | 222 424 452          |  |   |   |
| Program Service Revenue                                | 2a          | NET PATIENT REVENUE                                     | ME                                     | 621400                                | 338,121,460          | 338,121,460  |   |   |
| ±24  | b<br>c      | CAPITATION REVENUE, N                                   | <u> </u>                               | 621400                                | 26,846,179           | 26,846,179   |   |   |
| Ş  | d           |   |  |                                       |                      |  |   |   |
| æ  | e e         |   |  |                                       |                      |  |   |   |
| ra<br>E  | f           | All other program se                                    | ervice revenue                         |                                       |                      |  |   |   |
| ्र   | '           |   |  |                                       |                      |  |   |   |
|  | g           | Total. Add lines 2a-                                    |  |                                       | 364,967,639          |  |   |   |
|  | 3           | Investment income and other similar an                  | -                                      | · · · · · · · · · · · · · · · · · · · | 13,109,336           |  |   | 13,109,336  |
|  | 4           | Income from investment                                  |  | · · ·                                 | , ,                  |  |   | , ,   |
|  | 5           | Royalties   |  | ▶                                     |                      |  |   |   |
|  |             |   | (ı) Real                               | (II) Personal                         |                      |  |   |   |
|  | 6a          | Gross rents   | 519,036                                |                                       |                      |  |   |   |
|  | b           | Less rental expenses                                    | 0                                      |                                       |                      |  |   |   |
|  | c           | Rental income<br>or (loss)                              | 519,036                                |                                       |                      |  |   |   |
|  | d           | Net rental income o                                     | r(loss)                                |                                       | 519,036              |  |   | 519,036   |
|  |             |   | ) Securities                           | (II) Other                            |                      |  |   |   |
|  | 7a          | Gross amount<br>from sales of                           |  |                                       |                      |  |   |   |
|  |             | assets other<br>than inventory                          |  |                                       |                      |  |   |   |
|  | Ь           | Less cost or other basis and                            |  |                                       |                      |  |   |   |
|  | c           | sales expenses Gain or (loss)                           |  |                                       |                      |  |   |   |
|  | d           | Net gain or (loss) .                                    |  |                                       |                      |  |   |   |
| <u> </u>   | 8a          | Gross income from fevents (not includin                 | fundraising                            |                                       |                      |  |   |   |
| Other Revenue  |             | \$ 124,810<br>of contributions repo                     | orted on line 1c)                      |                                       |                      |  |   |   |
| ě  |             | See Part IV, line 18                                    |  |                                       |                      |  |   |   |
| 7  | ١.          |   | a                                      | 187,605                               |                      |  |   |   |
| Ě  | b<br>c      | Less direct expens Net income or (loss                  |  | 155,090<br>events ►                   | 32,515               |  |   | 32,515  |
| J  | 9a          | Gross income from (<br>See Part IV, line 19             | gamıng actıvıtıes                      |                                       | ,                    |  |   | ,   |
|  | b<br>c      | Less direct expens<br>Net income or (loss               |  | vities - •                            |                      |  |   |   |
|  | 10a         | Gross sales of inver                                    | ntory, less<br>ces .                   |                                       |                      |  |   |   |
|  | ь           | Less cost of goods<br>Net income or (loss               |  | entory                                |                      |  |   |   |
|  | С           | Miscellaneous Rev                                       |  | Business Code                         |                      |  |   |   |
|  | 11a         | SVC PROVIDED TO   |  | 900099                                | 41,403,965           |  |   | 41,403,965  |
|  | ь           | PHYSICIAN BILLIN  |  | 621110                                | 12,567,783           |  |   | 12,567,783  |
|  | С           | OUTPATIENT PHA  |  | 900099                                | 7,815,110            |  |   | 7,815,110   |
|  | d           | All other revenue                                       | _                                      |                                       | 8,298,048            |  |   | 8,298,048   |
|  | e           | Total. Add lines 11a                                    | a-11d                                  |                                       | 70,084,906           |  |   |   |
|  | 12          | Total revenue. See 1                                    | Instructions .                         | •                                     | 455,198,954          | 364,967,639  | C                                       | 83,745,793  |

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

| Do no | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | (B) Program service expenses | (C) Management and general expenses | ( <b>D</b> ) Fundraising expenses |
|-------|--|-----------------------|------------------------------|-------------------------------------|-----------------------------------|
| 1     | Grants and other assistance to governments and organizations in the United States See Part IV, line 21   |                       |                              |                                     |                                   |
| 2     | Grants and other assistance to individuals in the United States See Part IV, line 22   |                       |                              |                                     |                                   |
| 3     | Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16  |                       |                              |                                     |                                   |
| 4     | Benefits paid to or for members  |                       |                              |                                     |                                   |
| 5     | Compensation of current officers, directors, trustees, and key employees   | 1,517,379             | 1,409,627                    | 107,752                             |                                   |
| 6     | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  |                       |                              |                                     |                                   |
| 7     | Other salaries and wages   | 206,729,806           | 192,014,331                  | 14,451,040                          | 264,435                           |
| 8     | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)  | 7,079,988             | 6,584,389                    | 495,599                             |                                   |
| 9     | Other employee benefits  | 65,127,437            | 60,568,516                   | 4,558,921                           |                                   |
| 10    | Payroll taxes  | 15,358,708            | 14,283,598                   | 1,075,110                           |                                   |
| 11    | Fees for services (non-employees)  |                       |                              |                                     |                                   |
| а     | Management   | 6,000,000             |                              | 6,000,000                           |                                   |
| b     | Legal  | 1,650,091             | 1,320,073                    | 330,018                             |                                   |
| c     | Accounting   | 710,310               |                              | 710,310                             |                                   |
| d     | Lobbying   |                       |                              |                                     |                                   |
| е     | Professional fundraising See Part IV, line 17  |                       |                              |                                     |                                   |
| f     | Investment management fees   |                       |                              |                                     |                                   |
| g     | Other  | 24,760,510            | 23,799,508                   | 928,706                             | 32,296                            |
| 12    | Advertising and promotion  | 65,227                | 49,602                       |                                     | 15,625                            |
| 13    | Office expenses  | 15,595,522            | 12,230,059                   | 3,330,702                           | 34,761                            |
| 14    | Information technology   | 2,432,605             | 1,946,084                    | 486,521                             |                                   |
| 15    | Royalties  |                       |                              |                                     |                                   |
| 16    | Occupancy  | 9,722,456             | 7,888,574                    | 1,833,882                           |                                   |
| 17    | Travel   | 426,308               | 341,046                      | 85,262                              |                                   |
| 18    | Payments of travel or entertainment expenses for any federal, state, or local public officials   |                       |                              |                                     |                                   |
| 19    | Conferences, conventions, and meetings   | 182,881               | 146,305                      | 36,576                              |                                   |
| 20    | Interest   | 6,381,921             | 5,105,537                    | 1,276,384                           |                                   |
| 21    | Payments to affiliates   |                       |                              |                                     |                                   |
| 22    | Depreciation, depletion, and amortization  | 10,768,600            | 8,614,880                    | 2,153,720                           |                                   |
| 23    | Insurance  | 20,069,404            | 19,847,383                   | 222,021                             |                                   |
| 24    | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)                   |                       |                              |                                     |                                   |
| а     | MEDICAL SUPPLIES   | 43,519,860            | 43,519,860                   |                                     |                                   |
| b     | BAD DEBT - PATIENT   | 24,720,691            | 24,720,691                   |                                     |                                   |
| c     | BAD DEBT - RELATED PART  | 21,452,760            |                              | 21,452,760                          |                                   |
| d     | IMPAIRMENT OF FIXED ASS  | 8,535,229             |                              | 8,535,229                           |                                   |
| e     |  |                       |                              |                                     |                                   |
| f     | All other expenses   | 13,065,975            | 12,165,139                   | 899,190                             | 1,646                             |
| 25    | Total functional expenses. Add lines 1 through 24f   | 505,873,668           | 436,555,202                  | 68,969,703                          | 348,763                           |
| 26    | Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                              |                                     | rm <b>990</b> (2011)              |

| Pai              | rt X | Balance Sheet  |            |       |                |                          |     |                           |
|------------------|------|--|------------|-------|----------------|--------------------------|-----|---------------------------|
|                  |      |  |            |       |                | (A)<br>Beginning of year |     | <b>(B)</b><br>End of year |
|                  | 1    | Cash—non-interest-bearing  |            |       |                | 175,758                  | 1   | 33,044                    |
|                  | 2    | Savings and temporary cash investments   | 13,088,183 | 2     | 16,213,479     |                          |     |                           |
|                  | 3    | Pledges and grants receivable, net   |            |       |                |                          | 3   |                           |
|                  | 4    | Accounts receivable, net   |            |       |                | 48,333,524               | 4   | 42,033,407                |
|                  | 5    | Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of                | s, key     | emp   | loyees, and    |                          |     |                           |
|                  |      | Schedule L   |            |       |                |                          | 5   |                           |
|                  | 6    | Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II of    |            | n 495 | 8 (f)(1 )) and |                          |     |                           |
| ایر              |      | Schedule L   |            |       |                |                          | 6   |                           |
| Assets           | 7    | Notes and loans receivable, net  |            |       |                |                          | 7   |                           |
| 8                | 8    | Inventories for sale or use  |            |       | •              | 3,420,888                | 8   | 3,202,163                 |
| ⋖                | 9    | Prepaid expenses and deferred charges  |            |       |                | 13,503,984               | 9   | 16,213,866                |
|                  | 10a  | Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>   | 10a        |       | 288,236,577    |                          |     |                           |
|                  | b    | Less accumulated depreciation  | 10b        |       | 246,557,367    | 47,689,584               | 10c | 41,679,210                |
|                  | 11   | Investments—publicly traded securities   |            |       | ·              | 399,960                  | 11  | 399,880                   |
|                  | 12   | Investments—other securities See Part IV, line 11  |            |       |                | 21,707,256               | 12  | 12,281,739                |
|                  | 13   | Investments—program-related See Part IV, line 11   |            |       |                |                          | 13  |                           |
|                  | 14   | Intangible assets  |            |       |                |                          | 14  |                           |
|                  | 15   | Other assets See Part IV, line 11  |            |       |                | 30,670,134               | 15  | 57,770,818                |
|                  | 16   | Total assets. Add lines 1 through 15 (must equal line 34) .  |            |       |                | 178,989,271              | 16  | 189,827,606               |
| $\neg$           | 17   | Accounts payable and accrued expenses .  |            |       |                | 101,495,849              | 17  | 122,733,536               |
|                  | 18   | Grants payable   |            |       |                |                          | 18  |                           |
|                  | 19   | Deferred revenue   |            | 19    | 2,255,656      |                          |     |                           |
|                  | 20   | Tax-exempt bond liabilities  |            | 20    | 59,483,067     |                          |     |                           |
|                  | 21   | Escrow or custodial account liability Complete Part IV of Schedu.  |            | _     |                |                          | 21  | , ,                       |
| iabilities       | 22   | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified       |            |       |                |                          |     |                           |
| 홅                |      | persons Complete Part II of Schedule L   |            |       |                |                          | 22  |                           |
|                  | 23   | Secured mortgages and notes payable to unrelated third parties   |            |       |                | 100,961,785              | 23  | 33,955,131                |
|                  | 24   | Unsecured notes and loans payable to unrelated third parties   |            |       |                |                          | 24  |                           |
|                  | 25   | Other liabilities (including federal income tax, payables to relat and other liabilities not included on lines 17-24) Complete Par | ed thu     | rd pa | rties,         | 256 464 020              | 25  | 227 129 266               |
|                  | 26   | D  |            |       |                | 256,461,020              |     | 327,128,366               |
| $\rightarrow$    | 26   | Total liabilities. Add lines 17 through 25   |            |       |                | 458,918,654              | 26  | 545,555,756               |
| sez              |      | Organizations that follow SFAS 117, check here ► 🔽 and comp<br>through 29, and lines 33 and 34.                                    | olete I    | lines | 27             |                          |     | Ti.                       |
| <u>8</u>         | 27   | Unrestricted net assets  |            |       |                | -279,929,383             | 27  | -355,728,150              |
| 8                | 28   | Temporarily restricted net assets  |            |       |                |                          | 28  |                           |
| 됩                | 29   | Permanently restricted net assets  |            |       |                |                          | 29  |                           |
| or Fund Balances |      | Organizations that do not follow SFAS 117, check here ▶ ☐ ar lines 30 through 34.  | nd con     | nplet | 2              |                          |     |                           |
|                  | 30   | Capital stock or trust principal, or current funds   |            |       |                |                          | 30  |                           |
| Assets           | 31   | Paid-in or capital surplus, or land, building or equipment fund  |            |       |                |                          | 31  |                           |
|                  | 32   | Retained earnings, endowment, accumulated income, or other fu  | ınds       |       |                |                          | 32  |                           |
| 1                | 33   | Total net assets or fund balances  |            |       |                | -279,929,383             | 33  | -355,728,150              |
| _                | 34   | Total liabilities and net assets/fund balances   |            |       |                | 178,989,271              | 34  | 189,827,606               |

| Pa  | Check if Schedule O contains a response to any question in this Part XI  |         |    | . [고   |         |
|-----|--|---------|----|--------|---------|
| 1   | Total revenue (must equal Part VIII, column (A), line 12)  | 1       |    | 455.1  | 198,954 |
| 2   | Total expenses (must equal Part IX, column (A), line 25)   | 2       |    |        | 373,668 |
| 3   | Revenue less expenses Subtract line 2 from line 1  | 3       |    | -50,6  | 574,714 |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  | 4       |    | -279,9 | 29,383  |
| 5   | Other changes in net assets or fund balances (explain in Schedule O)   | 5       |    | -25,1  | 124,05  |
| 6   | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))  | 6       |    | -355,7 | 728,150 |
| Pai | TEXII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII   |         | •  | ৮      |         |
| 1   | Accounting method used to prepare the Form 990   |         |    | Yes    | No      |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?  |         | 2a |        | No      |
| b   | Were the organization's financial statements audited by an independent accountant?   | [       | 2b | Yes    |         |
| c   | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of taudit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O |         | 2c | Yes    |         |
| d   | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both  Separate basis  Consolidated basis  Both consolidated and separated basis   | ssued   |    |        |         |
| За  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?   | е       | 3a | Yes    |         |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the readily or audits, explain why in Schedule O and describe any steps taken to undergo such audits  | equired | 3b | Yes    |         |

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DLN: 93493025000413

**Employer identification number** 

OMB No 1545-0047

2011

Open to Public
Inspection

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

h

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization BROOKDALE HOSPITAL MEDICAL CENTER

Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II ) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii) a family member of a person described in (i) above?

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

Provide the following information about the supported organization(s)

Yes No

11g(i)

11g(ii)

11g(iii)

| (i)<br>Name of<br>supported<br>organization | (ii)<br>EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see | (iv) Is the organizati col (i) list your gove docume | on in<br>ced in<br>rning | (v) Did you not organizati col (i) of suppor | on in<br>your | (vi) Is the organizati col (i) orga in the U | on in<br>anized | (vii)<br>A mount of<br>support? |
|---|-------------|---|--|--------------------------|--|---------------|--|-----------------|---------------------------------|
|   |             | ınstructions))  | Yes  | No                       | Yes  | No            | Yes  | No              |                                 |
|   |             |   |  |                          |  |               |  |                 |                                 |
|   |             |   |  |                          |  |               |  |                 |                                 |
|   |             |   |  |                          |  |               |  |                 |                                 |
|   |             |   |  |                          |  |               |  |                 |                                 |
|   |             |   |  |                          |  |               |  |                 |                                 |
| Total                                       |             |   |  |                          |  |               |  |                 |                                 |

|      | (Complete only if yo   | ou checked the     | box on line 5,      | 7, or 8 of Part     | I or if the organ   | nization faile  | ed to qualify        |
|------|--|--------------------|---------------------|---------------------|---------------------|-----------------|----------------------|
|      | under Part III. If th  |                    |                     |                     |                     |                 |                      |
|      | ection A. Public Support   |                    |                     |                     |                     |                 |                      |
| Cale | endar year (or fiscal year beginning<br>in)  | (a) 2007           | <b>(b)</b> 2008     | <b>(c)</b> 2009     | (d) 2010            | (e) 2011        | L <b>(f)</b> Total   |
| 1    | Gifts, grants, contributions, and  |                    |                     |                     |                     |                 |                      |
|      | membership fees received (Do not   |                    |                     |                     |                     |                 |                      |
|      | include any "unusual   |                    |                     |                     |                     |                 |                      |
| 2    | grants ")<br>Tax revenues levied for the   |                    |                     |                     |                     |                 |                      |
| _    | organization's benefit and either  |                    |                     |                     |                     |                 |                      |
|      | paid to or expended on its   |                    |                     |                     |                     |                 |                      |
| 3    | behalf The value of services or facilities   |                    | +                   |                     |                     |                 |                      |
| 3    | furnished by a governmental unit to  | ,                  |                     |                     |                     |                 |                      |
|      | the organization without charge  |                    |                     |                     |                     |                 |                      |
| 4    | Total. Add lines 1 through 3   |                    |                     |                     |                     |                 |                      |
| 5    | The portion of total contributions by each person (other than a                    |                    |                     |                     |                     |                 |                      |
|      | governmental unit or publicly  |                    |                     |                     |                     |                 |                      |
|      | supported organization) included or  | n                  |                     |                     |                     |                 |                      |
|      | line 1 that exceeds 2% of the  |                    |                     |                     |                     |                 |                      |
|      | amount shown on line 11, column (f)  |                    |                     |                     |                     |                 |                      |
| 6    | Public Support. Subtract line 5 from   | 1                  |                     |                     |                     |                 |                      |
|      | line 4   |                    |                     |                     | 1                   |                 |                      |
|      | ection B. Total Support  |                    |                     |                     |                     |                 |                      |
| Care | in)  | <b>(a)</b> 2007    | <b>(b)</b> 2008     | <b>(c)</b> 2009     | <b>(d)</b> 2010     | <b>(e)</b> 2011 | ( <b>f)</b> Total    |
| 7    | Amounts from line 4  |                    |                     |                     |                     |                 |                      |
| 8    | Gross income from interest,  |                    |                     |                     |                     |                 |                      |
|      | dividends, payments received on securities loans, rents, royalties                 |                    |                     |                     |                     |                 |                      |
|      | and income from similar  |                    |                     |                     |                     |                 |                      |
|      | sources  |                    |                     |                     |                     |                 |                      |
| 9    | Net income from unrelated  |                    |                     |                     |                     |                 |                      |
|      | business activities, whether or not the business is regularly                      |                    |                     |                     |                     |                 |                      |
|      | carried on   |                    |                     |                     |                     |                 |                      |
| 10   | Other income (Explain in Part  |                    |                     |                     |                     |                 |                      |
|      | IV ) Do not include gain or loss from the sale of capital assets                   |                    |                     |                     |                     |                 |                      |
| 11   | Total support (Add lines 7   |                    |                     |                     |                     |                 |                      |
|      | through 10)  |                    |                     |                     |                     |                 |                      |
| 12   | Gross receipts from related activit  |                    |                     |                     |                     | 12              |                      |
| 13   | <b>First Five Years</b> If the Form 990 is check this box and <b>stop here</b>     | for the organizati | on's first, second  | , third, fourth, or | fifth tax year as a | 501(c)(3) or    | rganızatıon,<br>▶□   |
|      | check this box and stop here   |                    |                     |                     |                     |                 | -,                   |
| S    | ection C. Computation of Pu  |                    |                     |                     |                     |                 |                      |
| 14   | Public Support Percentage for 201  | 1 (line 6 column   | (f) divided by line | 11 column (f))      |                     | 14              |                      |
| 15   | Public Support Percentage for 201  | 0 Schedule A , Pa  | rt II, line 14      |                     |                     | 15              |                      |
| 16a  | <b>33 1/3% support test—2011.</b> If the   |                    |                     |                     | line 14 is 33 1/3%  | % or more, ch   |                      |
| h    | and <b>stop here.</b> The organization qu <b>33 1/3% support test—2010.</b> If the |                    |                     |                     | Saland line 15 ic   | 33 1/20% or n   | nore check this      |
|      | box and <b>stop here.</b> The organizatio  | _                  |                     |                     | oa, and inie 15 is  | 33 1/3/0 01 11  | ► T                  |
| 17a  | 10%-facts-and-circumstances test   |                    |                     |                     |                     |                 |                      |
|      | is 10% or more, and if the organization  |                    |                     |                     |                     |                 |                      |
|      | in Part IV how the organization me organization                                    | ets the facts and  | a circumstances     | test The organiz    | cacion quannes as   | a publicly St   | ipported<br><b>F</b> |
| b    | 10%-facts-and-circumstances test   |                    |                     |                     |                     |                 | ,                    |
|      | 15 is 10% or more, and if the orga   |                    |                     |                     |                     |                 | L.L. L.              |
|      | Explain in Part IV how the organization  | ition meets the "f | acts and circums    | tances" test I he   | e organization qua  | ilifies as a pu | blicly<br>▶          |
| 18   | Private Foundation If the organization   | tion did not check | a box on line 13    | , 16a, 16b, 17a o   | r 17b, check this   | box and see     |                      |
|      | instructions   |                    |                     |                     |                     |                 | <b>▶</b> □           |

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

| Part IV | <b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions). |
|---------|--|
|         |  |
|         | Facts And Circumstances Test   |
|         |  |
|         | Explanation  |
|         |  |
|         |  |
|         |  |
|         |  |

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493025000413

OMB No 1545-0047

### **SCHEDULE C** (Form 990 or 990-EZ)

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

**Political Campaign and Lobbying Activities** 

┌ Yes

Department of the Treasury ► Attach to Form 990 or Form 990-EZ. ► See separate instructions. Internal Revenue Service

| f the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), |
|---|
| then  |
| ▶ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C   |
| ▶ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B             |
| Section 527 organizations Complete Part I-A only  |
|   |

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

| f th | ection 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Par<br>ne organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 39<br>ection 501(c)(4), (5), or (6) organizations Complete Part III |            |          | •           | II-A |
|------|--|------------|----------|-------------|------|
| Νa   |  | loyerıde   | entifica | ation numbe | er   |
|      |  | 163174     |          |             |      |
| Pai  | rt I-A Complete if the organization is exempt under section 501(c) or is a sect  | ion 52     | 7 org    | ganizatio   | n.   |
| 1    | Provide a description of the organization's direct and indirect political campaign activities on behalf of in opposition to candidates for public office in Part IV  | ofor       |          |             |      |
| 2    | Political expenditures   | <b>-</b>   | \$       |             |      |
| 3    | Volunteer hours  |            | _        |             |      |
| Pai  | rt I-B Complete if the organization is exempt under section 501(c)(3).   |            |          |             |      |
| 1    | Enter the amount of any excise tax incurred by the organization under section 4955   | ▶          | \$       |             |      |
| 2    | Enter the amount of any excise tax incurred by organization managers under section 4955  | <b>F</b>   | \$ _     |             |      |
| 3    | If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  |            |          | ┌ Yes       | ┌ No |
| 4a   | Was a correction made?   |            |          | ☐ Yes       | ┌ No |
| b    | If "Yes," describe in Part IV  |            |          |             |      |
| Pai  | rt I-C Complete if the organization is exempt under section 501(c) except sec  | tion 50    | )1(c)    | (3).        |      |
| 1    | Enter the amount directly expended by the filing organization for section 527 exempt function activit  | ies 🕨      | \$       |             |      |
| 2    | Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities   | <b>.</b>   | \$_      |             |      |
| 3    | Total exempt function expenditures Add lines 1 and 2. Enter here and on Form 1120-POL. line 17h  | <b>b</b> - |          |             |      |

Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

| (a) Name | <b>(b)</b> Address | <b>(c)</b> EIN | (d) A mount paid from<br>filing organization's<br>funds If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|----------|--------------------|----------------|--|--|
|          |                    |                |  |  |
|          |                    |                |  |  |
|          |                    |                |  |  |
|          |                    |                |  |  |
|          |                    |                |  |  |
|          |                    |                |  |  |

Did the filing organization file Form 1120-POL for this year?

**f** Grassroots lobbying expenditures

| ch       | nedule C (Form 990 or 990-EZ) 2011   |                           |                                 |                          |                           | Page <b>2</b>    |
|----------|--|---------------------------|---------------------------------|--------------------------|---------------------------|------------------|
| Pa       | cart II-A Complete if the organization in under section 501(h)).                     | is exempt under           | section 501(                    | c)(3) and fi             | led Form 5768             | (election        |
| <u> </u> | Check   If the filing organization belongs to an                                     | affiliated group (and     | lıst ın Part IV ea              | ch affiliated gro        | oup member's name         | e, address, EIN, |
|          | expenses, and share of excess lobby  |                           |                                 |                          |                           |                  |
| <u> </u> | Check If the filing organization checked box   | A and "limited contro     | l" provisions app               | ly                       |                           |                  |
|          | Limits on Lobbying Ex  | penditures                |                                 |                          | (a) Filing                | (b) Affiliated   |
|          | (The term "expenditures" means amo   |                           | .)                              |                          | O rganızatıon's<br>Totals | Group<br>Totals  |
| la       | Total lobbying expenditures to influence public op                                   | inion (grass roots lob    | bying)                          |                          |                           |                  |
| b        | Total lobbying expenditures to influence a legislat                                  | tive body (direct lobby   | yıng)                           |                          |                           |                  |
| C        | Total lobbying expenditures (add lines 1a and 1b)                                    | )                         |                                 |                          |                           |                  |
| d        | Other exempt purpose expenditures  |                           |                                 |                          |                           |                  |
| e        | Total exempt purpose expenditures (add lines 1c                                      | and 1d)                   |                                 |                          |                           |                  |
| f        | Lobbying nontaxable amount Enter the amount fro                                      | om the following table    | ın both                         |                          |                           |                  |
|          | If the amount on line 1e, column (a) or (b) is:                                      | The lobbying nontaxa      | able amount is:                 |                          |                           |                  |
|          | Not over \$500,000   | 20% of the amount on lir  | ne 1e                           |                          |                           |                  |
|          | Over \$500,000 but not over \$1,000,000  | \$100,000 plus 15% of the | e excess over \$500,0           | 00                       |                           |                  |
|          | Over \$1,000,000 but not over \$1,500,000  | \$175,000 plus 10% of the | e excess over \$1,000           | ,000                     |                           |                  |
|          | Over \$1,500,000 but not over \$17,000,000   | \$225,000 plus 5% of the  | excess over \$1,500,0           | 000                      |                           |                  |
|          | Over \$17,000,000  | \$1,000,000               |                                 |                          |                           |                  |
|          |  |                           |                                 |                          |                           |                  |
| g        | Grassroots nontaxable amount (enter 25% of line                                      | : 1f)                     |                                 |                          |                           |                  |
| h        | Subtract line 1g from line 1a If zero or less, enter                                 | r-0-                      |                                 |                          |                           |                  |
|          | Subtract line 1f from line 1c If zero or less, enter                                 |                           |                                 |                          |                           |                  |
|          | If there is an amount other than zero on either line section 4911 tax for this year? |                           | organization file               | Form 4720 rep            | porting                   | ┌ Yes ┌ No       |
|          | (Some organizations that made a s<br>columns below. See the                          | e instructions fo         | ection do not<br>r lines 2a thr | have to co<br>ough 2f on | page 4.)                  | e five           |
| _        | Lobbying Expe  | nditures During           | 4-Year Avera                    | ging Period              | <u> </u>                  |                  |
|          | Calendar year (or fiscal year<br>beginning in)                                       | (a) 2008                  | <b>(b)</b> 2009                 | <b>(c)</b> 2010          | (d) 2011                  | <b>(e)</b> Total |
| 2a       | Lobbying non-taxable amount  |                           |                                 |                          |                           |                  |
| b        | Lobbying ceiling amount<br>(150% of line 2a, column(e))                              |                           |                                 |                          |                           |                  |
| С        | Total lobbying expenditures  |                           |                                 |                          |                           |                  |
| d        | Grassroots non-taxable amount  |                           |                                 |                          |                           |                  |
| e        | Grassroots ceiling amount<br>(150% of line 2d, column (e))                           |                           |                                 |                          |                           |                  |

| · · · · · · · · · · · · · · · · · · · | 1 ugc  |
|---------------------------------------|--|
| Part II-B                             | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 |
|                                       | (election under section 501(h)).   |

|     | (  | (6      | 1)      | (b)       |  |
|-----|--|---------|---------|-----------|--|
|     |  | Yes     | No      | Amount    |  |
| 1   | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |         |         |           |  |
| а   | Volunteers?  | Yes     |         |           |  |
| b   | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |         | No      |           |  |
| c   | Media advertisements?  |         | No      |           |  |
| d   | Mailings to members, legislators, or the public?   |         | No      |           |  |
| е   | Publications, or published or broadcast statements?  |         | No      |           |  |
| f   | Grants to other organizations for lobbying purposes?   |         | No      |           |  |
| g   | Direct contact with legislators, their staffs, government officials, or a legislative body?  | Yes     |         | 217,208   |  |
| h   | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |         | No      |           |  |
| i   | O ther activities? If "Yes," describe in Part IV   |         | No      |           |  |
| j   | Total lines 1c through 1i  |         |         | 217,208   |  |
| 2a  | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |         | l No    |           |  |
| b   | If "Yes," enter the amount of any tax incurred under section 4912  |         |         |           |  |
| С   | If "Yes," enter the amount of any tax incurred by organization managers under section 4912   |         | Ī       |           |  |
| d   | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   |         |         |           |  |
| Par | $\mathbf{t}$ III-A. Complete if the organization is exempt under section $501(c)(4)$ , section   | n 501(c | 1(5). 0 | r section |  |

### Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   |  |   | Yes | No |
|---|--|---|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                     | 1 |     |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                | 2 |     |    |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3 |     |    |

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes". 1 Dues, assessments and similar amounts from members

| _ |  | _  |  |
|---|--|----|--|
| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  |    |  |
| а | Current year   | 2a |  |
| b | Carryover from last year   | 2b |  |
| c | Total  | 2c |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)   | 5  |  |

### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

| Identifier                        | Return Reference | Explanation  |
|-----------------------------------|------------------|--|
| PART IV, SUPPLEMENTAL INFORMATION |                  | PART II-B BROOKDALE HOSPITAL MEDICAL CENTER IS A MEMBER OF TWO ASSOCIATIONS OF WHICH SOME OF THEIR DUES ARE ALLOCATED TO GRASS ROOTS LOBBYING  |
|                                   |                  | IN REGARD TO THEIR NEEDS IN SERVICING AND PROVIDING HEALTHCARE TO THE GENERAL PUBLIC HEALTHCARE ASSOCIATION OF NEW YORK STATE \$40,202 GREATER NEW YORK HOSPITAL ASSOCIATION \$177,006 |

DLN: 93493025000413

OMB No 1545-0047

Open to Public

Inspection

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

**Supplemental Financial Statements** 

Name of the organization

Employer identification number

| 3RC | OKDALE HOSPITAL MEDICAL CENTER   |  |          | ,                   |           | -        |
|-----|--|--|----------|---------------------|-----------|----------|
| _   |  |  |          | 1631746             | 0 1       |          |
| ła  | rt I Organizations Maintaining Donor Acorganization answered "Yes" to Form 99  |  | unds     | or Accounts.        | Complet   | te if th |
|     | organization answered fes to form 93   | (a) Donor advised funds  | Τ        | (b) Funds and ot    | her accou | nts      |
|     | Total number at end of year  |  |          | (-,                 |           |          |
|     | Aggregate contributions to (during year)   |  |          |                     |           |          |
|     | Aggregate grants from (during year)  |  |          |                     |           |          |
|     | Aggregate value at end of year   |  |          |                     |           |          |
|     | Did the organization inform all donors and donor advi<br>funds are the organization's property, subject to the   |  | nor adv  | rised               | ☐ Yes     |          |
|     | Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben  | donor advisors in writing that grant funds   |          |                     |           |          |
|     | conferring impermissible private benefit   | 6.1  |          | 000 5 1711          | Yes       | No       |
| Ι   | t II Conservation Easements. Complete  |  | to Forr  | m 990, Part IV,     | line 7.   |          |
|     | Purpose(s) of conservation easements held by the o  Preservation of land for public use (e.g., recreating in the protection of natural habitat.  Preservation of open space.  Complete lines 2a-2d if the organization held a qual | on or pleasure) Preservation of ar<br>Preservation of a                                  | certifie | ed historic structi |           | a        |
|     | easement on the last day of the tax year   |  |          |                     |           |          |
|     |  |  |          | Held at the I       | nd of the | Year     |
|     | Total number of conservation easements   |  | 2a       |                     |           |          |
|     | Total acreage restricted by conservation easements   |  | 2b       |                     |           |          |
|     | Number of conservation easements on a certified his  | toric structure included in (a)  | 2c       |                     |           |          |
|     | Number of conservation easements included in (c) a   | cquired after 8/17/06  | 2d       |                     |           |          |
|     | Number of conservation easements modified, transfethe taxable year ▶   | erred, released, extinguished, or terminate  | ed by t  | he organızatıon d   | uring     |          |
|     | Number of states where property subject to conserva  | ation easement is located 🗠  |          |                     |           |          |
|     | Does the organization have a written policy regarding enforcement of the conservation easements it holds   |  | dling o  | f violations, and   | ┌ Yes     | ┌ No     |
|     | Staff and volunteer hours devoted to monitoring, insp  | pecting and enforcing conservation easen   | nents d  | during the year ►   |           |          |
|     | A mount of expenses incurred in monitoring, inspecti   | -  |          |                     |           |          |
|     | ►\$  | ng, and emoreing conservation casement   | .s aarin | ig the year         |           |          |
|     | Does each conservation easement reported on line 2<br>170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  | 2(d) above satisfy the requirements of sec   | ction    |                     | ┌ Yes     | ┌ No     |
|     | In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation easer  | the footnote to the organization's financia  |          |                     |           |          |
| li  | Organizations Maintaining Collection Complete if the organization answered   | ons of Art, Historical Treasures,  | or Ot    | her Similar A       | ssets.    |          |
|     | If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fir   | 116, not to report in its revenue stateme<br>for public exhibition, education or resear  | ch in fu |                     |           | e,       |
|     | If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items  | 116, to report in its revenue statement a<br>public exhibition, education, or research i | and bal  |                     |           |          |
|     | (i) Revenues included in Form 990, Part VIII, line 1   |  |          | <b>►</b> \$         |           |          |
|     | (ii) Assets included in Form 990, Part X   |  |          | <b>►</b> \$         |           |          |
|     | If the organization received or held works of art, histofollowing amounts required to be reported under SFA  |  | or finar |                     |           |          |
|     | Revenues included in Form 990, Part VIII, line 1   | <u> </u>   |          | <b>►</b> \$         |           |          |
|     |  |  |          |                     |           |          |

**b** Assets included in Form 990, Part X

| Par     | ••• Organizations Maintaining Co  | llections of Art,      | HIS       | tori    | cal Tr               | eası    | ures, or C            | )the   | <u>r Similar Ass</u>         | ets (c            | ontinued)  |
|---------|---|------------------------|-----------|---------|----------------------|---------|-----------------------|--------|------------------------------|-------------------|------------|
| 3       | Using the organization's accession and othe items (check all that apply)                        | r records, check any   | ofth      | e foll  | lowing '             | that a  | re a signific         | ant u  | se of its collecti           | on                |            |
| а       | Public exhibition   |                        | d         | Γ       | Loan                 | orexc   | hange prog            | rams   |                              |                   |            |
| b       | Scholarly research  |                        | e         | Γ       | Other                | r       |                       |        |                              |                   |            |
| С       | Preservation for future generations   |                        |           |         |                      |         |                       |        |                              |                   |            |
| 4       | Provide a description of the organization's co  | ollections and explai  | n how     | v the   | v furthe             | erthe   | organizatioi          | n's ex | empt purpose in              |                   |            |
| •       | Part XIV  | onections and explai   | 111 110 4 | v circ  | y Tartife            | or the  | organization          | 15 6   | tempe purpose m              |                   |            |
| 5       | During the year, did the organization solicit of assets to be sold to raise funds rather than t | o be maintained as     | part o    | fthe    | organı               | zation  | ı's collectio         | n?     | Γ                            | Yes               | ┌ No       |
| Par     | Escrow and Custodial Arrang Part IV, line 9, or reported an an                                  |                        |           |         |                      |         | n answere             | ed "Y  | es" to Form 99               | 90,               |            |
| 1a      | Is the organization an agent, trustee, custoo<br>included on Form 990, Part X?                  | lian or other interme  | dıary     | for c   | ontribu              | itions  | or other as:          | sets   |                              | Yes               | ┌ No       |
| b       | If "Yes," explain the arrangement in Part XI  | / and complete the f   | follow    | ıng ta  | able                 |         | г                     |        |                              |                   |            |
|         |   |                        |           |         |                      |         |                       |        | Amo                          | ount              |            |
| С       | Beginning balance   |                        |           |         |                      |         | -                     | 1c     |                              |                   |            |
| d       | Additions during the year   |                        |           |         |                      |         | -                     | 1d     |                              |                   |            |
| е       | Distributions during the year   |                        |           |         |                      |         |                       | 1e     |                              |                   |            |
| f       | Ending balance  |                        |           |         |                      |         |                       | 1f     |                              |                   |            |
| 2a      | Did the organization include an amount on Fo  | orm 990, Part X, line  | 21?       |         |                      |         |                       |        | Γ                            | Yes               | ┌ No       |
| b       | If "Yes," explain the arrangement in Part XIV   | 1                      |           |         |                      |         |                       |        |                              |                   |            |
| Pa      | rt V Endowment Funds. Complete  |                        |           |         |                      |         |                       |        |                              |                   |            |
| _       |   | (a)Current Year        | (b)       | Prior ' | Year                 | (c)⊺\   | wo Years Back         | (d)    | Three Years Back             | <b>(e)</b> Four Y | ears Back  |
| 1a      | Beginning of year balance   |                        |           |         |                      | -       |                       | +      |                              |                   |            |
| b       | Contributions   |                        |           |         |                      | _       |                       | +      |                              |                   |            |
| C       | Investment earnings or losses   |                        |           |         |                      |         |                       | _      |                              |                   |            |
| d       | Grants or scholarships  |                        |           |         |                      |         |                       | _      |                              |                   |            |
| е       | Other expenditures for facilities and programs  |                        |           |         |                      |         |                       |        |                              |                   |            |
| f       | Administrative expenses   |                        |           |         |                      |         |                       |        |                              |                   |            |
| g       | End of year balance   |                        |           |         |                      |         |                       |        |                              |                   |            |
| 2       | Provide the estimated percentage of the yea   | r end halance held a   | · S       |         |                      |         |                       |        |                              |                   |            |
| a       | Board designated or quasi-endowment   |                        |           |         |                      |         |                       |        |                              |                   |            |
| b       | Permanent endowment   |                        |           |         |                      |         |                       |        |                              |                   |            |
|         |   |                        |           |         |                      |         |                       |        |                              |                   |            |
| c<br>3a | Term endowment ►  Are there endowment funds not in the posse                                    | ssion of the organiza  | ition t   | hata    | are hel              | d and : | administere           | d for  | the                          |                   |            |
| Ju      | organization by   | 331011 of the organiza | 1011      | .iiuc c | are ner              | a ana i | aaniinistere          | u 101  | tire .                       | Yes               | No         |
|         | (i) unrelated organizations   |                        |           |         |                      |         |                       |        | 3a(i                         | )                 |            |
|         | (ii) related organizations  |                        |           |         |                      |         |                       |        | 3a(ii                        | )                 |            |
| b       | If "Yes" to 3a(II), are the related organization  |                        |           |         |                      |         |                       |        | 3b                           |                   | <u> </u>   |
| 4       | Describe in Part XIV the intended uses of th  |                        |           |         |                      |         |                       |        |                              |                   |            |
| Par     | t VI Land, Buildings, and Equipme   | ent. See Form 990      | 0, Pa     | rt X    | , line :             | 10.     |                       |        | ı                            | Т                 |            |
|         | Description of property   |                        |           |         | Cost or<br>s (ınvest |         | ( <b>b)</b> Cost or o |        | (c) Accumulated depreciation | ( <b>d</b> ) B    | ook value  |
| 1a      | Land  |                        |           |         |                      |         | 1,06                  | 8,657  |                              |                   | 1,068,657  |
| b       | Buildings   |                        |           |         |                      |         | 77,94                 | 5,691  | 64,275,698                   |                   | 13,669,993 |
| c       | _easehold improvements  |                        |           |         |                      |         |                       |        |                              |                   |            |
| d I     | Equipment   |                        |           |         |                      |         | 176,54                | 0,854  | 157,488,486                  | :                 | 19,052,368 |
| e       | Other   |                        |           |         |                      |         | 32,68                 | 1,375  | 24,793,183                   |                   | 7,888,192  |
|         | I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>   |                        | nn (B),   | , line  | 10(c).)              |         |                       |        | ▶                            |                   | 11,679,210 |
|         |   |                        |           |         |                      |         |                       |        | Schedule D                   | (Form 9           | 990) 2011  |

| Part VIII Investments—Other Securities. See F  | orm 990, Part X, line 12 |                |                                      |
|--|--------------------------|----------------|--------------------------------------|
| <ul><li>(a) Description of security or category<br/>(including name of security)</li></ul> | ( <b>b)</b> Book value   |                | d of valuation<br>-year market value |
| (1)Financial derivatives   |                          |                | ,                                    |
| (2)Closely-held equity interests   |                          |                |                                      |
| (3)Other   |                          |                |                                      |
| (A) GUARANTEED INSURANCE CONTRACTS   | 12,141,475               |                | F                                    |
| (D) INTEREST CCC INVESTMENT DOOL   | 140.264                  |                | _                                    |
| (B) INTEREST CCC INVESTMENT POOL   | 140,264                  |                | F_                                   |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )                        | 12,281,739               |                |                                      |
| Part VIII Investments—Program Related. See   |                          | 13.            |                                      |
| (a) Description of investment type   | (b) Book value           | (c) Metho      | d of valuation                       |
| ——————————————————————————————————————   | (b) book value           | Cost or end-of | -year market value                   |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
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|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )                        |                          |                |                                      |
| Part IX Other Assets. See Form 990, Part X, lin  |                          |                |                                      |
| (a) Descrip  | tion                     |                | (b) Book value                       |
| (1) DUE FROM THIRD PARTY PAYORS  |                          |                | 13,298,635                           |
| (2) DEFERRED FINANCE CHARGES   |                          |                | 342,330                              |
| (3) CAPITATION RECEIVABLE  |                          |                | 14,474,559                           |
| (4) ACCRUED INTEREST - AWUIL   |                          |                | 259,979                              |
| (5) INSURANCE RECOVERIES   |                          |                | 29,395,315                           |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15                          | 5.)                      |                | 57,770,818                           |
| Part X Other Liabilities. See Form 990, Part X   |                          |                | · · ·                                |
| 1 (a) Description of Liability   | (b) A mount              |                |                                      |
| Federal Income Taxes   |                          |                |                                      |
| ESTIMATED WORKERS COMP LIABILITY   | 22,788,200               |                |                                      |
| MALPRACTICE PAYABLE  | 187,213,363              |                |                                      |
| DUE TO THIRD PARTIES   |                          |                |                                      |
| DUE TO RELATED PARTIES   | 24,822,798<br>39,746,987 |                |                                      |
|  |                          |                |                                      |
| ACCRUED PENSION PAYABLE  | 52,557,018               |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
|  |                          |                |                                      |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )                        | 327,128,366              |                |                                      |
|  |                          |                |                                      |

| 1      | Total revenue (Form 990, Part VIII, column (A), line 12)  | 1          | 455,198,954      |
|--------|---|------------|------------------|
| 2      | Total expenses (Form 990, Part IX, column (A), line 25)   | 2          | 505,873,668      |
| 3      | Excess or (deficit) for the year Subtract line 2 from line 1  | 3          | -50,674,714      |
| 4      | Net unrealized gains (losses) on investments  | 4          |                  |
| 5      | Donated services and use of facilities  | 5          |                  |
| 6      | Investment expenses   | 6          |                  |
| 7      | Prior period adjustments  | 7          |                  |
| 8      | Other (Describe in Part XIV)  | 8          | -25,124,053      |
| 9      | Total adjustments (net) Add lines 4 - 8   | 9          | -25,124,053      |
| 10     | Excess or (deficit) for the year per financial statements Combine lines 3 and 9   | 10         | -75,798,767      |
| Par    | Reconciliation of Revenue per Audited Financial Statements With Revenue   | er R       | eturn            |
| 1      | Total revenue, gains, and other support per audited financial statements  | 1          | 521,995,308      |
| 2      | Amounts included on line 1 but not on Form 990, Part VIII, line 12  |            |                  |
| а      | Net unrealized gains on investments   |            |                  |
| b      | Donated services and use of facilities  |            |                  |
| c      | Recoveries of prior year grants   |            |                  |
| d      | Other (Describe in Part XIV)  |            |                  |
| е      | Add lines <b>2a</b> through <b>2d</b>   | 2e         | 2,672,923        |
| 3      | Subtract line <b>2e</b> from line <b>1</b>  | 3          | 519,322,385      |
| 4      | Amounts included on Form 990, Part VIII, line 12, but not on line 1   |            |                  |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b . 4a   |            |                  |
| b      | Other (Describe in Part XIV)  |            |                  |
| C      | Add lines <b>4a</b> and <b>4b</b>   | <b>4</b> c | -64,123,431      |
| 5      | Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)                             | 5          | 455,198,954      |
| Part   | Reconciliation of Expenses per Audited Financial Statements With Expenses   | per        |                  |
| 1      | Total expenses and losses per audited financial statements  | 1          | 572,089,337      |
| 2      | Amounts included on line 1 but not on Form 990, Part IX, line 25  |            |                  |
| _<br>а | Donated services and use of facilities  |            |                  |
| b      | Prior year adjustments  | 1          |                  |
| С      | Other losses  | 1          |                  |
| d      | Other (Describe in Part XIV)  | 1          |                  |
| e      | Add lines <b>2a</b> through <b>2d</b>   | 2e         | 2,092,238        |
| 3      | Subtract line <b>2e</b> from line <b>1</b>  | 3          | 569,997,099      |
| 4      | Amounts included on Form 990, Part IX, line 25, but not on line 1:  |            |                  |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b 4a   |            |                  |
| b      | Other (Describe in Part XIV)  | 1          |                  |
| c      | Add lines <b>4a</b> and <b>4b</b>   | 4c         | -64,123,431      |
| 5      | Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)                            | 5          | 505,873,668      |
| Pai    | rt XIV Supplemental Information   |            |                  |
| Cor    | nplete this part to provide the descriptions required for Part II, lines $3,5,$ and $9,$ Part III, lines $1a$ and $4$ , P | art IV     | lines 1b and 2b, |

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

| Identifier  | Return Reference | Explanation   |
|---|------------------|---|
| DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48 | PART X           | THE MEDICAL CENTER IS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3)OF THE INTERNAL REVENUE CODE                          |
| PART XI, LINE 8 - OTHER<br>ADJUSTMENTS              |                  | CHANGE IN CCC INVESTMNENT TRUST 35 CHANGE IN MINIMUM PENSION LIABILITY -25,124,088 TOTAL TO SCHEDULE D, PART XI, LINE 8 -25,124,053 |
| PART XII, LINE 2D - OTHER<br>ADJUSTMENTS            |                  | BROOKDALE HOSPITAL CENTER HEGEMAN REVENUE<br>3,635,071 ELIMINATION ENTRY -962,148   |
| PART XII, LINE 4B - OTHER<br>ADJUSTMENTS            |                  | SPECIAL EVENTS EXPENSE -155,090 COSTS RELATED TO CAPITATION -63,968,341   |
| PART XIII, LINE 2D - OTHER<br>ADJUSTMENTS           |                  | BROOKDALE HOSPITAL CENTER HEGEMAN EXPENSE<br>3,054,386 ELIMINATING ENTRY -962,148   |
| PART XIII, LINE 4B - OTHER<br>ADJUSTMENTS           |                  | SPECIAL EVENTS EXPENSE -155,090 COSTS RELATED TO CAPITATION -63,968,341   |

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DLN: 93493025000413

OMB No 1545-0047

### **SCHEDULE F** (Form 990)

### Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

Open to Public **Inspection** 

Department of the Treasury Internal Revenue Service

Name of the organization

**Employer identification number** 

| BRO | OKDALE HOSPITAL MEDICAL C                               | ENTER                               |  |   | 11 1631746  |            |
|-----|---|-------------------------------------|--|---|---|------------|
| Pa  | rt I General Information                                | n on Activiti                       | es Outside tl  | he United States. Co  | 11-1631746<br>omplete if the organ  |            |
|     | "Yes" to Form 990, Pa                                   |                                     |  |   |   |            |
| 1   | For grantmakers. Does the                               | organization m                      | naıntaın record  | ls to substantiate the a  | amount of the grants  | or         |
|     | assistance, the grantees' elig                          |                                     |  |   |   |            |
|     | the grants or assistance?                               |                                     |  |   |   | │ Yes │ No |
| 2   | <b>For grantmakers.</b> Describe in Pa<br>United States | rt V the organiz                    | atıon's procedur   | res for monitoring the use  | of grant funds outside  | the        |
| 3   | Activites per Region (Use Part                          | V ıf addıtıonal s                   | pace is needed   | )   |   |            |
|     | (a) Region  | (b) Number of offices in the region | (c) Number of<br>employees or<br>agents in region or<br>independent<br>contractors | (d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is<br>a program service, describe<br>specific type of<br>service(s) in region |            |
|     | CENTRAL AMERICA AND THE CARIBBEAN                       |                                     |  | INVESTMENT  |   | 140,264    |
|     |   |                                     |  |   |   |            |
|     |   |                                     |  |   |   |            |
|     |   |                                     |  |   |   |            |
|     |   |                                     |  |   |   |            |
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|     |   |                                     |  |   |   |            |
|     |   |                                     |  |   |   |            |
|     |   |                                     |  |   |   |            |
|     | Sub-total   | 0                                   | 0  |   |   | 140,264    |
| Ь   | Total from continuation sheets to Part I                | 0                                   | 0  |   |   |            |

c Totals (add lines 3a and 3b)

0

140,264

| Part | Part IV, lı                     | ne 15, for any  | sistance to Organ<br>recipient who rece<br>space is needed. | izations or Entiti<br>ived more than \$5,  | <b>es Outside the Un</b><br>000. Check this box | nited States. Composite of the composite | olete if the organiza<br>received more than | tion answered "Yes'<br>1 \$5,000             | ' to Form 990,<br>▶ ┌  |
|------|---------------------------------|---|---|--|---|--|---|--|--|
|      | a) Name of<br>rganization       | (b) IRS code<br>section<br>and EIN (if<br>applicable) | (c) Region  | (d) Purpose of<br>grant                    | (e) A mount of<br>cash grant                    | <b>(f)</b> Manner of cash disbursement   | (g) A mount of<br>of non-cash<br>assistance | (h) Description<br>of non-cash<br>assistance | (i) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|      |                                 |   |   |  |   |  |   |  |  |
|      |                                 |   |   |  |   |  |   |  |  |
|      |                                 |   |   |  |   |  |   |  |  |
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| •    |                                 |   |   |  |   |  |   |  |  |
|      |                                 |   |   |  |   |  |   |  |  |
|      |                                 |   |   |  |   |  |   |  |  |
|      |                                 |   |   |  |   |  |   |  |  |
| 2    | Enter total num<br>ax-exempt by | nber of recipie<br>the IRS, or fo                     | ent organizations list<br>or which the grantee              | ted above that are<br>e or counsel has pro | recognized as chari<br>ovided a section 50:     | ties by the foreign o<br>1(c)(3) equivalency   | country, recognized<br>letter               | as<br>. 🕨                                    |  |
| 3    | Enter total num                 | nber of other   | organizations or ent  | ities                                      |   |  |   |  | (Form 990) 2011  |

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Use Part V if additional space is needed.

(a) Type of grant or (b) Region (c) Number of (d) Amount of (e) Manner of cash (f) Amount of (g) Description (h) Method of

|                                    | (1) The second of the second o |                          |                             |                                    |  |  |  |  |  |  |  |
|------------------------------------|--|--------------------------|-----------------------------|------------------------------------|--|--|--|--|--|--|--|
| (a) Type of grant or<br>assistance | (b) Region   | (c) Number of recipients | (d) Amount of<br>cash grant | (e) Manner of cash<br>disbursement | (f) A mount of<br>non-cash<br>assistance | (g) Description<br>of non-cash<br>assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |  |  |  |  |
|                                    |  |                          |                             |                                    |  |  |  |  |  |  |  |
|                                    |  |                          |                             |                                    |  |  |  |  |  |  |  |
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|                                    |  |                          |                             |                                    |  |  |  |  |  |  |  |
|                                    |  |                          |                             |                                    |  |  |  |  |  |  |  |
|                                    |  |                          |                             |                                    |  | Cahad  | ule F (Form 990) 2011  |  |  |  |  |

### Part IV Foreign Forms

| 1 | Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)  | Γ | Yes | <u> </u> | Νo |
|---|--|---|-----|----------|----|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)  | Γ | Yes | F        | Νo |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)  | 굣 | Yes | Γ        | Νo |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621) | Г | Yes | ্য       | Νo |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)  | Г | Yes | ্য       | Νo |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).   | Г | Yes | ঘ        | Νo |

Schedule F (Form 990) 2011

| Part V | Supp | lemental | Inform | atio |
|--------|------|----------|--------|------|
|        |      |          |        |      |

Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

| Identifier         ReturnReference         Explanation           PROCEDURE FOR MONITORING         SCHEDULE F, PART I, LINE 2 FUNDS ARE USED FOR | ınformatıon.                                    |                 |                                      |
|---|---|-----------------|--------------------------------------|
| GRANTS OUTSIDE THE U S INVESTMENT INVESTMENTS ARE MONITORED   | Identifier                                      | ReturnReference |                                      |
|   | PROCEDURE FOR MONITORING GRANTS OUTSIDE THE U S |                 | INVESTMENT INVESTMENTS ARE MONITORED |
|   |   |                 |                                      |
|   |   |                 |                                      |
|   |   |                 |                                      |
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OMB No 1545-0047

2011

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# SCHEDULE G (Form 990 or 990-EZ) Supplemental Information Regarding Fundraising or Gaming Activities

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

|  | ne of the organization<br>OKDALE HOSPITAL MEDI            | CAL CENTER  |            |  |                                   |                            | Employer ider                                    | tification number  |
|--|---|---|------------|--|-----------------------------------|----------------------------|--|--|
| SKC  | ORDALE HUSPITAL MEDI                                      | CALCENTER   |            |  |                                   |                            | 11-1631746                                       |  |
| Pa   | rt I Fundraising Ac                                       | <b>tivities.</b> Complet                                      | e if the o | organiza   | tion answered "Yes"               | to Form                    | 990, Part IV                                     | , line 17.   |
| Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.  Indicate whether the organization raised funds through any of the following activities. Check all that apply  Mail solicitations  Endowment grants  Internet and e-mail solicitations  Folicitation of non-government grants  Folicitation of government grants  Folicitation of non-government grants  Fo |   |   |            |  |                                   |                            |  | <b>Γ Yes Γ N</b> o                                       |
| •  | (i) Name and address of individual or entity (fundraiser) | individual fundraiser hat custody or control of contributions |            | Did<br>ser have<br>ody or<br>crol of<br>outlons? | (iv) Gross receipts from activity | (v) An<br>(or re<br>fundra | nount paid to etained by) iser listed in col (i) | (vi) A mount paid to<br>(or retained by)<br>organization |
| Tota   | al  |   | Yes        | No   |                                   |                            |  |  |
| 3  | List all states in which the<br>licensing                 | organization is regis   | stered or  | licensed t                                       | <br>                              | <u> </u><br>een notifi     | ed it is exempt                                  | from registration or                                     |

| Pa              | rt II       | Fundraising Events. Com<br>more than \$15,000 on Form  |  |   |                                  |  |
|-----------------|-------------|--|--|---|----------------------------------|--|
|                 |             |  | (a) Event #1  GOLF & TENNIS  EVENT  (event type) | (b) Event #2  GALA (event type)                         | (c) O ther Events (total number) | (d) Total Events<br>(Add col (a) through<br>col (c)) |
| <u>Ф</u>        |             |  | 96,755   | 215,660   |                                  | 312,415  |
| Revenue         | 1<br>2      | Gross receipts Less Charitable   | 44,000   |   |                                  | 124,810  |
| æ               | 3           | contributions  Gross income (line 1 minus line 2)  | 52,755   |   |                                  | 187,605  |
|                 | 4           | Cash prizes  |  |   |                                  |  |
|                 | 5           | Non-cash prizes  |  |   |                                  |  |
| Direct Expenses | 6           | Rent/facility costs  | 20,400   | 107,705   |                                  | 128,105  |
| ag<br>A         | 7           | Food and beverages   |  |   |                                  |  |
| 다<br>당          | 8           | Entertainment  |  | 7,400   |                                  | 7,400  |
| Ē               | 9           | Other direct expenses .  | 6,011  | 13,574  |                                  | 19,585   |
|                 | 10          | Direct expense summary Add lin   | es 4 through 9 ın column                         | (d)   |                                  | (155,090)  |
|                 | 11          | Net income summary Combine III   | nes 3 and 10 ın column (                         | d)  | •                                | 32,515   |
| Par             | t III       | Gaming. Complete if the or<br>\$15,000 on Form 990-EZ, lir                                   |  | "Yes" to Form 990, Pa                                   | rt IV, line 19, or repo          |  |
| Revenue         |             |  | (a) Bingo  | <b>(b)</b> Pull tabs/Instant<br>bingo/progressive bingo | (c) Other gaming                 | (d) Total gaming<br>(Add col (a) through<br>col (c)) |
|                 |             | Gross revenue  |  |   |                                  |  |
| Direct Expenses |             | Cash prizes  |  |   |                                  |  |
| <u>8</u>        |             | Non-cash prizes  |  |   |                                  |  |
| _<br>ਹ          | 4           | Rent/facility costs  |  |   |                                  |  |
| <u>ā</u>        | 5           | Other direct expenses  |  |   |                                  |  |
|                 | 6           | Volunteer labor  | Г Yes<br>Г No                                    | Г Yes<br>Г No   | Г Yes<br>Г No                    |  |
|                 | 7           | Direct expense summary Add lines   | s 2 through 5 in column (                        | d)  |                                  | ( )  |
|                 | 8           | Net gaming income summary Com  | bine lines 1 and 7 in colu                       | ımn (d)   |                                  |  |
| 9<br>a<br>b     | Ist<br>If"N | er the state(s) in which the organiza<br>he organization licensed to operate<br>No," Explain | gaming activities in each                        | n of these states?                                      |                                  | · Fyes Fno   |
| 10a<br>b        | Wer         | re any of the organization's gaming l  | ıcenses revoked, susper                          | nded or terminated during                               | the tax year?                    |  |
|                 |             |  |  |   |                                  |  |

| Sche | dule G (Form 990 or 990-EZ) 20  | 11   |                                   |                  | Page <b>3</b>     |  |  |  |  |  |  |
|------|---|--|-----------------------------------|------------------|-------------------|--|--|--|--|--|--|
| 11   | Does the organization operate ga  | aming activities with nonmembers? .                                    |                                   | Г <sub>Yes</sub> | s Г <sub>No</sub> |  |  |  |  |  |  |
| 12   |   | neficiary or trustee of a trust or a mem                               |                                   |                  |                   |  |  |  |  |  |  |
|      | formed to administer charitable (   | gaming?  |                                   | <b>\</b> Yes     | Б Г No            |  |  |  |  |  |  |
| 13   | Indicate the percentage of gamii  | ng activity operated in  |                                   | 1 1              |                   |  |  |  |  |  |  |
| а    | The organization's facility   |  |                                   | 13a              |                   |  |  |  |  |  |  |
| b    | An outside facility   |  |                                   | 13b              |                   |  |  |  |  |  |  |
| 14   | Provide the name and address of records   | the person who prepares the organiza                                   | tion's gaming/special events book | s and            |                   |  |  |  |  |  |  |
|      | Name 🟲  |  |                                   |                  |                   |  |  |  |  |  |  |
|      | Address •   |  |                                   |                  |                   |  |  |  |  |  |  |
| 15a  | _   | ntract with a third party from whom the                                |                                   |                  |                   |  |  |  |  |  |  |
|      | revenue?  |  |                                   | <b>Г</b> үе:     | s $\Gamma_{No}$   |  |  |  |  |  |  |
| b    | If "Yes," enter the amount of gar   | ning revenue received by the organizat                                 | ion 🏲 \$ an                       | d the            |                   |  |  |  |  |  |  |
|      | amount of gaming revenue retain   | ed by the third party 🟲 \$   |                                   |                  |                   |  |  |  |  |  |  |
| С    | If "Yes," enter name and address  | 5  |                                   |                  |                   |  |  |  |  |  |  |
|      | Name ►  |  |                                   |                  |                   |  |  |  |  |  |  |
|      | Address ▶   |  |                                   |                  |                   |  |  |  |  |  |  |
| 16   | Gaming manager information  |  |                                   |                  |                   |  |  |  |  |  |  |
|      | Name 🟲  |  |                                   |                  |                   |  |  |  |  |  |  |
|      | Gamıng manager compensation ► \$  |  |                                   |                  |                   |  |  |  |  |  |  |
|      | Description of services provided  | <b>&gt;</b>  |                                   |                  |                   |  |  |  |  |  |  |
|      | Director/officer  | Employee   | Independent contractor            |                  |                   |  |  |  |  |  |  |
| 17   | Mandatory distributions   |  |                                   |                  |                   |  |  |  |  |  |  |
| а    | Is the organization required under state law to make charitable distributions from the gaming proceeds to     |  |                                   |                  |                   |  |  |  |  |  |  |
|      | retain the state gaming license?  |  |                                   |                  |                   |  |  |  |  |  |  |
| b    | Enter the amount of distributions required under state law distributed to other exempt organizations or spent |  |                                   |                  |                   |  |  |  |  |  |  |
| Dar  |   | activities during the tax year > \$ provide additional information for | responses to dillection on So     | hadula G (saa    |                   |  |  |  |  |  |  |
|      | instructions.)  | orace additional information for                                       | responses to quuestion on se      | ncuule o (see    |                   |  |  |  |  |  |  |
|      | Identifier  | ReturnReference  | Explana                           | tion             |                   |  |  |  |  |  |  |
|      |   | I  | <u>'</u>                          |                  |                   |  |  |  |  |  |  |

### OMB No 1545-0047

Open to Public **Inspection** 

### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization BROOKDALE HOSPITAL MEDICAL CENTER **Employer identification number** 

11-1631746 Charity Care and Certain Other Community Benefits at Cost Yes No 1a Did the organization have a charity care policy? If "No," skip to question 6a . . . . . . . . . . . . . . . Yes 1b Yes If the organization had multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals Applied uniformly to most hospitals Applied uniformly to all hospitals Generally tailored to individual hospitals Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care? If "Yes," indicate which of the following is the FPG family income limit for eligibility for free care 3a Yes □ 200% □ Other \_\_\_\_ 100% 150% Did the organization use FPG to determine eligibility for providing discounted care? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care Yes **Г** 350% T 400% **▽** 300% 200% If the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during Yes If "Yes," did the organization's charity care expenses exceed the budgeted amount? . . . . . . . . Yes If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted Νo **6a** Did the organization prepare a community benefit reportduring the tax year? . . . . . . . . . . Yes Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Charity Care and Certain Other Community Benefits at Cost (a) Number of (b) Persons (c) Total community (d) Direct offsetting (e) Net community benefit (f) Percent of **Charity Care and** activities or benefit expense total expense Means-Tested served revenue expense programs (optional) **Government Programs** (optional) Charity care at cost (from 16,977,791 13,096,238 3,881,553 0 770 % Worksheet 1) . . . Medicaid (from Worksheet 3, 200.212.605 156,550,131 43,662,474 8 630 % column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total Charity Care and Means-Tested Government 217,190,396 169,646,369 47,544,027 9 400 % Programs . . . . Other Benefits e Community health improvement services and community benefit operations (from (Worksheet 4) . . . Health professions education 46,194,065 20,470,576 25,723,489 5 080 % (from Worksheet 5) . . Subsidized health services 50,108,513 16,376,700 33,731,813 6 670 % (from Worksheet 6) . . Research (from Worksheet 7) 909,423 65,105 844,318 0 170 % Cash and in-kind contributions for community benefit (from Worksheet 8) Total Other Benefits . . . 97,212,001 36,912,381 60,299,620 11 920 %

k Total. Add lines 7d and 71

314,402,397

21 320 %

107,843,647

|             |  | (a) Number of<br>activities or<br>programs<br>(optional)                             | (b) Persons<br>served (optional)   | (c) Total community<br>building expense      |                          | (d) Direct offsetting revenue |          | ting (e) Net communit<br>building expense                    |      | <b>(f)</b> Pero<br>total ex |       |  |  |
|-------------|--|--|--|--|--------------------------|-------------------------------|----------|--|------|-----------------------------|-------|--|--|
| 1           | Physical improvements and housing  | , ,  |  |  |                          |                               |          |  |      |                             |       |  |  |
| 2           | Economic development   |  |  |  |                          |                               |          |  |      |                             |       |  |  |
| 3           | Community support  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
| 4           | Environmental improvements   |  |  |  |                          |                               |          |  |      |                             |       |  |  |
|             | Leadership development and training  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
|             | for community members  Coalition building  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
|             | Community health improvement   |  |  |  |                          |                               |          |  |      |                             |       |  |  |
| _           | advocacy   |  |  |  |                          |                               |          |  |      |                             |       |  |  |
| 8<br>9      | Workforce development Other  |  |  |  | -                        |                               |          |  |      |                             |       |  |  |
| 0           | Total  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
| aı          | t IIII Bad Debt, Medicar   | e, & Collec  | tion Practic   | es   |                          |                               |          |  |      |                             |       |  |  |
| L<br>2<br>3 | Did the organization report bac<br>Statement No 15?<br>Enter the amount of the organi<br>Enter the estimated amount of<br>patients eligible under the organi<br>Provide in Part VI the text of the<br>In addition, describe the costinationale for including a portion | zation's bad d<br>the organizat<br>anization's ch<br>he footnote to<br>ng methodolog | ebt expense  non's bad debt arity care polic  the organization  y used in dete | expense attributably  on's financial state   | e to                     | 2<br>3                        | rıbes b  |  | 1    | Yes                         |       |  |  |
| ect         | ion B. Medicare  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
| 5           | Enter total revenue received fr  | om Medicare  | (ıncludıng DSH   | and IME)                                     |                          | 5                             |          | 49,069,731   |      |                             |       |  |  |
| •           | Enter Medicare allowable cost  | s of care relat  | ing to payment   | s on line 5                                  |                          | 6                             |          | 34,529,956   |      |                             |       |  |  |
| 3           | Subtract line 6 from line 5 The Describe in Part VI the extent Also describe in Part VI the concheck the box that describes Cost accounting system   | to which any osting method the method us   | shortfall report<br>ology or source  | ed in line 7 should<br>e used to determine   | be treated               |                               |          |  |      |                             |       |  |  |
| act         | ion C. Collection Practices  | 1. 00  | St to charge ra  | tio ,  | Other                    |                               |          |  |      |                             |       |  |  |
| )a          | Did the organization have a wr   | ıtten debt coll  | ection policy di   | uring the tax vear?                          | _                        | _                             | _        |  | 9a   | Yes                         |       |  |  |
| b           | If "Yes," did the organization's contain provisions on the colleassistance? Describe in Part \   | collection po<br>ection practice<br>/I   | licy that applies to be followed   | d to the largest nur<br>d for patients who a | nber of its<br>ire known | to qua                        | lify for | financial  |      | Yes                         |       |  |  |
| <b>∕</b> ⊚] | rt IV Management Com  (a) Name of entity   | 1  | ) Description of pi  |  | (c) Organı               | zation's                      | 10       | l) Officers, directors,                                      | T (6 | :) Physic                   | ıanc' |  |  |
|             | (a) Name of entity   | (.   | activity of entit  |  | profit % o<br>ownersh    | r stock                       | e        | trustees, or key<br>mployees' profit %<br>r stock ownership% | pro  | fit % or<br>wnershi         | stock |  |  |
|             |  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
|             |  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
|             |  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
|             |  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
| ,           |  |  |  |  |                          |                               | +        |  |      |                             |       |  |  |
| <u> </u>    |  |  |  |  |                          |                               | -        |  | +    |                             |       |  |  |
|             |  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
| ,           |  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
|             |  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
| )           |  |  |  |  |                          |                               |          |  |      |                             |       |  |  |
| 0           |  |  |  |  |                          |                               | +        |  | +    |                             |       |  |  |
| 1           |  |  |  |  |                          |                               |          |  | +    |                             |       |  |  |
|             |  |  |  |  |                          |                               |          |  | 1    |                             |       |  |  |
| 2           |  |  |  |  |                          |                               |          |  |      |                             | _     |  |  |
| L3          |  | 1  |  |  |                          |                               |          |  | 1    |                             |       |  |  |

| Part     | V Facility Information  |              |                   |                     |                   |  |                   |             |          |                  |
|----------|---|--------------|-------------------|---------------------|-------------------|--|-------------------|-------------|----------|------------------|
| Section  | on A. Hospital Facilities   | Licensed     | Gener             | Childr              | Teach             | Critica  | Resea             | ER-24       | ER-other |                  |
| (list in | order of size from largest to smallest)   | sed hospital | General medical & | Children's hospital | Teaching hospital | acces  | Research facility | ER-24 hours | her      |                  |
|          | How many hospital facilities did the organization operate during the tax year? <b>1</b> |              |                   | spital              | pta               | Ortical access hospital                          | lity              |             |          |                  |
| Namo     | and address   |              |                   |                     |                   |  |                   |             |          |                  |
| Name     | and address   |              |                   |                     |                   |  |                   |             |          | Other (Describe) |
| 1        | BROOKDALE HOSPITAL AND MEDICAL CENTER<br>ONE BROOKDALE PLAZA<br>BROOKLYN,NY 11236       | ×            |                   |                     |                   |  |                   |             |          |                  |
|          |   |              |                   |                     |                   |  |                   |             |          |                  |
|          |   | _            |                   |                     |                   |  |                   |             |          |                  |
|          |   | +            |                   |                     |                   | <del> </del>                                     |                   |             |          |                  |
|          |   | +            |                   |                     |                   | <del> </del>                                     |                   |             |          |                  |
|          |   |              |                   |                     |                   |  |                   |             |          |                  |
|          |   |              |                   |                     |                   |  |                   |             |          |                  |
|          |   |              |                   |                     |                   |  |                   |             |          |                  |
|          |   |              |                   |                     |                   |  |                   |             |          |                  |
|          |   |              |                   |                     |                   | <u> </u>   |                   |             |          |                  |
|          |   |              |                   |                     |                   | <del>                                     </del> |                   |             |          |                  |
|          |   | +            |                   |                     |                   |  |                   |             |          |                  |
|          |   |              |                   |                     |                   |  |                   |             |          |                  |
| -        |   |              |                   |                     |                   |  |                   |             |          |                  |

### Part V Facility Information (continued)

Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

### BROOKDALE HOSPITAL AND MEDICAL CENTER

| Name of Hospital Facility:   |   |
|--|---|
| Line Number of Hospital Facility (from Schedule H, Part V, Section A): | 1 |

| Downing the kay year or any port fax year, did the hospital facility of the community health needs assessment ("Needs Assessment"? If "No," sky to question 8  |     |  |   | Yes | No |
|--|-----|--|---|-----|----|
| ("Needs Assessment") If "No," skip to question 8 If "Yes," indicate what the Needs Assessment describes (check all that apply)  a  | Co  | mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)  |   |     |    |
| If "ves," indicate what the Needs Assessment describes (check all that apply) a A definition of the community served by the hospital facility b Demographics of the community  Existing health care facilities and resources within the community that are available to respond to the health needs of the community d How data was obtained e The health needs of the community f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups The process for identifying and prioritizing community health needs and services to meet those needs h The process for consulting with persons representing the community's interests i Information gaps that limit the hospital facility as bility to assess the community's health needs j Tother (describe in Part VI)  Indicate the tax year the hospital facility last conducted a Needs Assessment 20 In conducting its most recent Nieds Assessment, did the hospital facility take into account input from persons who represent the community. And identify the persons the hospital facility consulted 4 Was the hospital facility Nieds Assessment conducted with one or more other hospital facility took into account input from persons who represent the community. And identify the persons the hospital facility took into account input from persons who represent the community. And identify the persons the hospital facility consulted 4 Was the hospital facility Nieds in Nieds Assessment conducted with one or more other hospital facility took into account input from persons who represent the community. And identify the persons the hospital facility took into account input from persons who represent the community.  5 Did the hospital facility wake its Needs Assessment was made widely available to the public?  5 If "Yes," indicate how the Needs Assessment was made widely available to the public?  5 If The hospital facility website  6 Available upon request from the hospital facility  6 The hospital facility website  7 Development of a community-wide commu | 1   |  | 1 |     |    |
| b Demographics of the community  c Existing health care facilities and resources within the community that are available to respond to the health needs of the community  d How data was obtained  e The health needs of the community  f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups  g The process for identifying and prioritizing community health needs and services to meet those needs  h The process for consulting with persons representing the community's interests  i Information gaps that limit the hospital facility's ability to assess the community's health needs  j Other (describe in Part VI)  2 Indicate the tax year the hospital facility last conducted a Needs Assessment 20  3 In conducting its most recent Needs Assessment did the hospital facility the into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility to onsulted  4 Was the hospital facility and the Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facility was the Needs Assessment was made widely available (check all that apply)  5 If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)  6 If the hospital facility was easily the persons of the persons of the persons of the pe |     |  |   |     |    |
| b Demographics of the community  c Existing health care facilities and resources within the community that are available to respond to the health needs of the community  d How data was obtained  e The health needs of the community  f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups  g The process for identifying and prioritizing community health needs and services to meet those needs  h The process for consulting with persons representing the community's interests  i Information gaps that limit the hospital facility's ability to assess the community's health needs  j Other (describe in Part VI)  2 Indicate the tax year the hospital facility last conducted a Needs Assessment 20  3 In conducting its most recent Needs Assessment did the hospital facility the into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility to onsulted  4 Was the hospital facility and the Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facility was the Needs Assessment was made widely available (check all that apply)  5 If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)  6 If the hospital facility was easily the persons of the persons of the persons of the pe |     |  |   |     |    |
| C needs of the community did How data was obtained  Financial Assistance Policy Did the hospital facility is website  A valiable upon request from the hospital facility  Fire Hospital facility website  A valiable upon request from the hospital facility  Fire Hospital facility addressed needs destricted in its most recently conducted Needs Assessment, indicate how (check all that apply)  Fire Hospital facility addressed needs in the community  Did the hospital facility address all of the needs in the community benefit plan  Fire Hospital facility address all of the needs in the community in the spital facility and rest address the needs and services to meet those needs  Fire Hospital facility and prontizing community health needs and services to meet those needs  Fire Hospital facility in the persons representing the community's interests  i Information gaps that limit the hospital facility is ability to assess the community's health needs  j Other (describe in Part VI)  I Indicate the tax year the hospital facility is account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community of the input from persons who represent the community of the input facility was best and account input from persons who represent the community of the input facility website  b Available upon request from the hospital facility and into the facility of the input from persons who represent the community of the input facility and into the facility of the input facility in the person of servic |     |  |   |     |    |
| meds of the community d   How data was obtained e   The health needs of the community   Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups g   The process for identifying and prioritizing community health needs and services to meet those needs h   The process for consulting with persons representing the community's interests i   Information gaps that limit the hospital facility's ability to assess the community's health needs j   Other (describe in Part VI) 2 Indicate the tax year the hospital facility last conducted a Needs Assessment 20  |     |  |   |     |    |
| The health needs of the community Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups The process for consulting with persons representing the community's interests I information gaps that limit the hospital facility's ability to assess the community's health needs I information gaps that limit the hospital facility's ability to assess the community's health needs I information gaps that limit the hospital facility's ability to assess the community's health needs I in Conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted Was the hospital facility's Needs Assessment and identify the persons the hospital facility consulted Was the hospital facility's weeds Assessment was made widely available to the public?  5 Did the hospital facility website  A valiable upon request from the hospital facility  6 (Presson of a numplementation strategy to address the health needs of the hospital facility's community  7 Execution of the implementation strategy to address the health needs of the hospital facility's community  8 Principal facility address all of the needs in the community benefit plan  9 Principation of a budget for provision of services that address the needs identified in the CHNA  9 Principation of services that th |     | Li control de la |   |     |    |
| Financy and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups    The process for identifying and prioritizing community health needs and services to meet those needs   The process for consulting with persons representing the community's interests   The process for consulting with persons representing the community's interests   The process for consulting with persons representing the community's interests   The process for consulting with persons representing the community's interests   The process for consulting with persons representing the community's interests   The process for consulting with persons representing the community's health needs   The process for consulting with persons who represent the hospital facility to assess the community's health needs   The process for consulting with persons who represent the community and identify the persons who represent the community served by the hospital facility account input from persons who represent the community, and identify the persons the hospital facility consulted   Was the hospital facility's Needs Assessment conducted with one or more other hospital facility consulted   Was the hospital facility make its Needs Assessment wade with one or more other hospital facility consulted   Was the hospital facility make its Needs Assessment wadely available to the public?  |     | d  How data was obtained   |   |     |    |
| minority groups g  |     | e The health needs of the community  |   |     |    |
| The process for identifying and prioritizing community health needs and services to meet those needs  h The process for consulting with persons representing the community's interests  i Information gaps that limit the hospital facility's ability to assess the community's health needs  j O ther (describe in Part VI)  2 Indicate the tax year the hospital facility last conducted a Needs Assessment 20  3 In conducting its most recent Needs Assessment, idid the hospital facility take into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility took into account input from persons who represent the community and identify the persons the hospital facility took into account input from persons who represent the community and identify the persons the hospital facility account input from persons who represent the community and identified in the hospital facility was assessment and identified in the match that apply as a facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)  a Facility's website  b Available upon request from the hospital facility addressed identified in the facility account input from persons who in the community benefit plan  e Inclusion of a community-wide community benefit plan  e Inclusion of a community were community benefit plan  f Adoption of a budget for provision of services that address the needs identified in the CHNA  g Pr     |     |  |   |     |    |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs j Other (describe in Part VI) 2 Indicate the tax year the hospital facility last conducted a Needs Assessment 20 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community, and identify the persons the hospital facility toonsuited account input from persons who represent the community, and identify the persons the hospital facility toonsuited other hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facility make its Needs Assessment widely available to the public?  |     |  |   |     |    |
| i Information gaps that limit the hospital facility's ability to assess the community's health needs j Other (describe in Part VI) 2 Indicate the tax year the hospital facility last conducted a Needs Assessment 20 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community, and identify the persons the hospital facility toonsuited account input from persons who represent the community, and identify the persons the hospital facility toonsuited other hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facility make its Needs Assessment widely available to the public?  |     |  |   |     |    |
| j  Other (describe in Part VI)  2 Indicate the tax year the hospital facility last conducted a Needs Assessment 20   |     |  |   |     |    |
| 2 Indicate the tax year the hospital facility last conducted a Needs Assessment 20 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part V1 how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted 4 Was the hospital facilities in Part V1 5 Did the hospital facility make its Needs Assessment widely available to the public? 5 Did the hospital facility make its Needs Assessment widely available (check all that apply) a Hospital facility website b Available upon request from the hospital facility c Other (describe in Part V1) 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply) a Adoption of an implementation strategy to address the health needs of the hospital facility's community b Execution of the implementation strategy to address the health needs of the hospital facility's community d Participation in community-wide community benefit plan for the facility d Participation of a community-wide community benefit plan for the facility d Participation of a community-wide community benefit plan for the facility f Adoption of a budget for provision of services that address the needs identified in the CHNA g Prioritization of health needs in the community h Prioritization of services that the hospital facility will undertake to meet health needs in its community h Prioritization of health needs in the community i Other (describe in Part V1)  7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part V1 which needs it has not addressed together with the reasons why it has not addressed such needs  7 Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy |     |  |   |     |    |
| 3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted  4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facility make its Needs Assessment widely available to the public?  | 2   |  |   |     |    |
| 4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI.  5 Did the hospital facility make its Needs Assessment widely available to the public?   |     | In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into  | 3 |     |    |
| 5 Did the hospital facility make its Needs Assessment widely available to the public?  | 4   |  |   |     |    |
| If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)  a Hospital facility's website  b Available upon request from the hospital facility  c Other (describe in Part VI)  6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)  a Adoption of an implementation strategy to address the health needs of the hospital facility's community  b Execution of the implementation strategy  c Development of a community-wide community benefit plan for the facility  d Participation in community-wide community benefit plan  e Inclusion of a community benefit section in operational plans  f Adoption of a budget for provision of services that address the needs identified in the CHNA  g Prioritization of health needs in the community  h Prioritization of services that the hospital facility will undertake to meet health needs in its community  i Other (describe in Part VI)  7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that  8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  9 Yes   |     | ·  | 4 |     |    |
| a Hospital facility's website b Available upon request from the hospital facility c Other (describe in Part VI) 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply) a Adoption of an implementation strategy to address the health needs of the hospital facility's community b Execution of the implementation strategy c Development of a community-wide community benefit plan for the facility d Participation in community-wide community benefit plan e Inclusion of a community benefit section in operational plans f Adoption of a budget for provision of services that address the needs identified in the CHNA g Prioritization of health needs in the community h Prioritization of services that the hospital facility will undertake to meet health needs in its community i Other (describe in Part VI) 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that 8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care? 9 Vest   | 5   | ·  | 5 |     |    |
| b Available upon request from the hospital facility c Other (describe in Part VI)  6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply) a Adoption of an implementation strategy to address the health needs of the hospital facility's community b Execution of the implementation strategy c Development of a community-wide community benefit plan for the facility d Participation in community-wide community benefit plan e Inclusion of a community benefit section in operational plans f Adoption of a budget for provision of services that address the needs identified in the CHNA g Prioritization of health needs in the community h Prioritization of services that the hospital facility will undertake to meet health needs in its community i Other (describe in Part VI)  7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that  8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  9 Yes  |     |  |   |     |    |
| c Other (describe in Part VI)  6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)  a Adoption of an implementation strategy to address the health needs of the hospital facility's community  b Execution of the implementation strategy  c Development of a community-wide community benefit plan for the facility  d Participation in community-wide community benefit plan  e Inclusion of a community benefit section in operational plans  f Adoption of a budget for provision of services that address the needs identified in the CHNA  g Prioritization of health needs in the community  h Prioritization of services that the hospital facility will undertake to meet health needs in its community  i Other (describe in Part VI)  7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  7 Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that  8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  9 Yes   |     |  |   |     |    |
| 6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)  a  |     | <b>b</b> Available upon request from the hospital facility   |   |     |    |
| (check all that apply)  a  |     | c  |   |     |    |
| b Execution of the implementation strategy c Development of a community-wide community benefit plan for the facility d Participation in community-wide community benefit plan e Inclusion of a community benefit section in operational plans f Adoption of a budget for provision of services that address the needs identified in the CHNA g Prioritization of health needs in the community h Prioritization of services that the hospital facility will undertake to meet health needs in its community i Other (describe in Part VI) 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that 8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care? 9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care?   | 6   | (check all that apply)   |   |     |    |
| c Development of a community-wide community benefit plan for the facility d Participation in community-wide community benefit plan e Inclusion of a community benefit section in operational plans f Adoption of a budget for provision of services that address the needs identified in the CHNA g Prioritization of health needs in the community h Prioritization of services that the hospital facility will undertake to meet health needs in its community i Other (describe in Part VI) 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that 8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care? 9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care?  |     | a Adoption of an implementation strategy to address the health needs of the hospital facility's community  |   |     |    |
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| e   Inclusion of a community benefit section in operational plans  f   Adoption of a budget for provision of services that address the needs identified in the CHNA  g   Prioritization of health needs in the community  h   Prioritization of services that the hospital facility will undertake to meet health needs in its community  i   Other (describe in Part VI)  7   Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that  8   Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  9   Yes  |     | c Development of a community-wide community benefit plan for the facility  |   |     |    |
| f Adoption of a budget for provision of services that address the needs identified in the CHNA  g Prioritization of health needs in the community  h Prioritization of services that the hospital facility will undertake to meet health needs in its community  i Other (describe in Part VI)  7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that  8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  9 Yes   |     | d Participation in community-wide community benefit plan   |   |     |    |
| g Prioritization of health needs in the community h Prioritization of services that the hospital facility will undertake to meet health needs in its community i Other (describe in Part VI)  7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that  8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  9 Yes   |     | e   Inclusion of a community benefit section in operational plans  |   |     |    |
| h Prioritization of services that the hospital facility will undertake to meet health needs in its community i Other (describe in Part VI)  7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that  8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  9 Yes   |     | f Adoption of a budget for provision of services that address the needs identified in the CHNA   |   |     |    |
| i  Other (describe in Part VI)  7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that  8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  9 Yes   |     | g Prioritization of health needs in the community  |   |     |    |
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| 7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs  Financial Assistance Policy  Did the hospital facility have in place during the tax year a written financial assistance policy that  8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  9 Yes   |     | i Other (describe in Part VI)  |   |     |    |
| Did the hospital facility have in place during the tax year a written financial assistance policy that  8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care?   | 7   | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"  | 7 |     |    |
| 8 Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care? 9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care?  | Fir |  |   |     |    |
| 9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care?  |     | ·  | 1 |     |    |
|  | 8   | Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  | 8 | Yes |    |
| If "Yes," indicate the FPG family income limit for eligibility for free care \(100 0000000000000000000000000000000000  | 9   | Used federal poverty guidelines (FPG) to determine eligibility for providing free care?  | 9 | Yes |    |
|  |     | If "Yes," indicate the FPG family income limit for eligibility for free care $\frac{100\ 00000000000}{00000000000000000000000$   |   |     |    |

| Vest   No.   | P  | art V Facility Information (continued)   |    |     |    |
|--|----|--|----|-----|----|
| If "Yes," indicate the PPC family income limit for alignblity for discounted care 300 000000000000%  If "No," explain in Part VI the critera the hospital facility used  If September of the Committed of the Committed of the Committed Com |    |  |    | Yes | No |
| If "No," explain in Part VI the criteria the hospital facility used in the patients?   | 10 | Used FPG to determine eligibility for providing discounted care?   | 10 | Yes |    |
| 11 Yes   11 Yes   11 Yes   12 Yes   13 Yes   14 Yes   15 Yes   15 Yes   15 Yes   15 Yes   16 Yes   16 Yes   16 Yes   17 Yes   17 Yes   18  |    |  |    |     |    |
| If "Yes," indicate the factors used in determining such amounts (check all that apply)  a  | 11 |  | 11 | Yes |    |
| a   Income level   b   Asset level   c   Medical indigency   d   Insurance status   e   University   d   Insurance status   e   University   d   University   d |    |  |    |     |    |
| b  |    |  |    |     |    |
| c  |    | b ✓ Asset level  |    |     |    |
| d  |    | ·  |    |     |    |
| e  |    |  |    |     |    |
| f  |    | <u>-</u>   |    |     |    |
| g  |    | •  |    |     |    |
| th □ Other (describe in Part VI)  12 Explained the method for applying for financial assistance?  13 Included measures to publicize the policy within the community served by the hospital facility?  13 The demandance of the policy was posted at all times on the hospital facility's web site  15 Fires," indicate how the hospital facility publicized the policy (check all that apply)  16 For policy was posted at all times on the hospital facility's web site  17 Fires, be policy was posted in the hospital facility's emergency rooms or waiting rooms  18 For the policy was posted in the hospital facility's admissions offices  19 For the policy was posted in the hospital facility's admissions offices  10 For the policy was posted in the hospital facility's admission to the hospital facility  11 Fires policy was available upon request  12 For the policy was available upon request  13 For the policy was available upon request  14 For the policy was available upon request  15 Check all of the following collection actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  18 For the policy was posted in the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  19 For the similar actions (describe in Part VI)  19 For the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  10 For the policy was actions of the financial assistance policy under the facility's FAP?  10 For the policy was actions of the financial assistance policy under the facility's fape the patients  |    | •  |    |     |    |
| 12 Explained the method for applying for financial assistance? 13 Included measures to publicize the policy within the community served by the hospital facility?  a   |    |  |    |     |    |
| 13 Included measures to publicize the policy within the community served by the hospital facility?  If "Yes," indicate how the hospital facility publicized the policy (check all that apply)  If "The policy was posted at all times on the hospital facility's web site  b  The policy was posted at all times on the hospital facility's web site  c  The policy was posted in the hospital facility's admissions offices  e  The policy was posted in the hospital facility's admissions offices  e  The policy was posted in the hospital facility's admissions offices  e  The policy was provided, in writing, to patients upon admission to the hospital facility  f  The policy was available upon request  g   | 12 |  | 12 | Vac |    |
| If "Yes," indicate how the hospital facility publicized the policy (check all that apply)  a     The policy was posted at all times on the hospital facility's web site  b   The policy was attached to all billing invoices  c   The policy was posted in the hospital facility's admissions offices  e   The policy was posted in the hospital facility's admissions offices  g   The policy was provided, in writing, to patients upon admission to the hospital facility  f   The policy was provided, in writing, to patients upon admission to the hospital facility  g   Tother (describe in Part VI)    Billing and Collections  |    |  |    |     |    |
| a   The policy was posted at all times on the hospital facility's web site b   The policy was attached to all billing invoices c   The policy was posted in the hospital facility's emergency rooms or waiting rooms d   The policy was posted in the hospital facility's admissions offices e   The policy was provided, in writing, to patients upon admission to the hospital facility f   The policy was available upon request g   Other (describe in Part VI)  4 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?   |    |  | 13 | 162 |    |
| b  |    |  |    |     |    |
| c  |    |  |    |     |    |
| d ▼ The policy was provided, in writing, to patients upon admission to the hospital facility  f ▼ The policy was provided, in writing, to patients upon admission to the hospital facility  f ▼ The policy was available upon request  g ○ Other (describe in Part VI)  Billing and Collections  14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?  |    |  |    |     |    |
| e  |    | <u> </u>   |    |     |    |
| ### The policy was available upon request  g Other (describe in Part VI)  ### Billing and Collections  ### Other (describe in Part VI)  ### A Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?  |    |  |    |     |    |
| Billing and Collections  14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?  |    |  |    |     |    |
| Billing and Collections  |    |  |    |     |    |
| 14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?   |    |  |    |     |    |
| assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?  |    |  |    |     |    |
| policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP  a Reporting to credit agency  b Lawsuits  c Liens on residences  d Body attachments or arrests  e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?   |    |  | 14 | Yes |    |
| FAP a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments or arrests e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  | 15 |  |    |     |    |
| a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments or arrests e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  |    |  |    |     |    |
| b  |    |  |    |     |    |
| c   Liens on residences d   Body attachments or arrests e   Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  |    |  |    |     |    |
| d  |    |  |    |     |    |
| e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  |    |  |    |     |    |
| 16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?   |    | <u> </u>   |    |     |    |
| making reasonable efforts to determine the patient's eligibility under the facility's FAP?   | 16 |  |    |     |    |
| If "Yes," check all actions in which the hospital facility or a third party engaged  a Reporting to credit agency  b Lawsuits  c Liens on residences  d Body attachments  e Other similar actions (describe in Part VI)  17 Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)  a Notified patients of the financial assistance policy upon admission  b Notified patients of the financial assistance policy prior to discharge  c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills  d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy  | 10 |  | 16 |     | Νo |
| b Lawsuits c Liens on residences d Body attachments e Other similar actions (describe in Part VI)  17 Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply) a Notified patients of the financial assistance policy upon admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy  |    | If "Yes," check all actions in which the hospital facility or a third party engaged                                      |    |     |    |
| c Liens on residences d Body attachments e Other similar actions (describe in Part VI)  17 Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply) a Notified patients of the financial assistance policy upon admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy   |    | a Reporting to credit agency   |    |     |    |
| d  |    | <b>b</b> Lawsuits  |    |     |    |
| e  Other similar actions (describe in Part VI)  17 Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)  a  Notified patients of the financial assistance policy upon admission  b  Notified patients of the financial assistance policy prior to discharge  c  Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills  d  Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy   |    | c  Liens on residences   |    |     |    |
| Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)  a Notified patients of the financial assistance policy upon admission  b Notified patients of the financial assistance policy prior to discharge  c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills  d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy  |    | d  Body attachments  |    |     |    |
| that apply)  a  Notified patients of the financial assistance policy upon admission  b  Notified patients of the financial assistance policy prior to discharge  c  Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills  d  Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy   |    | e  Other similar actions (describe in Part VI)   |    |     |    |
| <ul> <li>a Notified patients of the financial assistance policy upon admission</li> <li>b Notified patients of the financial assistance policy prior to discharge</li> <li>c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills</li> <li>d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy</li> </ul>  | 17 | Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all |    |     |    |
| b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy   |    | that apply)  |    |     |    |
| c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy   |    |  |    |     |    |
| bills  d   |    | <u> </u>   |    |     |    |
| d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy  |    |  |    |     |    |
| facility's financial assistance policy   |    | <u> </u>   |    |     |    |
|  |    | ·  |    |     |    |
| e Other (describe in Part VI)  |    | e Other (describe in Part VI)  |    |     |    |

If "Yes," explain in Part VI

provided to that patient?

. . . . . . . . . . . . . . . . . . . .

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## Part V Facility Information (continued) Policy Relating to Emergency Medical Care Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals **18** | Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI **d** Other (describe in Part VI) Individuals Eligible for Financial Assistance 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAPeligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Part VI)

20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . . . . . . . . .

21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services

If "Yes," explain in Part VI Schedule H (Form 990) 2011

| chedule H | (Form | 990) | 2011 |
|-----------|-------|------|------|
|-----------|-------|------|------|

Page **7** 

| Part V | Facility | Information | (continued | ) |
|--------|----------|-------------|------------|---|
|--------|----------|-------------|------------|---|

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

| low many non-hospital facilities did the organization operate during the tax year? |                             |  |  |  |
|--|-----------------------------|--|--|--|
| Name and address   | Type of Facility (Describe) |  |  |  |
| 1  |                             |  |  |  |
| 2  |                             |  |  |  |
| 3  |                             |  |  |  |
| 4  |                             |  |  |  |
| 5  |                             |  |  |  |
| 5  |                             |  |  |  |
| 7  |                             |  |  |  |
| В  |                             |  |  |  |
| 9  |                             |  |  |  |
|  |                             |  |  |  |

Schedule H (Form 990) 2011

# Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

| Identifier | ReturnReference | Explanation                                      |
|------------|-----------------|--|
|            |                 | PART III, LINE 9B THE HOSPITAL OFFERS INSTALLMEN |
|            |                 | PLANS FOR THE PAYMENT OF OUTSTANDING BALANCES    |
|            |                 | FOR PATIENTS APPROVED FOR FINANCIAL AID THE      |
|            |                 | HOSPITAL DOES NOT MANDATE THAT THE MONTHLY       |
|            |                 | INSTALLEMENT PAYMENT ARRANGEMENT EXCEED 10%      |
|            |                 | OF THE APPLICANT'S GROSS MONTHLY INCOME OR AN    |
|            |                 | INTEREST RATE THAT EXCEEDS THE RATE FOR A 90 DAY |
|            |                 | SECURITY ISSUED BY THE US DEPARTMENT OF          |
|            |                 | TREASURY, PLUS 5% THERE IS NO ACCELERATOR OR     |
|            |                 | SIMILAR CLAUSE UNDER WHICH A HIGHER RATE OF      |
|            |                 | INTEREST IS TRIGGERED WHEN A PATIENT MISSES      |
|            |                 | MAKING A PAYMENT THE HOSPITAL INCLUDES A         |
|            |                 | WRITTEN NOTICE ON PATIENTS' BILLS AND STATEMENTS |
|            |                 | AT LEAST30 DAYS PRIOR TO REFERRING THE ACCOUNT   |
|            |                 | TO COLLECTION THE HOSPITAL REQUIRES THAT ANY     |
|            |                 | COLLECTIONS AGENCIES WITH WHICH THEY CONTRACT    |
|            |                 | FOLLOW THE FINANCIAL ASSISTANCE POLICIES OF THE  |
|            |                 | HOSPITAL THE HOSPITAL DOES NOT FORCE THE SALE    |
|            |                 | OR FORCLOSURE OF A PATIENT'S PRIMARY RESIDENCE   |
|            |                 | TO COLLECT ON AN OUTSTANDING BILL COLLECTION IS  |
|            |                 | PROHIBITED AGAINST ANY PATIENT WHO WAS ELIGIBLE  |
|            |                 | FOR MEDICAID AT THE TIME SERVICES WERE RENDERED  |
|            |                 | FINALLY, THE CONTRACTED COLLECTIONS AGENCIES     |
|            |                 | MUST OBTAIN THE HOSPITAL'S WRITTEN CONSENT       |
|            |                 | BEFORE COMMENCING A LEGAL ACTION                 |

Schedule H (Form 990) 2011 Page **8** 

| Identifier                               | ReturnReference | Explanation   |
|--|-----------------|---|
| BROOKDALE HOSPITAL AND<br>MEDICAL CENTER |                 | PART V, SECTION B, LINE 19D PART V LINE 19 D THE<br>HOSPITAL FACILITY USED MEDICAID RATES FOR THOSE<br>SERVICES |

Schedule H (Form 990) 2011

Schedule H (Form 990) 2011 Page **8** 

| Identifier | ReturnReference | Explanation  |
|------------|-----------------|--|
|            |                 | PART VI, LINE 2 BROOKDALE HOSPITAL MEDICAL CENTER DOES NOT REPORT ANY SHORTFALL ON LINE 7 DUE TO THE FACT THAT THE HOSPITAL RECEIVES LARGE AMOUNT OF IME AND DSH PAYMENTS BROOKDALE HOSPITAL SERVES A LARE MEDICAID POPULATION AND ALSO HAS A BIG TEACHING PROGRAM IT DOES INCUR LOSSES IN PROVIDING CARE TO THE INDIGENT POPULATION WHICH ARE REPORTED ON THE OTHER SCHEDULES |

Schedule H (Form 990) 2011

DLN: 93493025000413

OMB No 1545-0047

# **Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization BROOKDALE HOSPITAL MEDICAL CENTER **Employer identification number** 

11-1631746

| Pai | It I Questions Regarding Compensation  | n                  |   |    |     |    |
|-----|--|--------------------|---|----|-----|----|
|     |  |                    |   |    | Yes | Νo |
| 1a  | Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III  |                    |   |    |     |    |
|     | First-class or charter travel  | Γ                  | Housing allowance or residence for personal use   |    |     |    |
|     | Travel for companions  | Γ                  | Payments for business use of personal residence   |    |     |    |
|     | Tax idemnification and gross-up payments   | Γ                  | Health or social club dues or initiation fees   |    |     |    |
|     | Discretionary spending account   | Г                  | Personal services (e g , maid, chauffeur, chef)   |    |     |    |
| b   | If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc  |                    |   | 1b |     |    |
| 2   | Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive  |                    |   | 2  |     |    |
| 3   | Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all the company of the comp   | hat a <u>pp</u> ly | ,   |    |     |    |
|     | Compensation committee   | <u> </u>           | Written employment contract   |    |     |    |
|     | Independent compensation consultant  | 고                  | ·   |    |     |    |
|     | Form 990 of other organizations  | ⊽                  | Approval by the board or compensation committee   |    |     |    |
| 4   | During the year, did any person listed in Form 990, or a related organization $% \left( 1\right) =\left( 1\right) \left( $ | Part VII           | , Section A , line 1a with respect to the filing organization $% \left( 1\right) =\left( 1\right) \left( 1\right$ |    |     |    |
| а   | Receive a severance payment or change-of-control   | paymen             | t?  | 4a |     | Νo |
| b   | <b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?   |                    |   |    |     | No |
| c   | Participate in, or receive payment from, an equity-based compensation arrangement?   |                    |   | 4c |     | Νo |
|     | If "Yes" to any of lines 4a-c, list the persons and pr   | ovide th           | e applicable amounts for each item in Part III  |    |     |    |
|     | Only 501(c)(3) and 501(c)(4) organizations only me   | ust comp           | olete lines 5-9.  |    |     |    |
| 5   | For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of $\ensuremath{N}$   | line 1a,           | did the organization pay or accrue any  |    |     |    |
| а   | The organization?  |                    |   | 5a |     | No |
| b   | Any related organization?  |                    |   | 5b |     | No |
|     | If "Yes," to line 5a or 5b, describe in Part III   |                    |   |    |     |    |
| 6   | For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of $% \left\{ 1,2,3,3,4,4,4,4,4,4,4,4,4,4,4,4,4,4,4,4,4$  | line 1a,           | did the organization pay or accrue any  |    |     |    |
| а   | The organization?  |                    |   | 6a |     | No |
| b   | Any related organization?  |                    |   | 6b |     | No |
|     | If "Yes," to line 6a or 6b, describe in Part III   |                    |   |    |     |    |
| 7   | For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," of  |                    |   | 7  |     | No |
| 8   | Were any amounts reported in Form 990, Part VII, I   | paid or a          | ccured pursuant to a contract that was  |    |     |    |
|     | subject to the initial contract exception described in   |                    |   |    |     |    |
|     | ın Part III  |                    |   | 8  |     | Νo |
| 9   | If "Yes" to line 8, did the organization also follow the section 53 $4958-6(c)$ ?  | e rebutta          | able presumption procedure described in Regulations   | 9  |     |    |

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

| (A) Name                | '           | (B) Breakdown of         | f W-2 and/or 1099-MIS                     | SC compensation                           | (C) Retirement and             | ( <b>D)</b> Nontaxable | (E) Total of columns | <b>(F)</b> Compensation                         |
|-------------------------|-------------|--------------------------|---|---|--------------------------------|------------------------|----------------------|---|
|                         |             | (i) Base<br>compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits               | (B)(ı)-(D)           | reported in prior<br>Form 990 or<br>Form 990-EZ |
| (1) ALVIN I KAHN MD     | (ı)<br>(ıı) | 296,456<br>0             | 0   | 1,710                                     | 60,091                         | 7,476<br>0             | 365,733<br>0         | (   |
| (2) LEWIS MARSHALL      | (ı)<br>(ıı) | 396,150<br>0             | 0   | 1,242                                     | 53,569<br>0                    | 12,379<br>0            | 463,340              | (   |
| (3) RICHARD FOGLER      | (ı)<br>(ıı) | 604,002                  | 0   | 0   | 70,366<br>0                    | 13,939                 | 688,307              | (   |
| (4) BRUCE J FLANZ       | (ı)<br>(ıı) | 0<br>1,209,510           | 0<br>316,611                              | 0   | 0<br>60,091                    | 0<br>12,409            | 0 1,598,621          | (   |
| (5) DAVID P ROSEN       | (I)<br>(II) | 0<br>355,277             | 0   | 0   | 0                              | 0<br>4,793             | 0<br>3 360,070       | (   |
| (6) MOUNIR F DOSS       | (I)<br>(II) | 0<br>1,097,377           | 0<br>269,369                              | 0   | 0                              | 0<br>12,435            | 0<br>1,379,181       | (   |
| (7) ARASH GOHARI        | (I)<br>(II) | 513,874<br>0             | 0   | 417                                       | 17,124<br>0                    |                        | 543,794<br>0         |   |
| (8) ARTHUR FINK MD      | (I)<br>(II) | 496,000<br>0             | 0   | 2,322                                     | 58,938<br>0                    | 17,719<br>0            | 574,979<br>0         |   |
| (9) ERIC S MINKIN MD    | (I)<br>(II) | 461,063<br>0             | 0   | 810                                       | 61,569<br>0                    | 13,879<br>0            | 537,321              |   |
| (10) FREDERICK<br>GULMI | (I)<br>(II) | 449,001                  | 0   | 540                                       | 44,711<br>0                    | 12,897<br>0            | 507,149<br>0         |   |
| (11) MAYANK SHUKLA      | (ı)<br>(ıı) | 509,346<br>0             | 0   | 540<br>0                                  | 43,207<br>0                    | 12,379<br>0            | 565,472<br>0         |   |
|                         |             |                          |   |   |                                |                        | <u>'</u>             |   |
|                         |             |                          |   |   |                                |                        | -                    |   |
|                         |             |                          |   |   |                                |                        |                      |   |
|                         |             | ,                        | [ '                                       | 1   |                                |                        |                      |   |

Schedule J (Form 990) 2011 Page **3** 

# Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2011

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SCHEDULE O

As Filed Data -

DLN: 93493025000413

Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

| Name of the organization          | Employer identifi | cation number |
|-----------------------------------|-------------------|---------------|
| BROOKDALE HOSPITAL MEDICAL CENTER |                   |               |
|                                   | 11-1631746        |               |

| Identifier | Return<br>Reference | Explanation   |
|------------|---------------------|---|
|            | VI, SECTION A,      | ALEX ROVT, TRUSTEE/VICE CHAIRMAN AND ALLEN SWERDLICK, TRUSTEE EACH HAVE A BUSINESS RELATIONSHIP WITH BROOKDALE HOSPITAL MEDICAL CENTER ALVIN KAHN, MD, TRUSTEE & CHAIRMAN, HAS A FAMILY RELATIONSHIP WITH DIANE SIMON, TRUSTEE DAVID SCHACHNE, TREASURER HAS A FAMILY MEMBER THAT WORKS FOR JAMAICA HOSPITAL NURSING HOME COMPANY INC |

| ldentifier | Return Reference                     | Explanation                               |  |
|------------|--------------------------------------|---|--|
|            | FORM 990, PART VI, SECTION A, LINE 6 | MEDISYS HEALTH NETWORK IS THE SOLE MEMBER |  |

| Identifier | atifier Return Reference Explanation     |  |
|------------|--|--|
|            | FORM 990, PART VI, SECTION A, LINE<br>7A | MEDISY'S HEALTH NETWORK, AS SOLE MEMBER CAN APPOINT THE BOARD OF DIRECTORS |

| Identifier | Return<br>Reference                            | Explanation   |
|------------|--|---|
|            | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 11 | THE FORM 990 AND APPROPRIATE SCHEDULES, AS REQUIRED (FORM 990), IS PREPARED BY OUTSIDE ACCOUNTANT AND REVIEWED INTERNALLY BY MANAGEMENT, AT WHICH TIME IT IS CONSIDERED THE FINAL DRAFT. THE FINAL DRAFT OF THE FORM 990 IS PRESENTED TO THE TRUSTEES VIA EMAIL AND OR A BOARD MEETING. ONCE THE REVIEW OF THE FORM 990 HAS BEEN COMPLETED TO THE BOARD'S SATISFACTION AND THE BOARD IS COMFORTABLE WITH ITS CONTENTS, THE FORM 990 IS THEN MAILED TO ALL BOARD MEMBERS AS READY TO FILE, SUBSEQUENTLY IT IS FILED WITH THE IRS |

| Identifier | Return<br>Reference                          | Explanation   |
|------------|--|---|
|            | FORM 990, PART<br>VI, SECTION B,<br>LINE 12C | DISCLOSURE IN ACCORDANCE WITH THE CONFLICT OF INTEREST POLICY BY EMPLOYEES THAT SATISFY THE CRITERIA TO BE CONSIDERED AN "INTERESTED PERSON" IS SUBMITTED UPON HIRING AND ANNUALLY THEREAFTER THE AUDIT & COMPLIANCE COMMITTEE REVIEWS THE SUBMISSIONS FOR CONFLICTS AND THE DEPARTMENT OF INTERNAL AUDIT MONITORS COMPLIANCE |

| Identifier Retur<br>Refere                |    | Explanation   |
|---|----|---|
| FORM 99<br>PART VI,<br>SECTION<br>LINE 15 | l, | EXECUTIVE COMPENSATION POLICY - THE BOARD OF MEDISYS HEALTH NETWORK HAS CREATED AN INDEPENDENT COMPENSATION COMMITTEE WHOSE CHARGE IS TO REVIEW AND APPROVE THE COMPENSATION OF ALL INDIVIDUALS WHO MEET THE REQUIREMENTS OF A DISQUALIFIED PERSON FOR INTERMEDIATE SANCTION THIS COMMITTEE IS EMPOWERED TO APPROVE COMPENSATION FOR ALL ENTITIES WITHIN THE MEDISYS HEALTH NETWORK SYSTEM THE COMMITTEE HAS RETAINED AN INDEPENDENT COMPENSATION CONSULTANT TO APPLY ITS STANDARD METHODOLOGY FOR DETERMINATION OF APPROPRIATE EXECUTIVE COMPENSATION AND BENEFIT LEVELS FOR EXECUTIVES IT IS POLICY TO TARGET THE TOTAL COMPENSATION (BASE SALARY, INCENTIVE COMPENSATION AND BENEFITS) OF EXECUTIVES AT THE MEDIAN OF THE DEFINED MARKETPLACE FOR SIMILARLY SITUATED EXECUTIVES IN CONSULTATION WITH AN INDEPENDENT COMPENSATION CONSULTANT IN A MANNER THAT COMPLIES WITH THE INTERMEDIATE SANCTION REGULATIONS AND OTHER FEDERAL AND STATE LAWS AND REGULATIONS THE COMMITTEE SHALL APPROVE BASE SALARIES FOR EXECUTIVES AND ANY DISQUALIFIED INDIVIDUALS BASED UPON THE AMOUNTS PAID TO SIMILARLY SITUATED EXECUTIVES WITHIN THE RELEVANT MARKETPLACE, WITH POSSIBLE ADJUSTMENTS MADE FOR SPECIAL SKILL, EXPERIENCE, COMPETENCE AND PERFORMANCE, INCLUDING CONTRIBUTION TO THE SYSTEM AS A WHOLE THE CEO SHALL RECOMMEND TO THE COMPENSATION COMMITTEE ANY ADJUSTMENTS TO THE BASE SALARIES OF EXECUTIVES |

| Identifier | Return Reference | Explanation   |
|------------|------------------|---|
|            | 1 '              | GOVERNING DOCUMENTS - CERTIFICATE OF INCORPORATION FILED WITH THE NYS DEPARTMENT OF STATE, CONFLICT OF INTEREST POLICY IS NOT PUBLICLY AVAILABLE. FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST |

| ldentifier | Return<br>Reference                             | Explanation   |
|------------|---|---|
|            | FORM 990,<br>PART VII,<br>SECTION A,<br>LINE 1B | FOR BRUCE FLANZ, PRESIDENT & CEO, MOUNIR DOSS, EXECUTIVE VICE PRESIDENT & CFO, AND DAVID ROSEN, PRIOR PRESIDENT & CEO, THE HOURS REPORTED BELOW REFLECT THE TOTAL TIME WORKED AS OFFICERS FOR ALL OF THE RELATED ORGANIZATIONS SHOWN ON SCHEDULE R TOTAL COMPENSATION IS REPORTED ON EACH ENTITY'S FORM 990 COST ALLOCATION AMONG THE ENTITIES IS PERFORMED CONSISTENTLY WITH ACCOUNTING RULES AND APPLICABLE COST ALLOCATION METHODOLOGIES ESTIMATED NUMBER OF HOURS WORKED PER WEEK FOR RELATED ORGANIZATIONS IS AS FOLLOWS MEDISYS HEALTH NETWORK - 10 HOURS PER WEEK JAMAICA HOSPITAL MEDICAL CENTER - 25 HOURS PER WEEK FLUSHING HOSPITAL MEDICAL CENTER - 10 HOURS PER WEEK OTHER RELATED ENTITIES LISTED ON SCHEDULE R - 10 HOURS PER WEEK AS OF MARCH 12, 2011, DAVID ROSEN, PRIOR PRESIDENT & CEO, IS NO LONGER AN EMPLOYEE OF MEDISYS HEALTH NETWORK ALVIN I KAHN M D , AND RICHARD FOGLER M D , RECEIVED COMPENSATION FOR THE PERFORMANCE OF SERVICES AS A PHYSICIAN FOR BROOKDALE HOSPITAL MEDICAL CENTER ALVIN I KAHN M D AND RICHARD FOGLER M D , DID NOT RECEIVE COMPENSATION AS A TRUSTEE FOR BROOKDALE HOSPITAL MEDICAL CENTER |

| ldentifier                             | Return Reference | Explanation  |
|--|------------------|--|
| CHANGES IN NET ASSETS OR FUND BALANCES | l ' '            | CHANGE IN CCC INVESTMNENT TRUST 35 CHANGE IN MINIMUM PENSION LIABILITY - 25,124,088 TOTAL TO FORM 990, PART XI, LINE 5 -25,124,053 |

|   | Identifier | Return Reference            | Explanation  |
|---|------------|-----------------------------|--|
| I |            | FORM 990, PART XII, LINE 2C | THE OVERSIGHT AND SELECTION PROCESSES DID NOT CHANGE FROM THE PRIOR YEAR |

| Identifier | Return<br>Reference                | Explanation   |
|------------|------------------------------------|---|
|            | FORM 990,<br>PART VII,<br>COLUMN C | MANAGEMENT HAS IN THE PREPARATION OF ITS FORM 990 REVIEWED PERSONNEL IN THE INSTITUTION TO SEE<br>IF ANY ONE MEETS THE CRITERIA ESTABLISHED TO BE CONSIDERED A "KEY EMPLOYEE" FOR IRS PURPOSES IT<br>IS THE CONTENTION OF MANAGEMENT THAT NO EMPLOYEE FULFILLS ANY OF THE SITUATIONS UNDER THE<br>RESPONSIBILITY TEST ESTABLISHED BY THE IRS TO MEET THE TITLE OF KEY EMPLOYEE. THEREFORE, PART VII<br>OF FORM 990 DOES NOT HAVE ANY INDIVIDUALS WHO WOULD BE CONSIDERED A "KEY EMPLOYEE" |

DLN: 93493025000413

OMB No 1545-0047

Open to Public Inspection

# **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

(Form 990)

**SCHEDULE R** 

Name of the organization **Employer identification number** BROOKDALE HOSPITAL MEDICAL CENTER 11-1631746

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| (a) Name, address, and EIN of disregarded entity   | <b>(b)</b><br>Primary activity       | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Total income | <b>(e)</b><br>End-of-year<br>assets | (f) Direct controlling entity        |
|--|--------------------------------------|---|---------------------|-------------------------------------|--------------------------------------|
| (1) MEDISYS MANAGEMENT LLC<br>8900 VAN WYCK EXPRESSWAY<br>JAMAICA, NY 11418<br>11-3396829                      | BILLING AND ADMIN<br>SERVICE COMPANY | NY  | 0                   | 0                                   | MEDISYS VENTURES                     |
| (2) NHP OF INDIANA 521 FIFTH AVE 3RD FLOOR NEW YORK, NY 10175 03-0572979                                       | MANAGED CARE PLAN                    | NY  | 0                   | 0                                   | NHP HOLDINGS LLC                     |
| (3) ROYAL HEALTH CARE DATA CENER LLC<br>5051 JOURNAL CENTER BLVD NE 410<br>ALBUQUERQUE, NM 87109<br>20-1939732 | DATA PROCESSING                      | NM  | 0                   | 0                                   | ROYAL HEALTHCARE OF LONG<br>ISLAND   |
|  |                                      |   |                     |                                     |                                      |
| Part II Identification of Related Tax-Exempt Organic   |                                      | £ tha awar was to an                                | anawarad "Va        |                                     | O Dant IV line 24 hoosing it had one |

or more related tax-exempt organizations during the tax year.)

| ( <b>a)</b><br>Name, address, and EIN of related organization | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Exempt Code section | (e) Public charity status (if section 501(c)(3)) | <b>(f)</b><br>Direct controlling<br>entity |     | <b>g)</b><br>12(b)(13)<br>rolled<br>ization |
|---|--------------------------------|---|----------------------------|--|--|-----|---|
|   |                                |   |                            |  |  | Yes | No  |
| See Addıtıonal Data Table                                     |                                |   |                            |  |  |     |   |
|   |                                |   |                            |  |  |     |   |
|   |                                |   |                            |  |  |     |   |
|   |                                |   |                            |  |  |     |   |
|   |                                |   |                            |  |  |     |   |
|   |                                |   |                            |  |  |     |   |
|   |                                |   |                            |  |  |     |   |

| Part III | Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, lin | ne 34 |
|----------|---|-------|
|          | because it had one or more related organizations treated as a partnership during the tax year.)   |       |

| <b>(b)</b><br>Primary activity            | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) |   | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)                     | <b>(f)</b><br>Share of total<br>income  | (g)<br>Share of end-of-<br>year<br>assets  | (h)<br>Disproprtionate<br>allocations?  |  | Disproprtionate<br>allocations?  |   | Disproprtionate allocations?   |   | Disproprtionate allocations? |  | Disproprtionate<br>allocations? |  | Disproprtionate allocations? |  | Disproprtionate<br>allocations? |  | Disproprtionate allocations? |  | Disproprtionate allocations? |  | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | Gener<br>mana<br>partr | ral or<br>aging<br>ner? | <b>(k)</b><br>Percentage<br>ownership |
|---|--|---|--|---|--|---|--|--|---|--|---|------------------------------|--|---------------------------------|--|---------------------------------|--|---------------------------------|--|---------------------------------|--|---------------------------------|--|---------------------------------|--|---------------------------------|--|------------------------------|--|---------------------------------|--|------------------------------|--|------------------------------|--|---|------------------------|-------------------------|---------------------------------------|
|   |  |   |  |   |  | Yes   | No   |  | Yes   | No   |   |                              |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                              |  |                                 |  |                              |  |                              |  |   |                        |                         |                                       |
| HOLDING COMPANY  MANAGEMENT SERVICES  ORG |  |   |  |   |  |   |  |  |   |  |   |                              |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                              |  |                                 |  |                              |  |                              |  |   |                        |                         |                                       |
|   |  |   |  |   |  |   |  |  |   |  |   |                              |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                              |  |                                 |  |                              |  |                              |  |   |                        |                         |                                       |
|   |  |   |  |   |  |   |  |  |   |  |   |                              |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                              |  |                                 |  |                              |  |                              |  |   |                        |                         |                                       |
|   |  |   |  |   |  |   |  |  | , in the second   |  |   |                              |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                              |  |                                 |  |                              |  |                              |  |   |                        |                         |                                       |
|   |  |   |  |   |  |   |  |  |   |  |   |                              |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                              |  |                                 |  |                              |  |                              |  |   |                        |                         |                                       |
|   |  |   |  |   |  |   |  |  |   |  |   |                              |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                              |  |                                 |  |                              |  |                              |  |   |                        |                         |                                       |
| _   | Primary activity  HOLDING COMPANY  MANAGEMENT SERVICES       | Primary activity  Primary activity  domicile (state or foreign country)  HOLDING COMPANY  MANAGEMENT SERVICES | Primary activity  Legal domicile (state or foreign country)  HOLDING COMPANY  NY  N/A  MANAGEMENT SERVICES | Primary activity  Legal domicile (state or foreign country)  HOLDING COMPANY  NY  N/A  Legal domicile (state or foreign country)  N/A  Predominant income (related, unrelated, excluded from tax under sections 512-514)  N/A | Primary activity  Legal domicile (state or foreign country)  HOLDING COMPANY  NY  N/A  Legal domicile (state or foreign country)  NY  N/A  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Share of total income (related, unrelated, excluded from tax under sections 512-514) | Primary activity  Legal domicile (state or foreign country)  HOLDING COMPANY  NY  N/A  Legal domicile (state or foreign country)  NY  N/A  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Share of total income (related, unrelated, excluded from tax under sections 512-514)  Share of end-of-year assets | Primary activity  Legal domicile (state or foreign country)  HOLDING COMPANY  NY  N/A  Legal domicile (state or foreign country)  NY  N/A  (d)  Direct controlling entity  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Share of total income  Year assets  HOLDING COMPANY  NY  N/A  MANAGEMENT SERVICES  NY  N/A | (b) Primary activity Primary activity  Legal domicile (state or foreign country)  NY  N/A  Legal domicile (state or foreign country)  Predominant income (related, unrelated, excluded from tax under sections 512-514)  Share of total income  Share of total income  Yes No  Yes No  MANAGEMENT SERVICES | Primary activity Primary activity Primary activity Primary activity Primary activity Predominant income (related, unrelated, excluded from tax under sections 512-514)  HOLDING COMPANY NY N/A  MANAGEMENT SERVICES NO  Disproprtionate allocations? Share of total income Share of total income (related, unrelated, excluded from tax under sections 512-514)  NY N/A  N/A  N/A  N/A  N/A  N/A  N/A | (b) Primary activity Primary activity Predominant income (related, unrelated, excluded from tax under sections 512-514)  HOLDING COMPANY  NY N/A  (d) Direct controlling entity Predominant income (related, unrelated, excluded from tax under sections 512-514)  (Share of total income share of end-of-year assets  (Predominant income (related, unrelated, excluded from tax under sections 512-514)  Yes No  Yes No  MANAGEMENT SERVICES  NY N/A | (b) Primary activity   Legal domicile (state or foreign country)   NY   N/A   N/A |                              |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                                 |  |                              |  |                                 |  |                              |  |                              |  |   |                        |                         |                                       |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN of related organization | <b>(b)</b><br>Primary activity | <b>(c)</b> Legal domicile (state or foreign country) | (d)<br>Direct controlling<br>entity | (e) Type of entity (C corp, S corp, or trust) | <b>(f)</b><br>Share of total<br>Income | (g)<br>Share of<br>end-of-year<br>assets | <b>(h)</b><br>Percentage<br>ownership |
|---|--------------------------------|--|-------------------------------------|---|--|--|---------------------------------------|
| See Additional Data Table                             |                                |  |                                     |   |  |  |                                       |
|   |                                |  |                                     |   |  |  |                                       |
|   |                                |  |                                     |   |  |  |                                       |
|   |                                |  |                                     |   |  |  |                                       |
|   |                                |  |                                     |   |  |  |                                       |
|   |                                |  |                                     |   |  |  |                                       |
|   |                                |  |                                     |   |  |  |                                       |

| Part V          | <b>Transactions with Related Organizations</b> (Complete if the organization answered "Ye                     | es" on Form 990, Pai             | rt IV, line 34, 35, 3  | 55A, or 36.)                           |            |      |
|-----------------|---|----------------------------------|------------------------|--|------------|------|
| Note            | . Complete line 1 if any entity is listed in Parts II, III or IV  |                                  |                        |  | Yes        | No   |
| <b>1</b> During | the tax year, did the orgranization engage in any of the following transactions with one or more related orga | anızatıons lısted ın Part        | s II-IV?               |  | 1          |      |
| <b>a</b> Rec    | eipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity                        |                                  |                        | 1a                                     | Yes        |      |
| <b>b</b> Gift   | grant, or capital contribution to related organization(s)   |                                  |                        | 1b                                     |            | No   |
| <b>c</b> Gıft   | grant, or capital contribution from related organization(s)   |                                  |                        | 1c                                     | 1          | No   |
| <b>d</b> Loa    | ns or loan guarantees to or for related organization(s)   |                                  |                        | 1d                                     | 1          | No   |
| <b>e</b> Loa    | ns or loan guarantees by related organization(s)  |                                  |                        | 1e                                     | lacksquare | No   |
| <b>f</b> Sale   | of assets to related organization(s)  |                                  |                        | 1f                                     |            | No   |
| g Pur           | chase of assets from related organization(s)  |                                  |                        | <b>1</b> g                             |            | No   |
| h Exc           | hange of assets with related organization(s)  |                                  |                        | 1h                                     |            | No   |
| i Leas          | e of facilities, equipment, or other assets to related organization(s)  |                                  |                        | 1i                                     | Yes        |      |
| j Leas          | se of facilities, equipment, or other assets from related organization(s)                                     |                                  |                        | 1j                                     | Yes        |      |
| <b>k</b> Per    | ormance of services or membership or fundraising solicitations for related organization(s)                    |                                  |                        | 1k                                     | Yes        |      |
| <b>I</b> Perf   | ormance of services or membership or fundraising solicitations by related organization(s)                     |                                  |                        | 11                                     | Yes        |      |
| <b>m</b> Sha    | ring of facilities, equipment, mailing lists, or other assets with related organization(s)                    |                                  |                        | 1m                                     | Yes        |      |
| <b>n</b> Sha    | ring of paid employees with related organization(s)   |                                  |                        | 1n                                     | Yes        |      |
| <b>o</b> Reir   | nbursement paid to related organization(s) for expenses   |                                  |                        | 10                                     | Yes        |      |
| <b>p</b> Reir   | nbursement paid by related organization(s) for expenses   |                                  |                        | <b>1</b> p                             | Yes        |      |
| <b>q</b> Oth    | er transfer of cash or property to related organization(s)  |                                  |                        | <b>1</b> q                             | Yes        |      |
| r Oth           | er transfer of cash or property from related organization(s)  |                                  |                        | 1r                                     | <u> </u>   | No   |
| <b>2</b> If th  | e answer to any of the above is "Yes," see the instructions for information on who must complete this line,   | ıncludıng covered relatı         | onships and transact   | tion thresholds                        |            |      |
|                 | (a)<br>Name of other organization   | <b>(b)</b> Transaction type(a-r) | (c)<br>Amount involved | (d)<br>Method of determing<br>Involved |            | ount |
| (1)             |   |                                  |                        |  |            |      |
| (2)             |   |                                  |                        |  |            |      |
| (3)             |   |                                  |                        |  |            |      |
| (4)             |   |                                  |                        |  |            |      |
| (5)             |   |                                  |                        |  |            |      |
|                 |   |                                  |                        |  |            |      |
| (6)             |   |                                  | 1                      |  |            |      |

# Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| (a)<br>Name, address, and EIN of<br>entity | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d) Predominant income(related, unrelated, excluded from tax under sections 512- 514) |     | (e) Are all partners section 501(c)(3) janizations? | <b>(f)</b><br>Share of<br>total income | <b>(g)</b><br>Share of<br>end-of-year<br>assets | (h) Disproprtionate allocations? |    | Disproprtionate allocations? Code V—UBI Code v—UBI amount in box |     | Gene<br>man | <b>j)</b><br>eral or<br>aging<br>tner? | (k)<br>Percentage<br>ownership |
|--|--------------------------------|---|---|-----|---|--|---|----------------------------------|----|--|-----|-------------|--|--------------------------------|
|  |                                |   | 311/  | Yes | No  |  |   | Yes                              | No |  | Yes | No          | ĺ                                      |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     | <u> </u>    |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |
|  |                                |   |   |     |   |  |   |                                  |    |  |     |             |  |                                |

Schedule R (Form 990) 2011

# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: **Software Version:** 

**EIN:** 11-1631746

Name: BROOKDALE HOSPITAL MEDICAL CENTER

| Form 990, Schedule R, Part II -   | Identification of       | Related Ta                                    | x-Exempt                         | Organizatio                               | ons   |   |
|---|-------------------------|---|----------------------------------|---|---|---|
| (a)<br>Name, address, and EIN of<br>related organization  | (b)<br>Primary Activity | (c) Legal Domicile (State or Foreign Country) | (d)<br>Exempt<br>Code<br>section | (e) Public charity status (if 501(c) (3)) | <b>(f)</b><br>Direct Controlling<br>Entity                                  | g<br>Section 512<br>(b)(13)<br>controlled<br>organization |
| ADVANCED CENTER FOR<br>PSYCHOTHERAPY<br>89-06 135TH STREET<br>JAMAICA, NY 11418<br>11-1864871       | HEALTHCARE              | NY  | 501(C)<br>(3)                    |   | MEDISYS HEALTH<br>NETWORK   | No  |
| ALLIED HEALTH FOUNDATION OF<br>QUEENS INC<br>4500 PARSONS BLVD<br>FLUSHING, NY 11355<br>11-2813535  | INACTIVE                | NY  | 501(C)<br>(3)                    |   | MEDISYS HEALTH<br>NETWORK   | No  |
| AMBOY PROPERTIES CORPORATION  101-10 AVENUE D BROOKLYN, NY 11236 11-2814707                         | PARKING<br>GARAGE       | NY  | 501(C)<br>(3)                    | 11A                                       | MEDISYS HEALTH<br>NETWORK   | Νο  |
| BROOKDALE FAMILY CARE CENTER  101-10 AVENUE D BROOKLYN, NY 11236 11-3237483                         | HEALTHCARE              | NY  | 501(C)<br>(3)                    | 3   | MEDISYS HEALTH<br>NETWORK   | No  |
| BROOKDALE HOSPITAL CENTER HEGEMAN AVENUE HOUSING COMPANY  101-10 AVENUE D BROOKLYN, NY 11236        | HOUSING                 | NY  | 501(C)<br>(2)                    |   | BROOKDALE<br>HOSPITAL<br>MEDICAL CENTER                                     | No  |
| 23-7082540  BROOKDALE RESEARCH FOUNDATION INC  ONE BROOKDALE PLAZA BROOKLYN, NY 11212 31-1634638    | INACTIVE                | NY  | 501(C)<br>(3)                    | 3   | MEDISYS HEALTH<br>NETWORK   | No  |
| INTERNATIONAL ASSOCIATION OF MEDICAL BIKE UNITS INC  8900 VAN WYCK EXPY JAMAICA, NY 11418           | INACTIVE                | NY  | 501(C)<br>(3)                    |   | MEDISYS HEALTH<br>NETWORK   | No  |
| 11-3483140  JAMAICA HOSPITAL MEDICAL CENTER  8900 VAN WYCK EXPY JAMAICA, NY 11418                   | HEALTHCARE              | NY  | 501(C)<br>(3)                    |   | MEDISYS HEALTH<br>NETWORK   | No  |
| 11-1631788  JAMAICA HOSPITAL NURSING HOME  90-28 VAN WYCK EXPY JAMAICA, NY 11418                    | HEALTHCARE              | NY  | 501(C)<br>(3)                    |   | MEDISYS HEALTH<br>NETWORK   | No  |
| 23-7216197  LINROC COMMUNITY SERVICE CORPORATION  101-10 AVENUE D BROOKLYN, NY 11236                | SUPPORT                 | NY  | 501(C)<br>(3)                    | 11A                                       | MEDISYS HEALTH<br>NETWORK   | No  |
| 11-2814765 MEDISYS AMBULANCE SERVICE  8900 VAN WYCK EXPY JAMAICA, NY 11418 54-2124788               | HEALTHCARE              | NY  | 501(C)<br>(3)                    | 9   | MEDISYS HEALTH<br>NETWORK   | No  |
| MEDISYS HEALTH NETWORK  8900 VAN WYCK EXPY JAMAICA, NY 11418 11-3316802                             | ADMIN                   | NY  | 501(C)<br>(3)                    | 11A                                       | N/A   | No  |
| NEIGHBORHOOD HEALTH<br>PROVIDERS INC<br>521 FIFTH AVE 3RD FLOOR<br>NEW YORK, NY 10175<br>94-3474115 | MANAGED CARE<br>PLAN    | NY  | 501(C)<br>(3)                    |   | JAMAICA<br>HOSPITAL<br>MEDICAL<br>CENTERLINROC<br>COMMUNITY<br>SERVICE CORP | No  |
| ROCKREAL CORPORATION  101-10 AVENUE D  BROOKLYN, NY 11236  11-2814705                               | SUPPORT                 | NY  | 501(C)<br>(3)                    | 11A                                       | MEDISYS HEALTH<br>NETWORK   | No  |
| SAMUEL AND BERTHA SCHULMAN INSTITUTE FUND INC  101-10 AVENUE D BROOKLYN, NY 11236 23-7270262        | HEALTHCARE              | NY  | 501(C)<br>(3)                    | 7   | SCHULMAN<br>SCHACHNE<br>INSTITUTE FOR<br>NURSING                            | No  |
| SCHLANG PAVILION DBA BROOKDALE RESIDENCE HOUSING DEVELOPMENT  101-10 AVENUE D BROOKLYN, NY 11236    | HOUSING                 | NY  | 501(C)<br>(3)                    |   | MEDISYS HEALTH<br>NETWORK   | No  |
| 11-3324040 SCHULMAN SCHACHNE INSTITUTE FOR NURSING 101-10 AVENUE D BROOKLYN, NY 11236               | HEALTHCARE              | NY  | 501(C)<br>(3)                    | 3   | MEDISYS HEALTH<br>NETWORK   | No  |
| 23-7085986 THE JAMAICA HOSPITAL DIAG AND TREAT CTR  8900 VAN WYCK EXPY JAMAICA, NY 11418            | HEALTHCARE              | NY  | 501(C)<br>(3)                    | 3   | MEDISYS HEALTH<br>NETWORK   | No  |
| 11-3340969 THE LINDEN FOUNDATION INC ONE BROOKDALE PLAZA BROOKLYN, NY 11212                         | INACTIVE                | NY  | 501(C)<br>(3)                    | 9   | MEDISYS HEALTH<br>NETWORK   | No  |
| 11-2814704<br>URBAN STRATEGIES<br>101-10 AVENUE D<br>BROOKLYN, NY 11236<br>11-3237480               | HEALTHCARE              | NY  | 501(C)<br>(3)                    | 3   | LINROC<br>COMMUNITY<br>SERVICE CORP   | N o   |

# Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| Torri 330, Schedule 19 Ture 11 Tue  |                                |   |                               |   |                                      |   |
|---|--------------------------------|---|-------------------------------|---|--------------------------------------|---|
| (a)<br>Name, address, and EIN of related<br>organization                          | <b>(b)</b><br>Primary Activity | (c) Legal Domicile (State or Foreign Country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if 501(c) (3)) | <b>(f)</b> Direct Controlling Entity | g<br>Section 512<br>(b)(13)<br>controlled<br>organization |
| I 89nn VAN WYCK FYPY  | PARKING<br>GARAGE              | NY  | 501(C)<br>(3)                 | 11Δ                                       | MEDISYS<br>HEALTH<br>NETWORK         | No  |
| FLUSHING HOSPITAL MEDICAL CENTER  4500 PARSONS BLVD FLUSHING, NY 11355 11-1631781 | HOSPITAL                       | NY  | 501(C)<br>(3)                 | 3   | MEDISYS<br>HEALTH<br>NETWORK         | No  |
| VWE PROPERTIES CORPORATION  8900 VAN WYCK EXPY JAMAICA, NY 11418 11-3485165       | PARKING<br>GARAGE              | NY  | 501(C)<br>(3)                 | 11Δ                                       | MEDISYS<br>HEALTH<br>NETWORK         | No  |

# Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

| <u> </u>   |  |   |  |   |   |  |                                |
|--|--|---|--|---|---|--|--------------------------------|
| (a)<br>Name, address, and EIN of<br>related organization   | <b>(b)</b><br>Primary activity                           | (c) Legal Domicile (State or Foreign Country) | (d)<br>Direct<br>Controlling<br>Entity | (e) Type of entity (C corp, S corp, or trust) | (f)<br>Share of<br>total income<br>(\$) | (g)<br>Share of<br>end-of-year<br>assets<br>(\$) | (h)<br>Percentage<br>ownership |
| BHMC ENTERPRISES<br>101-01 AVENUE D<br>BROOKLYN, NY 11236<br>11-2855200                            | LEASEHOLDER<br>OF MEDICAL<br>OFFICE<br>BUILDING/INACTIVE | NY  | N/A                                    | С   |   |  |                                |
|  | RETAIL<br>PHARMACY                                       | NY  | N/A                                    | С   |   |  |                                |
|  | COLLECTION<br>AGENCY                                     | NY  | N/A                                    | С   |   |  |                                |
| HI TECH MEDICAL EQUIPMENT 103-51 101 ST OZONE PARK, NY 11416 11-3313334                            | DURABLE<br>MEDICAL<br>EQUIPMENT<br>COMPANY               | NY  | N/A                                    | С   |   |  |                                |
| JAMAICA RX<br>8900 VAN WYCK<br>EXPRESSWAY<br>JAMAICA, NY 11418<br>20-5292781                       | RETAIL<br>PHARMACY                                       | NY  | N/A                                    | С   |   |  |                                |
| LCSC HOLDINGS<br>101-01 AVENUE D<br>BROOKLYN, NY 11236<br>11-3357198                               | HOLDING<br>COMPANY                                       | NY  | N/A                                    | С   |   |  |                                |
| MEDISYS HOME CARE<br>SERVICE INC<br>8900 VAN WYCK<br>EXPRESSWAY<br>JAMAICA, NY 11418<br>03-0474027 | HOME CARE<br>STAFFING/INACTIVE                           | NY  | N/A                                    | С   |   |  |                                |
| MEDISYS IPA<br>8900 VAN WYCK<br>EXPRESSWAY<br>JAMAICA, NY 11418<br>11-3452476                      | PHYSICIAN<br>CONTRACTING/INACTIVE                        | NY  | N/A                                    | С   |   |  |                                |
| MEDISYS SERVICE CORPORATION 8900 VAN WYCK EXPRESSWAY JAMAICA, NY 11418 11-3479920                  | HOLDING<br>COMPANY                                       | NY  | N/A                                    | С   |   |  |                                |
| 11-3431792   | HOLDING<br>COMPANY                                       | NY  | N/A                                    | С   |   |  |                                |
| •  | REAL<br>ESTATE/INACTIVE                                  | NY  | N/A                                    | С   |   |  |                                |
| RAINBOW PHARMACY DBA<br>FLUSHING RX<br>4500 PARSONS BLVD<br>FLUSHING, NY 11355<br>11-2843101       | RETAIL<br>PHARMACY                                       | NY  | N/A                                    | С   |   |  |                                |
| SECOND CENTURY SERVICE CORPORATION 4500 PARSONS BLVD FLUSHING, NY 11355 11-2843101                 | RETAIL<br>PHARMACY                                       | NY  | N/A                                    | С   |   |  |                                |

# The Brookdale Hospital Medical Center and Subsidiary

Consolidated Financial Statements December 31, 2011 and 2010

# The Brookdale Hospital Medical Center and Subsidiary Index

# **December 31, 2011 and 2010**

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#### **Report of Independent Auditors**

The Board of Trustees
The Brookdale Hospital Medical Center and Subsidiary

Pricewaterhouse Ciopers LLP

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of operations and changes in net deficit and of cash flows, present fairly, in all material respects, the financial position of The Brookdale Hospital Medical Center and Subsidiary (the "Medical Center") at December 31, 2011 and 2010, and the results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America. These consolidated financial statements are the responsibility of the Medical Center's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion

The accompanying consolidated financial statements have been prepared assuming that the Medical Center will continue as a going concern. As discussed in Note 3 to the consolidated financial statements, the Medical Center has suffered recurring losses from operations, a working capital deficiency and a deficit in net assets. These factors raise substantial doubt about the Medical Center's ability to continue as a going concern. The consolidated financial statements do not include any adjustments that might result from the outcome of this uncertainty.

August 30, 2012

# The Brookdale Hospital Medical Center and Subsidiary Consolidated Statements of Operations and Changes in Net Deficit Years Ended December 31, 2011 and 2010

(In thousands of dollars)

|  |    | 2011      | 2010          |
|--|----|-----------|---------------|
| Assets   |    |           |               |
| Current assets   |    |           |               |
| Cash and cash equivalents                                  | \$ | 282       | \$<br>426     |
| Patient accounts receivable (net of allowance for doubtful |    |           |               |
| accounts of \$33,919 in 2011 and \$38,506 in 2010)         |    | 42,033    | 48,334        |
| Other receivables from capitation contracts                |    | 14,475    | 14,607        |
| Due from affiliates  |    | -         | 3,000         |
| Supplies   |    | 3,202     | 3,421         |
| Assets limited as to use                                   |    | 174       | 7,965         |
| Due from third-party payors                                |    | 4,969     | 9,304         |
| Other current assets                                       |    | 9,848     | 8,246         |
| Insurance receivable                                       |    | 2,749     |               |
| Total current assets                                       |    | 77,732    | 95,303        |
| Assets limited as to use, less current portion             |    | 29,581    | 27,977        |
| Due from third-party payors, less current portion          |    | 8,329     | 3,091         |
| Deferred financing costs, net                              |    | 857       | 945           |
| Property, plant, and equipment, net                        |    | 44,383    | 50,608        |
| Insurance receivable, less current portion                 |    | 26,646    | -             |
| Other assets, less current portion                         |    | 6,911     | <br>5,814     |
| Total assets   | \$ | 194,439   | \$<br>183,738 |
| Liabilities and net deficit                                |    |           |               |
| Current liabilities  |    |           |               |
| Cash overdraft   | \$ | 3,400     | \$<br>2,110   |
| Current portion of long-term debt                          |    | 89,386    | 98,228        |
| Accounts payable and accrued expenses                      |    | 55,047    | 51,065        |
| Accrued salaries and related liabilities                   |    | 66,560    | 48,865        |
| Accrued workers' compensation                              |    | 3,780     | 4,023         |
| Due to affiliates  |    | 37,167    | -             |
| Estimated professional liabilities                         |    | 18,721    | 13,000        |
| Due to third-party payors                                  |    | 12,652    | 8,922         |
| Other current liabilities                                  |    | 500       | <br>498       |
| Total current liabilities                                  |    | 287,213   | 226,711       |
| Long-term debt, less current portion                       |    | 14,366    | 13,307        |
| Due to affiliates, less current portion                    |    | -         | 20,674        |
| Accrued workers' compensation, less current portion        |    | 19,388    | 13,237        |
| Estimated professional liabilities, less current portion   |    | 168,492   | 144,800       |
| Due to third-party payors, less current portion            |    | 12,171    | 19,254        |
| Accrued pension liability                                  |    | 52,557    | <br>30,285    |
| Total liabilities  |    | 554,187   | 468,268       |
| Net deficit  |    |           |               |
| Unrestricted deficit                                       | _  | (359,748) | (284,530)     |
| Total net deficit  |    | (359,748) | (284,530)     |
| Total liabilities and net deficit                          | \$ | 194,439   | \$<br>183,738 |
|  |    |           |               |

The accompanying notes are an integral part of these consolidated financial statements

# The Brookdale Hospital Medical Center and Subsidiary Consolidated Statements of Operations and Changes in Net Deficit Years Ended December 31, 2011 and 2010

(In thousands of dollars)

|   |    | 2011      |          | 2010      |
|---|----|-----------|----------|-----------|
| Unrestricted revenues and other support                           |    |           |          |           |
| Net patient service revenue                                       | \$ | 338,121   | \$       | 355,775   |
| Capitation revenue  |    | 90,815    |          | 78,475    |
| Contributions   |    | 417       |          | 1,652     |
| Other revenue   |    | 92,402    |          | 82,948    |
| Total revenues and other support                                  |    | 521,755   |          | 518,850   |
| Expenses  |    |           |          |           |
| Salaries and wages  |    | 208,029   |          | 210,634   |
| Employee benefits   |    | 87,784    |          | 79,396    |
| Out of network cost related to capitation revenue                 |    | 63,968    |          | 51,722    |
| Supplies and other  |    | 139,446   |          | 156,303   |
| Interest  |    | 7,053     |          | 11,323    |
| Depreciation and amortization                                     |    | 11,100    |          | 10,976    |
| Provision for uncollectible amounts due from related parties, net |    | 21,453    |          | 11,014    |
| Provision for bad debts, net                                      |    | 24,721    |          | 30,371    |
| Impairment of fixed asset   |    | 8,535     |          |           |
| Total expenses  |    | 572,089   |          | 561,739   |
| Loss from operations  |    | (50,334)  |          | (42,889)  |
| Other nonoperating income   |    |           |          |           |
| Change in interest in CCC Investment Trust                        |    |           |          | 132       |
| Deficiency of revenues and other support over expenses            |    | (50,334)  |          | (42,757)  |
| Other changes in unrestricted net deficit                         |    |           |          |           |
| Pension-related changes other than net periodic pension cost      |    | (25,124)  |          | 9,066     |
| Net assets released from restrictions for capital                 |    | -         |          | 1,000     |
| Grant for capital purposes  |    | 240       |          | 90        |
| Increase in unrestricted net deficit                              |    | (75,218)  |          | (32,601)  |
| Temporarily restricted net assets                                 |    |           |          |           |
| Net assets released from restrictions for capital                 |    | _         |          | (1,000)   |
| Decrease in temporarily restricted net assets                     |    |           |          | (1,000)   |
| Increase in net deficit   |    | (75,218)  |          | (33,601)  |
| Net deficit at beginning of year                                  |    | (284,530) |          | (250,929) |
| Net deficit at end of year  | \$ | (359,748) | \$       | (284,530) |
| •   | ÷  | · , ,     | <u> </u> | ` ' '     |

# The Brookdale Hospital Medical Center and Subsidiary

# Consolidated Statements of Cash Flows

Years Ended December 31, 2011 and 2010

(In thousands of dollars)

|  | 2011           |    | 2010     |
|--|----------------|----|----------|
| Cash flows from operating activities                         |                |    |          |
| Increase in net deficit                                      | \$<br>(75,218) | \$ | (33,601) |
| Adjustments to reconcile increase in net deficit to net cash | , ,            | •  | , , ,    |
| provided by operating activities                             |                |    |          |
| Grant for capital purposes                                   | (240)          |    | (90)     |
| Provision for bad debts, net                                 | 24,721         |    | 30,371   |
| Depreciation and amortization                                | 11,034         |    | 10,910   |
| Amortization of deferred financing costs                     | 87             |    | 87       |
| Change in interest in CCC Investment Trust                   | -              |    | (132)    |
| Change in realized gains on investments                      | -              |    | (1)      |
| Provision for uncollectible amounts from related parties     | 21,453         |    | 11,014   |
| Impairment on fixed assets                                   | 8,535          |    | -        |
| Pension-related changes other than net periodic pension cost | (25,124)       |    | 9,066    |
| Changes in assets and liabilities                            |                |    |          |
| Patient accounts receivable                                  | (18,420)       |    | (23,653) |
| Insurance recoveries   | (29,395)       |    | -        |
| Accounts payable and accrued expenses                        | 5,272          |    | 1,462    |
| Accrued salaries and related liabilities                     | 16,373         |    | 7,707    |
| Due to/from third party payors                               | (4,256)        |    | (856)    |
| Due to affiliates, net                                       | (1,960)        |    | (16,569) |
| Estimated professional liabilities and accrued workers'      |                |    |          |
| compensation   | 35,321         |    | 31,660   |
| Other assets and liabilities                                 | 45,050         |    | (24,421) |
| Net cash provided by operating activities                    | <br>13,233     |    | 2,954    |
| Cash flows from investing activities                         |                |    |          |
| Purchases of property, plant, and equipment                  | (9,469)        |    | (4,676)  |
| Net change in assets limited as to use and investments       | <br>6,187      |    | 10,096   |
| Net cash (used in) provided by investing activities          | (3,282)        |    | 5,420    |
| Cash flows from financing activities                         |                |    |          |
| Principal payments on long-term debt                         | (11,657)       |    | (10,823) |
| Bank overdraft   | 1,322          |    | 933      |
| Grant for capital purposes                                   | <br>240        |    | 90       |
| Net cash used in financing activities                        | (10,095)       |    | (9,800)  |
| Net decrease in cash and cash equivalents                    | (144)          |    | (1,426)  |
| Cash and cash equivalents                                    |                |    |          |
| Beginning of year  | 426            |    | 1,852    |
| End of year  | \$<br>282      | \$ | 426      |
| Supplemental disclosures                                     |                |    |          |
| Financing arrangement obligation incurred                    | \$<br>-        | \$ | 440      |
| Cash paid for interest                                       | 4,582          |    | 6,138    |
| Capital lease obligations incurred                           | 3,874          |    | 904      |
|  |                |    |          |

The accompanying notes are an integral part of these consolidated financial statements

# The Brookdale Hospital Medical Center and Subsidiary Notes to Consolidated Financial Statements December 31, 2011 and 2010

### 1. Organization

The Brookdale Hospital Medical Center ("Brookdale") is a not-for-profit membership corporation having as its sole member, MediSys Health Network, Inc. ("MediSys"), a corporation organized under the New York State not-for-profit corporation law. MediSys was formed to support and benefit other healthcare organizations and to assist such organizations in the furtherance of their corporate purposes by providing them with planning and consulting services and by improving the coordination of services across the continuum of care. MediSys is also the sole voting member (directly or indirectly) of Flushing Hospital Center ("Flushing"), Jamaica Hospital Medical Center ("Jamaica") and other related entities. On August 22, 2011, MediSys withdrew as the corporate sponsor or sole voting member of Peninsula Hospital and Peninsula Nursing Home (see Note 17)

During 2000, MediSys, at the request of the New York State Department of Health and the Dormitory Authority of the State of New York ("DASNY"), entered into a management agreement with Brookdale, whereby MediSys would manage the operations of Brookdale. Under the agreement, Brookdale is required to pay a management fee of \$6 million per year to MediSys (See Note 17). Also in 2000, MediSys became the sole corporate member of Linroc Community Service Corporation ("Linroc"), the former sole member of Brookdale, and each of its related organizations Amboy Properties Corporation ("Amboy"), BHMC Enterprises, LCSC Holding, Inc. ("LCSC"), The Brookdale Residence Housing Development Corporation ("Residence"), Brookdale Family Care Centers, Inc. ("BFCC"), Urban Strategies/Brookdale Family Care Center, Inc. ("Urban"), The Schulman and Schachne Institute for Rehabilitation Inc. (the "Institute"), Rockreal Corporation ("Rockreal"), and Linden Foundation, Inc. ("Linden")

Brookdale is the sole member of The Brookdale Hospital Center Hegeman Avenue Housing Company, Inc. (the "Housing Company"), a not-for-profit membership corporation that provides housing and related parking facilities to staff members and employees of Brookdale. The Housing Company charges rent to employees for housing on a month-to-month basis.

Brookdale and its subsidiary are hereinafter referred to collectively as the "Medical Center". The consolidated financial statements of the Medical Center include the accounts of Brookdale and the Housing Company. The consolidated financial statements of the Medical Center do not include Linroc or its former members.

#### 2. Summary of Significant Accounting Policies

#### **Basis of Accounting and Principles of Consolidation**

The consolidated financial statements of the Medical Center have been prepared in conformity with accounting principles generally accepted in the United States of America on the accrual basis of accounting. All significant intercompany transactions among Brookdale and the Housing Company have been eliminated in consolidation.

#### **Related-Party Transactions**

Transactions between the Medical Center and other related organizations, relating principally to the sharing of certain facilities, equipment, and personnel, are accounted for on the basis of allocated cost in the accompanying consolidated financial statements. Amounts due from or to related organizations are noninterest bearing (see Note 11)

# The Brookdale Hospital Medical Center and Subsidiary

Notes to Consolidated Financial Statements December 31, 2011 and 2010

#### **Cash and Cash Equivalents**

Cash and cash equivalents include investments in highly liquid financial instruments with a maturity, when purchased, of three months or less, excluding assets whose use is limited Substantially all of the Medical Center's cash and cash equivalents are deposited with three financial institutions at December 31, 2011 and 2010. Included in assets whose use is limited are amounts in excess of \$250,000 at December 31, 2011 and 2010 which are the maximum amounts at December 31, 2011 and 2010, respectively, insured by the Federal Deposit Insurance Company However management believes that these institutions are viable entities and therefore that the risk of loss is minimized.

#### **Capitation Receivable and Revenue**

The Medical Center has risk contracts with HealthFirst (a related party through one of Medysis' affiliated hospitals that has a partial ownership interest in HealthFirst) and Neighborhood Health Providers (a related party that is owned by Linroc and Jamaica) to provide medical services to subscribing participants on a capitated basis. Under these agreements, the Medical Center receives monthly capitation payments based on the number of participants, regardless of services actually performed by the Medical Center and other providers. The Medical Center received capitation revenue from Neighborhood Health Providers and HealthFirst of \$31.9 million and \$58.9 million, respectively, during 2011 and \$26.7 million and \$51.8 million, respectively, during 2010, which is included in capitation revenue in the consolidated statements of operations and changes in net deficit. In addition, these health maintenance organizations make fee for service payments to the Medical Center for certain covered services based upon discounted fee schedules.

#### **Health Care Service Cost Recognition**

The cost of health care services provided or contracted under risk contracts is accrued in the period in which it is provided to a participant, based in part on estimates, including an accrual for medical services provided but not reported of approximately \$11.8 million and \$9.9 million at December 31, 2011 and 2010, respectively, which is included in accounts payable and accrued expenses. Costs related to capitation revenue incurred under the aforementioned risk contract for services rendered by out-of-network healthcare providers of approximately \$64.0 million and \$51.7 million for the years ended December 31, 2011 and 2010, respectively, are reflected as costs related to capitation revenue in the consolidated statements of operations and changes in net deficit

#### **Charity Care and Uncompensated Services**

The Medical Center provides care to all patients regardless of their ability to pay. As a matter of policy, the Medical Center provides significant amounts of partially or totally uncompensated patient care. For accounting purposes, such uncompensated care is treated either as charity care or bad debt expense. The Medical Center has defined charity care for accounting purposes as the difference between its customary charges and the discounted rates given to patients in need of financial assistance. Since payment of this difference is not sought, charity care allowances are not reported as revenue. Uninsured patients who do not qualify for financial assistance are billed at the Medical Center's Medicaid rates. Uncollected balances for these patients are categorized as bad debts.

# The Brookdale Hospital Medical Center and Subsidiary

Notes to Consolidated Financial Statements December 31, 2011 and 2010

The estimated costs of providing charity services are based on a calculation which applies a ratio of costs to charges to the gross uncompensated charges associated with providing care to charity patients. The ratio of cost to charges is calculated based on the Medical Center's total expenses (less bad debt expense) divided by gross patient service revenue. Charity care costs related to the provision of charity care for all patient services approximated \$15 million and \$14.1 million for the years ended December 31, 2011 and 2010, respectively

During fiscal year 2009, the Medical Center's Financial Assistance policy was amended to ensure that any patient that has been deemed to be uninsured through basic financial screening will be entitled to a global charitable discount for emergent (NYS residents) and/or medically necessary services (resides in the Medical Center's primary service area). The global charitable discount will be based on the current applicable Medicaid or Medicare rate depending on the service provided. The global discounts for uninsured patients are based on the premise that the Medical Center serves a low income, under-insured population — as supported by public statistics—and that uninsured patients living in this community will generally not be able to pay their bill in its entirety. After the global charitable discount is applied, patients demonstrating additional financial need may be extended sliding scale discounts under the charity care policy. Additionally, for covered services there are no limits on financial assistance based on the medical condition of the applicant

#### Assets Limited as to Use

Assets limited as to use represent funds for specific purposes under internal designation or terms of agreements. Assets limited as to use consist of U.S. government, agency securities and commercial paper, guaranteed insurance contract, and cash and cash equivalents. Deposits for malpractice reserves include an interest in an investment pool that is based on a net asset value of the units owned by the Medical Center.

A decline in the market value of assets limited as to use invested in available-for-sale securities that are below cost and at are deemed to be other than temporary and not controlled by the Medical Center results in a reduction in the carrying amount to fair value. The impairment is charged to earnings and a new cost basis for the security is established. At December 31, 2011 and 2010, the fair value of the Medical Center's securities were not below their cost value.

### Property, Plant, and Equipment

Property, plant and equipment is carried at cost and those acquired by gifts and bequests are carried at fair value established as of the date of contribution. Depreciation expense is computed using the straight-line method over the estimated useful lives of the assets which range from 3 to 40 years. In accordance with the Medical Center's policy, one-half year's depreciation is recorded in the year of asset acquisition, and a half year's depreciation is recorded in the final year of the asset's useful life. Interest costs incurred on borrowed funds during the period of construction of capital assets are capitalized, net of any interest earned, as a component of the cost of acquiring those assets.

Equipment acquired through capital leases is recorded at the present value of the minimum lease payments at the inception of the leases and are amortized using the straight-line method over the shorter of the lease term or the estimated useful life of the equipment. The amortization of assets recorded under capital leases is included in depreciation and amortization expense in the accompanying consolidated statements of operations. When assets retired or otherwise disposed of, the cost and the related depreciation is reversed from the accounts, and any gain or loss is reflected in current operations (see Note 6). Repair and maintenance expenditures are expensed as incurred.

**Notes to Consolidated Financial Statements** 

December 31, 2011 and 2010

#### **Impairment of Long-Lived Assets**

Long-lived assets, such as property and equipment, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable Recoverability of assets to be held and used is measured by comparing the carrying amount of an asset to estimated undiscounted future net cash flows expected to be generated by the asset. If the carrying amount of the asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. There was no impairment on long lived assets in 2010. During 2011, there was an impairment charge for long-lived assets of approximately \$8.5 million (see Note 6).

Gifts of long-lived assets such as property, plant and equipment are recorded at the fair value at the date of the gift and reported as an increase to unrestricted net assets unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service

#### **Deferred Financing Costs**

Deferred financing costs represent costs incurred to obtain financing. Amortization of these costs is provided on the effective interest method over the term of the applicable indebtedness.

### **Supplies**

The Medical Center values its supplies at the lower of cost using the FIFO (first-in, first-out) method or market

#### **Use of Estimates**

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. The Medical Center's most significant estimates are its patient accounts receivable allowances, amounts related to third party payor settlements, malpractice liabilities, and employee benefit costs. Actual results could differ from those estimates. The net adjustment included within the consolidated statements of operations relating to changes in prior year estimates increased net patient service revenue by \$1.8 million and decreased net patient service revenue by \$1.3 million for the years ended December 31, 2011 and 2010, respectively. For the years ended December 31, 2011 and 2010, there was a change in supplies and other within the consolidated statements of operations of approximately \$(10.0) million and \$8.0 million, respectively, related to changes in estimated liabilities for malpractice exposures primarily due to increases in case reserves or ultimate loss estimate trends

#### **Investment Gains, Losses, and Income**

All dividends, interest income, and net realized gains and losses not restricted by donor or law are reflected within the other revenue in the accompanying consolidated statements of operations and changes in net deficit. These amounts include investment income and realized gains and losses earned on temporarily restricted net assets upon which restrictions have been placed by donors, unless the restriction is not satisfied in the year that the income is earned. If the restriction is not met within the current year, any investment income and realized gains and losses are included in the changes in temporarily restricted net assets.

**Notes to Consolidated Financial Statements** 

**December 31, 2011 and 2010** 

#### Other Revenue

Other revenue, recorded by the Medical Center, is derived from healthcare services and other non healthcare services (See Note 16)

#### **Performance Measure**

The consolidated statements of operations and changes in net deficit includes the deficiency of revenues and other support over expenses, which represents the net deficit attributed to all transactions deemed by management to be ongoing, major, or central to the provision of healthcare services. Other changes in unrestricted net deficit, which are excluded from the deficiency of revenues and other support over expenses, consistent with industry practice, include pension related changes other than net periodic pension cost, net assets released from restrictions for capital, and grants for capital (including assets acquired using contributions, which by donor restriction were to be used for the purpose of acquiring such assets)

#### **Employee Medical and Dental Benefits**

The Medical Center is self-insured for all of the non union employee medical and dental benefits. The provisions for estimated medical and dental claims include estimates for both reported claims and estimates of the ultimate cost of claims incurred but not reported. As of May 29, 2011, the Medical Center added all union employees to its self-insured medical and dental benefits plan (see Note 9).

#### **Grants**

The Medical Center is the recipient of funds under several federal, state, and local grant programs. These funds are generally designated to cover current operating costs and/or capital acquisitions for specific programs. Revenue is recognized as expenditures are incurred. For the years ended December 31, 2011 and 2010, grant revenue recognized by the Medical Center was approximately \$5.1 million and \$4.6 million, respectively, which is included in other revenue in the consolidated statements of operations and changes in net deficit.

## **Tax-Exempt Status**

The Medical Center is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code The Housing Company is exempt from Federal income taxes under Section 501(c)(2) of the Internal Revenue Code

#### **Defined Benefit Pension and Other Postretirement Plans**

The Medical Center follows pension accounting which requires plan sponsors of defined benefit pension and postretirement benefit plans to recognize the overfunded or underfunded status of its plans in the consolidated balance sheets, measure the fair value of plan assets and benefit obligations as of the fiscal year end, and provide additional disclosures. The guidance also requires that changes that occur in the funded status of the plans be recognized by the Medical Center in the year in which the changes occur as a change in unrestricted net assets presented below deficiency of revenues and other support over expenses the consolidated statements of operations and changes in net deficit (see Note 9)

#### Reclassifications

Certain reclassifications have been made to the 2010 consolidated financial statements to conform to the 2011 consolidated financial statements

Notes to Consolidated Financial Statements December 31, 2011 and 2010

#### **Recent Accounting Pronouncements**

In September 2011, the FASB issued ASU No 2011-09, Compensation – Retirement Benefits – Multiemployer Plans ASU No 2011-09 requires that employers provide additional separate disclosures for multiemployer pension plans and multiemployer other postretirement benefit plans The Medical Center has adopted the presentation and included in the additional disclosures within Note 9

In July 2011, the FASB issued ASU 2011-07, Health Care Entities (Topic 954): Presentation and Disclosure of Patient Services Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities—ASU 2011-07 includes amendments to FASB's ASC Topic 954, Health Care Entities—The objective of the update is to provide financial statement users with greater transparency about a health care entity's net patient service revenue and the related allowance for doubtful accounts—The amendments require health care entities that recognize significant amounts of patient service revenue at the time services are rendered, even though they do not immediately assess the patients' ability to pay, to present the provision for bad debts related to patient service revenue as a deduction from patient service revenue (net of contractual allowances and discounts) on their statement of operations—The Medical Center is currently evaluating the impact of this guidance on its fiscal 2012 consolidated financial statements and disclosures when it becomes effective

In August 2010, the FASB issued Accounting Standards Update ("ASU") 2010-23, *Health Care Entities (Topic 954), Measuring Charity Care for Disclosure* ASU 2010-23 requires that costs be used as the measurement basis for charity care disclosure purposes and that cost be identified as the direct and indirect costs of providing charity care. The amendments also require disclosure of the method used to identify or determine such costs. The Medical Center has adopted this standard in 2011 and included the applicable disclosures within Note 2.

In August 2010, the FASB issued ASU 2010-24, *Health Care Entities* (Topic 954), *Presentation of Insurance Claims and Related Insurance Recoveries* ASU 2010-24 prohibits the net presentation of receivables for insurance recoveries and related claims liabilities. The Medical Center adopted guidance during 2011, and included such presentation on the consolidated balance sheet as of December 31, 2011, and within Note 10

In January 2010, the Financial Accounting Standards Board ("FASB") issued two new financial instruments disclosure requirements and clarified guidance on existing financial instruments disclosure requirements. The new guidance required entities to disclose transfers of assets in and out of Levels 1 and 2 of the fair value hierarchy and the reasons for those transfer and is effective for the Medical Center's year end December 31, 2010. This guidance also requires entities to disclose gross reporting of changes in Level 3 fair value measurements, effective for the Medical Center's year ending December 31, 2011. The first clarification requires entities to further disaggregate the presentation of investments by class of assets and liabilities rather than by major category. The second clarification requires entities to disclose the valuation techniques used and the inputs used in determining the fair values of each class of assets and liabilities. There were no significant transfers in and out of Levels 1 and 2 of the fair value hierarchy in 2011. All other applicable disclosures are appropriately included within Note 5.

#### 3. Going Concern

The Medical Center incurred a deficiency of revenues and other support over expenses of \$50.3 million and \$42.9 million, a working capital deficiency of \$209.5 million and \$131.4 million and an unrestricted net deficit of \$359.7 million and \$284.5 million as of December 31, 2011 and 2010, respectively

The Medical Center's recurring working capital deficiencies, net deficit and consolidated financial condition raise substantial doubt about the Medical Center's ability to continue as a going concern Management is in the process of developing and implementing strategies to mitigate the liquidity issues. These initiatives include identification of cost reductions and revenue cycle improvement, as well as the evaluation of various inpatient and outpatient service lines to generate additional working capital. Additionally, management has engaged financial advisors to review the strategic plans for the Medical Center and its related entities to determine additional areas of operational improvements to ensure the sustainability of business operations into the future. However, there can be no assurance that management's plans will be sufficient or timely enough to generate sufficient cash to meet its operating needs and achieve financial stability for the Medical Center. The consolidated financial statements do not include any adjustments that might result from the outcome of this uncertainty.

As discussed above, the Medical Center has as their sole voting member, MediSys (see Note 17) Accordingly, MediSys has certain reserve powers over the Medical Center, including but not limited to the right to name the Medical Center's board of trustees. The financial statements of MediSys and the affiliated organizations controlled by MediSys reflect a working capital deficit and net deficit that raise substantial doubt about their ability to continue as a going concern

# 4. Net Patient Service Revenue, Accounts Receivable and Allowance for Uncollectible Accounts

The Medical Center has agreements with third-party payers that provide for payments to the Medical Center at amounts different from its established rates (i.e., gross charges). Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments.

Billings relating to services rendered are recorded as net patient service revenue in the period in which the service is performed, net of contractual and other allowances which represent differences between gross charges and the estimated receipts under such programs. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payers. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. Patient accounts receivable is also reduced for allowances for uncollectible accounts.

The process for estimating the ultimate collection of receivables involves significant assumptions and judgment. Account balances are written off against the allowance when management determines it is probable the receivable will not be recovered. The use of historical collection and payer reimbursement experience is an integral part of the estimation of reserves for uncollectible accounts. Revisions in reserve for uncollectible account estimates is recorded as an adjustment to the provision for bad debts.

A summary of the payment arrangements with major third-party payers is as follows

- Medicare: Inpatient acute care services, certain nonacute care services and outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Certain inpatient nonacute services and defined medical education costs related to Medicare beneficiaries are paid based on a cost reimbursement methodology. The Medical Center is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Medical Center and audits thereof by the Medicare fiscal intermediary. The Medical Center has been audited and received final settlements on their Medicare cost reports through 2005.
- Non Medicare Payments The New York Health Care Reform Act of 1996, as updated, governs payments to hospitals in New York State Under this system, a rate equivalent to Medicare payers, except Medicaid, workers' compensation and no-fault insurance programs, negotiate with the hospital payment rates. If negotiated rates are not established, payers are billed at hospitals established charges Medicaid, workers' compensation and no-fault payers pay hospital rates promulgated by the New York State Department of Health on a prospective basis Adjustments to current and prior years' rates for these payers will continue to be made in the future Effective January 1, 2009, the New York State Department of Health (DOH) updated the data utilized to calculate the NYS DRG service intensity weights (SIWs) in order to utilize more current data in DOH promulgated rates Effective December 1, 2009, NYS implemented reimbursement reform. The reform updated the data utilized to calculate the NYS DRG rates and service intensity weights (SIWS) in order to utilize refined data and more current information in DOH promulgated rates. Similar type outpatient reforms were implemented effective December 1, 2008 The Medical Center has been audited and received final settlements on their Medicaid cost reports through 2009 For 2010 and subsequent years, NYS has contracted with a third party auditor to perform Medicaid cost reports, however, these audits have not yet been initiated

There are various proposals at the Federal and State levels that could, among other things, reduce payment rates and increase Managed Care penetration, including Medicaid The ultimate outcome of these proposals and other market changes cannot presently be determined

Revenue from the Medicare and Medicaid programs accounted for approximately 55% and 52% of the Medical Center's net patient service revenue for the years ended December 31, 2011 and 2010, respectively

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term

New York State regulations provide for the distribution of funds from an indigent care pool, which is intended to partially offset the cost of services provided to the uninsured. The funds are distributed to the Medical Center based on each hospital's level of bad debt and charity care in relation to all other hospitals. For the years ended December 31, 2011 and 2010, the Medical Center recognized revenue of approximately \$21.2 million and \$24.1 million, respectively, from the indigent care pool, which is included in net patient service revenue.

The federal government and many states have aggressively increased enforcement under Medicare and Medicaid anti-fraud and abuse legislation. Recent federal initiatives have prompted

**Notes to Consolidated Financial Statements** 

December 31, 2011 and 2010

a national review of federally funded healthcare programs. The Medical Center has implemented a compliance program to monitor conformance with applicable laws and regulations, but the possibility of future government review and interpretation exists. The ultimate outcome of any such reviews, which may be initiated by regulatory agencies, cannot be determined.

#### 5. Assets Limited as to Use

The Medical Center follows guidance with respect to accounting and reporting the fair value of its financial assets and liabilities. The guidance establishes a hierarchy of valuation inputs based on the extent to which the inputs are observable in the marketplace. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement data

This fair value guidance establishes a hierarchy of valuation inputs based on the extent to which the inputs are observable in the marketplace. Observable inputs reflect market data obtained from sources independent of the reporting entity and unobservable inputs reflect the entities own assumptions about how market participants would value an asset or liability based on the best information available. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs. The standard describes a fair value hierarchy based on three levels of inputs, of which the first two are considered observable and the last unobservable, that may be used to measure fair value.

The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used by the Medical Center for financial instruments measured at fair value on a recurring basis. The three levels of inputs are as follows

- Level 1 Quoted prices in active markets for identical assets or liabilities
- Level 2 inputs other than Level 1 that are observable, either directly or indirectly, such as
  quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or
  other inputs that are observable or can be corroborated by observable market data for
  substantially the whole term of the assets or liabilities
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities

Assets and liabilities measured at fair value are based on one or more of three valuation techniques 
The three valuation techniques are as follows

- Market approach (M) Prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities,
- Cost approach (C) Amount that would be required to replace the service capacity of an asset (i.e., replacement cost), and
- Income approach (I) Techniques to convert future amounts to a single present amount based on market expectations (including present value techniques, option-pricing models, and lattice models)

# Notes to Consolidated Financial Statements

**December 31, 2011 and 2010** 

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Inputs are used in applying the various valuation techniques and broadly refer to the assumptions the market participants use to make valuation decisions. Inputs may include price information, credit data, liquidity statistics and other factors.

The fair value of assets limited as to use that are measured at fair value on a recurring basis as follows as of December 31

(in thousands of dollars)

|  | 2011 |        |    | 2010   |
|--|------|--------|----|--------|
| Assets limited as to use by type of investment             |      |        |    |        |
| Cash and cash equivalents                                  | \$   | 17,073 | \$ | 15,505 |
| U S government, agency securities and commercial paper     |      | 400    |    | 6,591  |
| Guaranteed insurance contract                              |      | 12,142 |    | 12,142 |
| Interest in CCC investment trust(a)                        |      | 140    |    | 1,704  |
|  | \$   | 29,755 | \$ | 35,942 |
| Assets limited as to use by type of restriction            |      |        |    |        |
| Funds held for capital acquisition (Note 7(a))             | \$   | 400    | \$ | 400    |
| Operating escrow (Note 7(c))                               |      | 784    |    | 671    |
| Funds held for debt repayment (Note 7(a))                  |      | -      |    | 6,191  |
| Funds held for debt service reserve (Note 7(a))            |      | 12,402 |    | 12,402 |
| Self-insurance professional liabilities trust (Note 10(a)) |      | 8      |    | 7      |
| Workers' compensation collateral                           |      | 16,021 |    | 14,552 |
| Deposit for malpractice (Note 10(a))                       |      | 140    |    | 1,704  |
| Other  |      |        |    | 15     |
|  | \$   | 29,755 | \$ | 35,942 |

The Medical Center is a member of an investment pool held by CCC Investment Trust (the "Trust"), a Bermuda unit institutional investment trust established in December 2004. The Trust is comprised of six investment sub-funds (bond, short-term bond, cash, hedge, liquidity and equity) and one cash sub-fund for which separate net asset values are established. Associated with the Medical Center participation in the captive cell malpractice insurance program (see Note 10), the Medical Center owns units in the Trust which equals 0.1% and 2.8% of the overall net asset value of the pool assets for the years ended December 31, 2011 and 2010, respectively. At December 31, 2011 and 2010, respectively, the value of the Medical Center units were \$0.14 million and \$1.7 million. At December 31, 2011 these amounts were invested in cash and cash equivalents, at December 31, 2010 these assets were invested in cash and cash equivalents, U.S. government and agency securities, alternative investments and equity securities.

Assets limited as to use classified as current at December 31, 2011 comprise \$ 03 million of operating escrow and malpractice funds of \$ 14 million anticipated to be used in 2012. Assets limited as to use classified as current at December 31, 2010 comprise \$6.2 million of debt service funds for 2011 debt payments and malpractice funds of \$1.7 million anticipated to be used in 2011.

## **Notes to Consolidated Financial Statements**

December 31, 2011 and 2010

At December 31, 2011 and 2010, respectively, in accordance with the Medical Center's workers' compensation self-insurance program, \$16.0 million and \$14.6 million of assets were on deposit with the New York State Workers' Compensation Board At December 31, 2011, these amounts were invested in cash and cash equivalents. At December 31, 2011, these amounts comprised of a \$1.7 million letter of credit, which is fully collateralized by an investment in a government agency security, and \$12.9 million in cash and cash equivalents. These funds are held by the New York State Workers' Compensation Board to guarantee payment of workers' compensation claims and disability benefits to employees. At December 31, 2011 the Medical Center has not attained the minimum balance the worker's compensation board has required.

Investment income and realized gains (losses), reported as other revenue, are comprised of the following for the years ended December 31 (in thousands)

|  | 2011           | 2010           |
|--|----------------|----------------|
| Interest income<br>Realized gain on sale of securities | \$<br>743<br>- | \$<br>727<br>1 |
|  | \$<br>743      | \$<br>728      |

The classification by level of the Medical Center's assets that are measured on a recurring basis at December 31, 2011 and 2010 are as follows (in thousands)

|   |      | Value at<br>ember 31,<br>2011 | in Activ  | d Prices<br>e Markets<br>vel 1) |                               | Based on<br>gnificant Other<br>Observable<br>Inputs<br>(Level 2) |   | Significant<br>nobservable<br>Inputs<br>(Level 3) | Valuation<br>Technique |
|---|------|-------------------------------|---|---------------------------------|-------------------------------|--|---|---|------------------------|
| U S Government securities Treasury bills Interest in CCC investment pool                            | \$   | 400<br>140                    | \$  | -<br>-<br>-                     | \$                            | , ,  | \$  | 140_  | M<br>M                 |
| Total   | \$   | 540                           | \$  | -                               | \$                            | 400  | \$  | 140   |                        |
|   | Dece | Value at<br>ember 31,<br>2010 | Based on Significant Othe Quoted Prices Observable in Active Markets Inputs (Level 1) (Level 2) |                                 | gnificant Other<br>Observable |  | Significant<br>nobservable<br>Inputs<br>(Level 3) | Valuation<br>Technique                            |                        |
| U.S. Government securities<br>Treasury bills<br>Government bonds<br>Interest in CCC investment pool | \$   | 400<br>6,191<br>1,704         | \$  | -<br>-                          | \$                            | 400<br>6,191   | \$  | -<br>-<br>1,704                                   | M<br>M<br>M            |
|   |      | 1,707                         |   |                                 | _                             |  | _   | 1,704   | 101                    |

At December 31, 2011 and 2010, included in assets limited as to use is approximately \$17.1 million and \$15.5 million, respectively, which consists of cash and cash equivalents that are not considered recurring fair value measures

The following methods and assumptions were used to estimate the fair value of each class of investments within assets limited as to use and the pension plan (See Note 9)

*US* Governments Securities and Corporate and Government bonds - The estimated fair values of debt securities are based on market data for the same or comparable instruments and transactions in establishing the prices and are classified as Level 2

Marketable Equity Securities and Mutual Funds – Fair value estimates for publicly traded equity securities are based on quoted market prices and are classified as Level 1

Mortgage Backed Securities – Fair value estimates for mortgage backed securities are based other market data for the same or comparable instruments and transactions in establishing the prices and are classified as Level 2

Interest in CCC Investment Pool - Fair value of interest in the CCC investment pool is based on unobservable inputs that cannot be corroborated by observable market data and therefore classified as Level 3

The table below presents the change in fair value measurements that used Level 3 inputs during the period ended December 31 (in thousands)

|  | Int<br>CCC II | 2010<br>Interest in<br>CCC Investment<br>Pool |    |                              |
|--|---------------|---|----|------------------------------|
| Balance, beginning of year   | \$            | 1,704   | \$ | 11,418                       |
| Realized (loss) gain on securities<br>Interest income<br>Unrealized gain (loss) on securities<br>Net redemptions |               | (18)<br>1<br>17<br>(1,564)                    |    | 178<br>1<br>(109)<br>(9,784) |
| Balance, end of year   | \$            | 140   | \$ | 1,704                        |

Realized gains, unrealized losses and interest income are included in the change in Interest in CCC Investment Trust in the consolidated statements of operations and changes in net deficit

## 6. Property, Plant, and Equipment

A summary of property, plant, and equipment is as follows at December 31 (in thousands)

|   | 2011 |                                      |    | 2010                                 | <b>Useful Lives</b>                    |  |
|---|------|--------------------------------------|----|--------------------------------------|--|--|
| Land Buildings and improvements Furniture and equipment Leased equipment (See Note 8) | \$   | 1,393<br>89,393<br>182,342<br>30,121 | \$ | 1,393<br>88,642<br>180,412<br>28,413 | 5-40 years<br>3-25 years<br>Lease term |  |
|   |      | 303,249                              |    | 298,860                              |  |  |
| Accumulated depreciation and amortization   |      | (260,742)                            |    | (251,273)                            |  |  |
|   |      | 42,507                               |    | 47,587                               |  |  |
| Construction in progress  |      | 1,876                                |    | 3,021                                |  |  |
|   | \$   | 44,383                               | \$ | 50,608                               |  |  |

Substantially all property, plant, and equipment serve as collateral under various loan agreements

Effective April 9, 2010, MediSys entered into an agreement with Epic Enterprise software to implement an integrated, patient centered electronic health record system (EHR) across all hospitals and all clinical areas within MediSys Due to the Medical Center's restructuring, management decided to discontinue the EHR project (see Note 17) As a result, total charge to impairment of long-lived assets recognized at December 31, 2011 is \$8.5 million which represents the entire investment in the project

Construction in progress is for other various renovation projects at the Medical Center The total estimated additional cost to complete the projects is \$2.7 million and the expected date of completion for all projects is 2013

## 7. Long-Term Debt

A summary of long-term debt at December 31 follows (in thousands)

|  | 2011         | 2010         |
|--|--------------|--------------|
| 1998 Series J Secured Hospital Revenue Refunding Bonds, varying rates ranging from 5 0% to 5 3%, due through   |              |              |
| 2017 (a)   | \$<br>59,482 | \$<br>68,124 |
| Mortgage Payable to GMAC Commercial Mortgage Corp , 7 01% interest rate, due monthly through 2036 (b) Note payable to New York State Health Facility Restructuring | 10,091       | 10,241       |
| Pool (c)   | 24,500       | 24,500       |
| Note payable to New York State Health Facility Restructuring   | •            | ,            |
| Pool (c)   | 3,000        | 3,000        |
| Note payable to Siemens Financial Services, Inc , 10 86% interest rate, due monthly through 2012 (d)   | 52           | 98           |
| Note payable to Nouveau Elevator, Inc , 1 5% interest rate, due monthly through 2013 (e)   | 223          | 332          |
| Capital leases, at varying rates of interest from 3 0% to  |              |              |
| 10 9% (see Note 8)   | <br>6,404    | 5,240        |
|  | 103,752      | 111,535      |
| Less current portion   | <br>89,386   | 98,228       |
|  | \$<br>14,366 | \$<br>13,307 |

The Medical Center is currently in violation of certain debt covenants, which constitutes a default under certain of its debt agreements. As a result of the defaults, in the absence of waivers, the lender may declare the debt immediately payable. Therefore, the Medical Center's debt in default (see (a) and (c) below) has been classified as currently due. The Medical Center's various debt agreements are as follows.

The Medical Center, through participation with DASNY, issued Secured Hospital Revenue Refunding Bonds, Series 1998 J. Additional credit enhancement for the bonds is provided under a service contract between DASNY and the State of New York acting through the Director of Budget. Under the terms of the service contract, the Director of Budget will determine, annually, the next fiscal year's debt service, subject to legislative approval. The bonds are collateralized by a first mortgage lien on the Medical Center's property, plant, equipment and substantially all other assets.

# The Brookdale Hospital Medical Center and Subsidiary Notes to Consolidated Financial Statements

December 31, 2011 and 2010

Pursuant to the bond documents and loan-related mortgage agreements, the Medical Center is, among other things, required to maintain a Capital Reserve Fund (debt service fund) and other funds whose use is limited to debt repayments, capital asset acquisition, and related items. Annual payments of principal and interest that the Medical Center is required to pay into the debt service fund are approximately \$12.1 million. The funds consist principally of fixed income securities and are included in assets limited as to use (see Note 5). In addition, the Medical Center is also required to maintain a debt service coverage ratio and other financial and nonfinancial covenants. At December 31, 2011 the Medical Center failed to deposit \$17.9 million of the required payments to the debt service fund for the bonds within the specified time frame per the debt agreements and did not meet the required debt service coverage ratio. Accordingly, the bonds are classified as current in the accompanying consolidated balance sheets as of December 31, 2011 and 2010.

b In May 2006, the Housing Company entered into a \$10.8 million loan agreement with GMAC at an interest rate of 7.01%. The loan is payable in monthly installments of principal and interest approximating \$72,000 through June 2036. The four buildings of the Housing Company collateralize the GMAC loan.

Under agreements with GMAC, the Housing Company is required to make monthly deposits to escrow accounts in order to pay real estate taxes and property insurance, replace equipment, and for other purposes. Such escrow accounts contain certain withdrawal restrictions. Funds held in escrow are included in the accompanying consolidated balance sheets at December 31, 2011 and 2010 as assets limited as to use. The GMAC agreement also has other nonfinancial debt covenants. At December 31, 2011 and 2010, the Housing Company was in compliance with its debt financial covenants.

c In 1999, the Medical Center entered into a reimbursement agreement (the Restructuring Pool Loan) with DASNY which provided non interest-bearing loans to the Medical Center. The source of the funds was the New York State Health Facility Restructuring Pool. During 1999, DASNY advanced \$9.5 million. Additionally, in February 2000, DASNY provided the Medical Center an additional \$15 million from available monies on deposit in the Restructuring Pool.

The Restructuring Pool Loan has no specified repayment terms, other than under certain circumstances as stated in the agreement. The Medical Center has not been required to make any repayments of the Restructuring Pool Loan. Under the terms of the Restructuring Pool Loan, an event of default of the mortgage loan agreement related to the bonds (see Note 7(a)) constitutes an event of default of the Restructuring Pool Loan. At December 31, 2011 and 2010, the Medical Center was not current with its mortgage debt service fund payments, as discussed in (a), above. Accordingly, the Restructuring Pool Loan has been classified as current in the accompanying consolidated balance sheets as of December 31, 2011 and 2010.

During 2000, the Medical Center entered into a non interest-bearing loan agreement with DASNY, whereby DASNY agreed to pay directly to MediSys \$3 0 million of the management fee payable during the first twelve months of the management agreement from the Restructuring Pool Loan program The remainder of the management fee was payable to MediSys by the Medical Center

**Notes to Consolidated Financial Statements** 

December 31, 2011 and 2010

- d In December 2007, the Medical Center entered into a \$0.2 million loan agreement with Siemens Financial Services, Inc. with an interest rate of 10.86% to finance the construction needed for the installation of a new magnetic radiology imaging machine. The loan is payable in monthly installments of principal and interest approximating \$4,600 for the period from January 2008 through December 2012. The equipment is held as collateral
- e In March 2010, the Housing Company entered into a \$0.4 million loan agreement with Nouveau Elevator, Inc. with an interest rate of 1.5% to finance the construction and installation of new elevators at one of the residential apartment buildings. The loan is payable in monthly installments of principal and interest of \$0.1 million for the period from April 2010 through March 2013. Construction was completed in 2011.

Scheduled payments and payments in default on long-term debt are as follows (in thousands)

|                         | Reclassification<br>Scheduled of Debt in<br>Payments Default |         |    |          | Total |         |
|-------------------------|--|---------|----|----------|-------|---------|
| Year ending December 31 |  |         |    |          |       |         |
| 2012                    | \$   | 11,480  | \$ | 77,906   | \$    | 89,386  |
| 2013                    |  | 11,353  |    | (9,536)  |       | 1,817   |
| 2014                    |  | 11,312  |    | (9,951)  |       | 1,361   |
| 2015                    |  | 11,047  |    | (9,986)  |       | 1,061   |
| 2016                    |  | 10,965  |    | (10,131) |       | 834     |
| Thereafter              |  | 47,595  |    | (38,302) |       | 9,293   |
| Total long-term debt    | \$   | 103,752 | \$ | _        | \$    | 103,752 |

### 8. Leases

The Medical Center is obligated under capital leases covering certain equipment that expire at various dates during the next five years. At December 31, 2011 and 2010, the gross amount of equipment and related accumulated amortization recorded under capital leases were as follows (in thousands)

|   | 2011 |                    |    | 2010               |  |  |
|---|------|--------------------|----|--------------------|--|--|
| Equipment Less accumulated amortization | \$   | 30,121<br>(24,048) | \$ | 28,413<br>(22,924) |  |  |
|   | \$   | 6,073              | \$ | 5,489              |  |  |

Amortization of assets held under capital leases is included within depreciation and amortization expense

**Notes to Consolidated Financial Statements** 

**December 31, 2011 and 2010** 

Future minimum payments in the aggregate, under capitalized leases and noncancelable operating leases (predominantly for equipment rental) with initial or remaining terms of one year or longer are as follows (in thousands)

|   | pitalized<br>₋eases | Operating<br>Leases |       |
|---|---------------------|---------------------|-------|
| Year ending December 31                                 |                     |                     |       |
| 2012  | \$<br>2,453         | \$                  | 1,199 |
| 2013  | 1,912               |                     | 858   |
| 2014  | 1,366               |                     | 528   |
| 2015  | 968                 |                     | 218   |
| 2016  | 660                 |                     | 52    |
| Thereafter  | <br>136             |                     |       |
|   | 7,495               | \$                  | 2,855 |
| Less Amounts representing interest range from 3% to 11% | <br>1,091           |                     |       |
| Present value of minimum lease payments                 | \$<br>6,404         |                     |       |

Total rental expense charged to operations for the years ended December 31, 2011 and 2010 amounted to approximately \$3 5 million and \$3 6 million, respectively

#### 9. Retirement and Similar Benefits

#### **Defined Benefit Plan**

The Medical Center had a noncontributory defined benefit pension plan (the "DB Plan") covering substantially all of its employees not represented by a collective bargaining agreement. Effective June 30, 1993, the Medical Center discontinued the accrual of benefits for future services of participants in the DB Plan as this plan was frozen at this date. Benefits were based upon years of service and salaries earned during those years of service. Effective January 1, 1999, the Medical Center amended the plan to resume accruing for active participants under an updated benefit formula. All participants' frozen benefit amounts were added to the benefits earned for services accrued effective January 1, 1999. The Medical Center's funding policy is to contribute an amount at least equal to the minimum required contribution under the Employee Retirement Income. Security Act of 1974 (ERISA). Although management reserves the right to terminate the plan at any time, it is obligated to fund the recommended contribution level determined by the plan's actuaries as long as the plan remains in effect.

The DB Plan was not offered to employees hired after December 31, 2005 For all new employees hired after January 1, 2006, who are over 21, completed one year of service and who worked over 1,000 hours per annum, the Medical Center offered a defined contribution plan (the "DC Plan") The Medical Center contributed 4% of the employees' annual salary to the DC Plan Employees were 100% vested upon completing five years of service

The Benefits under the defined benefit plan were frozen as of May 31, 2010 As a result of the plan freezing, there was a curtailment resulting in a one-time charge of \$11.3 million in the consolidated statement of operations and changes in net deficit were excluded from deficiency of revenues and other support over expenses

The following table sets forth the benefit obligations and fair value of plan assets at December 31, 2011 and 2010 (in thousands) for the original DB Plan

|  | 2011 |   |    | 2010   |
|--|------|---|----|--|
| Reconciliation of the benefit obligation   |      |   |    |  |
| Benefit obligation at beginning of year Service cost Interest cost Curtailments Actuarial loss Benefits paid                     | \$   | 106,990<br>-<br>5,584<br>-<br>17,692<br>(3,884) | \$ | 104,161<br>1,773<br>5,753<br>(11,280)<br>10,084<br>(3,501) |
| Projected benefit obligation at end of year  | \$   | 126,382   | \$ | 106,990  |
| Change in plan assets  |      |   |    |  |
| Fair value of plan assets at beginning of year<br>Actual (loss) return on plan assets<br>Employer contributions<br>Benefits paid | \$   | 76,704<br>(2,891)<br>3,896<br>(3,884)           | \$ | 65,234<br>8,871<br>6,100<br>(3,500)                        |
| Fair value of plan assets at end of year   | \$   | 73,825  | \$ | 76,705   |

The accumulated benefit obligation for the defined benefit pension plan was \$126.4 million and \$106.9 million at December 31, 2011 and 2010, respectively. The funded status and amounts recognized in the consolidated balance sheets at December 31, 2011 and 2010, pursuant to pension accounting, are as follows (in thousands).

|  | 2011 |           |    | 2010      |
|--|------|-----------|----|-----------|
| Funded status, December 31   |      |           |    |           |
| Fair value of plan assets  | \$   | 73,825    | \$ | 76,705    |
| Projected benefit obligation                                       |      | (126,382) |    | (106,990) |
| Funded status  | \$   | (52,557)  | \$ | (30,285)  |
| Amounts recognized in the consolidated balance sheets, end of year |      |           |    |           |
| Accrued pension obligation   | \$   | (52,557)  | \$ | (30,285)  |
| Unrestricted net deficit<br>Net actuarial loss                     | \$   | 52,566    | \$ | 27,442    |

The estimated amount that will be amortized from unrestricted net deficit into net periodic pension cost in 2012 is a net actuarial loss of \$1.6 million

Notes to Consolidated Financial Statements December 31, 2011 and 2010

The components of net periodic pension cost for the years ended December 31 are as follows (in thousands)

|  | 2011                          |    | 2010                               |
|--|-------------------------------|----|------------------------------------|
| Service cost Interest cost Expected return on assets Recognized net actuarial loss   | \$<br>5,584<br>(5,300)<br>760 | \$ | 1,773<br>5,753<br>(4,649)<br>3,648 |
| Net periodic benefit cost  | 1,044                         | _  | 6,525                              |
| Other changes in plan assets and benefit obligation recognized in unrestricted net deficit Net actuarial loss Less amortization of actuarial gain Total recognized in other changes in | \$<br>(25,884)<br>760         | \$ | 5,419<br>3,647                     |
| unrestricted net deficit   | (25,124)                      |    | 9,066                              |
| Total recognized in net periodic benefit cost and<br>other changes in unrestricted net deficit   | \$<br>(24,080)                | \$ | 15,591                             |

Other changes recognized in unrestricted net deficit for the year ended December 31, 2011, are as follows (in thousands)

|  | Pension<br>Benefits       |
|--|---------------------------|
| Actuarial gains/losses<br>Amortization of actuarial losses | \$<br>(9,599)<br>(15,525) |
| Total pension related adjustments                          | \$<br>(25,124)            |

Weighted average assumptions used to determine benefit obligations for 2011 and 2010 are as follows

|  | 2011                     | 2010   |
|--|--------------------------|--------|
| Discount rate  | 4 15 %                   | 5 26 % |
| Rate of compensation increase                              | 0 00 %                   | 0 00 % |
| Weighted average assumptions used to determine net benefit | efit cost are as follows |        |
|  | 2011                     | 2010   |
| Discount rate  | 5 26 %                   | 5 26 % |
| Expected long-term rate of return on plan assets           | 7 00 %                   | 7 00 % |
| Rate of compensation increase                              | 0 00 %                   | 0 00 % |

Notes to Consolidated Financial Statements December 31, 2011 and 2010

The expected long-term rate of return on plan assets is based on the portfolio as a whole and not the sum of the returns on the individual asset categories. The return is based on expected risk premiums by class and applies this to the plan's allocation to determine a range of long-term expected returns.

#### **Plan Assets**

The weighted average asset allocation of the Medical Center's pension portfolio was as follows

|                           | Plan Assets at December 31, |       |  |  |
|---------------------------|-----------------------------|-------|--|--|
|                           | 2011                        |       |  |  |
| Asset category            |                             |       |  |  |
| Cash and cash equivalents | 0 %                         | 3 %   |  |  |
| Equity securities         | 78                          | 78    |  |  |
| Fixed income              | 22                          | 19    |  |  |
|                           | 100 %                       | 100 % |  |  |

The Medical Center's investment policy for the plan assets identifies target allocations and ranges for individual asset categories as follows

|                   | Target<br>Allocation | Allocation<br>Range |  |
|-------------------|----------------------|---------------------|--|
| Equity securities | 50%                  | 40% - 60%           |  |
| Debt              | 50%                  | 40% - 60%           |  |

If the asset allocation of the defined benefit pension plan portfolio is in violation of the asset allocation range for six months, assets will be redistributed to achieve the target allocation within a reasonable period of time

The Medical Center's primary investment goal to achieve an expected long term rate of return on plan assets in 2011 and 2010 of 7% is to maximize total return, comprising income and net realized and unrealized gains and losses. This objective is accomplished by assuming a prudent level of risk in the investment of the plan assets. The Medical Center's policy permits investments in U.S. and international common stocks and bonds, convertible securities, and cash equivalents. The Medical Center regularly reviews and approves methods and assumptions used to determine the contributions required to provide adequate funding to the Plan. As the level of inflation can be expected to vary over time, the long-range funding requirements are periodically examined in light of investment returns after deducting inflation as measured by the Consumer Price Index.

# **Notes to Consolidated Financial Statements**

**December 31, 2011 and 2010** 

The classification by level of the Medical Center's DB plan assets that are measured on a recurring basis at December 31, 2011 and 2010 (in thousands)

|                              | 2011              |   |    |   |            |   |    |           |                        |
|------------------------------|-------------------|---|----|---|------------|---|----|-----------|------------------------|
|                              | ir<br>Ma<br>Ident | ted Prices  Active  rkets for  ical Assets  evel 1) |    | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Unob<br>Ir | nificant<br>eservable<br>iputs<br>evel 3) | F  | air Value | Valuation<br>Technique |
| Marketable equity securities |                   |   |    |   |            |   |    |           |                        |
| Common stock - domestic      | \$                | 39,162  | \$ | -   | \$         | -   | \$ | 39,162    | M                      |
| Common stock - international |                   | 7,496   |    | -   |            | -   |    | 7,496     | M                      |
| Mutual funds                 |                   | -   |    | 11,161  |            | -   |    | 11,161    | M                      |
| U S Government securities    |                   |   |    |   |            |   |    |           |                        |
| Government bonds and notes   |                   | -   |    | 8,154   |            | -   |    | 8,154     | M                      |
| Municipal bonds              |                   | -   |    | 2,003   |            | -   |    | 2,003     | M                      |
| Mortgage backed securities   |                   | -   |    | 2,325   |            | -   |    | 2,325     | M                      |
| Corporate bonds              |                   |   | _  | 3,480   |            |   |    | 3,480     | . М                    |
|                              | \$                | 46,658  | \$ | 27,123  | \$         |   | \$ | 73,781    | •                      |

|                              | 2010              |  |    |   |   |   |           |                            |   |
|------------------------------|-------------------|--|----|---|---|---|-----------|----------------------------|---|
|                              | ir<br>Ma<br>Ident | ted Prices  Active  Ac | Ob | gnificant<br>Other<br>oservable<br>Inputs<br>Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) Fair Value |   | air Value | –<br>Valuation<br>Techniqu |   |
| Marketable equity securities |                   |  |    |   |   |   |           |                            |   |
| Common stock - domestic      | \$                | 41,005   | \$ | -   | \$  | - | \$        | 41,005                     | M |
| Common stock - international |                   | 10,225   |    | -   |   | - |           | 10,225                     | M |
| Mutual funds                 |                   | -  |    | 8,432   |   | - |           | 8,432                      | M |
| U S Government securities    |                   |  |    |   |   |   |           |                            |   |
| Government bonds and notes   |                   | _  |    | 7,363   |   | - |           | 7,363                      | M |
| Municipal bonds              |                   | _  |    | 2,003   |   | - |           | 2,003                      | M |
| Mortgage backed securities   |                   | _  |    | 2,050   |   | - |           | 2,050                      | M |
| Corporate bonds              |                   |  |    | 3,371   |   |   |           | 3,371                      | M |
|                              | \$                | 51,230   | \$ | 23,219  | \$  | - | \$        | 74,449                     |   |

At December 31, 2011 and 2010, included in the Medical Center's DB plan assets is approximately \$0.04 million and \$2.3 million, respectively, which consists of cash and cash equivalents that are not considered recurring fair value measures

The methods and assumptions used to estimate the fair value of each class of the Plan's financial instruments is described in Note 5

#### **Cash Flows**

The Medical Center expects to contribute \$3 1 million to the plan in 2012

**Notes to Consolidated Financial Statements** 

December 31, 2011 and 2010

The benefits expected to be paid in each year from 2012 through 2016 are \$6.1 million, \$6.2 million, \$6.5 million, \$6.5 million, and \$6.9 million, respectively. The aggregate benefits expected to be paid in the five years from 2017 through 2021 are \$36.2 million. The expected benefits are based on the same assumptions used to measure the Medical Center's benefit obligation at December 31, 2011.

#### **Multiemployer Pension Plans**

Effective January 1, 2010, a new cash balance defined benefit plan was established by MediSys for most of the affiliate entities including the Medical Center This plan covers all nonleased or per diem employees who are at least 21 years old and not covered by a collective bargaining agreement of the Medical Center Upon termination of employment, and after satisfying the plan's vesting requirements, employees are eligible to receive the sum of the allocations made since January 1, 2010 In addition, all benefits earned through May 31, 2010 are payable under the terms of the DB Plan prior to the amendment Effective June 1, 2010, all employees previously covered by the DC Plan will continue to receive certain allocations into that plan going forward, which for the Medical Center, that percentage has remained consistent at 4% of an employees salary, with the same conditions as the original DC Plan The Medical Center accounts for its participation in the new defined benefit plan under the quidance for multi-employer plans. The Medical Center and the other participants in the cash balance plan are joint and several liable. The allocations to the Medical Center for the cash balance plan is based on actual service costs for the employees at the Medical Center, plus a pro-rata portion of the remaining pension expense items based on Projected benefit obligation for the employees at the Medical Center Pension expense allocated to the Medical Center from MediSys for the year ended December 31, 2011 was \$6.0 million The benefits under the cash balance defined benefit plan were frozen as of December 31, 2011

The Medical Center also contributes to the pension, welfare, and dental benefit plans for its union employees. The Medical Center had been delinquent in remitting certain required contributions to union benefit plans. The risks of participating in these multiemployer plans are different from a single-employer plan in the following aspects: (1) assets contributed to the multi-employer plan by one employer may be used to provide benefits to employees of other participating employers, (2) if a participating employer stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers and (3) if the Medical Center chooses to stop participating in some of its multi-employer plans, it may be required to pay those plans an amount based on the underfunded status of the plan, referred to as a withdrawal liability. The Medical Center has made cash contributions in 2011 and 2010 for the multi-employer plans noted in the table below.

|  | Contributions |        |      |       |  |  |
|--|---------------|--------|------|-------|--|--|
|  |               |        | 2010 |       |  |  |
| 1199 SEIU Health Care Employees Pension Fund | \$            | 12,584 | \$   | 7,255 |  |  |
|  | \$            | 12,584 | \$   | 7,255 |  |  |

|   |                              | Pension F<br>Act Zone |      | FIP/RP (c)        |                      | Expiration date<br>of Collective |
|---|------------------------------|-----------------------|------|-------------------|----------------------|----------------------------------|
|   | EIN / Pension Plan<br>Number | 2011                  | 2010 | Status<br>Pending | Surcharge<br>Imposed | bargaining<br>agreement          |
| 1199 SEIU Health Care Employees<br>Pension Fund (a) | 13-3604862/001 (1199)        | Green                 | Red  | No                | No                   | 4/30/2015                        |

- (a) Represents less than 5% of total plan contributions
- (b) A zone status rating of green indicates the plan is at least 80% funded, yellow indicates between 65% and 80% funded, red indicates less than 65% funded
- (c) Funding improvement plan or rehabilitation plan

#### **Union Plan Contributions**

During 2007, the Medical Center was delinquent in remitting certain required contributions to union pension and benefit plans. The delinquent amounts outstanding aggregated approximately \$11.0 million through October 2007. In October 2007, the Medical Center entered into an agreement (the 2007 Agreement) with the union regarding these outstanding balances. Under the Agreement, the Medical Center agreed to a total principal balance of approximately \$11.5 million, which includes accrued interest of approximately \$0.5 million, with the union agreeing to accept monthly principal payments of \$0.6 million over a period of 18 months. As consideration for the modified agreement, the Medical Center agreed on January 27, 2009 to give the union liens on two properties, located in Brooklyn, NY, in the amount of \$4.8 million. Additional interest was accrued on the principal balance at a rate of 1.5% per month and became due with the final principal payment on December 31, 2009.

During 2010 and 2011, the Medical Center was delinquent in remitting certain required contributions to union pension and benefit plans, as well as accrued interest of \$1.7 million on the 2007 agreement. The delinquent amounts outstanding on the required contributions aggregated approximately \$17.9 million through May 2010. In June 2010, the Medical Center entered into an agreement (the "2010 Agreement") with the union regarding these outstanding balances. Under the 2010 Agreement, the Medical Center agreed to a total principal balance of approximately \$24.8 million, which includes accrued interest of approximately \$6.8 million (of which \$1.7 million relates from the modified 2007 agreement). The union agreed to accept monthly principal payments of approximately \$1.2 million over a period of 24 months. Additional interest of approximately \$4.0 million will accrue on the principal balance at a rate of 1.5% per month and is included in the monthly payments.

The outstanding balance of approximately \$15.1 million, which includes \$5.8 million of accrued interest, is included in accrued salaries and related liabilities in the accompanying consolidated balance sheets as of December 31, 2011. The Medical Center is not current on its payments, and pursuant to the agreement, this constitutes an event of default. As such, the outstanding balance has been classified as current as of December 31, 2011.

As a result of the Medical Center's continued delinquent payments, the union terminated all medical and dental benefits to its members effective May 29, 2011. The Medical Center immediately enrolled the union employees into its self-insured medical and dental benefits plan. The cost of the enrolled union members for the year ended December 31, 2011 was \$8.5 million.

## 10. Insurance Arrangements

Effective July 1, 1983, the Medical Center, together with several other not-for-profit institutions, obtained primary and excess professional liability insurance coverage from third party insurance providers. Effective July 1, 1985, the Medical Center with the same other not-for-profit institutions formed Combined Coordinating Council program, a captive insurance company (the "Company") to provide professional liability and insurance coverage. The Company is organized under the laws of Bermuda, and the Medical Center's voting control represents a 16% ownership interest. Coverage

provided by the Company was on an occurrence basis through June 30, 2000 Effective July 1, 2000, the Medical Center changed to a claims-made coverage policy Subsequently, the Medical Center changed back to a modified occurrence basis policy, retrospective to July 1, 2000, and accrued the additional costs associated with this conversion

Should claim payments under the insurance program exceed current estimates or if investment interest rate assumptions are not achieved, the Company can, under the terms of the policies issued, make further premium assessments on the shareholders. Correspondingly, if claim payments are less than current estimates or if investment interest rate assumptions are favorable, the Medical Center may be entitled to a dividend. The policies also provide that the insured are jointly and severally liable for such assessment through June 30, 2004. Premiums outstanding to the Company for the period prior to July 1, 2004 were \$0.5 million for the year ended December 31, 2010, and are included in accounts payable and accrued expenses in the accompanying consolidated balance sheet. There were no amounts outstanding at December 31, 2011.

The Medical Center was entitled to a dividend from the Company of approximately \$30.3 million in 2006 The Company applied most of these amounts against the premiums payable due to the Company and transferred the balance to the Medical Center's captive cell (see below) In March 2009, the Medical Center was entitled to a dividend from the Company of approximately \$9.5 million The Company applied \$1.8 million of these amounts against the outstanding balance of the retrospective premiums In June 2010, the Medical Center was entitled to a dividend from the Company of approximately \$4 1 million, which was included in other revenue. The Company applied \$2 0 million of these amounts against the outstanding balance of the retrospective premiums During 2010, the Medical Center evaluated the allocation methodology for premiums and unfunded losses, and determined that a 50/50 allocation between the Medical Center and Jamaica is more indicative of claims experience. Due to the change in the allocation methodology, the Medical Center recorded a decrease in malpractice expense of approximately \$0.9 million, which is reflected in supplies and other in the consolidated statement of operations for the year ended December 31, 2010 The allocation percentages may fluctuate based on changes in claim experience In 2011, the Medical Center was entitled to a dividend from the Company of approximately \$12.3 million, which is included in other revenue. The Company applied \$5.8 million of these amounts against the outstanding balance of the retrospective premiums

Effective July 1, 2004, the Medical Center and Jamaica collectively participate in a captive cell malpractice insurance program through the Company. This program provides insurance coverage up to the amount that the participating members have funded in their respective segregated cells. In connection with the program, the Medical Center had on deposit approximately \$0.14 million in 2011 and \$1.7 million in 2010 with the Company. The Medical Center is assessed premiums based on actuarial estimates and these premiums are applied to the Medical Center's segregated cell. On an annual basis, an independent actuary performs an analysis to set the funding requirements for each participating hospital's segregated cell for the upcoming year. The Medical Center is covered by an excess insurance policy after the limits of \$7.5 million per claim and \$25.0 million in the aggregate are reached. As of December 31, 2011 and 2010, the Medical Center had recorded an estimated undiscounted malpractice liability of approximately \$187.2 million and \$157.8 million, respectively, based on an independent actuarial calculation.

The Medical Center is also self-insured for workers' compensation and annually charges to operations amounts representing the estimated liability related to claims resulting from incidents that occur each year. The liability of approximately \$23.2 million and \$17.3 million related to workers' compensation claims is actuarially determined as of December 31, 2011 and 2010, respectively, based on a discount rate of 4%

# The Brookdale Hospital Medical Center and Subsidiary Notes to Consolidated Financial Statements

**December 31, 2011 and 2010** 

Under current accounting guidance it is the Medical Center's policy to accrue an estimate of the ultimate cost of claims under all insurance policies whether the policy is fully insured or a self-insurance policy. In addition, any insurance recoverable under such policies is recorded as a receivable

Amounts recognized as anticipated insurance recoveries related to the malpractice claims approximate \$26.9 million at December 31, 2011. Insurance recoveries are measured on the same basis as the liability subject to the need for valuation allowance for uncollectible amounts. The Medical Center also recorded incurred related insurance recoveries of \$2.5 million as of December 31, 2011.

## 11. Related-Party Transactions

The balances due from (to) the Medical Center's related organizations at December 31 are as follows (in thousands)

|                                    | 2011           | 2010           |
|------------------------------------|----------------|----------------|
| Institute (a)                      | \$<br>85,795   | \$<br>71,433   |
| Amboy (b)                          | 3,664          | 3,084          |
| Residence (c)                      | 272            | 291            |
| Urban (d)                          | 4,889          | 4,296          |
| BFCC (d)                           | 8,233          | 7,769          |
| Linroc (e)                         | -              | 525            |
| BHMC Enterprise (e)                | 1,205          | 1,205          |
| MediSys and affiliate (f)          | <br>7,306      | <br>4,309      |
|                                    | 111,364        | 92,912         |
| Reserve on due from affiliates (g) | <br>111,364    | <br>89,912     |
| Due from affiliates, net           | \$<br>         | \$<br>3,000    |
| Rockreal (c)                       | \$<br>(1,624)  | \$<br>(1,629)  |
| MediSys and affiliates (f)         | <br>(35,543)   | (19,045)       |
| Due to affiliates                  | \$<br>(37,167) | \$<br>(20,674) |

## **Notes to Consolidated Financial Statements**

December 31, 2011 and 2010

The Medical Center provides related organizations with certain general, administrative, plant, and ancillary department services on a cost basis for operations. These amounts are included in other revenue in the accompanying consolidated statements of operations and changes in net deficit and were as follows for the years ended December 31 (in thousands).

|                           | 2011         | 2010 |        |  |
|---------------------------|--------------|------|--------|--|
| Institute (a)             | \$<br>34,570 | \$   | 35,063 |  |
| Amboy (b)                 | 278          |      | 278    |  |
| Urban (d)                 | 854          |      | 834    |  |
| BFCC (d)                  | 3,246        |      | 3,359  |  |
| Residence (c)             | 286          |      | 279    |  |
| MediSys and affiliate (f) | <br>2,130    |      | 1,762  |  |
| Total support provided    | \$<br>41,364 | \$   | 41,575 |  |

Details of the services provided and received are listed below

- (a) The Medical Center and the Institute have agreed to a cost allocation methodology based upon the Medical Center's Medicaid cost report to allocate management, administrative, and ancillary services
- (b) Amboy provides parking facilities for employees of the Medical Center Amboy purchases management services from the Medical Center
- (c) The Medical Center charges Rockreal and Residence a management fee for general and administrative operating services
- (d) The Medical Center charges BFCC and Urban for general and administrative expenses
- (e) The Medical Center charges Linroc and BHMC Enterprises for general and administrative expenses
- (f) Amounts due to MediSys and affiliates, net, represent amounts due to MediSys for management fees of approximately \$6 0 million per year for the years ended December 31, 2011 and 2010 Also included are amounts due to Jamaica Hospital, Flushing Hospital, Peninsula Hospital, Peninsula Nursing Home (through August 22, 2011), MediSys Ambulance, and Brookdale, Rx, Inc , affiliated entities whose sole corporate member is MediSys, relating to medical and management services provided
- (g) In management's opinion, the collectibility of these amounts due from affiliates is uncertain, therefore, these amounts have been fully reserved in the accompanying consolidated financial statements. However, the Medical Center and its affiliates fully expect these obligations will be settled in the future. In February 2011, the Institute borrowed \$3.0 million from their operating escrow account in order to pay the Medical Center for purchased services related to 2010 and prior. The balance of \$3.0 million due to the Medical Center from the Institute is not reserved for and is classified as current due from affiliates in the accompanying consolidated balance sheets as of December 31, 2010. These amounts were paid by the Institute to the Medical Center in fiscal year 2011.

# The Brookdale Hospital Medical Center and Subsidiary Notes to Consolidated Financial Statements

December 31, 2011 and 2010

#### 12. Functional Expenses

The Medical Center provides healthcare and related services primarily within its geographic location in Brooklyn, New York Expenses related to providing such services included in the accompanying consolidated statements of operations and changes in net deficiency are as follows for the years ended December 31 (in thousands)

|   | 2011                    | 2010                    |
|---|-------------------------|-------------------------|
| Healthcare services Administrative and general services | \$<br>500,523<br>71,566 | \$<br>498,574<br>63,165 |
|   | \$<br>572,089           | \$<br>561,739           |

#### 13. Commitments and Contingencies

On March 10, 2011, the former Chief Executive Officer (CEO) of the Medical Center, was charged in a criminal complaint filed in the United States District Court for the Southern District of New York, with conspiracy to commit honest services mail fraud by paying or offering to pay bribes to former New York State elected officials in exchange for these legislators undertaking official action to benefit the Company as opportunities arose The former CEO's employment was terminated on March 14, 2011

The former CEO subsequently was indicted for mail fraud, wire fraud, conspiracy to violate and conspiracy to commit honest services mail and wire fraud. All the charges arose out of the same facts and circumstances underlying the complaint against him. The former CEO was tried on the charges against him and found guilty on September 12, 2011. He was sentenced primarily to three years in prison on May 7, 2012.

Following the former CEO's termination, and prior to his indictment, the Board of Trustees of MediSys ("the Board") retained the services of former United States Attorney and United States magistrate judge, Zachary Carter, and his law firm, Dorsey & Whitney, to review and make recommendations to the Board regarding, among other things, MediSys' business standards, ethical practices and compliance policies, programs and procedures, including all internal controls, and those of its constituent entities. Mr. Carter completed that process and in February, 2012 reported his findings and recommendations to the Board. The Report concludes that written compliance policies of all of the MediSys entities express a commitment to providing care and services to patients in an ethical manner and in compliance with all applicable laws and that their policies and procedures, in both scope and content, compare favorably with effective compliance policies in place at similarly sized hospital systems. The Report also concludes that Mr. Carter and his team found no broader wrongdoing or complicity in any wrongdoing, nor evidence of systemic corruption or of a culture tolerant of corruption.

Future interpretations or enforcement of laws, rules and regulations governing the healthcare industry could subject the Medical Center's current business practices to allegations of impropriety or illegality or could require the Medical Center to make changes in our facilities, equipment, personnel, services and capital expenditure programs, increase our operating expenses and distract our management. If the Medical Center fails to comply with these extensive laws and government regulations, the Medical Center could become ineligible to receive government program payments (including exclusion from Medicare and Medicaid programs), suffer civil and

**Notes to Consolidated Financial Statements** 

December 31, 2011 and 2010

criminal penalties, or be required to make significant changes to our operations. In addition, the Medical Center could be forced to expend considerable resources responding to an investigation or other enforcement action under these laws or regulations.

#### 14. Fair Values of Financial Instruments

All financial instruments in the consolidated financial statements are at fair value except for the long-term debt

The carrying amounts and fair values of the Medical Center's long-term debt at December 31, 2011 and 2010 is as follows (in thousands)

|                | 2011               |        |            |        | 2010 |                   |    |           |
|----------------|--------------------|--------|------------|--------|------|-------------------|----|-----------|
|                | Carrying<br>Amount |        | Fair Value |        | _    | arrying<br>Amount | Fa | air Value |
| Long-term debt | \$                 | 59,295 | \$         | 59,588 | \$   | 67,900            | \$ | 68,207    |

The carrying value of the Medical Center's remaining debt approximates its fair value

#### 15. Concentration of Credit Risk

The Medical Center provides healthcare services through its inpatient and outpatient care facilities located in Brooklyn, New York, and various surrounding boroughs of New York City. The Medical Center grants credit to patients, substantially all of whom are local residents. The Medical Center generally does not require collateral or other security in extending credit to patients, however, it routinely obtains assignment of (or is otherwise entitled to receive) patients' benefits payable under their health insurance programs, plans, or policies (e.g., Medicare, Medicaid, Blue Cross, HMOs, and commercial insurance policies)

Significant concentrations of gross accounts receivable for services to patients include the following at December 31

|  | 2011  | 2010  |
|--|-------|-------|
| Medicare                                       | 11 %  | 12 %  |
| Medicaid                                       | 18    | 20    |
| Managed care (including Medicare and Medicaid) |       |       |
| and commercial carriers                        | 57    | 51    |
| Self-pay patients                              | 12    | 14    |
| Other  | 2     | 3     |
|  | 100 % | 100 % |

**Notes to Consolidated Financial Statements** 

December 31, 2011 and 2010

#### 16. Other Revenue

Other revenue consists of the following for the years ended December 31 (in thousands)

|  | 2011         | 2010         |
|--|--------------|--------------|
| CCC dividend income (Note 10)                        | \$<br>12,280 | \$<br>4,073  |
| Grant income   | 4,842        | 4,601        |
| Investment income                                    | 743          | 727          |
| Pharmacy   | 7,815        | 5,068        |
| Physician billing                                    | 12,568       | 13,267       |
| Rental income  | 4,154        | 4,100        |
| Services provided to related organizations (Note 11) | 41,364       | 41,575       |
| Other  | <br>8,636    | <br>9,537    |
|  | \$<br>92,402 | \$<br>82,948 |

#### 17. Subsequent Events

The Medical Center has performed an evaluation of subsequent events through August 30, 2012, which is the date the consolidated financial statements were issued

On March 22, 2012, the Board of Trustees voted to interview and appoint a Chief Restructuring Officer to effect a withdrawal of MediSys Health Network, Inc. as sole member of the Medical Center. On April 16, 2012, the Board accepted the resignations of the former President and Chief Executive Officer and the former Executive Vice President and Chief Financial Officer, and appointed a new management team consisting of a President/Chief Executive Officer/Chief Restructuring Officer, Chief Operating Officer, and Chief Financial Officer

On May 25, 2012, the Medical Center acquired a loan in the amount of \$18.5 million from the New York State Health Facility Restructuring Program at an interest rate of 1.0%. Interest is payable on a quarterly basis beginning July 1, 2012. The entire outstanding principal balance is payable on April 1, 2014 or by a declaration of acceleration by DASNY, whichever occurs first

# Software ID: Software Version:

**EIN:** 11-1631746

Name: BROOKDALE HOSPITAL MEDICAL CENTER

# Form 990, Special Condition Description:

## **Special Condition Description**

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and Independent Contractors |                         |                                    |                       |         |              |                              |        |   |  |  |
|--|-------------------------|------------------------------------|-----------------------|---------|--------------|------------------------------|--------|---|--|--|
| <b>(A)</b><br>Name and Title                       | (B)<br>Average<br>hours |                                    | that a                |         | y)           |                              | _      | (D)<br>Reportable<br>compensation<br>from the | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|  | per<br>week             | Individual trustiee<br>or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | organization (W-<br>2/1099-MISC)              |  |  |
| ALEX ROVT<br>VICE CHAIRMAN                         | 1 00                    | х                                  |                       | х       |              |                              |        | 0   | 0  | 0  |
| ALLEN B SWERDLICK<br>TRUSTEE                       | 1 00                    | х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| ALVIN I KAHN MD<br>CHAIRMAN                        | 40 00                   | Х                                  |                       | х       |              |                              |        | 298,166                                       | 0  | 67,567   |
| ASCHER L MESTEL MD<br>TRUSTEE                      | 1 00                    | Х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| DARRYL TOWNS<br>TRUSTEE                            | 1 00                    | Х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| DAVID R WILKES<br>TRUSTEE                          | 1 00                    | Х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| DAVID SCHLANG<br>TRUSTEE                           | 1 00                    | Х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| DIANE SIMON<br>TRUSTEE                             | 1 00                    | Х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| EDWARD BIRNBAUM<br>TRUSTEE                         | 1 00                    | Х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| EDWIN SCHULMAN<br>TRUSTEE                          | 1 00                    | х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| HUGH GREENBERG<br>TRUSTEE                          | 1 00                    | х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| IRINA BENFELD<br>TRUSTEE                           | 1 00                    | х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| LAURENCE C ZALE<br>VICE CHAIRMAN                   | 1 00                    | Х                                  |                       | х       |              |                              |        | 0   | 0  | 0  |
| LESLIE STEPHEN<br>TRUSTEE                          | 1 00                    | Х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| LEWIS MARSHALL<br>TRUSTEE                          | 1 00                    | Х                                  |                       | х       |              |                              |        | 397,392                                       | 0  | 65,948   |
| LOWELL M RUBIN<br>TRUSTEE                          | 1 00                    | Х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| RC HUGH NELSON<br>TRUSTEE                          | 1 00                    | Х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| RICHARD FOGLER<br>TRUSTEE                          | 1 00                    | Х                                  |                       |         |              |                              |        | 604,002                                       | 0  | 84,305   |
| RICHARD RADUTZKY<br>SECRETARY                      | 1 00                    | Х                                  |                       | х       |              |                              |        | 0   | 0  | 0  |
| STEVEN PLOTNICK ESQ<br>TRUSTEE                     | 1 00                    | Х                                  |                       |         |              |                              |        | 0   | 0  | 0  |
| BRUCE J FLANZ<br>PRESIDENT & CEO                   | 10 00                   |                                    |                       | х       |              |                              |        | 0   | 1,526,121  | 72,500   |
| DAVID P ROSEN<br>PRIOR PRESIDENT & CEO             | 10 00                   |                                    |                       | Х       |              |                              |        | 0   | 355,277  | 4,793  |
| DAVID SCHACHNE<br>TRUSTEE/TREASURER                | 1 00                    |                                    |                       | Х       |              |                              |        | 0   | 0  | 0  |
| MOUNIR F DOSS<br>EXECUTIVE VICE PRESIDENT & CFO    | 10 00                   |                                    |                       | Х       |              |                              |        | 0   | 1,366,746  | 12,435   |
| ARASH GOHARI<br>RADIOLOGIST                        | 40 00                   |                                    |                       |         |              | х                            |        | 514,291                                       | 0  | 29,503   |

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title           | (B)<br>Average<br>hours | (C) Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable<br>compensation            | (E)<br>Reportable<br>compensation                     | <b>(F)</b> Estimated amount of other                                     |
|---------------------------------|-------------------------|-------------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|---|--|
|                                 | per<br>week             | Individual trustee<br>or director   | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the<br>organization (W-<br>2/1099-MISC) | from related<br>organizations<br>(W- 2/1099-<br>MISC) | compensation<br>from the<br>organization and<br>related<br>organizations |
| ARTHUR FINK MD<br>RADIOLOGIST   | 40 00                   |                                     |                       |         |              | х                            |        | 498,322                                      | 0   | 76,657   |
| ERIC S MINKIN MD<br>RADIOLOGIST | 40 00                   |                                     |                       |         |              | х                            |        | 461,873                                      | 0   | 75,448   |
| FREDERICK GULMI<br>RADIOLOGIST  | 40 00                   |                                     |                       |         |              | Х                            |        | 449,541                                      | 0   | 57,608   |
| MAYANK SHUKLA<br>PEDIATRCIAN    | 40 00                   |                                     |                       |         |              | х                            |        | 509,886                                      | 0   | 55,586   |