efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

DLN: 93493318129688 OMB No 1545-0047

Open to Public

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at www IRS gov/form990

Internal Revenue Service Inspection For the 2017 calendar year, or tax year beginning 01-01-2017 , and ending 12-31-2017 C Name of organization D Employer identification number B Check if applicable National Association of Realtors ☐ Address change 36-1520690 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number ☐ Amended return Number and street (or P O box if mail is not delivered to street address) Room/suite 430 N Michigan Ave ☐ Application pending (312) 329-8200 City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ 316,466,948 Name and address of principal officer H(a) Is this a group return for Bob Goldberg CEO ☐Yes ☑No subordinates? 430 N Michigan Ave H(b) Are all subordinates Chicago, IL 60611 ☐ Yes ☐No ıncluded? Tax-exempt status **✓** 501(c)(3) 501(c) (6) **◄** (insert no) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► www realtor org L Year of formation 1908 M State of legal domicile IL K Form of organization ✓ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities The NATIONAL ASSOCIATION OF REALTORS (NAR) provides a facility for professional development & exchange of information among its members and the public in order to preserve rights related to real property Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 902 895 Number of independent voting members of the governing body (Part VI, line 1b) 4 Total number of individuals employed in calendar year 2017 (Part V, line 2a) 5 355 Total number of volunteers (estimate if necessary) . 6 2,100 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 7,294,110 Net unrelated business taxable income from Form 990-T, line 34 4,014,072 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g) 207,240,819 228,579,383 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 3,632,830 6,805,936 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 12,672,714 6,776,420 223,546,363 242,161,739 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 985,000 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3). 551,500 14 Benefits paid to or for members (Part IX, column (A), line 4) . 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 56,251,757 59,646,726 16a Professional fundraising fees (Part IX, column (A), line 11e) . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 173,860,600 176,275,085 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 230,663,857 236,906,811 19 Revenue less expenses Subtract line 18 from line 12 . -7,117,494 5,254,928 Assets or dealers **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) . 304,900,822 318,060,454 21 Total liabilities (Part X, line 26) . 142,715,562 155,260,860 22 Net assets or fund balances Subtract line 21 from line 20 162,185,260 162,799,594

Signature Block

Signature of officer

Under penalties of perjury, I declare that I have examined this return, inclu knowledge and belief, it is true, correct, and complete Declaration of prepa any knowledge

	,
Paid	
D	
Prepare	r

Use Only

Sign Here

JOHN PIERPOINT CFO Type or print name and title Print/Type preparer's name Nicole Bencik Preparer's signature Nicole Bencik Firm's name ► CROWE LLP Firm's address ► 225 West Wacker Drive Suite 2600 Chicago, IL 606061224

May the IRS discuss this return with the preparer shown above? (see instru For Paperwork Reduction Act Notice, see the separate instructions.

Form	990 (2017)				Page 2
Par	t IIII Statement	of Program Service Acc	omplishments		
	Check if Sche	edule O contains a response or	note to any line in this Part III .		🗆
1		organization's mission	,		
	provides a facility for ight to own, use and t		earch & exchange of information amo	ong its members and to the pi	ublic in order to preserve
2	Did the organization	undertake any significant prog	ram services during the year which	were not listed on	
	the prior Form 990 c	or 990-EZ?			🗌 Yes 🗹 No
	If "Yes," describe the	ese new services on Schedule (0		
3	-	cease conducting, or make sig	nificant changes in how it conducts,	any program	☐ Yes ☑ No
	If "Yes," describe the	ese changes on Schedule O			
4	Section $501(c)(3)$ ar		plishments for each of its three largi required to report the amount of gra ervice reported		
4a	(Code) (Expenses \$	including grants of \$) (Revenue \$)
	See Additional Data				,
4b	(Code) (Expenses \$	ıncludıng grants of \$) (Revenue \$)
	See Additional Data				
4c	(Code) (Expenses \$	including grants of \$) (Revenue \$)
	See Additional Data				
4d	Other program servi	ces (Describe in Schedule O)			
	(Expenses \$	ıncludıng g	rants of \$) (Revenue \$)
4e	Total program ser	vice expenses ▶	0		

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or X as applicable

Part IV Checklist of Required Schedules

Page 3

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C. Part III 🛸 . Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?

Did the organization receive or hold a conservation easement, including easements to preserve open space,

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII

b Was the organization included in consolidated, independent audited financial statements for the tax year?

14a Did the organization maintain an office, employees, or agents outside of the United States?

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets?

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🔧

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

Νo Nο

8		No
9		No
10	Yes	
11a	Yes	
11b	·	No

Yes

Yes

Yes

Yes

Vac

Yes

No

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Nο

Νo

Nο

Nο

Νo

No

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11c

11d

11e

11f

12a

12b

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14a

14h

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Part IV Checklist of Required Schedules (continued)			
		Yes	No
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		No

20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees If "Yes,

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disgualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

301 7701-2 and 301 7701-37 If "Yes," complete Schedule R, Part I

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

20b 21

21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, 22

Yes Yes

23

24a

24b

24c

24d

25a

25b

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27

28a

28b

28c

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35a

35b

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Yes

Yes

Yes

Yes

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Yes

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No

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Nο

Nο

Nο

Nο

orm	990 (2017)			Page
Par				_
	Check if Schedule O contains a response or note to any line in this Part V		<u> </u>	Ш
	Enterthe growth and are Berg 2 of Ferma 1000 Feter Out that any backles 14-1		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 278 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►NL , CJ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	טכ		
·	If res, to line 3a of 3b, did the organization me Form 6665-17	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	79 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year [12b]			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in	13a		
	which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			_
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		l

OIIII	1 990 (2017)			Page 6
Par	TEVI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	"No" respo	nse to li	
	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>		✓
Se	ection A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year	902	Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b	895		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any oth officer, director, trustee, or key employee?	er 2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct superv of officers, directors or trustees, or key employees to a management company or other person? .	ision 3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or members of the governing body?	ore 7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	. 7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year the following	by		
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	. 8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Rev	enue Code	∍.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliate and branches to ensure their operations are consistent with the organization's exempt purposes?	s, 10b	Yes	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing t form?	he 11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise toonflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	nt		
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	. 16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participa' in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exem			
	status with respect to such arrangements?	16b	Yes	
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s or available for public inspection. Indicate how you made these available. Check all that apply	ıly)		
	Own website Another's website 🗹 Upon request 🗌 Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records >JOHN PIERPOINT 430 N MICHIGAN AVE Chicago, IL 60611 (312) 329-8200			

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Part VII			Truste	es,	Key	En	ıploy	ees	, Highest Comp	ensated Employ	rees,
	Check if Schedule O contains a	response or no	te to an	y line	ın t	his	Part VI	Ι.			<u> </u>
Section	A. Officers, Directors, Tru	istees, Key E	mploy	ees	, an	d H	lighe	st C	Compensated En	nployees	
year .	·		•	•							
of compens	ation Enter -0- in columns (D), (E), and (F) if no	compe	nsatı	on w	as p	paid			-	
	-		•								
who receive	ed reportable compensation (Box										
							pensat	ed e	employees who rece	ved more than \$10	0,000
											2
			ectors, I	ınstıtı	ution	nal ti	rustee	s, of	ficers, key employe	es, highest	
Check 1	this box if neither the organizatio	n nor any relate	d organ	nzatio	on co	omp	ensate	d ar	y current officer, di	rector, or trustee	
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	ne bo oth a	o not ox, u n off or/ti	t che inles ficer rust	s pers and a ee)	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	ndividual trustee or director	Institutional Trustee	Officer	sey employee	Highest compensated employee	Former		` MISC)	related organizations
See Addition	al Data Table										
	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors Check if Schedule O contains a response or note to any line in this Part VII										
							Employees, Highest Compensated Employees, Interpret VII				
							i .				

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page **8**

	(A) Name and Title	(B) Average hours per week (list any hours	than c	ne b	οx, ι n of	t che inles ficer	and a	son	Rep comp fro organiz	(D) ortable ensation in the zation (W-	able Reportable compensation from related on (W- organizations (W		Estima amount o compens from	ated f other sation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/105	99-MISC)	2/1099-MISC		organizat relat organiza	ed
See /	Addıtıonal Data Table											+		
												+		
								\vdash				+		
												\perp		
												+		
сТ	Sub-Total			· ·			*			445.055		0		407.024
2	Total (add lines 1b and 1c) Total number of individuals (including of reportable compensation from the		to thos			bove	e) who	rece	•	115,955 ore than \$1		<u> </u>		487,021
3	Did the organization list any former of	officer director	or truct			mal	01100	ar b	abost so	mnoncatod	omployee en		Yes	No
3	line 1a? If "Yes," complete Schedule 3	for such individ	dual .	•	•	•		•	• •			3	Yes	
4	For any individual listed on line 1a, is organization and related organization individual										the	4	Yes	
5	Did any person listed on line 1a receiv services rendered to the organization										vidual for	5		No
Se 1	ection B. Independent Contract Complete this table for your five high		d inden	ender	nt co	ntra	actors	that	received	I more than	\$100,000 of cor	nnen	sation	
	from the organization Report comper												(c)
HAVA	Name a S MEDIA GROUP	and business addre	ess								ription of services & COMMUNICATIO	NS	Comper	
	GRAND AVE AGO, IL 60611													
ZIPLC	GIX) 15 MILE ROAD									SOFTWARE	PROVIDER		12	,563,505
FRASI	ER, MI 48026 LD WORLDWIDE LLC										ARKETING AND		6	,966,098
	UDSON STREET YORK, NY 10013									BRANDING				
	ECTION PRESENTATION TECHNOLOGY ROLLING ROAD									VIDEO PROI	DUCTION & SERVIC	ES	2	,320,934
SPRIN	IGFIELD, VA 22152 LT MEDIA GROUP									MARKETING	CONSULTANTS		1	,888,692
SUITE	POWERLINE RD :532 ANO BEACH, FL 33069													
	otal number of independent contractor	s (ıncludına but	not lim	ited t	o th	ose	listed	abov	/e) who	received mo	ore than \$100.00	00 of		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 84

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Part '								
	Check if Schedul	e O contains a respi	onse or note to any	line in this (A) Total reve		(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
0 S	1a Federated campaig	ns 1a			•			
unt	b Membership dues	1b						
Gr.	c Fundraising events	1c						
ffs, r <u>A</u>	d Related organizatio	ns 1d						
<u>:</u>	e Government grants (co	ontributions) 1e						
Contributions, Gifts, Grants and Other Similar Amounts	f All other contributions, and similar amounts n above	, gifts, grants, ot included 1f						
Contribuand Oth	g Noncash contribution in lines 1a-1f \$							
<u>ة</u> ك	h Total.Add lines 1a-1	.f	· · •		0			
He			Business					
nev.	2a MEMBER DUES			900099	201,622	· · · · ·		
Program Service Revenue	b conventions			900099 541800	10,999 6,264	· · ·	6,264	669
NC6	c advertising & subsc d government affairs	RIPTIONS		900099	4,427	·	27,921	,009
3.	e PUBLICATIONS & SERV	MATERIALS		900099			36,467	
'an'					4,727	7,621 4,72	27,621	0 0
rogı	f All other program se		228,5	79,383		•		•
<u>~</u>	gTotal. Add lines 2a-2f	f	<u> </u>				_	_
	3 Investment income (ii similar amounts).	ncluding dividends,	Interest, and other	ļ	4,588,126			4,588,126
	4 Income from investme		ond proceeds >					
	5 Royalties		•		3,742,661			3,742,661
		(ı) Real	(II) Personal					
	6a Gross rents	0 112 244						
	b Less rental expenses	8,113,244 6,913,366						
	c Rental income or (loss)	1,199,878	0]				
	d Net rental income o	lr(loss)		<u> </u> 	1,199,878			1,199,878
		(ı) Securities	(II) Other		-			
	7a Gross amount from sales of assets other than inventory	69,595,686	13,967					
	b Less cost or other basis and sales expenses	67,361,658	30,185					
	C Gain or (loss)	2,234,028	-16,218	Ţ				
	d Net gain or (loss) .		•	<u> </u>	2,217,810			2,217,810
anne	8a Gross income from fi (not including \$ contributions reporte	of ed on line 1c)						
eve	See Part IV, line 18 b Less direct expense							
Ē	c Net income or (loss)		ents	J				
Other Revenue	9a Gross income from g See Part IV, line 19	aming activities						
	blas during	a						
	b Less direct expensec Net income or (loss)		iles .					
	10aGross sales of invent returns and allowand	ory, less	.					
	b Less cost of goods s	a sold b						
	c Net income or (loss)							
	Miscellaneous		Business Code					
	11aINCOME FROM CON	TROLLED ENTITIES	900003		434,025		434,02	
	b INCOME FROM CON- - ROYALTIES	TROLLED ENTITIES	900003		561,399		561,39	
	c INCOME FROM LEGA	AL SETTLEMENT	900099		150,000	150,00	0	
	d All other revenue .				688,457	654,44	0 34,01	7 0
	e Total. Add lines 11a	-11d	•		1,833,881			
	12 Total revenue. See	Instructions			2,161,739	223,119,15	7,294,11	11,748,475
	<u> </u>				_,,	223,113,13	,,257,11	Form 990 (2017)

e All other expenses

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

Form 990 (2017)				Page 10
Part IX Statement of Functional Expenses	- L All - kl		-1-1	
Section 501(c)(3) and 501(c)(4) organizations must complete all c Check if Schedule O contains a response or note to any	_		, ,	🗹
		(B)	(C)	T
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	985,000			
2 Grants and other assistance to domestic individuals See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	6,737,189			
6 Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7 Other salaries and wages	38,994,389			
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	3,140,412			
9 Other employee benefits	8,012,796			
10 Payroll taxes	2,761,940			
11 Fees for services (non-employees)				
a Management				
b Legal	1,183,480			
c Accounting	339,410			
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees	293,197			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	46,896,364	0	0	0
12 Advertising and promotion	36,609,909			
13 Office expenses	11,182,246			
14 Information technology	9,328,495			
15 Royalties				
16 Occupancy	364,202			
17 Travel	10,159,566			
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	,,			
19 Conferences, conventions, and meetings	11,745,196			
20 Interest	136,235			
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	3,091,710			
23 Insurance	2,233,023			
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e	, ,			
expenses on Schedule O) a PUBLIC POLICY EXPENSES	19,453,390			
b TAXES	3,520,496			
c MAINTENANCE AND REPAIRS	2,728,734			
d REALTOR MEMBER SUBSCRIPTIONS	12,562,555			

4,446,877

236,906,811

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Form **990** (2017)

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76,235,336

72,678,625

10.798.648

8.029.442

318.060.454

66,023,779

77.627.170

0

8.750.000

2.859.911

155,260,860

162,799,594

162,799,594

318.060.454

Form **990** (2017)

(B)

End of year

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2

Page **11**

Check if Schedule O contains a response or note to any line in this Part IX .

Cash-non-interest-bearing .

Savings and temporary cash investments .

Investments-program-related See Part IV, line 11

Total assets. Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Other assets See Part IV, line 11

Intangible assets

Grants payable . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958),

check here ▶ 🔲 and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

3	Pledges and grants receivable, net		•		3	
4	Accounts receivable, net	3,017,130	4	2,517,449		
5	Loans and other receivables from current and for trustees, key employees, and highest compensa II of Schedule L	0	5	0		
7	Loans and other receivables from other disqualisection 4958(f)(1)), persons described in sectio contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L		6	C		
8	Inventories for sale or use				8	
9	Prepaid expenses and deferred charges			3,919,930	9	5,162,871
10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	157,647,365			
Ь	Less accumulated depreciation	10 b	99,743,913	57,443,013	10 c	57,903,452
11	Investments—publicly traded securities .			88,046,034	11	79,507,910
12	Investments—other securities See Part IV, line	11 .		5,475,233	12	5,226,721

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34

Liabilities 22

Fund Balances

Assets or

Net

9.298.700 14 6.326.682 15 304.900.822 16 58,180,080 17 18 71.375.545 19 20 21

10.500.000

2.659.937

142,715,562

162.185.260

162,185,260

304.900.822

58,159,615

13

22 23

24

25

26

27

28

29

30

31

32

33

34

(A)

Beginning of year

73,214,485

☐ Cash ☑ Accrual ☐ Other

Both consolidated and separate basis

☐ Both consolidated and separate basis

Form 990 (2017)

Schedule O

Reconcilliation of Net Assets

Investment expenses

Prior period adjustments

Part XIII Financial Statements and Reporting

1 Accounting method used to prepare the Form 990

separate basis, consolidated basis, or both

Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

☐ Separate basis

Other changes in net assets or fund balances (explain in Schedule O)

Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

Check if Schedule O contains a response or note to any line in this Part XII

If the organization changed its method of accounting from a prior year or checked "Other." explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

✓ Consolidated basis

Part XI

5

236,906,811 5,254,928 162,185,260 3,398,338

2a

2b

2c

3a

3b

Yes

Yes

8

9

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3,398,338

No

Nο

Form 990 (2017)

Page **12**

-8,038,932 162,799,594

Additional Data

Software ID: 17005876 Software Version: 2017v2.2

WORKING FOR AMERICA'S PROPERTY OWNERS. THE NATIONAL ASSOCIATION PROVIDES A FACILITY FOR PROFESSIONAL DEVELOPMENT. RESEARCH AND EXCHANGE OF INFORMATION AMONG ITS MEMBERS AND TO THE PUBLIC AND GOVERNMENT FOR THE PURPOSE OF PRESERVING THE FREE ENTERPRISE SYSTEM AND THE RIGHT TO OWN

EIN: 36-1520690

Name: National Association of Realtors

Form 990 (2017)

Form 990, Part III, Line 4a:

REAL PROPERTY

NAR PROMOTES HIGH STANDARDS OF CONDUCT IN THE TRANSACTION OF REAL ESTATE BUSINESS AND HELPS TO ENSURE THAT THE PUBLIC RECOGNIZES THAT REALTORS ADHERE TO A STRICT CODE OF ETHICS. NAR'S CONSUMER ADVERTISING CAMPAIGN DELIVERED POWERFUL MESSAGES TO NATIONAL AUDIENCES THROUGH

COMPREHENSIVE MEDIA PROMOTIONS ENDORSING THE BENEFITS OF USING A REALTOR AND COUNTERING NEGATIVE HOUSING MARKET MESSAGES. THE FOCUS OF THE PROGRAM IS TO HELP STATE AND LOCAL REALTOR ASSOCIATIONS TELL BUYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALLENGING HOUSING MARKET. THE

Form 990, Part III, Line 4b:

PROGRAM IS DESIGNED TO HELP REALTORS GENERATE AUTHENTIC OPTIMISM WITH CONSUMERS.

Form 990, Part III, Line 4c: NAR PROVIDES A BROAD-BASED PERSPECTIVE ON THE VALUE OF REAL PROPERTY OWNERSHIP AND THE IMPACT ON FAMILIES, COMMUNITIES AND SOCIETY ACCORDINGLY, NAR CONTINUES TO SUPPORT PUBLIC POLICY ISSUES THAT ENHANCE HOUSING AFFORDABILITY AND THE AVAILABILITY FOR PEOPLE OF ALL BACKGROUNDS AND INCOME LEVELS TO OBTAIN HOME OWNERSHIP THE ASSOCIATION'S WEBSITES, REALTOR COM AND HOUSELOGIC COM, ARE COMPANION

WEBSITES FOR CONSUMERS. WHICH FEATURE INFORMATION ABOUT THE VALUE OF PROPERTY OWNERSHIP, ALLOW CONSUMERS TO DO THEIR OWN RESEARCH, AND

HELP BUYERS AND SELLERS FIND REALTORS

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation m the

and Independent Contractors

Immediate Past President

COLLEEN A BADAGLIACCO

Incoming Vice President

Vice President (Resigned)

First Vice President Elect

MABEL GUZMAN

VINCENT E MALTA

REBECCA THOMSON

Director

	any hours		direct			ee)	•	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
CHRIS POLYCHRON	30 0	х		×				7,207	0	C
Past President Twice-Removed	0			^				,,207		Ĭ
BILL E BROWN	30 0							200.010		
NAR President	0	Х		X				232,918	0	0

Past President Twice-Removed	0						
BILL E BROWN	30 0		.,		222.040		
NAR President	0	×	Х		232,918	o o	
ELIZABETH JANE MENDENHALL	30 0	V	,		224 525		
President - Elect	0 1	×	Х		221,606	0	
JOHN S SMABY	30 0						
First Vice President		X	X		148,819	0	

ELIZABETH JANE MENDENHALL	30 0	V			221 606	0	0
President - Elect	0 1	^	^		221,606	0	0
JOHN S SMABY	30 0	X	Ţ		140.010	0	0
First Vice President	0	_ ^	^		148,819	0	U
THOMAS A RILEY	30 0		V		205.455		
NAR Treasurer	0.3	X	×		205,155	0	0

		X	1	X		221,606	0	0
President - Elect	0 1					·		
JOHN S SMABY	30 0	V				148,819		0
First Vice President	0	_ ^		^		148,819	0	
THOMAS A RILEY	30 0	V				205.455		
NAR Treasurer	0 3	^		×		205,155	U	0
	20.0			\Box				

	V -						
JOHN S SMABY	30 0	V	v		148,819	0	0
First Vice President	0	^			140,019	0	
THOMAS A RILEY	30 0						
NAD Toologia		X	×		205,155	0	0
NAR Treasurer	0 3						
THOMAS E SALOMONE	30 0						

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	any hours	•	direct	or/tr	ruste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
KENNY PARCELL	1 5	X						0	0
Incoming Vice President	0	^							
BETH PEERCE	5 0								_
Vice President (RESIGNED)	0	Х						24,258	0
KEVIN M SEARS	5 0								

		đại	แรเค		ensated		
KENNY PARCELL	1 5	X				0	
Incoming Vice President	0	^				O	
BETH PEERCE	5 0	X				24,258	
Vice President (RESIGNED)	0	<				24,236	
KEVIN M SEARS	5 0	X				21,081	
Vice President	0	^				21,061	
LORRAINE ABERCROMBIE	0 5	×				0	

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and Independent Contractors

Director JESSE ACEVEDO Director CHERYL ACKER Director

Director KOKI ADASI Director

Director YVETTE M ALLEN

Director

ROBERT C ADAMSON

KIMBERLY A ALLARD

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24,258	0	
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and Independent Contractors

ENNIS ANTOINE

MARTHA L APPEL

CINDY G ARIOSA

WILLIAM J ARMSTRONG

Director

Director

Director

Director

Director (RESIGNED)

RICARDO E ARCHILA SOMOZA

	any hours	(direct	or/ti	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
SCOTT ALLISON	0 5	x						0	0	0
Director	0	^						0		
MOANA L ANDERSEN	0 5	.,								
Director	0	X						0	U	0
CHRIS H ANDERSON	0 5	.,								
Director	0	X						0	0	0
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Director	0	,				
CHRIS H ANDERSON	0 5					
Director		Х			0	
PATRICIA C ANGLERO	0 5					
Director	0	X			0	
FRANK W ANTHONY	0 5					
Director		Х			0	

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organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	'	irect	or/ti	ruste	ee)		organization (W-	organizations	l
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
LORRAINE A ARORA	0 5									Γ
Director	0	X						0	0	
ADRIAN A ARRIAGA	0 5									T
		×						0	0	
Director	0									
MARIO A ARRIAGA	0 5									Γ
		X						0	0	

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Director	0					ĺ
ADRIAN A ARRIAGA	0 5					ſ
Director	0	Х				
MARIO A ARRIAGA	0 5					ſ
Director		Х				l
RYAN ASAO	0 5					ŀ
		X				ı
Director	0					L
DONALD L ASHER	0 5					ĺ

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and Independent Contractors

Director

Director

Director

Director

Director

WILLIAM F ASHKER

CAROLYN AUGUR

PAULINE AUNGER

BRUCE H AYDT

DOUGLAS C AZARIAN

Director (RESIGNED)

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/ti	rust	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
KIM WARD BACSO	0 5	x						0	0	0
Director	0	,,								-
AHMED BADAT	0 5	×						0	0	0
Director	0	^							U	U
ROBERT J BAILEY	0 5							0	0	
Director	0	X						0	0	0

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and Independent Contractors

DEBORAH A BAISDEN

Director

Director

Director

Director

Director

Director

Director

JAN M BAKER

JOAN BALLANTYNE

CHRISTINA J BANASIAK

ANDREW G BARBAR

MICHAEL C BARBARO

DAVID J BARBER

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a from related week (list from the compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct		ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
MELANIE A BARKER	0 5	Х					0	0	0
Director	0								
JEFF BARNETT	0 5	×					0	0	0
Director	0							9	

and Independent Contractors

JOHN J BARRY

EDWARD M BARSKI

Director (RESIGNED)

KEVIN L BATDORF

TRAY E BATES

GAROLD D BAUER

ALLISON D BARTHOLOMEW

Director

Director

Director

Director

Director

Director

MARY BAYAT

MELANIE A BARKER	0 5						
Director	0	×			0	0	
JEFF BARNETT	0 5						
Director	0	X			0	0	
SHARON PATRICIA BARRON	0 5						
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Director	0	X				U	U	
SHARON PATRICIA BARRON	0 5	V					0	
Director	0	X				U	U	
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organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	c	direct	or/tr	ruste	ee)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	
CHRISTOPHER S BEADLING	0 5	Х						0	0	Ī
Director	0	^						0		
SCOTT A BEAUDRY	0 5	Х						0	0	
Director	0	^						U		
MICHAEL H BECKER	0 5							0		
Director	0	X						U	0	
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and Independent Contractors

SANDY BEDNAR

NATHAN JAMES BELL

MALCOLM BENNETT

RICHARD R BERGDAHL

Director

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Director

Director JR BERGE

Director

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SCOTT A BEAUDRY	0 5							
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Director		X				0	0	

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MICHAEL H BECKER	0 5	V					0	
Director	0	Х				0	U	0
CAMI BECKLEY	0 5							
Director	0	Х				0	0	0
KATHLEEN R BECKMAN	0 5							
Director		X				0	0	0

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CHRISTOPHER S BEADLING	0 5	v					
Director	0	X			0	0	U
SCOTT A BEAUDRY	0 5				_		_
Director	0	Х			0	0	0
MICHAEL H BECKER	0 5				_		_
Director	0	X			0	0	0
CAMI BECKLEY	0 5						
_		X			0	0	0

Director	0					-	-
SCOTT A BEAUDRY	0 5	v					
Director	0	×			U	0	U
MICHAEL H BECKER	0 5	V					
Director	0	X			U	0	U
CAMI BECKLEY	0 5						

(A) (C) (D) (E) (F) (B) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other hours per than one box, unless person compensation compensation compensation is both an officer and a from the from related n the

and Independent Contractors

WILLIAM G BOATMAN

SHADRICK BOGANY

BRADLEY J BOLAND

Director

Director

Director

	any hours		oth a direct			and a ee)	1	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	1.0	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
ALLYSON J BERNARD	0 5	×						0	0	0
Director	0	^								Ĭ
RUSSELL BERRY	0 5									
Director	0	X								0
MICHAEL A J BINDMAN	0 5	v						0	0	0

RUSSELL BERRY	0 5					0	0	
Director	0	^				0	0	
MICHAEL A J BINDMAN	0 5	V				0	0	
Director	0	Χ				U	U	
CHRISTOPHER BISHOP	0 5	~				0	0	
	l			- 1		U	U	1

MICHAEL A J BINDMAN	0 5	v							
Director	0	^					0	0	U
CHRISTOPHER BISHOP	0 5								
Director	0	X					0	0	U
LARRY M BLACK	0 5								
		l X	I	ıl		i 1	0	1 0	0

ŭ							0	Director
						V	0 5	CHRISTOPHER BISHOP
0	0	0	U			×	0	Director
							0 5	LARRY M BLACK
0	0	0	O			×	0	Director
			_				0 5	THOMAS L BLANCHARD
	0	0	0				0	Director

Director	0				-	_	
LARRY M BLACK	0 5	V					
Director	0	^			0	0	U
THOMAS L BLANCHARD	0 5	V					
Director	0	Х			0	0	0

		Х			- 1	0	1 0)
Director	0					-	-		
THOMAS L BLANCHARD	0 5								•
Director	0	Х				0	0	C)
ANNIE D BLATZ	0 5								•
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THOMAS L BLANCHARD	0 5	v				0	
Director	0	^			0	0	
ANNIE D BLATZ	0 5	V					
Director		X			0	0	

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other nsation n the

and Independent Contractors

STEPHEN BOOTH

CRAIG BORNER

MARIANNE BORNHOFT

DOROTHY BOTSOE

CARLTON J BOUJAI

KATHRYN C BOVARD

Director

Director

Director

Director

Director

Director

	week (list any hours		oth a direct		and a	ì	from the organization (W-	from related organizations	compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated emptovee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
BECKWITH BOLLE	0 5								
Director	0	×					0	0	0
CHARLES J BONFIGLIO	0 5								
Director	0	×					0		0
ELICENTA K BONTILIA	0.5								

	Ü							
CHARLES J BONFIGLIO	0 5	V						
Director	0	×				0		
EUGENIA K BONILLA	0 5					_	_	
Director	0	×				0	0	
RUSSELL K BOOTH	0 5							
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CHARLES J BONFIGLIO		,			_	_	0
Director	0	_ ^			Ĭ	٥	
EUGENIA K BONILLA	0 5	V					
Director	0	*			0	0	0
RUSSELL K BOOTH	0 5	.,					
Director	0	×			0	0	0

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	rust			organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
MONTIE R BOX	0 5							
Director	0	X					0	0
J RUSSELL BOYCE	0 5							
Director	0	Х					0	0
DARYL L BRAHAM	0 5							
Director	0	Х					0	0
H GENE BRAKE	0 5							

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

JENNIFER BRANCHINI

RYAN T BRASHEAR

PAUL E BREUNICH

MAREN L BRISSON

DANNY R BROCK

MIKE BRODIE

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		lirect			ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	<u> </u>	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)
FRAN BROUDE	0 5	×						0	0
Director	0	_ ^						0	١
SHEILA J BROWER	0 5	l							
Director	0	×						0	0
DAWN M BROWN	0 5	1							
Director	0	×						0	0

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and Independent Contractors

DIANE BROWN

ERIN BROWN

KEVIN BROWN

LEIGH T BROWN

STEVEN C BROWN

MICHAEL P BROWNELL

THEODORE A BRYANT

Director

Director

Director

Director

Director

Director

Director

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a compensation week (list from the from related from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(dırect	or/t	rust	ee)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
CINDI D BULLA	0.5									T
		X						0	0	
Director	0									
WENDELL BULLARD	0 5									Π
		X						0	0	
Director	0									
JUDITH BUNDSCHUH	0 5									Γ
		X						0	0	l
Director (RESIGNED)	0									
MICHELE BUNTING BUNTING BOSG	0.5				_					Ι

and Independent Contractors

ANDREW J BURKE

DAVID A BURNETT

SCOTT CABALLERO

ROBERT W CALDWELL

MARY FRANCES BURLESON

KENYA I BURRELL-VANWORMER

Director

Director

Director

Director

Director

Director

Director	0						
WENDELL BULLARD	0 5						
		X			0	0	
Director	0						
JUDITH BUNDSCHUH	0 5						
		X			0	0	
Director (RESIGNED)	0						

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WENDELL BULLARD	0 5	x			0	0	0
Director	0	^			0	0	0
JUDITH BUNDSCHUH	0 5	V			_		
Director (RESIGNED)	0	X			0	0	0
MICHELE BUNTING BUNTING ROSS	0 5						
Director (RESIGNED)	0	×			0	0	0
ANDREW I BURKE	0 5						

			đ.		ot ed			
DI D BULLA	0 5	X				0	0	0
ector	0	^				0	0	
NDELL BULLARD	0 5	v				0	0	
ector	0	^				0	0	
ITH BUNDSCHUH	0 5	Х				0	0	

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation m the

and Independent Contractors

Director

Director

DAWN M CARPENTER

Director (RESIGNED)

DOUGLAS CARPENTER

	any hours		direct			e)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Cēl	Key employee	eevoldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
CINDY A CALLAIS	0 5	х						0	0	C
Director	0	,,						,	•	
PAT CALLAN	0 5	l					·			
Director	0	X						0	0	C
LINDA V CALLICUTT	0 5	V						0		,

Director	0						
PAT CALLAN	0 5	, ,					
Director	0	^					
LINDA V CALLICUTT	0 5	V					
Director	0	×			U	U	
SARA L CALO	0 5						
		X			0	0	

Director	0						
LINDA V CALLICUTT	0 5					_	
Director	0	Х			0	0	0
SARA L CALO	0 5				_	_	
Director	0	Х			0	0	0
CHRISTINA A CARDONE	0 5						
Director	0	Х			0	0	0

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LINDA V CALLICUTT		v			0	١	0
Director	0	^			0		O .
SARA L CALO	0 5	V					
Director	0	Х			0	0	U
CHRISTINA A CARDONE	0 5	V					
Director	0	Х			0	0	U
DOMINIC J CARDONE	0 5						
Director	0	X			0	0	0

CHRISTINA A CARDONE	0.5	l ,			0	0	0
Director	0	^			0	0	0
DOMINIC J CARDONE	0 5					0	
Director	0	×			U	0	U
NANCY C CARDONE	0 5	V					
Director		×			0	0	0

Director	О	^			Ĭ	Ĭ	
NANCY C CARDONE	0 5	V					
Director	0	X			U	0	
CYNTHIA A CARLEY	0 5						

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation any hours organization (Wdirector/trustee) organizations from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

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	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	_ ⊕	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
JANET S CARPENTER	0 5								
Director	0	X						0	0
ALBERTO CARRILLO	0 5								
Director	0	Х						0	0
ADORNA O CARROLL	0 5	¥						0	0

and Independent Contractors

CINDY S CHANDLER

Director LORI CHAPMAN

Director

				<u> </u>			
JANET S CARPENTER	0 5	х			0	0	
Director	0	_ ^			٥	0	
ALBERTO CARRILLO	0 5	х				0	
Director	0	_ ^				0	
ADORNA O CARROLL	0 5						
Director	0	X			٥	0	
MEG J CASPER	0 5						
Director	0	X			0	0	
STEPHEN R CASPER	0 5						

ADORNA O CARROLL	0 5	Х			0	0	0
Director	0	^			0	0	0
MEG J CASPER	0 5						
Director	0	Х			U	ď	0
STEPHEN R CASPER	0 5						
Director	0	Х			0	0	0
JOHN L CASTELLI	0 5				_		_
Director (RESIGNED)	0	Х			0	0	0
OTTO CATRINA	0 5						

Director	0						
STEPHEN R CASPER	0 5						_
Director	0	Х			0	0	0
JOHN L CASTELLI	0 5						
Director (RESIGNED)	0	Х			0	0	0
OTTO CATRINA	0 5						
Director	0	Х			0	0	0

JOHN L CASTELLI	0 5	_			0	0	0
Director (RESIGNED)	0	^			0	0	0
OTTO CATRINA	0 5	V				0	
Director	0	Χ			U	U	U
DEBRA J CHAMBERLAIN	0 5						
		X			0	0	0

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OTTO CATRINA	0 5	v			0	0	
Director	0	^			0	0	
DEBRA J CHAMBERLAIN	0 5	V			0	0	
Director	0	X			U	0	

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other is both an officer and a week (list from the from related compensation the

and Independent Contractors

NANCY LEE CLANCY

Director (RESIGNED)

QUINCY J CLAYTON

VICKI L CLEMAN

Director

Director

Director

KEN R CLARK

	any hours	0	direct	or/t	rust	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
CHRISTINE M CHASE	0 5	,,								
Director	0	×						0	0	0
SOCAR CHATMON-THOMAS	0.5									
Director	0	X						0		0
WILLIAM C CHEE	0.5									

SOCAR CHATMON-THOMAS	0 5	, , ,					
Director	0	×			0	0	
WILLIAM S CHEE	0 5	v					
Director	0	×			0	0	
RICHARD S CHITTAM	0 5					0	

Director	0							
WILLIAM S CHEE	0 5	V						
Director	0	X				0	0	0
RICHARD S CHITTAM	0 5	.,						
Director	0	Х				0	0	0
MARK CHRISTOPHERSON	0 5	V						
		_ Y	 	- 1		I n	1 (1	Λ

WILLIAM S CHEE	0.5	_			0		0
Director	0	^			0		U
RICHARD S CHITTAM	0 5						
Director	0	×			U	0	0
MARK CHRISTOPHERSON	0.5						
Director		X			0	0	0

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Director	0							
RICHARD S CHITTAM	0 5				0	0		
Director	0	Χ			0	U	U	
MARK CHRISTOPHERSON	0 5					0		
Director	0	X			0	0	0	
							1	

MARK CHRISTOPHERSON	0 5				0	0	0
Director	0	^				١	
DALE A CHUMBLEY	0 5						
Director		Х			0	0	0

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation compensation amount of other hours per is both an officer and a from related week (list from the compensation n the

and Independent Contractors

SHANNON COBB EVANS

Director RITA A COFFEY

Director

Director

Director

Director

Director

JAMES M COLEY

MARI L COLGAN

ALVIN COLLINS

PAT VREDEVOOGD COMBS

	any hours		direct			ee)	•	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
CHRISTINA P CLEMANS	0 5	x						0	0	0
Director	0	^								0
MATT CLEMENTS	0 5									
Director	0	Х						0	0	0

		X	l .	l		I 0	1 0	
Director	0							
MATT CLEMENTS	0 5	¥				0	0	
Director	0	^						
PADDY COAN	0 5	V						
Director	0	Х				0	0	

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MATT CLEMENTS	0 5	v					
Director	0	×			U	0	0
PADDY COAN	0 5	V					
Director	0	Х			0	0	0
MICHAEL COBB	0.5						
Director		Х			0	0	0

MATT CLEMENTS	0 5	V					
Director	0	Х			l o	0	U
PADDY COAN	0 5	v			0	0	-
Director	0	Χ				U	U
MICHAEL COBB	0 5	V				0	-
Director	0	Х				0	U

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation any hours organization (Wdirector/trustee) organizations from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

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	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	ee voldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	
CATHY CONEWAY	0 5	x						0	C	Ţ
Director	0	^						0		1
MICHAEL J CONNOLLY	0 5	x						0		Ţ
Director	0	^						0		1
ANTONIA TONI CONNORS	0 5	X						0		Ţ
Director (RESIGNED)	0							0	C	Ί

and Independent Contractors

Director

Director

Director

JASON W COPEMAN

LAURA COPERSINO

Director	0				·		
MICHAEL J CONNOLLY	0 5	v			0	0	
Director	o	^			0		
ANTONIA TONI CONNORS	0 5	V					
Director (RESIGNED)	0	_ ×			U	U	
SHANE M COOK	0 5				_	_	
Director	0	X			0	0	
LITE CTUTA E COCK	0.5						

ANTONIA TONI CONNORS	0.5	х			0	0	0
Director (RESIGNED)	0	^			U	0	U
SHANE M COOK	0 5	٧					
Director	0	Х			U	U	0
VIRGINIA E COOK	0 5	٧					
Director	0	Х			U	U	0
RONALD COOPER	0 5	.,					
Director	0	Х			U	O	0

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0 5									
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	0 5 0 5 0 5 0 5	0 0 5 X	X 0 0 X 0 0 0 5 0 5	0 X 0 5 X 0 0 0 5 0 5 0 5	X 0 0 5 X 0 0 5 0 5	X 0 5 X 0 0 5 0 5 0 5	X 0 0 0 0 5 X 0 0 5 0 5 0 5 0 5 0 5 0 5	X 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	X 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

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RONALD COOPER		l ,			۸ ا	0	
Director	0	^			٥	0	
SHELLY COOPER	0 5				0	0	
Director	0	_ ^			0	0	
BRIAN COPELAND	0 5						

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(A) (B) (D) (E) (F) (C) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from related from the compensation m the

and Independent Contractors

Director

Director

Director

Director

Director

VICKI L COX GOLDER

TOMMIE CAROLYN CRISWELL

MIKE CRADDOCK

DENNIS R CRONK

	any hours	1	direct		ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
NIKKI L COPPA	0 5	х					0	0		0
Director	0	,						,		_
TONYA H CORDER	0 5	1								_
Director	0	X					0	0	'	0
JAMES P CORMIER	0 5						_	_		_

TONYA H CORDER	0 5				_	_	
Director	0	×			0	0	
JAMES P CORMIER	0 5						
Director	0	×			0	0	
JOAN COTA	0 5						
Director		l ^			0	0	

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TONYA H CORDER	0 5				0	0	0
Director	0	^			Ĭ		
JAMES P CORMIER	0 5				_	_	_
Director	0	X			0	0	0
10AN COTA	0.5						

SAMES I COMMEN		l v			۱ ,	۱ ،	۸ ا
Director	0	^			ĺ		0
JOAN COTA	0 5	V					
Director	0	×			0	0	0
JUDY COVINGTON	0 5	V					
Director	0	×			0	0	0

		_ X			0	1 0	1 0
Director	0				-	-	
JUDY COVINGTON	0 5	V					
Director	0	X			U	0	0
DAVID A COX	0 5	V					

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a from the from related compensation week (list any hours director/trustee) organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	C	airect	or/ti	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
JEAN CROSBY	0 5	×						0	0	0
Director	0	,								,
KAREN CROWSON	0 5	X						0		0
Director	0	^							U	0
TIFFANY N CURRY	0 5	X						0		0
Director	0								U	0

and Independent Contractors

Director

Director

Director

Director

Director

THOMAS P DALEY

DAVE E DALZELL

SANDY DARLING

PATRICK A DALESSANDRO

JEAN CROSBY		×			0	0	ii
Director	0	^			0	U	ì
KAREN CROWSON	0 5						
Director	0	Х			0	0	
TIFFANY N CURRY	0 5				_		
Director	0	Х			0	O	
DONNA M CUSSON	0 5						
Director	0	X			U	U	ì
JOSEPH D'AMATO	0 5						
Director	0	X			0	U	1
CAROLYN DAGOSTA	0 5						

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other hours per than one box, unless person compensation compensation week (list is both an officer and a from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		oth ai			and a ee)	1	organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
ANITA T DAVIS	0 5	×						0	0	Γ
Director	0	^							°	
ARLENE DAVIS	0 5	l								Γ
Director	0	×						0	0	
FRAN DAVIS	0 5	1								Ī
Director	0	X						0	0	

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and Independent Contractors

WINNIE YUKSIM DAVIS

KIMBERLY L DAWSON

JOHN DE SOUZA

KRISTA L DEACON

ALLAN H DECHERT

ANNE MARIE DECATSYE

Director

Director

Director

Director

Director

Director

ANITA T DAVIS	0 5	V					
Director	0	X			0	0	
ARLENE DAVIS	0 5	V			0	0	
Director	0	X			U	U	
FRAN DAVIS	0 5						

ANITA T DAVIS	0.5	X			_	0	0
Director	0	^					
ARLENE DAVIS	0 5	V					
Director	0	X			U	0	0
FRAN DAVIS	0 5				_	_	_
Director	0	X			0	0	0
WENNETH WESTON DAVIS	0.5						

ANITA T DAVIS	0.5	U					
Director	0	X			l o	J	0
ARLENE DAVIS	0 5	V				0	0
Director	0	X			l o	0	
FRAN DAVIS	0 5	v					
Director	0	X			U	U	l o
KENNETH WESTON DAVIS	0 5	V					
Director	0	X			U	0	0

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	any hours director/trustee) organization (W-								from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
ANN M DEFRIES	0 5	x						0	0	C)
Director	0	, ,						_			
JOSIE DEGRUSHA	0 5	х							0		•
Director	0	\						0	0	C	,
ANGELO MICHAEL DELDUCA	0 5										
Director	0	Х						0	0	C	J

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and Independent Contractors

MICHAEL L DELEON

JULIE D DELORENZO

CHRISTINE J DELVECCHIO

PETER S DEMIDOVICH

Director

Director

Director

Director

Director

Director

Director

MARTHA DENT

MATTHEW DEUITCH

ROBIN DICKSON

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless person compensation compensation amount of other compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	week (list any hours		oth ai direct		and a	ì	from the organization (W-	from related organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)
MATT I DIFANIS	0 5	×					0	0
Director	0	^					0	
MICHAEL DIMELLA	0 5	×						
Director	0	, x					U	0
DIANE K DISBROW	0 5	V						
Director	0	X					0	0

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and Independent Contractors

PAUL A DIZMANG

LORI D DOERFLER

HARRIETTE H DOGGETT

PATRICIA A DOWTIN

MICHAEL D DREWS

AARON DRUSSEL

Director

Director

Director

Director

Director

Director

Director

JOHN DOHM

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other pensation om the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

Director

DAVID DWECK

LINDA M DWYER

MARY V DYKSTRA

RACHEL EAMES

ROBERT C EBY

MARTIN EDWARDS

HOWARD B ELFMAN

	week (list any hours		oth a direct			and a ee)		from the organization (W-	from related organizations	compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
ELIZABETH C DUENAS	0 5	×						0	0	0
Director	0	^						0	0	0
SHELLY L DUNCAN	0 5	×						0	0	
Director	0	_ ^								0
RANDY DURHAM	0 5									

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation ion (Worganizations from the

	any hours	٠	direct	or/t	rust	ee)		organization (W-
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)
BRUCE E ELLIOTT	0 5							
Director	0	×						'
LAURA K ELLIS	0 5	1						
Director	0	X						<u>'</u>
ROBERT H ELROD	0 5	x						,
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and Independent Contractors

Director (RESIGNED)

STUART R ELSEA

ROBINA ENGLISH

BELINDA DEA EPPS

JAMES A EVANS

PAUL J EVERSON

Director (DECEASED)

Director

Director

Director

2/1099-MISC)		
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MISC)

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related organizations

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Director	0	, ,			•	, and the second	
JP ENDRES	0 5	V			0	0	0
Director	0	^			0	0	0
LISBETH N ENGLISH	0 5	.,					
Director	0	X			0	0	0

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation n the

	any hours		direct		ee)	'	organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
CAROL A FACCIPONTI	0.5	х					0	0	0	
Director	0							_		
TREASURE A FAIRCLOTH	0 5	x					0	0	0	
Director	0									
CAREY E FARMER	0.5						0	0		

Director	0	^					
TREASURE A FAIRCLOTH	0 5						
		Х				0	
Director	0						
CAREY E FARMER	0 5						
		Х				0	
Director	0						
DON FAUGHT	0 5						
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and Independent Contractors

Director

Director

Director

Director

Director DAVID FIALK

Director

MICHAEL O FELDMAN

CHRISTOPHER K FELIX

LINDA A FERCODINI

JORGE H FERNANDEZ

TREASURE A PAIRCLUTT		v			0	0	0	
Director	0	^			0	0	0	
CAREY E FARMER	0 5							
Director	0	Х			U	U	0	
DON FAUGHT	0 5						0	
Director	0	Х			U	U	0	
MICHAEL L FAULKNER	0.5							

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation the

and Independent Contractors

DREW S FISHMAN

BONNIE J FITZGERALD

PATRICIA S FITZGERALD

PATRICIA J FITZPATRICK

Director

Director

Director

Director

Director JOHN R FLOR

Director

ASA M FLEMING

	any hours		direct	or/tr	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	1 0 1	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
DAPHNA FIELDS	0 5									
Director	0	X						ľ	0	0
RICHARD E FIORETTI	0 5									
Director	0	X							0	0
STEVEN FISCHER	0 5									_
		Х			l			1 0	0	0

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RICHARD E FIORETTI	0 5	V				0	0	
Director	0	^				0	U	
STEVEN FISCHER	0 5							
		Х				0	0	
Director	0							
DEB D FISHER	0 5							, and the second
DED D 11SHER		_		l		۸ ا	_	

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Director		X			0	0	C	J
STEVEN FISCHER	0 5							-
Director	0	X			0	0	C	J
DEB D FISHER	0 5	>			0	0	C	-
Director	0					0		
DREW S FISHMAN	0 5							-

RICHARD E FIORETTI	0.5	~			0	0	0
Director	0	^			0	0	0
STEVEN FISCHER	0 5	>			0	0	0
Director	0	^			0	0	U
DEB D FISHER	0 5	>			0	0	0
Director	0	^			0	0	0

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RICHARD E FIORETTI	0.5	V				0	
Director	0	X			l o	0	U
STEVEN FISCHER	0 5	V					
Director	0	Х			0	U	U
DEB D FISHER	0 5	>					
Director		X			0	0	0

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/t	ruste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)
SUE A FLUCKE	0 5	х						0	0
Director	0	_ ^							
NORMAN D FLYNN	0 5								
Director	0	X						0	0
CONNIE FOGLE	0 5								
Director	0	X						0	0

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and Independent Contractors

JEFF FOO

Director

Director

Director

Director

Director

Director

Director

MICHAEL FORD

KATHY FOWLER

BARBARA ANNE FOX

MAUREEN E FRANCIS

VIRGIL A FRIZZELL

CLAIRE FORCIER-ROWE

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	uste	•		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
ANJANETTE L FRYE	0 5	х					0	C	Ţ
Director	0	^					, and the second		
RICHARD T FRYER	0 5								Ţ
Director	0	X					U	C	
VICKI L FULLERTON	0 5						0		Ţ
Director	0	X					U	С	1

and Independent Contractors

Director

Director

Director

Director

Director

Director

BRANDI J GABBARD

PETE GALBRAITH

DAVID R GALLUS

EVA S GARCIA

FERNANDO GARCIA ERVITI

ANJANETTE L FRYE	0 5	×			0	0	
Director	0	^			· ·	0	
RICHARD T FRYER	0 5						
Director	0	X			U	U	1
VICKI L FULLERTON	0 5				_		
Director	0	X			0	0	
JOSEPH K FUNKHOUSER	0 5				_		
Director	0	X			0	0	
WILLIAM C FURST	0 5						
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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a from related week (list from the compensation he

and Independent Contractors

Director

Director

Director

Director

Director

Director

JASON MCCREE GENTRY

BRENDA G GHIBAUDI

ERIC D GIBBS SR

SCOTT H GIESER

DEBRA ANN GISRIEL

	any hours		direct			ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
EDMUND S GARDNER	0 5									
Director	0	X						0	0	C
RYAN GATTERMEIR	0 5									
Director	0	X						0	0	C
ANNE D GAULT	0.5									

Director	0					_	
RYAN GATTERMEIR	0 5	.,					
Director	0	X			0	0	
ANNE D GAULT	0 5						
Director	0	X			0	0	
RICHARD GAYLORD	0 5						

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Director	0						
ANNE D GAULT	0 5	V					
Director	0	Х			0	U	
RICHARD GAYLORD	0 5						
Director	0	Х			0	0	0
MARJORIE A GENOVA	0 5						
		X			0	0	0

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(A) (D) (E) (F) (B) (C) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other hours per than one box, unless person compensation compensation week (list is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		otn a direct			and a ee)	1	organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
TG GLAZER	0 5	×						0	0	C	_
Director	0	_ ^							0		,
KIMBERLY GLEASON	0 5	x						0	0		`
Director	0	^							U	C	,
STEVE L GODDARD	0 5	x						0	0		·
Director		_ ^			l			l "	U	C	,

and Independent Contractors

THOMAS A GONGAWARE

FRANK GOODALE

MICHAEL W GORDON

GREGORY R GOSSELIN

Director

Director

Director

Director

TG GLAZER	0.5	Х			0		
Director	0	^			0	0	
KIMBERLY GLEASON	0 5	Х			0	0	
Director	0	^			0	0	
STEVE L GODDARD	0 5	.,					
Director	0	Х			0	0	
ART GODI	0 5	.,					
Director	0	X			0	0	
	0.5						

Director	0						
STEVE L GODDARD	0 5	V			0	0	
Director	0	^			0	0	0
ART GODI	0 5	V					
Director	0	×			U	U	U
JOHN W GOEDE	0 5	v					
Director	0	×			0	0	U
1AV COUTI	0.5						

ART GODI	0 5	>			0	0	0
Director	0	<			0	0	
JOHN W GOEDE	0 5	>					
Director	0	X			0	U	
JAY GOHIL	0 5	~					
Director	0	X			0	O	

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JOHN W GOEDE	0 5	.,					
Director	0	Х			0	0	
JAY GOHIL	0 5						
Director	0	Х			0	0	
THOMAS A GONGAWARE	0 5						

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	c	direct	or/tr	ruste	e)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	1 0 1	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
GEORGE M GRABENHORST	0 5									
Director	0	X						l o	U	0
JARROD C GRASSO	0 5								0	
Director	0	X							l o	0
	Λ.Γ									

and Independent Contractors

ROBIN E GREENBERG

DEBRA S GREENE

SUMMER J GREENE

Director (RESIGNED)

KAREN E GREENWOOD

FRANCOIS K GREGOIRE

JAMES M GRICAR

CAROL S GRIFFITH

Director

Director

Director

Director

Director

Director

		X		l		l o	l n	
Director	0					_	_	
JARROD C GRASSO	0 5	х				0	0	
Director	0	_ ^				0	0	
JEFF GREBE	0 5						_	
Director		X				0	0	

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related any hours director/trustee) organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	۱ ۰	irect	or/ti	rust			organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
DAVID M GRIFFITH	0 5	×						0		_
Director	0	_ ^								0
ELAINE GRILL	0 5	X						0		_
Director	0	_ ^								0
BARRY M GROOMS	0 5							0		_
Director	0	X								0
RUSSELL GROOMS	0 5	×						0		0
	l	I '`			1	1			1	_

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Birector	0			l	l
ELAINE GRILL	0 5	1			
Director	0	X			
BARRY M GROOMS	0 5				
		l x			
Director	0				
RUSSELL GROOMS	0 5				
		X			
Director	0				

and Independent Contractors

JOEL GROSSMAN

REBECCA F GROSSMAN

JORGE LUIS GUERRA JR

MAX WM GURVITCH

CARLOS GUTIERREZ

WARREN HABIB

Director

Director

Director

Director

Director

Director

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other hours per than one box, unless person compensation compensation compensation wools (lict is both an officer and a from the from related the

and Independent Contractors

Director RANDALL S HALL

Director

Director

Director JOE HANAUER

Director

MATTHEW T HALPERIN

Director (DECEASED)

CINDY HAMANN

JIM HAMILTON

	any hours director/trustee) organization (W- for related 2 1 1 2 2 2 2 2 2 2						organizations	from the			
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	101	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
STEFANIE AINGE HAHN	0 5	X						0	0	C	`
Director	0	_ ^						J	0		
MELISSA HAILEY	0 5	1						0	0		•
Director	0	X						ľ		C	,
JAMES S HATSLER	0 5										

MELISSA HAILEY	0 5	V			0		Г
Director	0	_ ^			0	o l	
JAMES S HAISLER	0 5						Γ
Director	0	×			0	0	
BOB HALE	0 5						Γ
Director		×			0	0	

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Director		X			0	U	0
JAMES S HAISLER	0 5						
Director	0	Х			0	0	0
BOB HALE	0 5	Х			0	0	0
Director	0	^			0	0	
KIT HALE	0 5						

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related any hours director/trustee) organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	۱ '	unect	.01/11	uste	3 e)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
WILLIAM J HANLEY	0 5	×							0
Director	0								
DAVID E HANNA	0 5	×							0
Director	0	_ ^							J
HOWARD W HANNA	0 5	×							0
Director								ļ	

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and Independent Contractors

CHRISTINE E HANSEN

ROBERT R HARMAN

CHUCK HARRIS

DONALD E HARRIS

ELIZABETH J HARRIS

IONA C HARRISON

JOHN J HARRISON

Director

Director

Director

Director

Director

Director

Director

(A) (B) (D) (E) (F) (C) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from related from the compensation

and Independent Contractors

Director

Director

Director

Director

Director

AMY L HEDGECOCK

SALLY G HEIMBROOK

DORCAS HELFANT-BROWNING

MEREDITH HELD

	any hours	_ c	direct	or/tr	uste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
MARGARET M HARTMAN	0 5	x						0	0	0
Director	0	^								
GAIL M HARTNETT	0 5	,,								
Director	0	X							0	0
KERRI L HARTNETT	0 5	l						_	_	
Director	0	X						0	0	0
	0.5									

Director	0						
KERRI L HARTNETT	0 5						
Director	0	X			U	0	
GEORGE R HARVEY	0 5				_	_	
Director	0	X			0	0	
DANIEL HOUSTON HATFIELD	0 5						
Director	0	×			0	0	
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GEORGE R HARVEY	0 5	.,					
Director	0	Х			0	0	
DANIEL HOUSTON HATFIELD	0 5	×			0	0	
Director	0	^			0	0	
MARCENE HEDAYATI	0 5	V			0	0	

Director	0						
GEORGE R HARVEY	0 5	.,					
Director	0	Х			Ů	Ů	(
DANIEL HOUSTON HATFIELD	0 5						
Director	0	Х			0	0	(

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(A) (B) (D) (E) (C) (F) Reportable Name and Title Average Position (do not check more Reportable Estimated hours per than one box, unless person amount of other compensation compensation ensation m the

and Independent Contractors

Director

Director

Director

Director JEFFREY HILL

Director

DOROTHY HERMAN

JOHN T HERRING

CONNIE HETTINGA

	any hours		oth ai direct			and a ee)	ì	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
GLENN W HELLYER	0 5	×						0	0	0
Director	0	_ ^						Ĭ		Ĭ
RODNEY M HELM	0 5	1							0	
Director		×]	0

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RODNEY M HELM	0 5						
Director	0	^					
JAMES L HELSEL	0 5						
Director	0	×			0	0	
SUSAN G HELSINGER	0 5						

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Director	0	''				-	_	
JAMES L HELSEL	0 5						0	
Director	0	^				U	U	U
SUSAN G HELSINGER	0.5						0	
Director	0	_ ^				U	0	0
PAUL B HENDRIKS	0 5						0	
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JAMES L HELSEL	0 5					0	
Director	0	^			U	U	0
SUSAN G HELSINGER	0 5					0	
Director	0	*			0	0	ľ
PAUL B HENDRIKS	0 5						
Director	0	×			0	0	0

	1 0		l 1				
JAMES L HELSEL	0 5						
Director	0	×			0	0	· ·
SUSAN G HELSINGER	0 5						
Director	0	×			0	0	0
PAUL B HENDRIKS	0 5				_		_
Director	0	×			0	0	0
GREGORY S HERB	0.5						

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from related from the compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	0	direct	or/tr	ruste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
MAX HILL	0 5	×						0	0
Director	0	_ ^						0	
JEFFREY HOFFMAN	0 5								
Director	0	×						0	0
	0.5								

and Independent Contractors

BOBBI J HOWE

GREGORY J HRABCAK

KARLA L HUITSING

Director

Director

Director

		, X	l		I	U	į U	
Director	0							
JEFFREY HOFFMAN	0 5							
Director	0	X				0	0	
JOHN A HOOPS	0 5							
		X				0	o	
Director	0							
STEPHEN A HOOVER	0 5							
		X				0	0	
Director	0							

Director	0	^					O
JOHN A HOOPS	0 5	.,					
Director	0	X			0	0	0
STEPHEN A HOOVER	0 5						
Director	0	X			0	0	0
TOM HORMEL	0 5						
Director		X			0	0	0

Director					U	U	U
STEPHEN A HOOVER	0 5						
Director	0	X			0	0	0
TOM HORMEL	0 5	.,					
Director	0	X			0	0	0
JOHN P HORNING	0 5	V					
Director		_ X			U	0	U

	U						
TOM HORMEL	0 5						
Director	0	X			0	0	0
JOHN P HORNING	0 5						
Director	0	Х			0	0	0
KATHLEEN ANN HOUSTON	0 5	x			0	o o	0

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Director	0						
JOHN P HORNING	0 5	, , ,			_	_	
Director	0	×			0	0	
KATHLEEN ANN HOUSTON	0 5				_	_	
Director		X			0	0	

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation compensation amount of other hours per ensation m the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

BROOKE S HUNT

LEANNAH HUNT

Director

Director

Director

Director

Director

Director

Director

Director

JIM IMHOFF

CHRIS ISAACSON

JASON M JAKUS

GEORGE C JALIL

MARIE JEBAVY

CHRISTINE R JACOBSON

	week (list any hours	ı	oth a direct			and a	1	from the organization (W-	from related organizations	compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Lo	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
BRETT G HUNSAKER	0 5	×						0	0	0
Director	0							-		
MICHAEL R HUNSTAD	0 5	×						0	0	0
Director	0								0	<u> </u>

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	0	lirect	or/tr	uste	ee)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
MARY ANN JEFFERS	0 5	×						0		1
Director	0	^						3		
THOMAS JEFFERSON	0 5	×						0		\int
Director	0	_ ^						0		٦
WILLIAM C JILES	0 5	×						o o		٥
Director	0									1

MARY ANN JEFFERS	0.5				
Director	0	×			
THOMAS JEFFERSON	0 5	×			
Director	0	^			
WILLIAM C JILES	0 5				
Director	0	×			
JULIE M JOECKEL	0 5				

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

PHIL JONES

STEPHANIE JONES

COLIN B JOHNSON

DAWN M JOHNSON

MARVIN J JOLLY

LYNN H JONES

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from related compensation from the any hours director/trustee) organization (Worganizations from the

Individual trustee or director

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Institutional

Highest compensated employee

employee

Former

2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours for related organizations below dotted line)
WM JORDAN	0 5
	•••••
Director	0
JANET JUDD	0 5
J. (1) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	

and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

Director

Director

JOANNE H JUSTICE

ELLEN W KALE

BRUCE KAMMER

MARK F KAMPS

JANET L KANE

KEITH KANEMOTO

PAT G KAPLAN

TRACY KASPER

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation organization (Wany houre director/trustee) organizations from the

	any nours	۱ ۲	irect	or/ti	rust	ee)		organization (W-
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Form 2/1	2/1099-MISC)
GEOFFREY M KASSELMAN	0 5	х						
Director	0	^						
LA NORA KAY	0 5	x						
Director	0	_ ^						
LARRY KEATING	0 5	×						
Director		1						

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and Independent Contractors

WILLIAM KEHOE

KRIS R KELLER

KEITH KELLEY

VICKIE K KELSALL

DELILAH L KENNEN

Director

Director

Director

Director

Director KIM KERBIS

Director

DAVID P KENT

Director (RESIGNED)

0

0

(W- 2/1099-

MISC)

organization and

related organizations

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	۰ ا	direct	or/ti	ruste	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
R SCOTT KESNER	0 5	x						0	0	0	
Director	0	_ ^						0	0	0	
ILENE S KESSLER	0 5	1									
Director (DECEASED)	0	X						0	O	0	
WILLIAM D KESSLER	0 5	1									
		X		l	l			0	0	0	

		τ.	Stee		15 व्यास्त		
R SCOTT KESNER	0 5						
Director	0	×				0	
ILENE S KESSLER	0 5						
Director (DECEASED)	0	X				0	
WILLIAM D KESSLER	0 5						
Director	0	×				0	
DAN KEUNE	0 5						
Director		X				0	

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and Independent Contractors

Director

Director

JANICE R KIRKNER

BETTY KISSOCK

Director (RESIGNED)

				l I	_			1
R SCOTT KESNER	0 5	l						
Director	0	×				0	U	0
ILENE S KESSLER	0 5	.,						
Director (DECEASED)	0	×				0	U	0
WILLIAM D KESSLER	0 5							
Director	0	×				0	0	0
DAN KEUNE	0 5	.,						
Director	0	×				0		0
ROBERT FRANCIS KEVANE	0 5	v						
Director	0	×				0		0
KALAMA KIM	0 5	.,						
Director	0	×				0	0	0
JAMES M KINNEY	0 5	,,						
Director	0	×						0
	0.5		1					

ILENE S KESSLER	0 5	V			0	0	0
Director (DECEASED)	0	Х			0	U	U
WILLIAM D KESSLER	0 5	V			0	0	
Director	0	Х			0	U	U
DAN KEUNE	0 5	V			0	0	
Director	0	Х			U	O O	U
ROBERT FRANCIS KEVANE	0 5	V			0	0	
Director	0	Х			U	U	U
KALAMA KIM	0 5	v			0	0	
Director	0	Х			U		U
JAMES M KINNEY	0 5	V			0	0	

Director	0						
DAN KEUNE	0 5	V			0	0	•
Director	0	_ ^			U	0	U
ROBERT FRANCIS KEVANE	0 5	V			0	0	
Director	0	×			U	0	U
KALAMA KIM	0 5	V					
Director	0	×			U	0	U
JAMES M KINNEY	0.5				_		
6 -		X			0	0	0

21100001	U							
KALAMA KIM	0 5							
Director	0	X				0	0	
JAMES M KINNEY	0 5							
Director	0	X				0	0	
ADAM B KIRKHAM	0 5							
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(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/t	rust	ee)	•	organization (W-	organizations	from the	
	for related organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
MARK MAKOTO KITABAYASHI	0 5	х						0	0	0	
Director	0										
SUSAN MOBBS KLIESEN	0 5	х						0	0	0	
Director	0	,									
NICK KLINE	0 5	х						0	0	0	
Director										0	

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and Independent Contractors

BRAD KNAPP

COY KNAPP

JUSTIN A KNOLL

Director

Director

Director

Director

Director

Director

Director

PETE KOPF

LEIL A KOCH

JOHN KODLICK

MIKEL R KOLLMANSBERGER

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	1	direct			ee)	•	organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	es voldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
ANGIE KOPKA	0 5	x						0	0		0
Director (DECEASED)	0	_ ^							0		Ü
THOMAS F KOTZIAN	0 5										_
Director (RESIGNED)	0	X						0	U		0
JOEL A KOVAL	0 5	.,									_

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

CONNIE M KYLE

JIMMY LA PETER

BUDD KRONES

FRANK E KOWALSKI

THOMAS W KRETTLER

Director (DECEASED)

ROBERT MICHAEL KULICK

CHRISTINE M KUTZKEY

(A) (B) (D) (E) (F) (C) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/t	rust	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
BARBARA B LACH	0 5	х						0	0	0	
Director	0	,							, and the second		
LANCE S LACY	0 5										
Director	0	X								0	
JULIO S LAGUARTA	0 5										
Director (RESIGNED)	0	X							0	0	
	0.5					1		i	i		

and Independent Contractors

CARL A LANTZ

JOSEPH A LAROSA

JOHN E LAZENBY

Director

Director

Director

			-		2			
BARBARA B LACH	0 5	x				0	0	
Director	0	^					٥	
LANCE S LACY	0 5	x				0	0	
Director	0	_ ^					0	
JULIO S LAGUARTA	0 5	l x						
Director (RESIGNED)	0	_ ^				9	9	
CHERYL LAMBERT	0 5	×				0	0	
Director	0					-	_	
ROBIN LANCE	0 5	v				0	0	

		l x				l o	l o	
Director (RESIGNED)	0							
CHERYL LAMBERT	0.5							
		X				0	0	
Director	0							
ROBIN LANCE	0.5							
		l x				0	0	
Director	0							
MONICA M LANG	0.5							
		X				0	0	
Director (RESIGNED)								

		Х	- 1		l 0		J 0	
Director	o							
MONICA M LANG	0 5							
Director (RESIGNED)	0	Х			0	0	0	
MICHAEL T LANNING	0 5	Х			0	0	0	

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MONICA M LANG	0.5	v			
Director (RESIGNED)	0	^			·
MICHAEL T LANNING	0 5				
Director	0	X			·

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(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation om the

and Independent Contractors

Director

Director

Director

Director

Director

Director
KEVIN R LEVENT

Director

LINDA C LEE

Director (RESIGNED)

SUE ANN SH LEE

DAVID M LEGAZ

RONALD B LENNEN

JOYCE LEONARD

PAUL LEPAGE

	any hours	C	direct	or/tr	uste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
MARK A LEADERS	0 5	x						0	0	0
Director	0	,							3	0
JOHN LEASE	0 5	×						0	0	0
Director	0								0	0
KARL P LEE	0 5									
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(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated amount of other hours per than one box, unless person compensation compensation wook (lict is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		oth ai			and a	1	organization (W-	organi	related zations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)		/1099- SC)	
JACK H LEVINE	0 5	x						0			
Director	0	^						0			
JEFFREY J LEVINE	0 5	l						0			ſ
Director	0	X						0		0	
MARC G LEVINSON	0 5	1									Γ
Director		X						0		0	l

and Independent Contractors

Director

Director

Director

Director

Director

Director

BECCA LINNIG

SARA LIPNITZ

JAMES LIPTAK

THOMPSON D LITCHFIELD

MARGARET A LINDSAY

		l		ı	l		l	i
JACK H LEVINE	0 5	.,						
Director	0	X				0	0	
JEFFREY J LEVINE	0.5	1						
Director	0	X				U	0	
MARC G LEVINSON	0 5	1						
Director	0	X				U	U	
	0.5							

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JEFFREY J LEVINE	0 5	l ,					0	0	
Director	0	^					0	0	
MARC G LEVINSON	0 5	1							
Director	0	X					U	0	
D PATRICK LEWIS	0 5	×					0	0	
Director	0	_ ^							
JUNPING PATRICK LIAO	0 5	1							
		Ιv	ı	I		1	l n	l 0	

							1
JEFFREY J LEVINE	0 5	Х				0	0
Director	0	^			٥	0	0
MARC G LEVINSON	0 5						
Director	0	X			٥	0	0
D PATRICK LEWIS	0 5	.,					
Director	0	X			0	0	0
	0.5		ПΠ				

(A) (B) (D) (E) (F) (C) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from related from the compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(direct	or/t	rust	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated emptovee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
MARBURY A LITTLE	0.5	х								0
Director	0	^						٥	٥	٥
DAVID C LOCKWOOD	0 5	1								
Director	0	X							0	0
TED LORING	0.5									

and Independent Contractors

TIMOTHY L LUND

ROGER LUNDY

KAKI ROBERTS LYBBERT

Director

Director

Director

				£			
MARBURY A LITTLE	0 5				0	0	
Director	0	_ ^			0	0	
DAVID C LOCKWOOD	0 5				0	0	
Director	0	X			0	0	
TED LORING	0 5						
Director	0	×			U	U	
ALAN LOVITT	0 5						

Director	0						
DAVID C LOCKWOOD	0 5						
Director	0	×			0	0	
TED LORING	0 5						
Director	0	×			0	0	
ALAN LOVITT	0 5						
Director	0	×			0	0	
JARROD LOWE	0 5						
Director	0	×			0	0	
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DAVID C LOCKWOOD	0.5	l _x			0	0	0
Director	0	_ ^			Ĭ	ľ	
TED LORING	0 5	1					
Director	0	X			0	0	0
ALAN LOVITT	0 5	.,					
Director	0	X			0	0	0
JARROD LOWE	0 5	.,					
Director	0	X			0	0	0
JOSEPH F LUCA	0 5	1			_	_	_
Director		X			0	0	0

Director	0	i	'			, '				
TED LORING	0 5	l	,		П					
Director	0	X						U	0	Ü
ALAN LOVITT	0 5	х			П			0	0	0
Director	0						L_'			
JARROD LOWE	0 5	×			<u> </u>				0	
Director	0		!			l				
JOSEPH F LUCA	0 5	l								
Director	0	X						0	0	U
LINDA LUGO	0 5				П					_

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JOSEPH F LUCA	0 5	V			0	0	0	
Director	0	^			0		٥	
LINDA LUGO	0 5	V						
Director	0	X			U	0	0	

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		lirect		ee)	'	organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
CAROLE LYNCH	0 5	×					0	0
Director (RESIGNED)	0	^					J	0
JOHN J LYNCH	0 5	X						
Director	0	Χ					U	0
CAROLE A MACLURE	0 5							
Director	0	Х					0	0

and Independent Contractors

Director

Director

Director

BRENDA L MARCHWICKI

DEL C MARKWARD

				l	l			
CAROLE LYNCH	0 5	х				0	0	
Director (RESIGNED)	0	_ ^				0	0	
JOHN J LYNCH	0 5							
Director	0	×				U	U	
CAROLE A MACLURE	0 5					_	_	
Director	0	X				0	0	
TIFFANIE M MAI-GANSKE	0 5							
Director	0	×				0	0	
ANDREW C MALL	0 5					_		
Director	0	×				0	0	

CAROLE A MACLURE		X			0	0	0
Director	0	^					O
TIFFANIE M MAI-GANSKE	0 5						
Director	0	X			0	0	0
ANDREW C MALL	0 5						
Director	0	X			0	0	0
PEG M MANCUSO	0 5						
Director	0	X			0	0	0

ANDREW C MALL	0 5	v			0	0	0
Director	0	^			0	0	0
PEG M MANCUSO	0 5	V			0	0	0
Director	0	Χ			0	Ů	U
DIANE L MANNS	0 5	v					
Director	0	X			0	Ů	U

PEG M MANCUSO	0.5						
Director	0	X			0	0	0
DIANE L MANNS	0 5	V			0	0	
Director	0	Α			U	0	U
L ALMA MANSELL	0 5						

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	,			,		,			
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
DONALD MARPLE	0 5	×						0	0
Director	0	^						0	Ĭ
MARK M MARQUEZ	0 5	1							
Director	0	X						l o	0
GREGORY P MARTIN	0 5								

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

JAMES E MARTIN

JARED BRYAN MARTIN

SHERRY D MASER

GREG J MASON

GUY A MATTEO

SCOTT A MATTHIAS

Director (RESIGNED)

NENE O MATEY KEKE

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other week (list is both an officer and a from related from the compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct			ee)	•	organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
ANNE M MATYJASIK	0 5	x						0	0
Director	0							0	
R BRIAN MATZA	0 5	x						0	0
Director	0							0	
KC MAURER	0 5	x						0	0

and Independent Contractors

Director

Director

Director

THOMAS J MCCARTHY

KENDALL MCCAUSLAND

					-			
ANNE M MATYJASIK	0 5							
Director	0	X				U	O	
R BRIAN MATZA	0 5							
Director	0	X				0	0	
KC MAURER	0 5							
Director	0	X				0	0	
	0.5	1	I	I _	I —			

R BRIAN MATZA	0 5	· ·					
Director	0	X			0	0	0
KC MAURER	0 5				_	_	
Director	0	X			0	0	0
HAROLD MAXWELL	0 5	.,					
Director	0	X			U	0	0
WALTER T MC DONALD	0 5				_	_	_
Director	0	X			0	0	0
JOHN G MCARDLE	0 5						

Director	0	^				0	Ŭ
KC MAURER	0 5				_	_	
Director	0	X			0	0	0
HAROLD MAXWELL	0 5						
Director	0	X			0	0	0
WALTER T MC DONALD	0 5						
Director	0	X			0	0	0
JOHN G MCARDLE	0 5						
Director	0	×			0	0	0
CAROLE R MCCABE	0.5						

Director	0						
WALTER T MC DONALD	0 5	_			0	0	-
Director	0	^			U	0	0
JOHN G MCARDLE	0 5	_			0	0	
Director	0	^			J	0	U
CAROLE R MCCABE	0 5	_			0	0	
Director (RESIGNED)	0	X			U	U	U

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JOHN O HOMBE		l v			0	0	
Director	0	^			0	0	
CAROLE R MCCABE	0 5						
Director (RESIGNED)	0	×			O	0	
MARY T MCCALL	0 5	х			0	0	

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	c	lirect	or/tr	ruste	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
JOEL D MCCLINTOCK	0 5	X						0	0	0	
Director	0	^							3	0	
PEGGYANN MCCONNOCHIE	0 5	Х						0	0	0	
Director	0	^						0	U	0	
LANE L MCCORMACK	0 5								0		
Director	0	Х						U	U	0	

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and Independent Contractors

STEPHEN W MCCULLOUGH

CHRISTOPHER S MCELROY

ANN D MCDONALD

Director

Director

Director

Director

Director

Director

Director

CHERYL MCFALL

JAMES H MCGIFFERT

MICHAEL C MCGREW

GEOFF MCINTOSH

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related any hours director/trustee) organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	۱ '	inect	.01/10	ust	ee)		organization (w-	Organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
TYLER MCKENZIE	0 5	х						0		
Director	0	^								
ANDREA P MCKEY	0 5	1								
Director	0	X						0		
JEWELL A MCKINNEY	0 5									

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and Independent Contractors

Director

Director

Director

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Director

Director

Director

ROBERT MCMILLAN

Director (DECEASED)

LINDA CANNON MCMORROW

KATHLEEN M MCQUILKIN

BETTE R MCTAMNEY

STEPHEN B MCWILLIAM

SHERRI L MEADOWS

ALAN B MEHRWEIN

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation om the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	s (lirect	or/tr	uste	ee)	'	organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
RICHARD A MENDENHALL	0 5	Х						0	0	0	
Director	0	^						0	0	0	
PETER B MERRITT	0 5	X						0	0	0	
Director	0	^						U	0	0	
REINALDO L MESA	0 5	X						0	0	0	

Director

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and Independent Contractors

BONNIE F METVINER

TIFFANY S MEYER

AL J MICHALOVIC

SUSAN E MIDDENDORF

Director

Director

Director

Director

Director

Director F K MILLER

Director

JOHN J MIKE

CYNTHIA K MILLER

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other hours per than one box, unless person compensation compensation wook (lict is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		oth ai			and a		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
MARIA E MILLER	0 5	×						o	0	Γ
Director	0	^						0	٥	
TERRY E MILLER	0 5									Γ
Director	0	×						0	0	
SHARON A MILLETT	0 5									T

		l x		l		I OI	
Director	0						
TERRY E MILLER	0 5						
Director	0	×				U	
SHARON A MILLETT	0 5						
Director	0	X				U	
WILLIAM G MILLIKEN	0 5						

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

ALEKSANDR MILSHTEYN

RICHARD P MIRANDA

ELLEN MITCHEL

CATHY C MITCHELL

JAY S MITCHELL

BRIAN W MOLISSE

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Worganizations from the

Highest compensated employee

employee

Former

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organizations

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Individual trustee or director

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

PAULA R MONTHOFER
Director
JAMIE D MOORE
Director
JUDY E MOORE
Director
TRUDY G MOORE

Director

Director

Director

Director

Director

WILLIAM M MOORE

Director (RESIGNED)

EDGAR F MORALES

STEVEN W MOREIRA

R LAYNE LAYNE MORRILL

EZEKIEL T MORRIS

Director (RESIGNED)

PHIL MORRICAL

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation organizations from the

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related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	d	direct	or/ti	rust	ee)		organization (W	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	
MARGARET D MORRIS	0 5								
Director	0	×							
NANCY MOSCA	0 5	.,							
Director	0	X							
JOSEPH M MOSHE	0 5								
		X			l	1	l		

0 5

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

Director

SCOTT R MULDAVIN

COLIN P MULLANE

MUGS MULLINS

CHARLIE L MURPHY

THOMAS A MURPHY

VICTORIA T MURPHY

BILL W MURRAY

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(direct	or/tr	ruste	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	1.0	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
SHELLY M MURRAY	0 5	х						0	0	C	
Director	0							_			
CALVIN R MUSSELMAN	0 5										
Director	0	Х						0	0	C	

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and Independent Contractors

CHRISTOPHER MYGATT

RONALD L MYLES

FRANK NELSON

GARY W NELSON

TERRELL P NEWBERRY

TAMMY NEWLAND-SHISHIDO

Director

Director

Director

Director

Director

Director

Director

Director

JOHN E NICHOLS

PEYTON NORVILLE

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from related compensation from the director/trustee) any hours organization (Worganizations from the

Individual trustee or director

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Institutional

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
KENDRA L NORWOOD	0 5
Director	0
JOHN C NUGENT	0 5
Director	0
ELIZABETH NUNAN	0 5
Director (RESIGNED)	0

MARY ELLEN O'BOYLE

GERARD O'CONNELL

SANDRA L O'CONNOR

KAREN E O'GRADY-HUGHEY

Director

Director

Director

Director

Director

Director

Director

CHRISTIE O'NEIL

JASON A O'NEIL

RAYMOND P O'NEIL

and Independent Contractors



employee

Former

2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related

organizations

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other week (list is both an officer and a from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	c	lirect	or/tr	uste	ee)	organization (W-	organizations		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
PATRICIA TI M O'NEILL	0 5	х						0	(Ţ
Director	0							,	,	
JOHN F O'REILLY	0 5									Ţ
Director	0	X						0	,	
PATRICIA L OHMBERGER	0 5								,	Ţ
Director		Х						U	(

and Independent Contractors

Director

Director

Director

CAROL J OLNEY

STACEY D ONNEN

Director (RESIGNED) ROBERT L OPPENHEIMER

			•		3			
PATRICIA TI M O'NEILL	0 5	x				0	0	
Director	0	^						
JOHN F O'REILLY	0 5	x				0	0	
Director	0	^					0	
PATRICIA L OHMBERGER	0 5	x				0	0	
Director	0	^				0	0	
ALLEN M OKAMOTO	0 5							
Director	0	X				0	0	
MICHAEL D OLDENETTEL	0.5							

Director	o	l					
PATRICIA L OHMBERGER	0 5						
Director	0	x 			U	U	U
ALLEN M OKAMOTO	0 5						
Director	0	X			0	0	0
MICHAEL D OLDENETTEL	0 5						
Director		Х			0	0	0

Director	0						
ALLEN M OKAMOTO	0 5						
Director	0	×			0	0	0
MICHAEL D OLDENETTEL	0 5				_		_
Director	0	×			0	0	0
EILEEN L OLDROYD	0 5						
Director		Х			0	0	0

Director	0						
MICHAEL D OLDENETTEL	0 5	~			0	0	0
Director	0	^			U	0	0
EILEEN L OLDROYD	0 5	V					
Director	0	Х			U	0	0

Director	0						
EILEEN L OLDROYD	0 5	٧.			0		
Director	0	Х			U	U	'
JENNY OLIVO	0 5	Х			0	0	

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(A) (D) (E) (F) (B) (C) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other ensation m the

and Independent Contractors

HEATHER OZUR

LINDA J PAGE

ROBERT F PAHLKE

DOMINIC L PALLINI

Director

Director

Director

Director

Director

BOWEN PAK

	week (list any hours		oth a direct		and a ee)	1	from the organization (W-	from related organizations	compensation from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	 Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
CHARLES S OPPLER	0 5	×					0	0	0	
Director	0	_ ^						0	0	
PIERO ORSI	0 5	,						0		
Director	0	×					U	0	0	

CHARLES S OPPLER	0 5	,					
Director	0	×			l o	J	
PIERO ORSI	0 5	V			_	_	
Director	0	×			0	0	
IGNACIO OSORIO	0 5				_	_	
Director	0	×			0	0	
WILLIAM F OVERACRE	0 5	,,					

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FIERO ORSI					۸ ا	0	0
Director	0	^			0	٥	
IGNACIO OSORIO	0 5	V					
Director	0	X			0	0	0
WILLIAM F OVERACRE	0 5	V					
Director	0	×			U	0	0
MICHAEL W OWEN	0.5						

Director	0						
PIERO ORSI	0 5	V					
Director	0	X			0	0	U
IGNACIO OSORIO	0 5						_
Director	0	X			0	0	0
WILLIAM F OVERACRE	0 5				_		
Director	0	X			0	0	0
MICHAEL W OWEN	0 5						
Director		X			0	0	0

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CHARLES S OPPLER					0		
Director	0	×			U	0	0
PIERO ORSI	0 5	V					
Director	0	X			U	0	0
IGNACIO OSORIO	0 5	.,					
Director	0	X			U	0	0
WILLIAM F OVERACRE	0 5						
Director	0	×			U	0	0
MICHAEL W OWEN	0 5	.,					
Director	0	×			0	0	0

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

LEONARDO PAREJA

ROGER A PARHAM

DAVE L PARKS

RONALD J PASCUAL

Director (RESIGNED)

PATRICK M PAULSON

GREGORY J PAWLIK

SUSAN M PATT

	any hours	c	direct	or/tr	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
ANN MARIE M PALLISTER	0 5	X						0	0	0
Director	0	^							0	Ů
CHRISTINA PAPPAS	0 5	x							0	0
Director (RESIGNED)	0	^						0	0	٥
MICHAEL J PAPPAS	0 5	×						0	0	0

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other hours per than one box, unless person compensation compensation week (list is both an officer and a from the from related compensation from the

and Independent Contractors

JOE J PEREZ

JEFFREY D PERRY

MARK PETERSON

TROY PETERSON

SANDI PFISTER

DAVID TIMOTHY PHILLIPS

Director

Director

Director

Director

Director

Director

	any hours		otn a direct			ee)	1	organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	1.0	key employee	ee voldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
CRAIG PECK	0 5	x						0	0	0	
Director	0	_ ^							0	Ĭ	
GEORGE F PEEK	0 5	×							0		
Director	0	\ \ \							U	0	
LORENA PENA	0 5										•

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GEORGE F PEEK	0 5	X					0	
Director	0	^				0	0	
LORENA PENA	0 5	V						
Director	0	X				U	U	
DAVID M PERETTI	0 5							
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GEORGE F PEEK	0.3	V						
Director	0	Х				U	0	0
LORENA PENA	0 5	V						
Director	0	Х				U	0	0
DAVID M PERETTI	0 5			ĺ				
Director		X				0	0	0

		X			0	lo	0
rector	0						
EORGE F PEEK	0 5						
rector	0	Х			0	0	0
DRENA PENA	0 5						
rector	0	Х			0	0	0
AVID M PERETTI	0 5						
irector	0	Х			0	0	0

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	10.00	lirect	or/tr	uste	ee)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
RONALD L PHIPPS	0 5	×						0	0	
Director	0	^						3	0	
TERRY J PILCHER	0 5	×						0	0	
Director	0	^						U	0	
BEVERLY Y PINDLING	0 5									
Director	0	X						O	0	

and Independent Contractors

Director

Director

Director

HANK POBURKA

MARTHA POMARES

NONALD ETTILITS		x			0	
Director	0				J	
TERRY J PILCHER	0 5					
Director	0	X			0	
BEVERLY Y PINDLING	0 5					
Director	0	X			0	
NYKEA PIPPION MCGRIFF	0 5					
Director	0	X			0	

Director	0									
BEVERLY Y PINDLING	0 5								_	
Director	0	X						0	0	
NYKEA PIPPION MCGRIFF	0 5									
Director	0	×						0	0	
J REED PIRAIN	0 5	l							_	
Director	0	×						0	0	
ROGER M PIRO	0.5									
		Ιv	l	ı	l	i	i i	Ι	l n	I

	_						
NYKEA PIPPION MCGRIFF	0 5	V			0	0	0
Director	0	^			0	0	0
J REED PIRAIN	0 5	.,					
Director	0	X			0	0	0
ROGER M PIRO	0 5	.,					
Director	0	X			0	0	0
BILL PLATTOS	0 5						

Director	0							
ROGER M PIRO	0 5	V				0	0	
Director	0	^			0	0	l o	
BILL PLATTOS	0 5	V						
Director	0	^			O	0	0	

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BILL PLATTOS	0 5						
Director		X				0	
Director	0						
BRUCE E PLUMMER	0 5						
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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	ď	direct	or/tr	uste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
JOANNE E POOLE	0 5	x						0	C
Director	0	^						3	,
CHARLES R PORTER	0 5							0	
Director	0	X						U	C
LINDA CAROL PORTERFIELD	0 5								
Director	0	X						U	C

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CHARLES R PORTER	0 5	·			
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Director	0				
LINDA CAROL PORTERFIELD	0 5				
		X			İ
Director	0				
NELL G POSTELL	0 5				
		X			İ
Director	0				
WILLIAM H POTEET	0 5				Γ

and Independent Contractors

WILLIAM H POTEET

GEOFFREY P POULOS

FRED W PRASSAS

LYNETTE D PRAYTOR

WILLIAM J PROCESS

DEBORAH K PRODEHL

Director

Director

Director

Director

Director

Director

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a from the week (list from related compensation any houre director/trustee) organization (W. organizations from the

and Independent Contractors

Director

Director

Director

Director

Director

Director TOM A RAU

Director

CRAIG RAGG

GAYE RAINEY

RICHARD M RALL

CHAILLE G RALPH

JUDY RAMELLA

	any nours	۹ ۱	irect	or/ti	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
SIDNEY G PUGH	0 5	х						0	0	0
Director	0	^						9	3	
CHRISTOPHER G RAAD	0 5									
Director	0	X							0	0
JENIFER J RACHEL	0 5									
Director		X						0	0	0

Director	0						
CHRISTOPHER G RAAD	0 5						
Director	0	X				U	(
JENIFER J RACHEL	0 5						
Director	0	X				0	(
JEANNE RADSICK	0 5				·		
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(A) (B) (D) (E) (F) (C) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other week (list is both an officer and a from related from the compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/tr	uste	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	eevoldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
RYAN RAVEIS	0 5	x							0		_
Director (RESIGNED)	0	^							0	,	О
BILL A RAWLINGS	0 5	X						0	0		_ ~
Director	0	_ ^									,
DEBBIE A RAWLS	0 5	x						0	0		_ o

and Independent Contractors

Director

Director

Director

Director GARY J REGGISH

Director

CHRIS REESE

SULINDA M READY

STEVEN REDMOND

Director (RESIGNED) 0 0 0 0 0 0 0 0 0 0 0 0 0
0.5
BILL A RAWLINGS
······· X 0 0
Director 0
DEBBIE A RAWLS 0.5
······· X 0 0
Director 0
CHARLEY RAY 0 5
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Director (RESIGNED)	0	,,			_	·	
BILL A RAWLINGS	0 5						
Director	0	X			0	U	0
DEBBIE A RAWLS	0 5						0
Director	0	X			U	0	U
CHARLEY RAY	0 5	l					
Director	0	X			0	٥	0
HENRY B RAY	0 5	l					
Director	0	X			J	0	0
CHRIS A READ	0 5	x			0	0	0

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RYAN RAVEIS	0 5	Х				0	0	
Director (RESIGNED)	0	^				0	0	0
BILL A RAWLINGS	0 5	Х				0	0	
Director	0	^				0	O	0
DEBBIE A RAWLS	0 5	Х				0	0	0
Director	0	^				0	0	
CHARLEY RAY	0 5	Х				0	0	0
Director	0	^				0	0	
HENRY B RAY	0 5	Х				0	0	0
Director	0	^				0	0	
CHRIS A READ	0 5	v	·		·	0	0	0

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Worganizations from the

Individual trustee or director

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Institutional

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MISC)

organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
DONNA REID	0 5
Director	0
ALICIA REINHARD	0 5
Director (RESIGNED)	0
ELLEN B RENISH	0 5

and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

Director

LYNNE RIFKIN

NANCY J RILEY

J D RINEHART

MATTHEW RITCHIE

LIZA A REYES

RANDY REYNOLDS

CHRISTINE RICHARDSON

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(direct	or/t	rust	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
CHERL R ROANE	0 5	x						0	0
Director	0	^						O	Ĭ
DEANNA K ROBBINS	0 5	1							
Director	0	×						U	0
DOREEN ROBERTS	0 5	1							
Director	0	X						0	0

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and Independent Contractors

ED P ROBERTS

MARY R ROBERTS

PATRICK A ROBERTS

BONNIE ROBERTS-BURKE

BRANDON W ROGILLIO

GREGORY D ROKEH

Director

Director

Director

Director

Director

Director

Director

D GARY ROGERS

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other week (list is both an officer and a from the from related compensation m the

and Independent Contractors

CHRIS ROST

PETER W RUFFINI

MARY ALICE RUPPERT

LEIGH A RUTLEDGE

Director

Director

Director

Director

Director

ADAM A RUIZ

	any hours		direct			and a ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
VICKI L ROLLER	0 5	x							0	0
Director	0	^						0	٥	٥
MELODY SKYE ROLOFF	0 5									
Director	0	X								0
DENNIS ROSAS	0 5									

Director	0						
MELODY SKYE ROLOFF	0 5	,					
Director	0	Х			U	0	0
DENNIS ROSAS	0 5				_		
Director	0	Х			0	0	0
RICHARD J ROSENTHAL	0 5				_		
Director	0	Х			0	0	0
VERNICE ROSS	0 5						
Director	0	Х			0	0	0

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	c	direct	or/tr	uste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
TERRY RYAN	0 5	Х						0	0
Director	0	^						0	0
MARK SADEK	0 5							0	
Director	0	Х						U	0
HANNE A SAGALOWSKY	0 5								
Director	0	Х						O	0

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and Independent Contractors

ERIC SAIN

JOHN D SAMSON

CARL SAN MIGUEL

EVA M SANDERS

CRAIG W SANFORD

DAVID S SANSOM

EDUARDO SANTOS ALVARADO

Director

Director

Director

Director

Director

Director

Director

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from related compensation from the director/trustee) any hours organization (Worganizations from the

Individual trustee or director

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Institutional

Highest compensated employee

employee

Former

2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
ANDREW SARNO	0 5
Director	0
LEO SAUNDERS	0 5
Director	0

and Independent Contractors

SUSAN M SAVAGE

PAULA K SAVARD

ANDY JOE SCAGLIONE

DIANNE C SCALZA

JANET G SCAVO

PHILLIP SCHAEFER

SANDRA M SCHEDE

RANDY R SCHEIDT

Director

Director

Director

Director

Director

Director

Director

Director

(A) (B) (D) (E) (F) (C) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	9	direct	or/t	rust	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated emptoxies	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
DIANE G SCHERER	0 5	х						0	0	0	,
Director	0							J	9		
ANTHONY R SCHIPPA	0 5								0		
Director	0	X						U	U	0	
CHRISTIAN SCHLUETER	0 5										
Director		X						U	0	0	

and Independent Contractors

DON SCORDINO

J LENNOX SCOTT

Director

Director PAUL SCOTT

Director

DIANE & SCHERER					0	ا	
Director	0	^			0		
ANTHONY R SCHIPPA	0 5						
Director	0	X			U	0	
CHRISTIAN SCHLUETER	0 5	~					
Director	0	X			U	U	
MICHAEL SCHMELZER	0 5	V			0		
Director		Х			U	ľ	

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Director	0	^					Ĭ	, and the second	
CHRISTIAN SCHLUETER	0 5								
Director	0	X					0	0	0
MICHAEL SCHMELZER	0 5								
Director	0	X					0	0	0
JON SCHNOOR	0 5								
Director	0	Х					0	0	0
MICHAEL R SCHOONOVER	0 5								
		Х	I	i I		l	0	0	0

Director	0	Х			0	0	0
JON SCHNOOR	0 5	~			0	0	0
Director	0	<			U	0	
MICHAEL R SCHOONOVER	0 5	>			0	0	•
Director	0	^			U	0	0
A DAVID SCHWARZ	0 5	V		·	0	0	

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Director	0	^			U	0	
MICHAEL R SCHOONOVER	0 5	>			0	0	
Director	0	^			U	0	
A DAVID SCHWARZ	0 5	V			0	0	
Director	0	Х			U	0	

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(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from related from the compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	c	direct	or/tr	ruste	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
BRIAN P SEARS	0 5								0		
Director	0	X							U	0	
ADAIR SMITH SENN	0 5	X						0	0	0	
Director	0	^						0	0	0	
JOSE M SERRANO	0 5	×						0	0	0)

and Independent Contractors

JAMES J SEXTON

Director

Director

Director

Director

BRIAN SHARPE

Director (RESIGNED)

CYNTHIA J SHAFER

BARYALAI K SHALIZI

BARBARA M SGUEGLIA

		1		l			i
BRIAN P SEARS	0 5	,,					
Director	0	X			0	0	
ADAIR SMITH SENN	0 5						Π
Director	0	X			0	0	
JOSE M SERRANO	0 5				_	_	
Director	0	X			0	0	
	0.5						-

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		Х			n	l n	
Director	0	,			ľ		
ADAIR SMITH SENN	0 5						
Director	0	Х			0	0	
JOSE M SERRANO	0 5						
Director	0	Х			0	0	
PAULA E SERVEN	0 5						
Director	0	X			0	0	

		X			I 0	1 0	0
Director	o				-		
ADAIR SMITH SENN	0 5						
Director	0	Х			0	0	0
JOSE M SERRANO	0 5						
Director	0	Х			0	0	0
PAULA E SERVEN	0 5						
Director	0	Х			0	0	0
MOSES SEURAM	0 5						
Director		Х			0	0	0

		X					0	o	0
Director	0						-		
ADAIR SMITH SENN	0 5	V							
Director	0	Х					0	U	U
JOSE M SERRANO	0 5	V							_
Director	0	Х					0	0	0
PAULA E SERVEN	0 5								
Director	0	Х					0	0	0
MOSES SEURAM	0 5	V							
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(F) Estimated (A) (B) (D) (E) (C) Name and Title Average Position (do not check more Reportable Reportable than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from related from the compensation the

and Independent Contractors

WILLIAM HAMILTON SHUGART

Director

Director

Director

PRADEEP B SHUKLA

GLORIA V SICILIANO

	any hours		direct			ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
THOMAS E SHELLY	0 5										
Director	0	X							U	0	
CYNTHIA C SHELTON	0 5										
Director	0	X								0	
CORY SHEPARD	0 5										

THUMAS E SHELLT		v			١	_	
Director	C	^			ľ	٥	
CYNTHIA C SHELTON	0.5						
Director	C	×			0	0	
CORY SHEPARD	0.5				_	_	
Director		X			0	0	
ANDREA N SHERIDAN	0.5						
Director		^			0	0	

CONTINEFAND		Х			0	0	0
Director	0	,					
ANDREA N SHERIDAN	0 5	.,					
Director	0	X			0	0	0
DEBBIE SHIELDS	0 5	.,					
Director (RESIGNED)	0	X			0	0	0
TODD A SHIPMAN	0 5						
		X			l n	l n	l o

Director	0	^			0	0	
DEBBIE SHIELDS	0 5	V			0	0	
Director (RESIGNED)	0	^			0	0	
TODD A SHIPMAN	0 5	V			0	0	
Director	0	Χ			0	U	
MILTON M CHOCKLEY	0 5						

Director (RESIGNED)	0						
TODD A SHIPMAN	0 5	V				0	
Director	0	X			U	0	ľ
MILTON M SHOCKLEY	0 5	.,					
Director	0	X			0	0	

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation rganızatıons from the

organization and

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	c	lirect	or/tr	ruste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
ANGELA SICOLI	0 5								
Director	0	X						0	
MATT SILVER	0.5								
		X						0	
Director	0								
KENT SIMPSON	0 5								
		X						0	

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director BONNIE SMITH

Director

ERIK E SJOWALL

KIM SKUMANICK

JOHN H SLIVON

CHRIS S SLOAN

BRENDA SMALL

THOMAS E SKIFFINGTON

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related director/trustee) any hours organization (Worganizations from the

Individual trustee or director

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Institutional

Highest compensated employee

employee

Former

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MISC)

organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
JAMES A SMITH	0 5
Director	0
JEFFREY L SMITH	0 5
Director	0
LESLIE ROUDA SMITH	0 5
Director	م ا

NANCY SMITH

RANDAL M SMITH

WENDY M SMITH

HARLEY W SNYDER

NICHOLAS A SOLIS

SHERRI SOUZA

Director

Director

Director

DJ SNAPP

Director

Director

Director

Director

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a from the from related week (list compensation m the

and Independent Contractors

Director (RESIGNED)

THOMAS M STEVENS

JOE RAYMOND STEWART

SUE L STINSON-TURNER

JOHN W STEFFEY

Director

Director

Director

Director

Director

JAMES A STOFKO

	any hours	1	direct			ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	ee voldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
DEBORAH Q SPANGLER	0 5	x						0	0	0	
Director	0	<u> </u>									
SALLY SPARKS	0 5	x						0	0	0	
Director	۱ ،								0	ľ	

SALLY SPARKS	0 5	<			0	0	
Director	0	^			0	0	
LARRY SPITERI	0 5	.,					
Director	0	Х			U	0	
LINDA ST PETER	0 5				_		
Director		X			0	0	

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LARRY SPITERI	0 5				0	0	0
Director	0	^			0	0	0
LINDA ST PETER	0 5						
Director	0	Х			0	0	0
PHILLIP C STARK	0 5						

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Director	0						
LARRY SPITERI	0 5						
		Х			0	0	0
Director	0						
LINDA ST PETER	0 5						
		Х			0	0	0
Director	0						

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(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	c	direct	or/t	ruste	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
HAGAN STONE	0 5	X						0	0	0	
Director	0	^						٥	0	ľ	
STEVEN A STRODE	0 5							0	0		
Director	0	Х								0	
CHERYL STUCKWISH	0 5										
Director	0	Х							0	0	
	0.5										

and Independent Contractors

PETER A SVEUM

GLENNA M SWIGER

SUSAN L SWINK

RYAN BRUCE SWINNEY

CARY ALLEN SYLVESTER

Director

Director

Director

Director

Director

Director	0					
STEVEN A STRODE	0 5					
Director	0	X			0	
CHERYL STUCKWISH	0 5					
Director	0	X			0	
TAMARA SUMINSKI	0 5	1				
Director	0	X			0	
SALLY A SUSLAK	0 5					
Director	0	X			0	

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(A) (B) (D) (E) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(direct	or/ti	rust	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest contiensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
PATRICIA A SZEGO	0 5	×						0	0	(_ n
Director	0	, ,						J	9		_
ZSOLT SZERENCSES	0 5	x						0	0	(<u> </u>
Director	0	^							U		,
CARL M TACKETT	0 5								0	,	_
Director		X						0	0	(J

and Independent Contractors

Director

Director

Director

Director MICHAEL C TEER

Director

RITA ELIZABETH TAYENAKA

JOSEPHINE A TAYLOR

MAURICE TAYLOR

				l	-				
PATRICIA A SZEGO	0 5	i							
		X					0	0	
Director)							
ZSOLT SZERENCSES	0 5	5							
		X					0	0	
Director)							
CARL M TACKETT	0 5	5							
		X					0	0	
Director)							
BETTY A TAISCH	0 5	5							
		X					0	0	
Director		.		I	l	l			l

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ZSOLT SZERENCSES	0 5						
Director	0	Х			0	0	
CARL M TACKETT	0 5						
Director		X			0	0	
Director	0						
BETTY A TAISCH	0 5						
		X			0	0	
Director	0						
ANGIE M TALLANT	0.5						
		X			0	0	
Director	۸ ا		ıl	l			

ZSOLT SZERENCSES	0.5	X			0	0	0
Director	0	^			0		
CARL M TACKETT	0 5						
		X			0	0	0
Director	0						
BETTY A TAISCH	0 5						
Director		Χ			0	0	0
	0						
ANGIE M TALLANT	0 5						
		X			0	0	0
Director	0						
SETH B TASK	0 5						

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation m the

and Independent Contractors

BRIAN L THOMPSON

KURT O THOMPSON

ANN THROCKMORTON

Director

Director

Director

Director

Director

DAVID J TINA

LORI A TODD

	week (list any hours	1	oth ai		and a ee)	ı	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
JERRY R TEESON	0 5	х					0	0	0
Director	0								-
MICHAEL THEO	0 5								
Director	0	X					0	U	0
DEVON THOMAS	0 5	l					0	0	0
Director	0	X							0

Director	0						
DEVON THOMAS	0 5						
Director	0	X			0	0	
GARY THOMAS	0 5	1					
Director	0	×			0	0	
DANDALL C THOMAS	0.5						

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DEVON THOMAS	0 3	_			_		0
Director	0	^			0	0	O
GARY THOMAS	0 5	V					
Director	0	X			0	0	0
RANDALL C THOMAS	0 5						
Director		×			0	0	0

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DEVOIT ITIONAS		v				۱ ،	ا ا	0
Director	0	^						
GARY THOMAS	0 5	V						
Director	0	X				0	0	0
RANDALL C THOMAS	0 5							
		X				0	0	0

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(direct	or/t	ruste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
THOMAS C TOGNOLI	0 5								
Director	0	X						l o	'
JACK F TORZA	0 5								
Director	0	X							
FRANK A TRAPANI	0 5								

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and Independent Contractors

FRANK A TRAPANI

MARK TRENKA

LINDA J TREVOR

SCOTT TROXEL

JAMES J TSIGHIS

KATHY G TUCKER

KIM L TUCKER

Director

Director

Director

Director

Director

Director

Director PETER TUCKER

Director

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

Director

LINDA M VAUGHAN

MADELINE H VEISSI

CARRIE UVA

BARRETT P UPCHURCH

NICHOLAS P VAN ASSCHE

TANYA E VAN BLAKE-COLEMAN

CHARLOTTE M VANDERWAAG

	any hours		direct	or/tr	uste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	1 0 1	key employee	eavoldine Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
BOB TURNER	0 5	Х						0	0	0
Director	0	, ,							,	
OFELIA ULLOA	0 5									
Director	0	X						U	0	0
TODD H UMBENHAUER	0 5	×						0	0	0

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/t	rust	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
MAURICE J VEISSI	0 5	×						0	0
Director	0	^							0
RICK VIOLETT	0 5	×						0	0
Director	0	_ ^							
SHARON P VOSS	0 5	×						0	0
Director	0							0	٥

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and Independent Contractors

CLAYTON WADE

Director

Director

Director

Director

Director

Director

Director

RAY WADE

DAN WAGNER

ROBERT M WALKER

STEPHANIE G WALKER

GEORGIA LEE WALL

CLARK E WALLACE

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct		ee)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
KITTY WALLACE	0 5	x					0		0
Director	0	,					•		
DAVID W WALSH	0 5								
Director	0	X					U		0

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and Independent Contractors

SARA L WALSH

FURHAD WAQUAD

EDWARD WARD

SARAH L WARE

CHIP WATTS

Director

Director

ROBIN L WEBB

Director

Director (RESIGNED)

JENNIFER K WAUHOB

JEANNETTE WAY

Director

Director

Director

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from related compensation from the director/trustee) organization (Worganizations from the

Individual trustee or director

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Institutional

Highest compensated employee

employee

Former

2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related organizations

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours for related organizations below dotted line)
THOMAS W WEBER	0 5
THORNIS IT WESER	
Director	0
JAMES WEICHERT	0 5
JANES IVEISILEIT	

and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

Director

Director

DAVID WELCH

MARIA S WELLS

JEFFREY G WELSH

THOMAS WHATLEY

LYNN WHEELER

MARGO E WHEELER

CATHERINE B WHATLEY

NESTOR R WEIGAND

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation week (list is both an officer and a from the from related compensation rom the

and Independent Contractors

WILLIAM A WHITE

MERLE L WHITEHEAD

THOMAS M WIENER

PATRICE H WILLETTS

BAYARD WILLIAMS

CLAIRE L WILLIAMS

Director

Director

Director

Director

Director

Director

DANA WILLIAMS

Director

	any hours	(direct	or/tr	rust	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
CYNTHIA D WHITE	0 5	х						0	0	0	
Director	0										
ROBERT WHITE	0 5	x						0	0	0	
Director	0	_ ^						0	0	0	
STEVE WHITE	0 5	x						0	0		
Director	0							١		0	

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the

and Independent Contractors

JOHN WINTHER

KAY M WIRTH

DAVID WLUKA

JOHN Y WONG

DONN T WONDERLING

Director (RESIGNED)

JOHN YEN WONG

EDWARD C WOOD

Director

Director

Director

Director

Director

Director

	ally flours	١ ٠	an ecc	017 0	ust	ce)		organization (W	Troffi tile		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
MARY EDNA C WILLIAMS	0 5	х						0	0	(
Director	0										
LINDA J WILSON	0 5										
Director	0	X						l o	O _l		
MELVIN L WILSON	0 5										
Director	0	X						0	0		
JOHN WINTHER	0.5										

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation ons from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct			ee)	•	organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
JOHN R WOOD	0 5	x						0	
Director (RESIGNED)	0	^						0	
JACK WOODCOCK	0 5							0	
Director	0	X						0	

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and Independent Contractors

MARK A WOODROOF

Director

Director

Director

Director

Director

Director

ALAN YASSKY

Director

BRIAN WOODS

EDMUND G WOODS

WAYNE WOODYARD

THERESE ANN WUNDERLICH

AVIS WUKASCH

LISA G WURTH

(A) (B) (D) (E) (F) (C) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	6,	'		,		,		2/4000 14700)	(11/ 2/4000		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
DOYLE YATES	0 5	х						0	0	C)
Director	0							J	,		
ARTHUR A YATSKO	0 5	x						0	0	C)
Director	0									-	
JON T YOCUM	0 5										
5 (DEGIGNES)		X						0	0	C	J

and Independent Contractors

Director

Director

Director

PAT ZIGGY A ZICARELLI

DEENA ZIMMERMAN

			-17-		£			
DOYLE YATES	0 5	1				0	0	
Director	0	_ ^				0	0	
ARTHUR A YATSKO	0 5	x						
Director	0	^				0	U	
JON T YOCUM	0 5	1					0	
Director (RESIGNED)	О	_ ^				0	U	
LEIGH YORK	0 5	×						
Director	0	^				0	0	
PAUL G YORKIS	0 5	1						
Director		X				ľ	U	

Director	0						
ARTHUR A YATSKO	0 5						
Director	0	×			0	0	0
JON T YOCUM	0 5						
Director (RESIGNED)	0	X			0	0	0
LEIGH YORK	0 5				_		
Director	0	X			0	0	0
PAUL G YORKIS	0 5						
Director	0	×			0	0	0
CHRISTIAN E ZARIF	0 5						
Director	0	X			0	0	0
JUDY WEISS ZEIGLER	0.5						

Director (RESIGNED)	0						-
LEIGH YORK	0 5	Х			0	0	
Director	0	^			0	U	0
PAUL G YORKIS	0 5				_		
Director	0	Х			0	0	0
CHRISTIAN E ZARIF	0 5						
Director	0	Х			0	0	0
JUDY WEISS ZEIGLER	0 5						_
Director	0	Х			0	0	0

Bilectol	0						
CHRISTIAN E ZARIF	0 5						
Director	0	Х			0	0	0
JUDY WEISS ZEIGLER	0 5	V			0	0	
Director	0	^			0	0	
JOANNE ZETTL	0 5						
		X			0	0	0

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a compensation from the from related week (list from the

organization and related organizations

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39,261

39,261

39,261

36,155

39,261

36,366

39,261

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	C	direct	or/tr	uste	e)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	<u> </u>	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
CHRISTOPHER ZOLLER	0 5	Х						0	,	5
Director	0	^						Ü	•	1
RENEE ZURLO	0 5							-		Ţ
Director		Х						0	Į (וכ

and Independent Contractors

CEO (RETIRED)

JOHN PIERPOINT

DONNA GLAND

KATIE JOHNSON

WALT WITEK

SVP, HUMAN RESOURCES

SVP, GENERAL COUNSEL

MATTHEW LOMBARDI

SVP, FINANCE AND COMPTROLLER

SVP, MARKETING & BUS DEVELOPMENT

SVP, COMMUNITY & POLITICAL AFFAIRS

CHRISTOPHER ZOLLER	0 5						
Director	0	×			0	U	
RENEE ZURLO	0 5	_			0	0	
Director	0	^			0	0	
PATRICIA M ZUZEK	0 5						
Director	0	×			U	U	
BOB GOLDBERG	50 0						

Director	0					
PATRICIA M ZUZEK	0 5					
Director		Х			0	
Director	0					
BOB GOLDBERG	50 0					
			X		1,166,112	
CEO	8 0					
DALE STINTON	40 0					

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50 0

50 0

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Director	0						
PATRICIA M ZUZEK	0 5	V			0	0	
Director	0	X			U	U	
BOB GOLDBERG	50 0						
CEO	8 0		Х		1,166,112	U	

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1,861,419

477,894

341,348

539,964

344,358

586,659

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation any houre director/trustee) organization (Mfrom the organizations

and Independent Contractors

STEPHANIE SINGER

LAWRENCE YUN

DOUG HINDERER

SVP, COMMUNICATIONS

SVP, CHIEF ECONOMIST

FORMER KE - SENIOR VP, HUMAN RESOURCES

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	ally flours	un ector/trustee)						Organization (W-	organizations		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	1.0	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
JANET BRANTON	50 0					V		470.043	0	20.261	
SVP, GLOBAL SERVICES	0					X		478,813	0	39,261	
	F0.0		1								

		-		Ģ.			
JANET BRANTON	50 0			.,	470.043		20.264
SVP, GLOBAL SERVICES	0			X	478,813	0	39,261
JERRY GIOVANIELLO	50 0			.,	600.354		20.261
SVP, GOVERNMENT AFFAIRS	0			X	689,354	0	39,261
MARK LESSWING	50 0			.,	507.007		20.051
SVP, CHIEF TECH OFFICER				X	527,097	0	39,261

343,652

563,281

179,610

Χ

36,317

39,261

24,834

50 0

50 0

37 5

.

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Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493318129688

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Open to Public Inspection

• S • S • S • S • S • S • S • S	Section 501(c) (other than section 5 Section 527 organizations Comple corganization answered "Yes" of Section 501(c)(3) organizations tha Section 501(c)(3) organizations tha	501(c)(3)) organizations Complete P te Part I-A only n Form 990, Part IV, Line 4, or Fori t have filed Form 5768 (election und t have NOT filed Form 5768 (election n Form 990, Part IV, Line 5 (Proxy is), then	arts I-A and C below m 990-EZ, Part VI, I in er section 501(h)) Co n under section 501(h	ie 47 (Lobbying mplete Part II-A)) Complete Part	Activiti Do not e	es), componot	plete Part II-l t complete Pa	art II-A
Nar	me of the organization onal Association of Realtors	•		Emplo	yer ide	entif	fication nun	ıber
ivati	onal Association of Realtors			36-15	20690			
Par	t I-A Complete if the orga	nization is exempt under sec	tion 501(c) or is	a section 527	orgar	niza	tion.	
1	Provide a description of the organ "political campaign activities")	nization's direct and indirect political	campaign activities in	Part IV (see inst	ructions	s for	definition of	
2	Political campaign activity expend	ditures (see instructions)			•	\$_		
3	Volunteer hours for political camp	· · ·						
	-	<u> </u>						
1	•	·			>	\$ _		
2	,	, <u>-</u>			•	\$ _		
3	If the organization incurred a sec	tion 4955 tax, did it file Form 4/20 f	or this year?				☐ Yes	☐ No
4a	Was a correction made?		Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-B (lined Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A , Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c Part IV, Line 5 (Proxy Tax) (see separate Part II-B to Represent the second section 501(c) (see instructions for definition of sex separate part II-B to Represent the second section 501(c) (see instructions for section 501(c) (see instructions for section 501(c) (see instructions for definition of section 501(c) (see instructions for definition of section 501(c) (see instructions for section 501(c) (see instructions for definition of section 501(c) (see instructions for definition of section 501(c) (see instructions for definition of section 501(c) (see instructions for definition for section 501(c) (see instructions for definition of section 501(c) (see instructions for definition for section 501(c) (see instructions for definition for section 501(c) (see instructions for definition for section 501(c) (see instructions for definition for de					
b	If "Yes," describe in Part IV							
Par	t I-C Complete if the orga	nization is exempt under sec	tion 501(c), exce	ept section 50	1(c)(3	3).		
1	<i>,</i> ,	, , ,	•		>	\$_		
2	Enter the amount of the filing org function activities	janization's funds contributed to othe	er organizations for se	ction 527 exemp	t ▶	\$_		
3	Total exempt function expenditur	es Add lines 1 and 2 Enter here an	d on Form 1120-POL,	lıne 17b	•	\$		(
4	Did the filing organization file For	rm 1120-POL for this year?					□ ves	- No
5	organization made payments For of political contributions received	each organization listed, enter the that were promptly and directly deli	amount paid from the vered to a separate pe	filing organizatio olitical organizatio	n's func	ls A	the filing Iso enter the	amount
	(a) Name	(b) Address	(c) EIN	filing organization	atıon's		contributions and promp directly deliv separate p organization	s received otly and vered to a political i If none,
(1) N	IAR FUND	430 N MICHIGAN CHICAGO, IL 60611	26-1725187			0		3,385,247
2								
3								
4								
5								
6								
For D	aparwork Reduction Act Notice see	the instructions for Form 000 or 000-l	F7	N - 50004C S -l	andula C	. / = -	000 000	0 57) 2017

activity

Volunteers?

expenditure next year?

Return Reference

Schedule C, Part I-A, Line 1
Description of Political Activities

5

Part IV

1

(b)

Amount

(a)

No

Yes

С	Media advertisements?					
d	Mailings to members, legislators, or the public?					
е	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities?					
j	Total Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), o	r secti	on		
	501(c)(6).					
1	501(c)(6). Were substantially all (90% or more) dues received nondeductible by members?			1	Yes	No
1 2			F	1 2	Yes	
	Were substantially all (90% or more) dues received nondeductible by members?		F		Yes Yes	No
2 3	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2 3 on 5	Yes	No No
2 3	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? **III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." Dues, assessments and similar amounts from members			2 3 on 5 , is	Yes 601(c	No No
2 3 Par	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? **III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."	t III-A		2 3 on 5 , is	Yes 601(c	No No)(6)
2 3 Par	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? **TII-B** Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year	1 1 2a		2 3 on 5 , is	Yes 501(c 204,82	No No)(6) 24,510
2 3 Par 1 2	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	1 1		2 3 on 5 , is	Yes 501(c 204,82	No No)(6)
2 3 Par 1 2	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? **TII-B** Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year	1 1 2a		2 3 on 5 , is	Yes 501(c 204,82 54,41 -11,29	No No)(6) 24,510

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see

DIRECT AND INDIRECT POLITICAL CAMPAIGN ACTIVITIES IS NOT APPLICABLE

Explanation

THE ORGANIZATION COLLECTS MEMBER DUES EARMARKED FOR A SEPARATE SEGREGATED FUND AND

PROMPTLY AND DIRECTLY TRANSFERS THEM TO THAT FUND AS SUCH. A DETAILED DESCRIPTION OF

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?

During the year, did the filing organization attempt to influence foreign, national, state or local legislation,

including any attempt to influence public opinion on a legislative matter or referendum, through the use of

If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political

Taxable amount of lobbying and political expenditures (see instructions)

instructions), and Part II-B, line 1 Also, complete this part for any additional information

Supplemental Information

-19.659.682

<u>4</u>

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Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

DLN: 93493318129688 OMB No 1545-0047

> Open to Public **Inspection**

(Form 990)

Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization **Employer identification number** National Association of Realtors 36-1520690 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2h Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i)and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D Schedule D (Form 990) 2017

Par	1111	Organizations Ma	aintaining Col	lections of	f Art, Hist	torio	al Tı	reası	ures, o	r Other	Similar A	ssets (d	continue	∍d)	
3		g the organization's acq s (check all that apply)	uisition, accessior	n, and other	records, ch	eck a	ny of	the fo	llowing	that are a	significant	use of its	collect	ion	
а		Public exhibition				d		Loan	or exch	ange prog	ırams				
b		Scholarly research				е		Othe	er						
С		Preservation for future	e generations												
4	Provi Part)	de a description of the XIII	organization's coll	lections and	explain how	v the	y furth	ner th	e organı:	zation's ex	kempt purpo	ose in			
5		ng the year, did the org ss to be sold to raise fur									ular	☐ Ye	s [] No	
Pai	rt IV	Escrow and Cust Complete if the ord X, line 21.			on Form	990,	Part	IV, I	ıne 9, o	r reporte	ed an amoi	unt on F	orm 9	90, Par	t
1a		e organization an agent ded on Form 990, Part		an or other II	ntermediary	for (contril	butior	ns or oth	er assets i	not	☐ Ye	s [] No	
ь	If "Ye	es," explain the arrange	ement in Part XIII	and complet	te the follov	ving t	table					mount			
c		nning balance		,						1c					
d	Addıt	ions during the year								1d					
е	Dıstrı	butions during the year	r							1e					
f	Endır	ng balance								1f					
2 a	Dıd tl	he organization include	an amount on Fo	rm 990, Part	X, line 21,	for e	escrow	or cu	ustodial a	account lia	ability?	☐ Ye	s [No	
b	If "Y∈	es," explain the arrange	ement in Part XIII	Check here	ıf the expla	anatio	on has	beer	provide	d in Part)	KIII				
Pa	rt V	Endowment Fund	ds. Complete ıf	the organi	zatıon ans	were	ed "Yo	es" o	n Form	990, Par	t IV, line :	LO.			
_	_			(a)Current	-		or yea			ears back	(d)Three ye		(e)Four	years ba	_
	-	ning of year balance .		/3,	467,446	1	00,922	-+		80,259,399		,031,387		58,360,1	
		butions					1,959	7,359		20,663,405	14	,228,012		7,671,2	.60
		vestment earnings, gair	ns, and losses												—
		or scholarships	•												_
е		expenditures for facilities of the contract of	es				29,414	1,717							
		istrative expenses .													
g	End of	year balance		73,	467,446		73,467	7,446	1	00,922,804	80	,259,399		66,031,3	187
2	Provi	de the estimated perce	ntage of the curre	ent year end	balance (lır	ne 1g	, colu	mn (a)) held a	as					
а	Board	d designated or quasi-e	ndowment 🟲	100 %											
b	Perm	anent endowment 🕨	0 %												
С	Temp	porarily restricted endov	wment ► 0	%											
		percentages on lines 2a	•	·											
3a		here endowment funds nization by	not in the posses	sion of the o	rganization	that	are h	eld ar	nd admin	istered fo	r the		[v	es No	_
	-	nrelated organizations				_						3:	a(i)	es No	_
		related organizations						•					(ii)	No	
b		es" on 3a(II), are the re		s listed as re	equired on S	Sched	dule R	?.					3b		_
4	Desci	ribe in Part XIII the inte	ended uses of the	organization	ı's endowm	ent fı	unds							'	_
Pai	rt VI	Land, Buildings,													
		Complete if the or							1					=1	
	Descri	iption of property	(a) Cost or oth (investme		(b) Cost or o	otner I	uasis (d	otner)	(c) Acc	umulated d	lepreciation	(d) Book	vaiue	
1a	Land						19,21	12,875						19,212	,875
b	Buildin	ngs					87,93	31,826			54,135,626			33,796	,200
		nold improvements													
		nent					50,38	33,890			45,608,287			4,775	,603

118,774

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) .

118,774

57,903,452

Schedule D (Form 990) 2017 Part VII Investments—Other Securities. Complete if	the organization i	answered "Yes" on	Porm 990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category	(t		(c) Method of valuation
(including name of security)	Bo	ok Cost	t or end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related.	•		
Complete if the organization answered 'Yes' on (a) Description of investment	(b) Book value		orm 990, Part X, line 13. (c) Method of valuation
(1)INVST - NARBAC	60,303	Cost	t or end-of-year market value
(2)INVST - REALTORS INFO NETWORK	12,374		C
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization answers	72,678 ad 'Yes' on Form 99		See Form 990 Part Y line 15
(a) Description			(b) Book valu
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization		n Form 900 Part I	
See Form 990, Part X, line 25.			, while the or this
1. (a) Description of liability (1) Federal income taxes	(b) Book value	
Deferred Compensation (2)		2,859,911	
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions In Part XIII, provide the text	of the footnote to t	2,859,911 he organization's fina	ncial statements that reports the
organization's liability for uncertain tax positions under FIN 48 (ASC			

Schedule D (Form 990) 2017

	Complete if the organi	zation answered 'Yes' on Form 990, Par	I IV, I	ine 12a.		_
1	Total revenue, gains, and other s	upport per audited financial statements .			1	
2	Amounts included on line 1 but n	ot on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses) on i	nvestments	2a			
b	Donated services and use of facili	ties	2b			
c	Recoveries of prior year grants		2 c			
d	Other (Describe in Part XIII) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line $\bf 2e$ from line $\bf 1$.				3	
4	Amounts included on Form 990, F	Part VIII, line 12, but not on line 1				
а	Investment expenses not include	d on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII) .		4b			
С	Add lines 4a and 4b				4c	_
5	Total revenue Add lines 3 and 4	c. (This must equal Form 990, Part I, line 12)			5	
Par		penses per Audited Financial Statem zation answered 'Yes' on Form 990, Par			Retur	1.
1	Total expenses and losses per au	dited financial statements			1	
2	Amounts included on line 1 but n	ot on Form 990, Part IX, line 25				
а	Donated services and use of facili	ties	2a			
b	Prior year adjustments		2b			
c	Other losses		2c			
d	Other (Describe in Part XIII) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	
4	Amounts included on Form 990, F	Part IX, line 25, but not on line 1:				
а	Investment expenses not include	d on Form 990, Part VIII, line 7b 🔒 .	4a			
b	Other (Describe in Part XIII) .		4b			
С	Add lines 4a and 4b				4c	
5	Total expenses Add lines 3 and 4	Ic. (This must equal Form 990, Part I, line 18) .		5	
Pai	t XIIII Supplemental Info	ormation				
Pro	vide the descriptions required for P lines 2d and 4b, and Part XII, lines	art II, lines 3, 5, and 9, Part III, lines 1a and 2d and 4b Also complete this part to provide	4, Par any a	t IV, lines 1b and 2b, Pa additional information	rt V, line	4, Part X, line 2, Part
	Return Reference		Ex	planation		
See A	Addıtıonal Data Table					

Page 4

Schedule D (Form 990) 2017	Page 5
Part XIII Supplemental Information (conti	
Return Reference	Explanation
	Schedule D (Form 990) 2017

Additional Data

Software ID: 17005876 **Software Version:** 2017v2.2

EIN: 36-1520690

Name: National Association of Realtors

Schedule D, Part V, Line 4 Intended uses of endowment

funds

Explanation The amounts in the quasi-endowment are unrestricted net assets designated for special purp

Supplemental Information Return Reference

umer advertising campaign funds

oses and activities as authorized by the Board of Directors As of December 31, 2017, this

amount includes monies for budgeted core reserves, REALTOR Party carryover funds and cons

Supplemental Information							
Return Reference	Explanation						
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	The Association and its consolidated and combined entities follow guidance issued by the F ASB with respect to accounting for uncertainty in income taxes. A tax position is recogniz ed as a benefit only if it is "more likely than not" that the tax position would be sustai ned in a tax examination, with a tax examination being presumed to occur. The amount recog nized is the largest amount of tax benefit that is greater than 50% likely of being realiz ed on examination. For tax positions not meeting the "more likely than not" test, no tax b enefit is recorded. The Association recognizes interest and penalties related to unrecogni zed tax benefits in interest and income tax expense, respectively. The Association has no						

amounts accrued for interest or penalties as of December 31, 2017 and 2016

efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 934933181					93493318129688		
SCHEDULE F (Form 990) Statement of Activities Outside the United States					OMB No 1545-0047		
(1 01111 000)	► Compl	ete if the organ		Yes" to Form 990, Part IV, I to Form 990.	ıne 14b, 1!	5, or 16.	2017
Department of the Treasury Internal Revenue Service	► Informa	tion about Sche	dule F (Form 990)	and its instructions is at wi	vw.irs.gov/	/form990.	Open to Public Inspection
Name of the organization						Employer iden	tification number
National Association of Re	ealtors					36-1520690	
	Information Part IV, line		s Outside the l	Jnited States. Comple	te if the	organization a	nswered "Yes" to
other assistance, to award the gran	the grantees' ats or assistance s. Describe in	eligibility for t	he grants or assis	substantiate the amount stance, and the selection dures for monitoring the	criteria u	used	☐ Yes ☐ No ner assistance
3 Activites per Regio	n (The followin	ng Part I, line 3	table can be dupli	cated if additional space is	needed)		
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	program spe	ity listed in (d) is a service, describe cific type of e(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data							
(2)							
(3)							
(4)							
(5)							
3a Sub-total b Total from continua Part I			0 0				3,012,687
c Totals (add lines 3) For Paperwork Reduction			0 0 ns for Form 990.		 No 50082	W Schedul	3,012,687 le F (Form 990) 2017

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-

exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Schedule F (Form 990) 2017

(12) (13) (14) (15) (16)

(17) (18) Page **3**

Schedule F (Form 990) 2017

` ,							· - g				
Part IIII Grants and O	ther Assistance to	Individuals	Outside the Unite	ed States. Complete if	the organization an	swered "Yes" to Form 9	990, Part IV, line 16.				
Part III can be	Part III can be duplicated if additional space is needed.										
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)				
(1)											
(2)											

(3)

(4) (5)

(6) (7) (8) (9) (10) (11)

Sche	dule F (Form 990) 2017		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)	Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	□Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990)	Yes	☑ No

Schedule F (Form 990) 2017	Page
amounts of investments v	quired by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting methods. expenditures per region); Part II, line 1 (accounting method); Part III (accounting imn (c) (estimated number of recipients), as applicable. Also complete this part to provide
ReturnReference	Explanation

Schedule F (Form 990) 2017

Additional Data

North America (Canada &

Mexico only)

Software ID: 17005876 **Software Version:** 2017v2.2 **EIN:** 36-1520690

Name: National Association of Realtors

PASSIVE INVESTMENTS

680,341

lForm 990 Sch	edule F Part I ·	- Activities	Outside The	United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean	0	0	Investments	PASSIVE INVESTMENTS	1,546,381

0 Investments

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., for region is a program service. agents in fundraising, program describe specific type of region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 0 Program Services NAR REPRESENTATION AT 231,207 Greenland) AND PARTICIPATION IN MIPIM INTERNATIONAL COMMERCIAL REAL ESTATE EXPO East Asia and the Pacific 0 Program Services NAR PARTICIPATION IN 145.058 TRADE MISSION TO JAPAN

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region services, grants to region recipients located in the region) Sub-Saharan Africa 0 Program Services NAR REPRESENTATION 22,232 AND PARTICIPATION IN TRADE MISSION TO MEET NAR PARTNERS IN SOUTH AFRICA, REOBASA AND TEASA Europe (Including Iceland and 21,928 0 Program Services NAR PARTICIPATION IN Greenland) LARGE COMMERCIAL AND REAL ESTATE MEETING

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., for region is a program service. agents in fundraising, program describe specific type of region service(s) in region services, grants to region recipients located in the region) 171,805 East Asia and the Pacific 0 Program Services NAR PARTICIPATION IN INTERNATIONAL REALTOR CONFERENCE Europe (Including Iceland and 0 Program Services NAR PARTICIPATION IN 25.186 Greenland) ANNUAL GATHERING OF FRENCH AND OTHER IGLOBAL REAL ESTATE PROFESSIONALS

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 31.196 0 Program Services NAR REPRESENTATION Greenland) AND PARTICIPATION IN FIABCI WORLD CONGRESS South America 0 Program Services NAR REPRESENTATION AT 36.273 ICOFECI.

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region services, grants to region recipients located in the region) Australian Trade Mission 28,761 East Asia and the Pacific 0 Program Services North America (Canada & Program Services GATHERING OF CANADIAN 11,525 Mexico only) IREALTORS AND **IEXECUTIVES**

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region services, grants to region recipients located in the region) 13,883 Europe (Including Iceland and 0 Program Services MEETING WITH OFFICALS Greenland) AND CONFERENCES IN YUGOLAVIA, DENMARK AND AUSTRIA 0 Program Services 20.737 Central America and the REAL ESTATE Carıbbean CONVENTIONS AND CONFERNCES IN ARGENTINA, BRAZIL, PANAMA AND JAMAICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e, is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) North America (Canada & 0 Program Services ANNUAL GATHERNING OF 8.158 Mexico only) REAL ESTATE PROFESSIONALS AND CONFERENCES IN MEXICO East Asia and the Pacific 0 Program Services REALTOR MEETING AND 18.016 CONVENTIONS IN KOREA. INDIA AND AUSTRALIA

efile GRAPHIC print - D	O NOT PROCESS	As Filed Data -					DLI	N: 934933181	29688		
Schedule I (Form 990)	Grants and Other Assistance to Organizations, Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990.								OMB No 1545-0047 2017 Open to Public		
Department of the Treasury Internal Revenue Service	► Infor			Inspection							
Name of the organization National Association of Realtor:	s					'	yer identific 20690	ation number			
Part I General Infor	mation on Grants	and Assistance					20030				
the selection criteria use Describe in Part IV the o	ed to award the grants organization's procedui	or assistance? res for monitoring the u	se of grant funds in the U	nited States				☑ Yes	□ No		
			and Domestic Governme ditional space is needed	ents. Complete if the o	rganization answered "Yes	" on Form 990, I	Part IV, line	21, for any recip	ient		
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Descri noncash as		(h) Purpose o or assistance	f grant		
(1) See Additional Data											
(2)											
(3)											
(4)											
(5)											
(6)											
(7)											
(8)											
(9)											
(10)											
(11)											
(12)											
	, , , , -	-	s listed in the line 1 table				.		5		
For Paperwork Reduction Act No				Cat No 50055			Scho	edule I (Form 990) 2017		

Grants are made to organizations to support their various exempt activities. Any funds donated for specific projects are monitored on an as needed basis to ensure that

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Page 2

Schedule I (Form 990) 2017

Schedule I (Form 990) 2017

(7)

Part IV

grant funds

Return Reference

Schedule I, Part I, Line 2

Procedures for monitoring use of

Explanation

funds are used for their intended purpose

Additional Data

NATIONAL COMMUNITY

REINVESTMENT COALITION 740 15TH STREET SUITE 400

WASHINGTON, DC 20005 HABITAT FOR HUMANITY

10222 MISSION RD SAN DIEGO, CA 92108

Software ID: 17005876

33-0259190

Form 990.Schedule I. Part II	. Grants and Other Assistance	e to Domestic Organization	ons and Domestic Gove	ernments.

or government	Паррисавте	grant	assistance	other)

501(C) 3

52-1766126 501(C) 3 5,000 N/A

(d) Amount of cash (e) Amount of non-(f) Method of valuation (book EMV appraisal arant cach

N/A

(q) Description of

non-cash assistance

IN/A

N/A

(h) Purpose of grant

or assistance

HOUSING SUPPORT

HOUSING ASSISTANCE

(a) Name and address of (b) EIN (c) IRC section if applicable organization

Name: National Association of Realtors

EIN: 36-1520690

25,000

Software Version: 2017v2.2

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 45-2102449 501(C) 3 100.000 N/A REALTOR UNIVERSITY N/A IEDUCATIONAL SUPPORT 430 N MICHIGAN AVE CHICAGO, IL 60611

CHICAGO, IL 60611

REALTORS RELIEF 36-4468109 501(C) 3 600,000 N/A N/A HOUSING ASSISTANCE FOUNDATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

430 N MICHIGAN AVE CHICAGO, IL 60611

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment other) assistance INTERNATIONAL REAL 36-3818522 501(C) 3 250,000 N/A THOUSING SUPPORT PROPERTY FOUNDATION 430 N MICHIGAN AVE

CHICAGO, IL 60611

efil	e GRAPHIC pi	rint - DO NOT PROCESS	As Filed Data	a -	DLN: 934	9331	8129	688	
Sch	nedule J	С	ompensati	ion Information	OM	IB No	1545-0	0047	
(For	m 990)		Compensa	rustees, Key Employees, and Hig ated Employees	hest	20	17	7	
		Complete if the or		vered "Yes" on Form 990, Part IV I to Form 990.	, line 23.	4 U	11 /		
Department of the Treasury Information about Schedule J (Form 990) and its instructions is at									
	al Revenue Service ne of the organiza	<u> </u> ation	<u>www.irs.</u>	.gov/form990.	Employer identificat	_	ectio		
	onal Association of F				• •				
Dа	rt I Questi	ons Regarding Compensa	ation		36-1520690				
	Questi	ons regarding compense	1011				Yes	No	
1a				f the following to or for a person liste by relevant information regarding the					
		s or charter travel		Housing allowance or residence for	personal use				
		companions		Payments for business use of perso					
		nification and gross-up paymen	ts ✔	Health or social club dues or initiati					
	□ Discretion	nary spending account	V	Personal services (e g , maid, chauf	feur, chef)				
b		xes in line 1a are checked, did t all of the expenses described ab		ollow a written policy regarding payn iplete Part III to explain	nent or reimbursement	1 b	Yes		
2				or allowing expenses incurred by all	- 1-3	2	Yes		
	directors, truste	ees, officers, including the CEO/	Executive Director	r, regarding the items checked in line	e la'				
3	organization's C	EO/Executive Director Check a	all that apply Dor	ed to establish the compensation of the not check any boxes for methods CEO/Executive Director, but explain					
	✓ Compens	ation committee		Written employment contract					
	· ·	ent compensation consultant	✓	Compensation survey or study					
	☐ Form 990	of other organizations	✓	Approval by the board or compensa	tion committee				
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a				
а	Receive a sever	ance payment or change-of-cor	ntrol payment?			4a		No	
b	Participate in, o	r receive payment from, a supp	lemental nonqual	ıfıed retirement plan?		4b		No	
C	•	r receive payment from, an equ		-		4c		No	
	If "Yes" to any o	of lines 4a-c, list the persons ar	nd provide the app	plicable amounts for each item in Par	t III				
	Only 501(c)(3	s), 501(c)(4), and 501(c)(29) organizations	must complete lines 5-9.					
5	For persons liste		on A, line 1a, did	the organization pay or accrue any					
а	The organization	n ⁷				5a			
b	Any related orga	anization?				5b			
	If "Yes," on line	5a or 5b, describe in Part III							
6		ed on Form 990, Part VII, Section Contingent on the net earnings o		the organization pay or accrue any					
а	The organization	n ²				6 a			
b	Any related orga					6b			
	•	6a or 6b, describe in Part III							
7		ed on Form 990, Part VII, Section Sescribed in lines 5 and 67 If "Ye		the organization provide any nonfixe rt III	d	7			
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," d	escribe	8			
9	If "Yes" on line 53 4958-6(c)?	8, dıd the organızatıon also follo	ow the rebuttable	presumption procedure described in	Regulations section	9			
For F	Panerwork Redu	uction Act Notice, see the In	structions for Fo	orm 990. Cat No. 5	50053T Schedule J	(Forn	990)	2017	

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC (C) Retirement (D) Nontaxable (E) Total of (F) and other benefits columns Compensation in compensation deferred (B)(i)-(D) column (B) (i) Base (ii) (iii) Other reported as compensation compensation Bonus & incentive reportable deferred on prior compensation compensation Form 990 See Additional Data Table

I					
				Schedule J (F	orm 990) 2017

Schedule J (Form 990) 2017	Page 3
Part III Supplemental Inform	nation
Provide the information, explanation, or	descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information
Return Reference	Explanation
or charter travel	Interested persons listed on Part VII, Section A, Line 1a have received or have the option to receive the benefits identified on Schedule J, Part I, Line 1a These benefits include companion travel and tax indemnification and gross up payments. For some, benefits also include first-class air travel, as well as payments for health and social club dues. As a national association serving more than 1,000,000 members, NAR requires extensive travel for individuals holding the responsibility of an Officer of the Board of Directors or a Senior Vice President (SVP). This travel requirement ranges from 2 to 6 trips a month and, in some cases, in excess of 200 days a year per Officer or SVP. NAR reviews all benefits provided to interested persons, and where appropriate, additional taxable compensation is imputed.
	OFFICERS WERE REIMBURSED FOR MINOR PERSONAL EXPENSES WHILE TRAVELING FOR BUSINESS PURPOSES THE REIMBURSEMENTS WERE TREATED AS TAXABLE COMPENSATION
Schedule J, Part I, Line 1a Tax indemnification and gross-up payments	See narrative above
Schedule J, Part I, Line 1a Health or social club dues or initiation fees	See narrative above
	During 2017, NAR paid for tax services related to the preparation of the CEO's personal income tax return. NAR also paid for tax or legal services for certain Senior Vice Presidents of the organization. The related benefits were treated as taxable compensation to the recipients. Additionally during 2017, NAR reimbursed the

Schedule J (Form 990) 2017

President for housing related costs while traveling for company business

Software ID: 17005876

Software Version: 2017v2.2

EIN: 36-1520690

Name: National Association of Realtors

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Scheaule	J,	Part II - Officers, Di			iignest compensate			
(A) Name and Title			of W-2 and/or 1099-MIS	·	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
1BILL E BROWN	(1)	0	0	232,918	0	0	232,918	0
NAR President	(11)	0	0	0	0	0	0	0
1 ELIZABETH JANE	(ı)	0	О	221,606	0	0	221,606	0
MENDENHALL	(11)	0	0	0	0	0	0	0
President - Elect 2THOMAS A RILEY	(1)	0						
NAR Treasurer	(')			205,155			205,155	
3THOMAS F SALOMONE	(11)	0	0	0	0	0	0	0
	(1)		0	150,072	0	0	150,072	0
Immediate Past President	(11)	0	0	0	0	0	0	0
4 BOB GOLDBERG	(1)	947,540	213,028	5,544	27,000	12,261	1,205,373	0
CEO	(11)	0	0	0	0	0	0	0
5 DALE STINTON	(I)	1,854,138	591	6,690	27,000	12,261	1,900,680	0
CEO (RETIRED)	(11)	0	0	0	0	0	0	0
6DOUG HINDERER	(1)	179,610	0	0	12,573	12,261	204,444	0
FORMER KE - SENIOR VP, HUMAN RESOURCES	(11)	0	0	0	0	0	0	0
7JOHN PIERPOINT	(1)	356,291	117,991	3,612	27,000	12,261	517,155	0
SVP, FINANCE AND COMPTROLLER	(11)	0	0	0	0	0	0	0
8DONNA GLAND	(1)	248,615	89,121	3,612	23,894	12,261	377,503	0
SVP, HUMAN RESOURCES	(11)	0	0	0	0	0	0	0
9KATIE JOHNSON	(1)	379,264	157,991	2,709	27,000	12,261	579,225	0
SVP, GENERAL COUNSEL	(11)	0	0	0	0	0	0	0
10MATTHEW LOMBARDI	(1)	263,265	78,258	2,835	12,261	24,105	380,724	0
SVP, MARKETING & BUS DEVELOPMENT	(11)	0	0	0	0	0	0	0
11WALT WITEK	(1)	448,117	132,998	5,544	27,000	12,261	625,920	0
SVP, COMMUNITY & POLITICAL AFFAIRS	(11)	0	0	0	0	0	0	0
12JANET BRANTON	(1)	365,278	107,991	5,544	27,000	12,261	518,074	0
SVP, GLOBAL SERVICES	(11)	0	0	0	0	0	0	0
13JERRY GIOVANIELLO	(1)		177,998	7,144	27,000	12,261	728,615	0
SVP, GOVERNMENT AFFAIRS	(11)	0	0	0	0	0	0	0
14MARK LESSWING	(1)	420,494	102,991	3,612	27,000	12,261	566,358	0
SVP, CHIEF TECH OFFICER	(11)	0	0	0	0	0	0	0
15 STEPHANIE SINGER	(1)	282,621	58,028	3,003	24,056	12,261	379,969	0
SVP, COMMUNICATIONS	(11)	0	0	0	0	0	0	0
16LAWRENCE YUN	(1)	432,280	127,998	3,003	27,000	12,261	602,542	0
SVP, CHIEF ECONOMIST	(11)	0	0	0	0	0	0	0

efile GRAPHI	C print - DO NO	T PROCES	S As Fi	led Data -					DL	.N: 93	4933	1812	29688
Schedule L (Form 990 or 990	Complete	te if the orga 27, 28a,	nization a 28b, or 28 ▶ Attac	nswered "Yes c, or Form 99 h to Form 99	nterested Persons s" on Form 990, Part IV, lines 25a, 25b, 26, 90-EZ, Part V, line 38a or 40b. o or Form 990-EZ.					2017			
Department of the Trea Internal Revenue Serv	isurv	ormation abo	out Schedu	ile L (Form 99 <u>www.irs.gov</u>) and its inst	ructio	ns is	at	C)pen		ıblic
Name of the org							Er	nplo	yer ide	entifica			
									0690				
	ss Benefit Trar lete if the organiza									ne 40h			
) Name of disquali			Relationship be					escrip		(d) Corr	rected?
				(organization			tr	ansactı	on	Y	es	No
Part II Loa Con rep (a) Name of	ans to and/or Inplete if the organization (b) Relationship with organization	From Interdization answering Form 990, Form (c) Purpose	ested Per red "Yes" or Part X, line! (d) Loan!	rsons. n Form 990-EZ, 5, 6, or 22			90, Pai	In	(Appro boa	b, or if h) ved by rd or nittee?	(ganıza i)Wrıt greem	ten:
			То	From			Yes	No	Yes	No	Yes		No
 Total				<u> </u>	<u> </u>								
	nts or Assistar	ce Benefit	ing Inter										
	rested person (b		between n and the	es" on Form 9 (c) Amount		(d) Type	of assı	stand	e	(e) Pu	rpose (of assi	stance

Complete if the organization a	inswered tes on Fort	n 990, Part IV, line 288	a, 280, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Short organiz rever	f ation's
				Yes	No
(1) GREG STINTON	FAMILY MEMBER - D STINTON	117,394	NAR EMPLOYEE		No
(2) ASHLEY STINTON	FAMILY MEMBER - D STINTON	138,597	NAR EMPLOYEE		No

Explanation

Schedule L (Form 990 or 990-EZ) 2017

Return Reference

Supplemental Information

Part V

Provide additional information for responses to questions on Schedule L (see instructions)

efile GRAPHIC p	orint - DO NOT PROCESS	DLN: 93493318129688
SCHEDULE (Form 990 or 990 EZ)	OMB No 1545-0047 2017 Open to Public Inspection	
Internal Revenue Service Name of the organiza National Association of R	ealtors	oloyer identification number .520690
Return Reference	Supplemental Information Explanation	
Form 990, Part VI, Line 15b PROCESS USED TO DETERMINE COMPENSATION	NAR USES AN OUTSIDE COMPENSATION CONSULTANT TO HELP DETERMINE THE R THE ORGANIZATION'S OTHER OFFICERS AND KEY EMPLOYEES ONCE NAR'S INI CONSULTANT DETERMINES THE FINAL COMPENSATION PACKAGES FOR THE ORGANIZATION EMPLOYEES, THEY ARE REVIEWED AND APPROVED BY THE CEO IN ORGANIZATION WILL USE AN INDEPENDENT CONSULTANT ON AN AS NEEDED BASS TUNDERTAKEN IN THE FOURTH QUARTER OF 2015 FOR THE 2016 COMPENSATIONS OF "VP FINANCE & COMPTROLLER, "SVP COMMUNITY AND POLITICAL AFF COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP MARKETING & BL	DEPENDENT COMPENSATION GANIZATION'S OTHER OFFICE SUBSEQUENT YEARS, THE SIS THIS PROCESS WAS LA ON PACKAGES FOR THE POS FAIRS, *SVP & GENERAL

990 Schedule O, Supplemental Information

Return

Reference	Explanation
Form 990,	Per the instructions to the Form 990, a member, as referred to in Part VI, Line 6, is defi
Part VI, Line	ned as any person who has the right to 1 Elect the members of the governing body (but no
6 Members	t if the members of the governing body are the organization's only members) or their deleg

Evolunation

6 Members ates, 2 Approve or deny significant decisions of the governing body, or 3 Receive a shar Stockholders e of the organization's profits or excess dues or a share of the organization's net assets upon the organization's dissolution NAR's members do not possess the kinds of rights out lined above As such, the organization has checked "no" to the respective questions in the Form 990, Part VI, Lines 6 through 7b

990 Schedule O, Supplemental Information

Return Reference	Explanation
Part VI, Line 14 Retention	Currently, many divisions and departments of NAR have procedures in place for document ret ention and destruction. Furthermore, the Legal, Finance and Human Resources divisions all have specific procedures and policies in place to ensure the proper retention and destruct ion of documents.

Return Reference	Explanation
Form 990, Part VI, Line 1a Delegate broad authority to a committee	The organization's board delegates authority to act on behalf of the governing body to the executive committee. The executive committee shall consist of the President, the President t-Elect, the First Vice President, the Treasurer, the Regional Vice Presidents, the immediate Past President, the Past President twice-removed, the Vice President and Liaison to Committees, the Vice President and Liaison to Government Affairs, four other Past Presidents, twelve members who have not served as President, two members from the Real Estate Services Advisory Board, one Member Board Executive Officer, and one appointee of each of the Institutes, Societies and Councils of the National Association. The Political Fundraising Chairman and the Member Mobilization Chairman shall also serve as non-voting members of the Executive Committee. The President shall appoint, each year, two Past Presidents to serve two year terms, to succeed those whose terms expire. At the meeting of the Board of Direct ors during the National Convention, the President-elect shall submit to the Board of Direct tors six nominees, at least four of whom are Directors, one of whom may be a member who has not previously served as a Director, and one of whom may be a member who has not previously served as a Director, to serve as members of the Executive Committee. The Board of Directors is shall elect members of the Executive Committee from such nominations. The Executive Committee shall conduct the affairs of the National Association in accordance with the policies and instruction of the Board of Directors. The Executive Committee shall meet on the call of the President, the Board of Directors or any eleven of its members. The President shall act as Chairman of the Executive Committee. Seventeen members shall constitute a quoru man Amember who has served as a member of the Executive Committee for terms aggregating twenty (20) years shall be a member of the Executive Committee for life unless sooner terminated by resignation from the Committee or the Nationa

Return Reference	Explanation
VI, Line 2	MAURICE VEISSI AND MADELINE VEISSI - Family relationship, ROBERT GOLDBERG AND MARTIN EDWAR DS - Business relationship, ELIZABETH MENDENHALL AND RICHARD MENDENHALL - Family relations hip, STEPHEN CASPER AND MEG CASPER - Family relationship, LESLIE ROUDA-SMITH AND KRISTIN S MITH - Family relationship, GAIL HARTNETT AND KERRI HARTNETT - Family relationship, BRIAN SEARS AND KEVIN SEARS - Family relationship, BILL BROWN AND KEVIN BROWN - Family relationship, IONA HARRISON AND JOHN HARRISON - Family relationship

Return

Explanation Reference The National Association of Realtors' Form 990 review process included 1) A detailed revi

Form 990. Part VI. Line ew by the CEO, Treasurer and Comptroller of the organization, 2) A review by the organizat 11b Review ion's finance committee, including a presentation by the paid tax preparer, and 3) A Finan ce Committee report to the Executive Committee and Board of Directors of form 990 by governing body

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	On an annual basis, the executive committee of the board of directors, officers, and key e mployees of NATIONAL ASSOCIATION OF REALTORS (NAR) receive a copy of the conflict of inter est policy. This policy requires them to disclose annually interests that could give rise to potential or actual conflicts. Any potential or actual conflicts of interest are review ed and evaluated by the NAR legal department, followed up on by the Association's General Counsel, and shared with NAR's Leadership. NAR's leadership determines the appropriate ste ps necessary to alleviate, monitor, and deal with conflicts, such as restricting the actions of persons with a conflict by prohibiting them from participating in the governing body 's deliberations and decisions for a particular transaction.

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	NAR relies on the Leadership Team, including the current and incoming Presidents as well a significant to determine, review, and approve the compensation of the CEO. The team consists of the following NAR board members. President and Treasurer. Additionally, the compensation team is supported by NAR's Senior Vice President of Human Resources. Comparability data is used by the compensation team to help determine compensation. On an annual basis, the CEO has a performance evaluation which is used in part to determine any changes in pay (ex. bonuses and merit increases.) The deliberations and decision making with respect to the CEO's compensation are documented on a timely basis by the compensation team. The process for determining the compensation of the organization's CEO was last undertaken in of October, 2016 for the 2017 calendar year compensation. Any potential or actual conflicts of interest are reviewed and evaluated by the NAR legal department, followed up on by the Association's General Counsel, and shared with NAR's Leadership. NAR's leadership determines the appropriate steps necessary to alleviate, monitor, and deal with conflicts, such a significant in the governing body's deliberations and decisions for a particular transaction.

Return
Reference

The Governing documents are not disclosed to the public, the Conflict of Interest policy I

Part VI, Line
19 Required
documents
available to
the public

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VIII, Line 2f Other Program Service Revenue	EDUCATION COURSES - Total Revenue 4727621, Related or Exempt Function Revenue 4727621, U nrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 ,

Return Explanation
Reference

Form 990,	LIST RENTAL - Total Revenue 688457, Related or Exempt Function Revenue 654440, Unrelated
Part VIII, Line	Business Revenue 34017, Revenue Excluded from Tax Under Sections 512, 513, or 514
11d Other	
Miscellaneous	
Revenue	

Return Explanation
Reference

Fees

Form 990,
Part IX, Line
11g Other

Consulting - Total Expense 46896364, Program Service Expense , Management and General Expenses , Fundraising Expenses ,

Return Explanation
Reference

Form 990,	Loss from Investments in Subsidiaries2477932, Change in Retirement Obligation5561000,
Part XI, Line	
9 Other	
changes in	
net assets or	
fund	
balances	

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493318129688

Open to Public Inspection

Name of the organization National Association of Realtors							Emp	oloyer identif	ication	number		
	C.11				000 P- 1	T) / 2:	-	1520690				
Part I Identification of Disregarded Entities Complete	the organ	ization answe	erea "Yes	on Form	990, Part	IV, line 3.	3. 					
(a) Name, address, and EIN (if applicable) of disregarded entity		(b) Primary activity		tivity (c) Legal domicile or foreign cou		cile (state Total incoi		(e) End-of-year as			ntrolling	
Part II Identification of Related Tax-Exempt Organizat		ete if the orga	ınızatıon	answered "	'Yes" on F	orm 990,	Part I	V, line 34 be	cause	ıt had one or	more	
related tax-exempt organizations during the tax year (a) Name, address, and EIN of related organization		(b) ary activity	Legal do	(c) nicile (state in country)	(d Exempt Co	de section Public		(e) charity status ion 501(c)(3))	(f) Direct controlling entity		Section (13) co	ontrolle tity?
(1)REALTORS RELIEF FOUNDATION 430 N MICHIGAN AVE	DISASTER	SASTER RELIEF		IL 501(c)(3)		(c)(3)			NAR	IAR		No
CHICAGO, IL 60611 36-4468109												
(2)LEONARD P REAUME MEMORIAL FOUNDATION 430 N MICHIGAN AVE	EDUCATIO	N		IL	501(c)(3)		PF		NAR		Yes	
CHICAGO, IL 60611 36-3495865												
(3)CENTER FOR SPECIALIZED REALTOR EDUCATION 430 N MICHIGAN AVE	MEMBER S	ERVICES		IL	501(c)(6)				NAR		Yes	
CHICAGO, IL 60611 36-4173556												
(4)REALTORS POLITICAL ACTION COMMITTEE 430 N MICHIGAN AVE	POLITICAL	ACTIVITY		IL	527				NAR		Yes	
CHICAGO, IL 60611 36-2795122												
(5)NAR FUND 430 N MICHIGAN AVE	NON-FED E SUPPORT	ELECTION		IL	527				NAR		Yes	
CHICAGO, IL 60611 26-1725187												
(6)NAR CONGRESSIONAL FUND 430 N MICHIGAN AVE	POLITICAL	ACTIVITY		IL	527				NAR		Yes	
CHICAGO, IL 60611 27-3388377												
(7)REALTOR UNIVERSITY 430 N MICHIGAN	EDUCATIO	N		IL	501(c)(3)		2		CSRE			No
CHICAGO, IL 60611 45-2102449												
For Paperwork Reduction Act Notice, see the Instructions for Forn	ո 990.		Ca	t No 50135	5Y				Sche	edule R (Form	990) 20	017

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		Oisprop alloca		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		General or managing		General or managing		General or managing partner?		General or managing		General or managing		General or managing		(k) Percentage ownership
				314)			Yes	No	1	Yes	No													
											\Box													
											\vdash													
										ļ														
		+								<u> </u>	\vdash													
Part IV Identification of Related Organizations Taxable as					zation answ	ered "Yes	" on F	orm 9	90, Part IV,	line	34													
because it had one or more related organizations treated	d as a corporation	on or tru	ıst durıng th	ie tax year.																				
()	1 ,		1 (1)			10		<i>-</i> .	1															

because it had one or more related or	ganizations treated a	as a corporation or trust	during the tax	year.					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b)(contro enti	n 512 13) olled ty?
								Yes	No
(1)REALTORS INFORMATION NETWORK INC 430 N MICHIGAN AVE CHICAGO, IL 60611 36-3981966	REAL ESTATE INFO	ΙL	NAR	C Corporation	1,931,667	12,517,139	100 %	Yes	
(2)NATL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 430 N MICHIGAN AVE CHICAGO, IL 60611 20-3467306	REAL ESTATE INFO AND SERVICES	ΙL	NAR	C Corporation	47,191,222	75,596,288	100 %	Yes	
						Sch	edule R (Form	990) 20	17

celebate N (Form 550) 2017		га	ge J
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	Yes	
b Gift, grant, or capital contribution to related organization(s)	1 b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
6. Dundanda firam valated augustation(a)	1f		No
f Dividends from related organization(s)			No
g Sale of assets to related organization(s)	1g		
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	11		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
I Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	10	Yes	
			L
p Reimbursement paid to related organization(s) for expenses	1p		No
q Reimbursement paid by related organization(s) for expenses	1q	Yes	
r Other transfer of cash or property to related organization(s)	1r	Yes	<u> </u>

1s Yes 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds See Additional Data Table (d) Method of determining amount involved (a) Name of related organization **(b)** Transaction (c) Amount involved type (a-s)

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		?	(k) Percentage ownership
	<u> </u>		514)	Yes	No	<u> </u>		Yes	No		Yes	No	
										Schedul	le R (Form	1 99	0) 2017

Schedule R (Form 990) 2017 Page **5** Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Return Reference Explanation OTHER TRANSFERS OF CASH THE NATIONAL ASSOCIATION OF REALTORS (NAR) FUND HAS BEEN SET UP AS SEPARATE SEGREGATED FUNDS AS DEFINED IN REG 1 527-2(B) AND IRC 527(F) (3) THE FUND IS TREATED AS AN INDEPENDENT POLITICAL ORGANIZATION NAR PROMPTLY TRANSFERS MEMBERSHIP DUES DIRECTLY TO THE FUND, AND ACCORDINGLY, THESE TRANSFERS ARE NOT TREATED AS EXPENDITURES FOR EXEMPT FUNCTIONS ADDITIONALLY, POLITICAL CONTRIBUTIONS AND MEMBERSHIP DUES ARE NOT USED TO EARN INVESTMENT INCOME

Schedule R (Form 990) 2017

Additional Data

430 N MICHIGAN AVE CHICAGO, IL 60611 36-4468109

430 N MICHIGAN AVE CHICAGO, IL 60611 36-3495865

430 N MICHIGAN AVE CHICAGO, IL 60611 36-4173556

430 N MICHIGAN AVE CHICAGO, IL 60611 36-2795122

430 N MICHIGAN AVE CHICAGO, IL 60611 26-1725187

430 N MICHIGAN AVE CHICAGO, IL 60611 27-3388377

430 N MICHIGAN CHICAGO, IL 60611 45-2102449

Software ID: 17005876 Software Version: 2017v2.2

> EIN: 36-1520690 Name: National Association of Realtors

> > DISASTER RELIEF

MEMBER SERVICES

POLITICAL ACTIVITY

NON-FED ELECTION

POLITICAL ACTIVITY

SUPPORT

EDUCATION

EDUCATION

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations						
(a)	(b)	(c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Exempt Code	Public charity	Direct controlling	Section 512
		(state	section	status	entity	(b)(13)
		or foreign country)		(if section 501(c)	·	controlled

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ΙL

ΙL

ΙL

ΙL

ΙL

ΙL

501(c)(3)

501(c)(3)

501(c)(6)

527

527

527

501(c)(3)

entity? Yes

Yes

Yes

Yes

Yes

Yes

Yes

Nο

No

(3))

PF

NAR

NAR

NAR

NAR

NAR

NAR

CSRE

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) NATIONAL ASSOCIATION OF REALTORS FUND R 3.385.247 CASH REALTORS INFORMATION NETWORK Α 24,274 CASH CASH REALTORS INFORMATION NETWORK 209,748 REALTORS INFORMATION NETWORK S 597.291 CASH CENTER FOR SPECIALIZED REALTOR EDUCATION CASH Α 139,656 CENTER FOR SPECIALIZED REALTOR EDUCATION 202.345 CASH L CENTER FOR SPECIALIZED EDUCATION 2,880,785 CASH S NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 618,936 CASH Α NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 293,543 CASH NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 917,104 CASH S NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES S 16,340,187 ESTIMATED VALUE NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES D CASH 4,000,000 NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 23,000,000 CASH В NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 589,000 CASH D REALTOR UNIVERSITY 220,000 ESTIMATED FAIR VALUE REALTOR UNIVERSITY В CASH 100,000 C CASH NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES. 130,000 С CENTER FOR SPECIALIZED EDUCATION 100,000 CASH

C

100,000

CASH

REALTORS INFORMATION NETWORK