

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2003**Open to Public Inspection**Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2003 calendar year, or tax year beginning, 2003, and ending, 20**B** Check if applicable:

- ☐ Address change
☐ Name change
☐ Initial return
☐ Final return
☐ Amended return
☐ Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization **THE CLEVELAND CLINIC FOUNDATION****GROUP RETURN**

Number and street (or P.O. box if mail is not delivered to street address) Room/suite

9500 EUCLID AVENUE **H-18**

City or town, state or country, and ZIP + 4

CLEVELAND, OH 44195**D** Employer identification number**91 2153073****E** Telephone number**(216) 738-5622****F** Accounting method: ☐ Cash ☒ Accrual☐ Other (specify) ▶

• Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

G Website: ▶ **www.clevelandclinic.org****J** Organization type (check only one) ▶ ☒ 501(c) (3) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527**K** Check here ▶ ☐ if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS; but if the organization received a Form 990 Package in the mail, it should file a return without financial data. **Some states require a complete return.****H** and **I** are not applicable to section 527 organizations.**H(a)** Is this a group return for affiliates? ☒ Yes ☐ No**H(b)** If "Yes," enter number of affiliates ▶ **25****H(c)** Are all affiliates included? ☒ Yes ☐ No

(If "No," attach a list. See instructions.)

H(d) Is this a separate return filed by an organization covered by a group ruling? ☐ Yes ☒ No**I** Group Exemption Number ▶ **3641****L** Gross receipts: Add lines 6b, 8b, 9b, and 10b to line 12 ▶ **4,696,782,980****M** Check ▶ ☐ if the organization is not required to attach Sch. B (Form 990, 990-EZ, or 990-PF).**Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances** (See page 18 of the instructions.)

1 Contributions, gifts, grants, and similar amounts received:			
a Direct public support	1a	44,390,872	
b Indirect public support	1b	46,547,759	
c Government contributions (grants)	1c	68,692,113	
d Total (add lines 1a through 1c) (cash \$ 147,266,370 noncash \$ 12,364,374)	1d		159,630,744
2 Program service revenue including government fees and contracts (from Part VII, line 93)	2		3,284,692,075
3 Membership dues and assessments	3		
4 Interest on savings and temporary cash investments	4		5,072,587
5 Dividends and interest from securities	5		7,569,102
6a Gross rents	6a	23,503,484	
b Less: rental expenses	6b		
c Net rental income or (loss) (subtract line 6b from line 6a)	6c		23,503,484
7 Other investment income (describe ▶ INTEREST RATE SWAPS)	7		393,964
8a Gross amount from sales of assets other than inventory	(A) Securities	(B) Other	
	1,214,826,161	1,182,841	
b Less: cost or other basis and sales expenses	1,199,417,448	1,346,997	
c Gain or (loss) (attach schedule)	15,408,713	(164,156)	
d Net gain or (loss) (combine line 8c, columns (A) and (B))	8d		15,244,557
9 Special events and activities (attach schedule). If any amount is from gaming, check here ▶ ☐			
a Gross revenue (not including \$ _____ of contributions reported on line 1a)	9a		
b Less: direct expenses other than fundraising expenses	9b		
c Net income or (loss) from special events (subtract line 9b from line 9a)	9c		0
10a Gross sales of inventory, less returns and allowances	10a		
b Less: cost of goods sold	10b		
c Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)	10c		0
11 Other revenue (from Part VII, line 103)	11		(87,978)
12 Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)	12		3,496,018,535
13 Program services (from line 44, column (B))	13		3,028,965,632
14 Management and general (from line 44, column (C))	14		312,294,540
15 Fundraising (from line 44, column (D))	15		4,695,519
16 Payments to affiliates (attach schedule)	16		
17 Total expenses (add lines 16 and 44, column (A))	17		3,345,955,691
18 Excess or (deficit) for the year (subtract line 17 from line 12)	18		150,062,844
19 Net assets or fund balances at beginning of year (from line 73, column (A))	19		1,194,653,252
20 Other changes in net assets or fund balances (attach explanation)	20		123,981,994
21 Net assets or fund balances at end of year (combine lines 18, 19, and 20)	21		1,468,698,090

For Paperwork Reduction Act Notice, see the separate instructions.

MGA

Form **990** (2003)

SCANNED DEC 14 2004

Part II Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See page 22 of the instructions.)

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22	Grants and allocations (attach schedule) (cash \$ <u>13,283,554</u> noncash \$ _____)	22 13,283,554	13,283,554		
23	Specific assistance to individuals (attach schedule)	23			
24	Benefits paid to or for members (attach schedule).	24			
25	Compensation of officers, directors, etc.	25 14,885,482	14,885,482		
26	Other salaries and wages	26 1,534,037,885	1,534,037,885		
27	Pension plan contributions	27 48,608,562	48,608,562		
28	Other employee benefits	28 189,476,970	189,476,970		
29	Payroll taxes	29 103,167,436	103,167,436		
30	Professional fundraising fees	30			
31	Accounting fees	31 1,197,336	1,197,336		
32	Legal fees	32 4,616,037	4,616,037		
33	Supplies	33 555,667,329	555,667,329		
34	Telephone	34 26,823,480	26,823,480		
35	Postage and shipping	35 11,561,408	11,561,408		
36	Occupancy	36 16,447,203	16,447,203		
37	Equipment rental and maintenance	37 76,293,674	76,293,674		
38	Printing and publications	38 7,999,231	7,999,231		
39	Travel	39 12,833,773	12,833,773		
40	Conferences, conventions, and meetings	40 5,152,209	5,152,209		
41	Interest	41 37,645,163	37,645,163		
42	Depreciation, depletion, etc. (attach schedule)	42 188,789,460	188,789,460		
43	Other expenses not covered above (itemize). a	43a			
b	SEE STATEMENT 6	43b 497,469,499	180,479,440	312,294,540	4,695,519
c		43c			
d		43d			
e		43e			
44	Total functional expenses (add lines 22 through 43) Organizations completing columns (B)-(D), carry these totals to lines 13-15	44 3,345,955,691	3,028,965,632	312,294,540	4,695,519

Joint Costs. Check ☐ if you are following SOP 98-2.Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ☐ Yes ☒ No

If "Yes," enter (i) the aggregate amount of these joint costs \$ _____, (ii) the amount allocated to Program services \$ _____;

(iii) the amount allocated to Management and general \$ _____, and (iv) the amount allocated to Fundraising \$ _____

Part III Statement of Program Service Accomplishments (See page 25 of the instructions.)What is the organization's primary exempt purpose? **PATIENT CARE, RESEARCH, EDUCATION**

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

Program Service Expenses
(Required for 501(c)(3) and (4) orgs. and 4947(a)(1) trusts but optional for others.)

a	SEE STATEMENT 7			
	(Grants and allocations \$ 13,283,554)			3,028,965,632
b				
	(Grants and allocations \$)			
c				
	(Grants and allocations \$)			
d				
	(Grants and allocations \$)			
e	Other program services (attach schedule) (Grants and allocations \$)			
f	Total of Program Service Expenses (should equal line 44, column (B), Program services)			3,028,965,632

Part IV Balance Sheets (See page 25 of the instructions.)

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.		(A) Beginning of year		(B) End of year		
Assets	45 Cash—non-interest-bearing	32,941,850	45	24,416,736		
	46 Savings and temporary cash investments	378,831,265	46	243,273,940		
	47a Accounts receivable	648,715,513				
	47b Less: allowance for doubtful accounts	197,671,919				
	48a Pledges receivable	216,305,206				
	48b Less: allowance for doubtful accounts	43,942,660				
	49 Grants receivable	69,466,184	49	172,362,546		
	50 Receivables from officers, directors, trustees, and key employees (attach schedule)	51,111,846	50	56,656,680		
	51a Other notes and loans receivable (attach schedule)	4,224,691				
	51b Less: allowance for doubtful accounts					
	52 Inventories for sale or use	30,438,863	52	4,224,691		
	53 Prepaid expenses and deferred charges	45,848,527	53	55,310,198		
	54 Investments—securities (attach schedule) ☐ Cost ☒ FMV	7,986,017	54	9,217,014		
	55a Investments—land, buildings, and equipment: basis	480,164,470				
	55b Less: accumulated depreciation (attach schedule)	0				
	56 Investments—other (attach schedule)	13,406,002	56	739,427,548		
	57a Land, buildings, and equipment: basis	3,595,088,902				
	57b Less: accumulated depreciation (attach schedule)	1,723,338,894				
	58 Other assets (describe ► <u>SEE STATEMENT 11</u>)	1,876,720,238	58	1,871,750,008		
59 Total assets (add lines 45 through 58) (must equal line 74)	118,542,766	59	169,871,526			
Liabilities	60 Accounts payable and accrued expenses	3,557,360,918	60	3,830,611,100		
	61 Grants payable	594,715,822	61	333,908,722		
	62 Deferred revenue	18,001,532	62	18,701,393		
	63 Loans from officers, directors, trustees, and key employees (attach schedule)		63			
	64a Tax-exempt bond liabilities (attach schedule)	1,057,540,146	64a	1,151,582,084		
	64b Mortgages and other notes payable (attach schedule)	255,809,658	64b	46,063,923		
	65 Other liabilities (describe ► <u>SEE STATEMENT 13</u>)	436,640,508	65	811,656,888		
66 Total liabilities (add lines 60 through 65)	2,362,707,666	66	2,361,913,010			
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ► ☒ and complete lines 67 through 69 and lines 73 and 74.					
	67 Unrestricted	927,938,250			67	1,037,031,114
	68 Temporarily restricted	130,164,266			68	290,863,752
	69 Permanently restricted	136,550,736	69	140,803,224		
	Organizations that do not follow SFAS 117, check here ► ☐ and complete lines 70 through 74.					
	70 Capital stock, trust principal, or current funds				70	
	71 Paid-in or capital surplus, or land, building, and equipment fund				71	
	72 Retained earnings, endowment, accumulated income, or other funds		72			
	73 Total net assets or fund balances (add lines 67 through 69 or lines 70 through 72; column (A) must equal line 19; column (B) must equal line 21).	1,194,653,252	73	1,468,698,090		
	74 Total liabilities and net assets / fund balances (add lines 66 and 73)	3,557,360,918	74	3,830,611,100		

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

Part IV-B	Reconciliation of Expenses per Audited Financial Statements with Expenses per Return

Part III		Part III	
a	Total revenue, gains, and other support per audited financial statements . . . ▶	a	Total expenses and losses per audited financial statements . . . ▶
b	Amounts included on line a but not on line 12, Form 990:	b	Amounts included on line a but not on line 17, Form 990:
(1)	Net unrealized gains on investments . . . \$	(1)	Donated services and use of facilities . . . \$
(2)	Donated services and use of facilities . . . \$	(2)	Prior year adjustments reported on line 20, Form 990 . . . \$
(3)	Recoveries of prior year grants . . . \$	(3)	Losses reported on line 20, Form 990 . . . \$
(4)	Other (specify):	(4)	Other (specify):
	 \$		 \$
	Add amounts on lines (1) through (4) ▶		Add amounts on lines (1) through (4) ▶
c	Line a minus line b ▶	c	Line a minus line b ▶
d	Amounts included on line 12, Form 990 but not on line a :	d	Amounts included on line 17, Form 990 but not on line a :
(1)	Investment expenses not included on line 6b, Form 990 . . . \$	(1)	Investment expenses not included on line 6b, Form 990 . . . \$
(2)	Other (specify):	(2)	Other (specify):
	 \$		 \$
	Add amounts on lines (1) and (2) ▶		Add amounts on lines (1) and (2) ▶
e	Total revenue per line 12, Form 990 (line c plus line d) ▶	e	Total expenses per line 17, Form 990 (line c plus line d) ▶

Part V **List of Officers, Directors, Trustees, and Key Employees** (List each one even if not compensated; see page 27 of the instructions.)

[illegible]

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations? ► ☒ **Yes** ☐ **No**
If "Yes," attach schedule—see page 28 of the instructions.

Part VI Other Information (See page 28 of the instructions.)

	Yes	No
76 Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity . . .	76	X
77 Were any changes made in the organizing or governing documents but not reported to the IRS? . . . If "Yes," attach a conformed copy of the changes.	77	X
78a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? .	78a	X
b If "Yes," has it filed a tax return on Form 990-T for this year?	78b	X
79 Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement . . .	79	X
80a Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization? . . .	80a	X
b If "Yes," enter the name of the organization ► <u>SEE STATEMENT 18</u> and check whether it is ☐ exempt or ☐ nonexempt.		
81a Enter direct and indirect political expenditures. See line 81 instructions . . . 81a	81a	
b Did the organization file Form 1120-POL for this year?	81b	X
82a Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a	X
b If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.) . . . 82b	82b	
83a Did the organization comply with the public inspection requirements for returns and exemption applications? . . .	83a	X
b Did the organization comply with the disclosure requirements relating to quid pro quo contributions? . . .	83b	X
84a Did the organization solicit any contributions or gifts that were not tax deductible?	84a	X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	84b	
85 501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	85a	N/A
b Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85b	N/A
If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.		
c Dues, assessments, and similar amounts from members 85c	85c	
d Section 162(e) lobbying and political expenditures 85d	85d	
e Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e	85e	
f Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f	85f	
g Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/A
h If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	N/A
86 501(c)(7) orgs. Enter: a Initiation fees and capital contributions included on line 12 . . . 86a	86a	
b Gross receipts, included on line 12, for public use of club facilities 86b	86b	
87 501(c)(12) orgs. Enter: a Gross income from members or shareholders 87a	87a	
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 87b	87b	
88 At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88	X
89a 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under: section 4911 ► <u>0</u> ; section 4912 ► <u>0</u> ; section 4955 ► <u>0</u>		
b 501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction.	89b	X
c Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 ► <u>0</u>		
d Enter: Amount of tax on line 89c, above, reimbursed by the organization ► <u>0</u>		
90a List the states with which a copy of this return is filed ► <u>OHIO, FLORIDA</u>		
b Number of employees employed in the pay period that includes March 12, 2003 (See instructions.) 90b	90b	
91 The books are in care of ► <u>GWEN M. FALLARO</u> Telephone no. ► <u>(216) 738-5622</u> Located at ► <u>17325 EUCLID AVENUE, CL-25, CLEVELAND, OHIO</u> ZIP + 4 ► <u>44112</u>		
92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 —Check here ☐ and enter the amount of tax-exempt interest received or accrued during the tax year 92		

Part VII Analysis of Income-Producing Activities (See page 33 of the instructions.)

Note: Enter gross amounts unless otherwise indicated.

		Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
		(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93	Program service revenue:					
a	SEE STATEMENT 16		14,524,264	03	12,740,315	1,831,931,212
b						
c						
d						
e						
f	Medicare/Medicaid payments					1,415,880,890
g	Fees and contracts from government agencies					9,615,394
94	Membership dues and assessments					
95	Interest on savings and temporary cash investments			14	5,072,587	
96	Dividends and interest from securities			14	7,569,102	
97	Net rental income or (loss) from real estate:					
a	debt-financed property					
b	not debt-financed property			16	23,503,484	
98	Net rental income or (loss) from personal property					
99	Other investment income			14	393,964	
100	Gain or (loss) from sales of assets other than inventory			18	15,244,557	
101	Net income or (loss) from special events					
102	Gross profit or (loss) from sales of inventory					
103	Other revenue: a					
b	OTHER PROGRAM SERVICE					4,103,728
c	ROYALTY INCOME			15	3,996,307	
d	EQUITY IN SUBSIDIARY					2,117,022
e	LOSS RETIREMENT OF DEBT			18	(10,305,035)	
104	Subtotal (add columns (B), (D), and (E))		14,524,264		58,215,281	3,263,648,246
105	Total (add line 104, columns (B), (D), and (E))					3,336,387,791

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See page 34 of the instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).
1	SEE STATEMENT 17

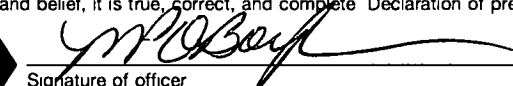
Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See page 34 of the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
SEE STATEMENT 18	%			
	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See page 34 of the instructions.)(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No(b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No**Note:** If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).

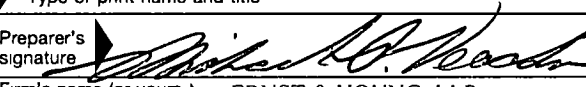
Please Sign Here

Under penalties of perjury, I declare that I have examined this return, including the accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than the taxpayer) is based on all information of which the preparer has any knowledge.

Signature of officer: 

MICHAEL P. O'BOYLE
Type or print name and title

Paid Preparer's Use Only

Preparer's signature: 

Firm's name (or yours if self-employed), address, and ZIP + 4: ERNST & YOUNG, LLP
CLEVELAND, OHIO

SCHEDULE A
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Organization Exempt Under Section 501(c)(3)**(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or Section 4947(a)(1) Nonexempt Charitable Trust**Supplementary Information—(See separate instructions.)**▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No 1545-0047

2003

Name of the organization

THE CLEVELAND CLINIC FOUNDATION GROUP RETURN

Employer identification number

912153073

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees
(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
DELOS COSGROVE, MD 9500 EUCLID AVENUE, CLEVE OH 44195	CHAIRMAN-DEPT OF THORACIC & CARDIO-VASCULAR SURGERY, SURGEON FULL-TIME	1,553,627	38,609	0
BRUCE LYTLE, MD 9500 EUCLID AVENUE, CLEVE OH 44195	THORACIC & CARDIOVASCULAR SURGEON FULL-TIME	1,409,417	34,609	0
VICTOR FAZIO, MD 9500 EUCLID AVENUE, CLEVE OH 44195	CHAIRMAN-DEPT OF COLORECTAL SURGERY, SURGEON FULL-TIME	1,087,916	32,053	0
RAMI AKHRASS, MD 9500 EUCLID AVENUE, CLEVE OH 44195	THORACIC & CARDIOVASCULAR SURGEON	1,021,139	33,844	0
ROGER MEE, MD 9500 EUCLID AVENUE, CLEVE OH 44195	CHAIRMAN-PEDIATRIC AND CONGENITAL HEART SURGERY, SURGEON FULL-TIME	971,737	38,609	0
Total number of other employees paid over \$50,000 ▶	4,800			

Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services
(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
NBBJ DEPT L #1962, COLUMBUS, OHIO 43260	ARCHITECTURAL SERVICES	5,466,512
PHYSICIAN STAFFING, INC. 30680 BAINBRIDGE ROAD, CLEVELAND, OHIO 44114	MEDICAL STAFFING	3,892,994
CRITICAL CARE NURSES, INC. 5205 TURNEY RD GARFIELD HTS, OHIO 44125	MEDICAL STAFFING	3,103,267
SQUIRE, SANDERS & DEMPSEY CLEVELAND, OHIO 44114	LEGAL SERVICES	3,089,824
NI HEALTHCARE RESOURCES ATLANTA, GEORGIA 30384	MEDICAL STAFFING	3,009,746
Total number of others receiving over \$50,000 for professional services ▶	238	

Part III Statements About Activities (See page 2 of the instructions.)

	Yes	No
1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ► \$ <u>118,276</u> (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B)	1 X	
Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.		
2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.)		
a Sale, exchange, or leasing of property	2a X	
b Lending of money or other extension of credit?	2b X	
c Furnishing of goods, services, or facilities?	2c X	
d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	2d X	
e Transfer of any part of its income or assets?	2e	X
3a Do you make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how you determine that recipients qualify to receive payments)	3a X	
b Do you have a section 403(b) annuity plan for your employees?	3b X	
4 Did you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds?	4	X

Part IV Reason for Non-Private Foundation Status (See pages 3 through 6 of the instructions.)The organization is not a private foundation because it is: (Please check only **ONE** applicable box.)

- 5** ☐ A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6** ☐ A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7** ☒ A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8** ☐ A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9** ☐ A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state ►
- 10** ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a** ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b** ☐ A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12** ☐ An organization that normally receives: **(1) more than 33 1/3%** of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions—subject to certain exceptions, and **(2) no more than 33 1/3%** of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13** ☐ An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: **(1)** lines 5 through 12 above; or **(2)** section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See page 5 of the instructions.)

(a) Name(s) of supported organization(s)	(b) Line number from above

- 14** ☐ An organization organized and operated to test for public safety. Section 509(a)(4). (See page 6 of the instructions.)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) **Use cash method of accounting.****Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in) . ▶	(a) 2002	(b) 2001	(c) 2000	(d) 1999	(e) Total
15 Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)					
16 Membership fees received					
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose					
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975					
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf.					
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge.					
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets					
23 Total of lines 15 through 22.					
24 Line 23 minus line 17.					
25 Enter 1% of line 23					
26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24. ▶					26a
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 1999 through 2002 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts ▶					26b
c Total support for section 509(a)(1) test: Enter line 24, column (e) ▶					26c
d Add: Amounts from column (e) for lines: 18 _____ 19 _____ 22 _____ 26b _____ ▶					26d
e Public support (line 26c minus line 26d total) ▶					26e
f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) ▶					26f %
27 Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year: (2002) _____ (2001) _____ (2000) _____ (1999) _____					
b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000 (Include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: (2002) _____ (2001) _____ (2000) _____ (1999) _____					
c Add: Amounts from column (e) for lines: 15 _____ 16 _____ 17 _____ 20 _____ 21 _____ ▶					27c
d Add. Line 27a total _____ and line 27b total _____ ▶					27d
e Public support (line 27c total minus line 27d total). ▶					27e
f Total support for section 509(a)(2) test: Enter amount from line 23, column (e). ▶ 27f					
g Public support percentage (line 27e (numerator) divided by line 27f (denominator)). ▶					27g %
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)). ▶					27h %
28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 1999 through 2002, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.					

Part V Private School Questionnaire (See page 7 of the instructions.)
(To be completed ONLY by schools that checked the box on line 6 in Part IV)

	Yes	No
29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29	
30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30	
31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)	31	
32 Does the organization maintain the following:	32a	
a Records indicating the racial composition of the student body, faculty, and administrative staff?	32a	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32c	
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)	32d	
33 Does the organization discriminate by race in any way with respect to:	33a	
a Students' rights or privileges?	33a	
b Admissions policies?	33b	
c Employment of faculty or administrative staff?	33c	
d Scholarships or other financial assistance?	33d	
e Educational policies?	33e	
f Use of facilities?	33f	
g Athletic programs?	33g	
h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)	33h	
34a Does the organization receive any financial aid or assistance from a governmental agency?	34a	
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either 34a or b, please explain using an attached statement.	34b	
35 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35	

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions.)
 (To be completed **ONLY** by an eligible organization that filed Form 5768)

 Check **a** ☒ if the organization belongs to an affiliated group. Check **b** ☐ if you checked "a" and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Affiliated group totals	(b) To be completed for ALL electing organizations
36	Total lobbying expenditures to influence public opinion (grassroots lobbying)	36 47,287	11,204
37	Total lobbying expenditures to influence a legislative body (direct lobbying)	37 70,989	70,989
38	Total lobbying expenditures (add lines 36 and 37)	38 118,276	82,193
39	Other exempt purpose expenditures	39 3,028,847,356	1,818,528,493
40	Total exempt purpose expenditures (add lines 38 and 39).	40 3,028,965,632	1,818,610,686
41	Lobbying nontaxable amount. Enter the amount from the following table— If the amount on line 40 is— The lobbying nontaxable amount is— Not over \$500,000 20% of the amount on line 40 Over \$500,000 but not over \$1,000,000 . \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 . \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 . \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000	41 1,000,000	1,000,000
42	Grassroots nontaxable amount (enter 25% of line 41)	42 250,000	250,000
43	Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43 0	0
44	Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44 0	0

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.

4-Year Averaging Period Under Section 501(h)

 (Some organizations that made a section 501(h) election do not have to complete all of the five columns below.
 See the instructions for lines 45 through 50 on page 11 of the instructions.)

Calendar year (or fiscal year beginning in) ►	Lobbying Expenditures During 4-Year Averaging Period				
	(a) 2003	(b) 2002	(c) 2001	(d) 2000	(e) Total
45 Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
46 Lobbying ceiling amount (150% of line 45(e)).					6,000,000
47 Total lobbying expenditures	118,276	106,542	125,298	152,166	502,282
48 Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
49 Grassroots ceiling amount (150% of line 48(e))					1,500,000
50 Grassroots lobbying expenditures	47,287	31,111	40,000	152,166	270,564

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 12 of the instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

- a** Volunteers
- b** Paid staff or management (Include compensation in expenses reported on lines **c** through **h**).
- c** Media advertisements
- d** Mailings to members, legislators, or the public
- e** Publications, or published or broadcast statements
- f** Grants to other organizations for lobbying purposes
- g** Direct contact with legislators, their staffs, government officials, or a legislative body
- h** Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i** Total lobbying expenditures (Add lines **c** through **h**).

Yes	No	Amount

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 12 of the instructions.)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

a Transfers from the reporting organization to a noncharitable exempt organization of:

(i) Cash

(ii) Other assets

b Other transactions:

(i) Sales or exchanges of assets with a noncharitable exempt organization

(ii) Purchases of assets from a noncharitable exempt organization

(iii) Rental of facilities, equipment, or other assets

(iv) Reimbursement arrangements

(v) Loans or loan guarantees

(vi) Performance of services or membership or fundraising solicitations

c Sharing of facilities, equipment, mailing lists, other assets, or paid employees

d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received:

[illegible]

52a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If “Yes,” complete the following schedule:

[illegible]

Form **8868**

(December 2000)

Department of the Treasury
Internal Revenue Service**Application for Extension of Time To File an
Exempt Organization Return**

► File a separate application for each return.

OMB No 1545-1709

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒ **X**
- If you are filing for an **Additional (not automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

Note: Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Part I Automatic 3-Month Extension of Time — Only submit original (no copies needed)

Note: Form 990-T corporations requesting an automatic 6-month extension — check this box and complete Part I only ☐

All other corporations (including Form 990-C filers) must use Form 7004 to request an extension of time to file income tax returns. Partnerships, REMICs and trusts must use Form 8736 to request an extension of time to file Form 1065, 1066, or 1041

Type or print File by the due date for filing your return. See instructions	Name of Exempt Organization	Employer identification number
	THE CLEVELAND CLINIC FOUNDATION GROUP RETURN	91-2153073
	Number, street, and room or suite no. If a P.O. box, see instructions	
	9500 EUCLID AVENUE, H-18	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions	
	CLEVELAND OH 44195	

Check type of return to be filed (file a separate application for each return).

- | | | |
|--|---|------------------------------------|
| ☒ Form 990 | ☐ Form 990-T (corporation) | ☐ Form 4720 |
| ☐ Form 990-BL | ☐ Form 990-T (sec. 401(a) or 408(a) trust) | ☐ Form 5227 |
| ☐ Form 990-EZ | ☐ Form 990-T (trust other than above) | ☐ Form 6069 |
| ☐ Form 990-PF | ☐ Form 1041-A | ☐ Form 8870 |

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a **Group Return**, enter the organization's four digit Group Exemption Number (GEN) 3641. If this is for the **whole group**, check this box ☒ **X**. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension will cover.

- 1 I request an automatic 3-month (6-month, for **990-T corporation**) extension of time until AUGUST 16, 20 04, to file the exempt organization return for the organization named above. The extension is for the organization's return for
- ☒ calendar year 20 03 or
- ☐ tax year beginning _____, 20 _____, and ending _____, 20 _____.

- 2 If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

- 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions \$ N/A
- b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit \$ N/A
- c **Balance Due.** Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions \$ N/A

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature ► Alexander Fuller Title ► CPA Date ► 5-14-04

For Paperwork Reduction Act Notice, see instruction

Form **8868** (12-2000)

- If you are filing for an **Additional (not automatic) 3-Month Extension**, complete only **Part II** and check this box ☒ **Note: Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.**
- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1).

Part II Additional (not automatic) 3-Month Extension of Time — Must File Original and One Copy.

Type or print File by the extended due date for filing the return. See instructions.	Name of Exempt Organization THE CLEVELAND CLINIC FOUNDATION GROUP RETURN	Employer identification number 91-2153073
	Number, street, and room or suite no. If a P.O. box, see instructions. 9500 EUCLID AVENUE, H-18	For IRS use only
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. CLEVELAND OH 44195	

Check type of return to be filed (File a separate application for each return):

- ☒ Form 990 ☐ Form 990-EZ ☐ Form 990-T (sec. 401(a) or 408(a) trust) ☐ Form 1041-A ☐ Form 5227 ☐ Form 8870
☐ Form 990-BL ☐ Form 990-PF ☐ Form 990-T (trust other than above) ☐ Form 4720 ☐ Form 6069

STOP: Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a **Group Return**, enter the organization's four digit Group Exemption Number (GEN) 3641. If this is for the **whole group**, check this box ☒. If it is for **part of the group**, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

- 4 I request an additional 3-month extension of time until NOVEMBER 15, 20 04
- 5 For calendar year 2003, or other tax year beginning _____, 20 ____ and ending _____, 20 ____
- 6 If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period
- 7 State in detail why you need the extension ADDITIONAL TIME IS NEEDED TO GATHER THE INFORMATION REQUIRED TO FILE A COMPLETE AND ACCURATE RETURN.

- 8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions \$ N/A
- b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868 \$ N/A
- c **Balance Due.** Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions \$ - N/A

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature

Title CPA

Date

8-6-04**Notice to Applicant — To Be Completed by the IRS**

- ☐ We have approved this application. Please attach this form to the organization's return.
- ☐ We have not approved this application. However, we have granted a 10-day grace period from the later of the date shown below or the due date of the organization's return (including any prior extensions). This grace period is considered to be a valid extension of time for elections otherwise required to be made on a timely return. Please attach this form to the organization's return.
- ☐ We have not approved this application. After considering the reasons stated in item 7, we cannot grant your request for an extension of time to file. We are not granting a 10-day grace period.
- ☐ We cannot consider this application because it was filed after the due date of the return for which an extension was requested
- ☐ Other _____

Director

By: _____

Date

Alternate Mailing Address — Enter the address if you want the copy of this application for an additional 3-month extension returned to an address different than the one entered above.

Type or print	Name GWEN M. FALLARO, DIR OF TAX, CCHS
	Number and street (include suite, room, or apt. no.) Or a P.O. box number 17325 EUCLID AVENUE, CL-45
	City or town, province or state, and country (including postal or ZIP code) CLEVELAND, OHIO 44112

EXTENSION APPROVED

AUG 27 2004
Form 8868 (12-2000)FIELD DIRECTOR,
SUBMISSION PROCESSING, OGDEN

**THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073
GROUP EXEMPTION #3641 (PARENT 34-0714585)
FILING METHOD ELECTION**

In accordance with Reg. §1.6033-2(d), The Cleveland Clinic Foundation, as the central organization, hereby elects to file a group return for its subordinate organizations using the aggregate filing method.

The following subordinate organizations are included in the 2003 Form 990 - Group Return:

PARENT

34-0714585 THE CLEVELAND CLINIC FOUNDATION

Subordinate

34-0666034	CCF HOTEL SERVICES
30-0023640	CCF LYNDHURST PROPERTY CORP.
20-0570360	CCF LYNDHURST PROPERTY II CORP
34-0714570	CLEVELAND CLINIC CHILDREN'S HOSPITAL FOR REHABILITATION
34-0714553	CLEVELAND CLINIC EDUCATIONAL FOUNDATION
65-0003177	CLEVELAND CLINIC FLORIDA (A NONPROFIT CORPORATION)
65-1133985	CLEVELAND CLINIC FLORIDA FOUNDATION
65-1511486	CLEVELAND CLINIC FLORIDA HEALTH CARE VENTURES (A NONPROFIT CORPORATION)
65-0172168	CLEVELAND CLINIC FLORIDA HOSPITAL (A NONPROFIT CORPORATION)
65-0844880	CLEVELAND CLINIC FLORIDA HOSPITAL NAPLES NON PROFIT CORPORATION
34-1411233	CLEVELAND CLINIC HEALTH SYSTEM WESTERN REGION
34-1720934	CLEVELAND CLINIC HOME CARE SERVICES, INC.
34-1435257	CLEVELAND CLINIC HOME CARE, INC
31-1562102	CLEVELAND CLINIC MEDICAL SERVICES, D/B/A ALLOGEN LABORATORIES
91-2156376	CLEVELAND CLINIC RESEARCH FOUNDATION
34-1754532	CLEVELAND CLINIC SUB ACUTE SERVICES
34-0777619	CLINIC CARE, INC.
34-0714618	FAIRVIEW HOSPITAL
34-1542312	LAKEWOOD HOSPITAL ASSOCIATION
34-1298884	LORD FOUNDATION OF OHIO
34-0714684	LUTHERAN HOSPITAL
34-0714458	MARYMOUNT HOSPITAL
34-0714593	MERIDIA HEALTH SYSTEM
34-1837018	PEDIATRIC MEDICAL MANAGEMENT
23-7156175	THE CORONARY CLUB

STATEMENT

THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART 1, LINE 8c
GAIN OR LOSS ON SALE OF ASSETS

Line 8a -- Sale of publicly traded securities

Date acquired	various
Date sold	2003
Gross sales price	\$ 1,214,826,161
Cost	<u>1,199,417,448</u>
Net Gain (Loss)	<u>15,408,713</u>

Line 8b -- Disposal of Equipment

Date acquired	various
Date sold	2003
Gross sales price	\$ 1,182,841
Cost	<u>1,346,997</u>
Net Gain (Loss)	<u>(164,156)</u>
TOTAL Line 8d	<u><u>\$15,244,557</u></u>

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART I, LINE 20
OTHER CHANGES IN FUND BALANCE**

NET RESTRICTED GIFTS AND GRANTS	\$ 153,369,492
NET INVESTMENT INCOME ON RESTRICTED ASSETS	6,261,096
UNREALIZED GAIN/(LOSS) ON INVESTMENTS	40,407,974
ADDITIONAL MINIMUM PENSION LIABILITY	(55,041,032)
EQUITY IN NET INCOME OF SUBSIDIARIES	(8,283,228)
CONTRIBUTION TO CONTROLLED AFFILIATED ENTITIES	(1,435,135)
PARTNERSHIP INCOME FLOW THROUGH PREMIER	(1,250,271)
NET ASSETS RELEASED FROM RESTRICTIONS	(10,046,902)
TOTAL OTHER CHANGES IN NET ASSETS	<u><u>\$ 123,981,994</u></u>

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART II, LINE 22 - GIFTS, GRANTS PAID**

THE CLEVELAND CLINIC EDUCATIONAL FOUNDATION \$ 12,126,678

COMMUNITY CONTRIBUTIONS

2nd Annual Drive for Life	1,500
A New Day	21,693
Achievement Center for Children	10,000
Aging Services Network of Euclid	550
AIDS Task Force of Greater Cleveland	74
ALS Association	533
Alzheimer's Association of Greater Cleveland	1,750
American Cancer Society	23,600
American Heart Association	18,165
American Jewish Committee	15,000
American Liver Foundation	1,000
American Lung Association	5,000
American Red Cross	1,550
Arthritis Foundation	5,000
Association of Indian Physicians	1,500
Bainbridge Banter	245
Barton Center	700
Bay Alumni Foundation	150
Bay Soccer Club	100
Bellefaire JCB	1,000
Bellflower Center	3,000
Birchwood School - International Festival	120
Black Professional Association	5,000
Broadview Heights Chamber of Commerce	80
Buckeye Area Development Corporation	500
Cancer Care Connections	2,000
Care Alliance (Homeless)	2,500
Center for Families & Children	2,500
Center for Health Affairs	1,250
Center for the Prevention of Domestic Violence	1,500
Chagrin Valley Jaycees	300
Chagrin Vally Women's League	1,000
Children's Hospital for Rehabilitation	2,500
Christ Child Society of Cleveland	3,500
City New Events	650
City of Brecksville	1,200
City of Highland Heights	240
City of Maple Heights	400
City of Rocky River	500
Cleveland Center for Contemporary Art	5,000
Cleveland Christian Men's Association	220
Cleveland Clinic Children's Hospital for Rehabilitation	7,600
Cleveland Clinic Employer-Assisted Housing Program	20,000
Cleveland Contemporary Dance Theatre	1,500
Cleveland Force Luncheon	140
Cleveland Hearing and Speech Center	3,500
Cleveland Playhouse	5,000
Cleveland Pride, Inc.	250

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART II, LINE 22 - GIFTS, GRANTS PAID**

Cleveland Sight Center	2,500
Cleveland Sight Center	1,750
Cleveland Sports Stars Hall of Fame	3,500
Cleveland State University	1,000
Cleveland State University Foundation	250
Cleveland State University Foundation	10,000
Community Challenge Golf Outing	1,720
Community Education Display Boards	762
Convention & Visitors Bureau	3,500
Council for Economic Opportunity	1,000
County Action Committee	25,000
Cuyahoga Valley Chamber of Commerce	430
DARE Program	1,607
Diabetes Association of Greater Cleveland	750
East Mt. Zion Baptist Church - Building Fund	50,000
Easter Seals Northeast Ohio	2,500
Edison Bio-Technology Center	83,334
Eliza Jennings	1,000
Employee Grant Program	500
Epilepsy Foundation	2,000
Fairfax Renaissance Development Corp	2,000
Fairview High School	100
Fairview Park Chamber of Commerce	250
Fairview Summer Fest	67
Fairview/Lutheran Foundation	3,000
Federation for Community Planning	1,000
Fontenelle Group	84
Free Clinic of Greater Cleveland	20,000
Fun with Fitness	1,040
Garfield Heights Chamber of Commerce	1,715
Garfield Heights Junior Women's League	500
Garfield Home Days	1,000
Golden Age Centers	5,000
Great Lakes Science Center	1,500
Greater Cleveland Council BSA	348
Greater Cleveland Hospital Association	2,500
Healthy Heart Program	1,851
Hillcrest Rotary	592
John Carroll University	30,000
Junior Women's League	250
Kamm's Corner Development	1,600
Kenston High School	400
Kent State University	2,500
Kidney Foundation of Ohio, Inc	7,500
Kiwanis Horse Show	180
Kym Sellers MS Foundation	1,500
Lake County Captains	850
Lakewood Board of Education	200
Lakewood Chamber of Commerce	750
Lakewood Charitable Assistance	200
Lakewood Christian Service	400
Lakewood Christian Service Center	2,350
Lakewood Foundation	225
Lakewood High School	290

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART II, LINE 22 - GIFTS, GRANTS PAID**

Lakewood Hospital Foundation	1,500
Leukemia & Lymphoma Society	10,067
Leukemia & Lymphoma Society	25,000
Lincoln Elementary School - Health Fair	202
Lutheran Community Ministry	2,592
Magnificat High School	200
Magnificat High School	67
Malachi House	1,500
Mathew's Lending Library	500
Medical Hall of Fame	900
Medical Hall of Fame	900
Mentor Safety Town	2,000
Metro Catholic Schools	235
Metrohealth Retirement Gala	5,000
Mid-Town Corridor	5,000
Minority Organ Tissue Transplant Education Program	5,000
NAACP - 2003 Contribution	5,000
NAMI Golf Outing	1,000
Naples Art Assoc	5,000
National Alliance for Mental Health	1,500
National Conference for Community & Justice	8,000
National Disability Awareness Day	500
Nature's Bin	500
Near West Theatre	600
Neighborhood Health Clinic	7,000
NEOPTA	200
NICU Gift of Life Gala	5,000
Nordonia Hills Chamber of Commerce	184
Normandy Soccer Boosters	100
North Coast Chamber of Commerce	780
North Coast Health Ministry	5,000
North Olmstead High School	1,000
North Olmstead Schools Education Foundation	500
Ohio Cancer Research Association	9,500
Ohio City Near West Development	3,000
Ohio Fire Chiefs Association	225
Ohio Northern University	1,500
Osteoporosis Foundation	2,500
Our Savior Lutheran Church	385
ParkWorks - Annual Maintenance of Chester Avenue	5,000
Prevent Blindness Ohio	1,750
Project Love Dinner	5,000
Race for the Cure	15,000
Recovery Resources	3,500
Relay for Life	1,242
Rocky River Chamber of Commerce	5,350
Rocky River Schools	350
Ronald McDonald House	5,000
Saints Peter and Paul Cub Scouts	100
Scott Hamilton Cares Initiative	12,500
Senior Care	5,000
Senior Outreach Services	1,000
Shoes for Kids	5,000
South Euclid Home Days 2003	67

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART II, LINE 22 - GIFTS, GRANTS PAID**

St Augustine Manor - 2004 Benefit	100
St. Boniface Church 100th Anniversary	100
St. Christopher's	111
St. Edward High School	240
St John Lutheran School	100
St Joseph Academy	165
St. Mark's Parent Club- Run for the Arts	666
St. Monica's School	125
St Patrick Church 5K Run and Walk	100
St. Terese Booster - "Night at the Races"	100
The Center for Health Affairs	1,921
The Ratner School - Yearbook Ad	150
Towards Employment - Empowerment Zone Job Program	1,000
Tri-C Annual Scholarship Luncheon	2,500
Trinity High School	8,762
Twinsburg Chamber of Commerce	100
UNCF/ The College Fund	2,000
United Black Fund	10,000
United Way	5,888
University Settlement Food Hunger Center	8,000
Urban Catholic Schools	235
Urban League of Greater Cleveland - EEOC	1,500
WESM	100
West Shore Chamber of Commerce	900
Westlake Council of PTA's	500
Westlake High School	450
Westpark Cleveland Police (Hero's Run)	2,500
Westside Ecumenical Ministry	3,000
Windermere United Methodist Church	500
YMCA on Franklin	150
YWCA - Women of Achievement Luncheon	2,500
SUBTOTAL	\$ 705,864
OTHER COMMUNITY CONTRIBUTIONS	451,012
TOTAL GRANTS PAID	<u>\$ 13,283,554</u>

NOTE: THE PURPOSE OF THE ABOVE GRANTS IS TO SUPPORT THE
CHARITABLE AND EDUCATIONAL INITIATIVES IN THE COMMUNITY
(INCLUDING DIRECT GRANTS TO OTHER SEC. 501 (C)(3) ORGANIZATIONS)

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART II, LINE 43B, OTHER EXPENSES**

DESCRIPTION	AMOUNT	PROGRAM SERVICE	MANAGEMENT & GENERAL	FUNDRAISING
INSURANCE	\$ 108,710,092	\$ 108,710,092		
PURCHASED NONMEDICAL SERVICES	98,654,708	98,654,708		
BAD DEBT	84,961,976	84,961,976		
UTILITIES	44,346,713	44,346,713		
PROFESSIONAL SERVICES	32,771,181	32,771,181		
PURCHASED MEDICAL SERVICES	23,505,128	23,505,128		
SOFTWARE MAINTENANCE	21,669,231	21,669,231		
PROMOTION	19,492,527	19,492,527		
RESEARCH SERVICES	13,821,241	13,821,241		
ADMINISTRATIVE SERVICES	11,090,202	11,090,202		
MANAGEMENT FEES	10,194,064	10,194,064		
EDUCATION, DUES & LICENSES	9,754,352	9,754,352		
PROPERTY & OTHER TAXES	8,705,735	8,705,735		
AMORTIZATION	3,502,011	3,502,011		
PROGRAM SERVICE EXPENSE	5,934,246	5,934,246		
VISITING RESIDENT ROTATIONS	764,461	764,461		
CCHS ALLOCATED EXPENSE	(408,369)	(408,369)		
ALLOCATION OF PROGRAM SERVICES, FUNDRAISING ACTIVITIES, AND MANAGEMENT & GENERAL	- - -	(316,990,059)	312,294,540	4,695,519
TOTAL	<u>\$ 497,469,499</u>	<u>\$ 180,479,440</u>	<u>\$ 312,294,540</u>	<u>\$ 4,695,519</u>

THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART II, LINE 42 -- DEPRECIATION EXPENSE &
PART IV, LINE 57 -- LAND BUILDINGS AND EQUIPMENT

DESCRIPTION	2003
PROPERTY, PLANT & EQUIPMENT	
LAND & LAND IMPROVEMENTS	\$ 178,210,715
BUILDING & PERM FIXTURES	2,000,512,419
EQUIPMENT	1,188,346,308
TOTAL DEPRECIABLE ASSETS	3,367,069,442
CONSTRUCTION IN PROGRESS	228,019,460
SUBTOTAL	3,595,088,902
ACCUMULATED DEPRECIATION	(1,723,338,894)
PROPERTY, PLANT & EQUIPMENT - NET	1,871,750,008
DEPRECIATION EXPENSE *	\$ 188,789,460

NOTE: ASSETS ARE DEPRECIATED USING THE STRAIGHT-LINE METHOD
OVER THE LIFE OF THE ASSET.

THE CLEVELAND CLINIC FOUNDATION
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS
FORM 990 EIN 34-0714585

The Cleveland Clinic Foundation was established in 1921 for the singular purpose of benefiting humanity through the efficient, effective and ethical practice of medicine, by advocating scientific investigation and medical education, by maintaining the highest standards of quality, and by honoring creativity and innovation. That ideal continues today with the delivery of world-class healthcare to thousands of patients from Northeast Ohio, across the United States, and around the world. Since its foundation in 1921, The Cleveland Clinic has been at the forefront of medical care, research and education. Today, that legacy of progress continues as Cleveland Clinic physicians and researchers strive to solve some of the most difficult and long-standing puzzles in medicine.

The Cleveland Clinic, located in Cleveland, Ohio, is a not-for-profit, multi-specialty academic medical center that integrates clinical and hospital care with research and education. The main hospital campus is located near Cleveland's historic University Circle and includes a hospital, an outpatient clinic, cancer center, eye institute, research institute and supporting labs and facilities. To better serve the Cleveland suburbs with primary care health services, The Cleveland Clinic opened its family health centers. Fifteen locations are staffed with Cleveland Clinic primary care physicians, as well as many medical and surgical specialists. Several of these locations also contain outpatient surgery centers that provide same-day surgical services close to home.

The Foundation is dedicated to its mission statement: "...better care of the sick, investigation into their problems, and further education of those who serve." The goals of the Foundation are pursued and achieved through three significant functions: Patient Care, Research, and Education. The Cleveland Clinic has distinguished itself as a world premier health care institution not by simply carrying out these activities, but rather by the successful interaction between these functions on a collaborative basis. This combination of outstanding patient care and the determined pursuit of advanced treatments has been instrumental to the success of The Cleveland Clinic and will be the key to its future.

This Statement is not intended to be all-inclusive of the means by which the Foundation fulfills its charitable purposes, but rather a summary of the major programs and initiatives, which illustrate its contributions to the community.

I. Patient Care

The Foundation accepts all patients regardless of ability to pay. Charity care provided by the Foundation in 2003 totaled \$95.4 million. The Cleveland Clinic Health System, including the Foundation, provided \$201.4 million in charity care in 2003. Charity services are considered to be those services for which patients have the obligation and willingness to pay but do not have the ability to pay. None of the "charity care" category represents bad debt or contractual adjustments. In addition to non-reimbursable care for Medicaid patients, charity care also includes highly experimental procedures provided at no charge. During 2003, the Foundation

recorded 2,647,233 total clinic visits, 54,394 emergency room visits, 68,723 surgical cases and 52,204 admissions.

Notable achievements in 2003:

The Clinic was again recognized for its quality of care by *U.S. News & World Report*. This leading publication recognized the Clinic as one of the 10 best hospitals in America for the 14th year in a row. Overall, The Cleveland Clinic was ranked the 5th best hospital in America. In addition, the Clinic's Heart Center was named the very best center for cardiac care in the United States - the eighth year in a row to be named the nation's best. The Cleveland Clinic was noted for exceptional performance in 17 of the 17 medical specialties ranked by the magazine. In addition to cardiac care, The Cleveland Clinic is among the top 10 hospitals in these specialties: urology (number two in nation); digestive disorders (gastroenterology); rheumatology; orthopaedics; kidney disease (nephrology); neurology and neurosurgery; ear, nose and throat (otolaryngology); and geriatrics. Programs in cancer, ophthalmology and respiratory disorders of The Cleveland Clinic also were noted for their national excellence.

Clinic Expertise:

- Heart Center. The Cleveland Clinic Heart Center is the largest and busiest heart program in the U.S. Heart Center doctors are leaders in cardiology, cardiac surgery, cardiothoracic anesthesia and research into the heart and its diseases. The Heart Center accommodates more than 205,000 patient visits a year and has the largest surgical valve practice in the country (2,254 procedures were performed in 2003). In addition, it is one of the three busiest transplant centers in the country. A new state-of-the-art heart center facility is in the planning stage.
- Urological Institute. With more than 55 full-time urologists, the Cleveland Clinic Urological Institute is the largest and most comprehensive urological program in the world. It treats virtually every disorder of the genitourinary system including kidney disease; incontinence; prostate disorders; sexual dysfunction; male infertility; testicular, bladder, prostate, adrenal and kidney cancers; chronic urinary tract infections and obstructions; and genitourinary birth defects.
- Neuroscience Center. With more than 76 full-time neurologists and neurosurgeons, the Cleveland Clinic Neuroscience Center is one of the largest and most diverse clinical and research programs in the U.S. Organized into multispecialty teams, the center provides comprehensive care for a wide range of neurologically based concerns, including cerebrovascular disease (stroke, aneurysms, and arteriovenous malformations); epilepsy; movement disorders such as Parkinson disease; multiple sclerosis; pituitary disorders; brain tumors; and spinal concerns.
- Eye Institute. The Cleveland Clinic Cole Eye Institute is one of the largest eye institutes in the U.S. and has an accomplished team of clinicians and researchers committed to studying and treating retinal and other eye diseases. The Institute offers the most state-of-the-art technology to its patients, treating adults and children with all ophthalmic conditions. Many procedures developed at the Cole Eye Institute have been adopted by

ophthalmologists around the world, and the institute offers a comprehensive hospital-based continuing medical education program.

- Cancer Center. The Cleveland Clinic Taussig Cancer Center is Ohio's largest and busiest cancer center. A team of 250 world-class physicians, plus scientists, nurses and technicians offers the complete range of options for cancer prevention, diagnosis, treatment, follow-up and palliative care in a single location. The center offers state-of-the-art diagnostic technology and the most modern methods of cancer treatment, including pioneering surgical techniques, advanced radiation therapy, chemotherapy and bone marrow transplantation. An extensive research program provides patients with access to a wide variety of clinical trials.
- Children's Hospital. The Children's Hospital at The Cleveland Clinic, dedicated in 1987, provides a home-like setting for young patients and their parents. The hospital includes beds for medical/surgical, psychiatry and intensive care (The Cleveland Clinic Children's Hospital for Rehabilitation offers an additional 52 beds for children requiring chronic care). The hospital is equipped with the latest medical technology, including a computerized epilepsy monitoring unit, a consolidated pediatric intensive care unit, newly constructed operating suites and a 17-bed, Level III neonatal intensive care nursery. In 2002, a dedicated pediatric dialysis unit was opened at The Cleveland Clinic Children's Hospital for Rehabilitation.
- Minimally Invasive Surgery Center (MISC). The MISC, opened in 1997, brings together the knowledge, expertise and experience of physicians in a wide variety of surgical specialties to advance the capability for new, less invasive, surgical techniques, including robotic surgery. The MISC includes four state-of-the-art operating rooms and two endovascular suites designed and equipped specifically for performing and teaching minimally invasive procedures. Cleveland Clinic MISC surgeons perform approximately 1,800 procedures annually.
- Digestive Disease Center. The Cleveland Clinic Digestive Disease Center is the largest in the region and the only medical center in the U.S. to fully integrate its departments of Colorectal Surgery and Gastroenterology & Hepatology. Combining these disciplines into one location facilitates clinical work, multidisciplinary education and collaborative research, and offers patients unprecedented convenience. The center also houses one of the world's leading collections of medical data on inherited colorectal cancer.

World-Class Nursing:

The Cleveland Clinic Division of Nursing is dedicated to providing the highest quality patient care and is committed to evidence-based practice, ongoing nursing education and research. Cleveland Clinic nurses have made noteworthy contributions to the science and practice of nursing such as: establishing the world's first enterostomal nursing school; organizing the world's first cardiovascular information registry; and developing a new model of nursing care designed to elevate the stature of nursing practice. Our nurses serve with distinction on national organizations and receive countless national awards annually that recognize their innovative

contributions to nursing practice and to improving patient outcomes. The Division of Nursing has achieved Magnet Status for Nursing Excellence from the American Nurses Credentialing Committee, an extremely prestigious designation given to only 72 hospitals in the U.S.

II. Research

Conducting leading edge research to unravel the mysteries of disease has been a cornerstone of the Foundation since its beginning. The research activities conducted primarily through the Cleveland Clinic Lerner Research Institute, a division of the Cleveland Clinic, brought to medical science, as quickly and safely as possible, treatments on the forefront of responsible medicine. Through the years, the Cleveland Clinic has been a world leader in medical breakthroughs and innovations largely because of the collaboration of physicians and scientists. The Lerner Research Institute, the fifth largest research institute in America, has spearheaded numerous advances in the diagnosis and treatment of complex medical problems. The Lerner Research Institute oversees more than 1,500 clinical and basic research activities.

Through recruitment of outstanding new staff, improvement and expansion of our facilities, development of extensive infrastructure and support services, and enhancement of education programs, we have strengthened our ability to do cutting edge research. We have also developed new relationships with scientists in Northeast Ohio, elsewhere in the U.S. and around the world, have built upon established collaborations with our colleagues at nearby academic institutions and have established new ones. We continue to collaborate productively with our clinical colleagues to move discoveries from the bench to the bedside as efficiently as possible.

The Lerner Research Institute (LRI) is divided into 8 major research departments: Biomedical Engineering, Cancer Biology, Cell Biology, Immunology, Molecular Biology, Molecular Cardiology, Neurosciences, and Virology. The newly formed Center for Clinical Research encompasses such programs as the Center for Anesthesiology Research, Center for Ophthalmic Research, Center for Cerebrovascular Research, Joseph J. Jacobs Center for thrombosis and Vascular Biology, Center for Surgery Research, and the Center for Drug Discovery and Development.

LRI is home to The Cleveland Clinic's basic research departments. Currently, approximately 130 principal investigators and their teams are pursuing a wide range of biomedical questions. The LRI is a growing institution and this number is rising every year. Altogether over 1,050 scientists and support personnel work at the LRI. This includes over 250 faculty-level scientists and more than 240 postdoctoral fellows. The LRI is committed to academic excellence and the great majority of LRI faculty also have appointments at the nearby Case Western Reserve University, Cleveland State University and/or Kent State University. Over 120 graduate students conduct their thesis research at the LRI. During 2003, the Cleveland Clinic incurred Research expenditures of \$147 million including \$35 million that was funded directly by the Foundation.

III. Education

The Foundation's Division of Education sponsors a wide range of high quality medical education experiences including accredited training programs for resident physicians, nurses, and allied health professionals.

Physician Training and Continuing Education:

The Cleveland Clinic maintains one of the largest graduate medical education programs in the country. A total of 825 residents and fellows trained in 54 Accredited Residency Training Programs (ACGME-approved) during the 2003 academic year, as well as 112 in advanced fellowships. New advanced fellowships in 2003, included newly accredited fellowships in Pediatric Cardiology and Endovascular Surgical Neuroradiology, expanded accredited fellowships in Anesthesiology, Cardiac Electrophysiology, Neurosurgery, Radiology and Urology, and introduced new advanced fellowships in Cytology, Gastrointestinal Pathology and Skull Based Surgery. The Cleveland Clinic's expenditures towards the Graduate Medical Education program were \$92,698,555 in 2003.

Medical student education also represents a major academic commitment with 480 medical students from medical schools across the country during the 2002-2003 academic year.

In May 2002, The Cleveland Clinic and Case Western Reserve University entered into an historic partnership to create a unique, new medical school program dedicated to the teaching of physician-scientists. The Cleveland Clinic Lerner College of Medicine of Case Western Reserve University links one of the nation's top hospitals with one of the nation's leading research universities. The college will combine education and research in an innovative program that will graduate 32 medical students each year, who are mentored to become physician-scientists. The collaborations made possible by this new endeavor are expected to have a major impact on medical education and the field of medical science. The Cleveland Clinic Lerner College of Medicine will attract and educate a select group of highly qualified individuals who are motivated to become physician investigators and scientists and who are committed to the advancement of biomedical research and practice.

The college program will instill in all graduates a passion for scientific inquiry that will carry them forward into academic residency programs and professional careers as successful physician investigators. Current and future generations of patients will benefit from these graduates, who will advance the field of medicine through scientific discovery, therapeutic innovation and clinical excellence. The first class will begin in the summer of 2004.

The Cleveland Clinic is committed to educating the healthcare professional. The Center for Continuing Medical Education Department sponsored 509 Continuing Medical Education (CME) activities, with 110,000 participants. These included 93 CME courses, 35 joint-sponsored programs, 12 *Cleveland Clinic Journal of Medicine* CME activities, 24 video teleconferences and 42 online CME courses.

Allied Health Professionals:

The Cleveland Clinic Health System (CCHS) has also established an educational alliance with Cleveland State University (CSU). The joint project, called the Cleveland Health Institute, will provide administrative oversight and coordination of the many nursing and allied health education programs within the system. The Institute will create a steady supply of career-ready, healthcare professionals; foster collaborative research; develop community education programs;

enhance entry-level and advanced career opportunities in health, and foster international and cross –cultural education in the healthcare community.

CCHS and CSU created a new accelerated B.S.N. program for people who hold a bachelor's degree in a non-nursing subject which enables these individuals to receive a nursing degree in four semesters. Students in this program take all of the required courses at CSU and receive their clinical practice experiences in the CCHS hospitals.

Patient Education:

Educating the community has always been a priority at the Cleveland Clinic. The Department of Patient Education is expanding knowledge through every medium, making information available to patients, the community and Cleveland Clinic personnel. Following, are some of the programs offered in 2003:

- **Health Center Kiosks:** The Cleveland Clinic maintains the Health-Notes kiosk at the Clinic and the family health centers which makes computerized information on over 100 topics such as hypertension, diabetes, teen pregnancy and drug and alcohol abuse available using a touch screen monitor. The goals of this project include facilitating access to health information and enhancing the understanding of how to obtain the appropriate treatment for various conditions.
- **Health Information Library:** The on-campus library is a place where patients, visitors and employees can find many health information resources prepared for the general public. Pamphlets, reference books, and health educators are available and the library also fulfills requests for health information made in writing or by phone.
- **Health Talks:** In 2003, the Cleveland Clinic sponsored over 60 health talks on a variety of topics and gave Cleveland Clinic Health System “Word of Mouth” smoking prevention classes in 14 public schools. These talks are designed to inform the public about various disease prevention, health maintenance, and health care resources within the community.
- **Speaker’s Bureau:** More than 450 Clinic-employed physicians and staff are organized to offer educational opportunities to the Greater Cleveland Community.
- **Internet Site:** The Health Information Center web site (www.clevelandclinic.org/health) continues to be a source of information for users around the world. More than 340,000 health information searches were performed by patients and the public in 2003. The Clinic’s Intranet was introduced in 1998 and provides enhanced communication to employees, including a health information database.
- **Library Video Tapes:** A series of videotapes is available in many of the public libraries in the greater Cleveland area.
- **Cleveland Clinic Journal of Medicine:** The Journal is an online resource that can be accessed by physicians, and provides concise, timely clinical information for internists and cardiologists. It includes regular updates related to new developments in medicine, drug

therapy, clinical decision-making, cancer care, cardiology, and featuring the "1-Minute Consult" which will briefly answer a focused clinical question on a hot topic in medicine.

IV. Community Support

Since its inception, The Cleveland Clinic has served the community as a not-for-profit organization. Among the services it provides to the community are charity care, education to both the general public and healthcare providers, research into improvements in healthcare, and support for programs to expand its delivery of healthcare and improve the communities it serves. As evidence of that commitment, The Cleveland Clinic was one of 11 recipients of the 2002 Pillar Award for Community Service. This award honors businesses and organizations that make outstanding contributions to their communities.

For the benefit of the community, numerous programs and services are offered in a variety of venues. Following is a brief summary of some of the ways in which the Cleveland Clinic is working to respond to the community's health needs. The cost of these programs is borne by the Cleveland Clinic. Such programs include:

- **Nurse On Call:** a free consumer health information telephone line staffed by specially trained Cleveland Clinic nurses is available to the general public. This program celebrated its 12th year of service. Through this help line, the Clinic helps the citizens of greater Cleveland determine the seriousness and urgency of medical symptoms, answer health-related questions in strict confidence, and if requested, make physician referrals either to the Cleveland Clinic or to an outside physician. During 2003, there were more than 280,000 calls answered. To provide this service, The Cleveland Clinic expended approximately \$1,647,000 in 2003.
- **AGAPE Program:** Cleveland Clinic, in collaboration with Antioch Baptist Church expanded the AGAPE Program that was launched in April 1999. The program is an outreach program designed to heighten AIDS awareness about the HIV/AIDS pandemic in the African-American community and to improve the quality of life of persons infected and affected by HIV/AIDS. AGAPE offers anonymous testing, prevention education, counseling, case management and treatment referral services.
- **Congregational Nursing:** The Congregational Nursing Program is a collaborative partnership with the faith community dedicated to providing a holistic approach to patient care. The program's mission focuses on the approach of initiating healing through mind, body and soul while consistently working to improve the quality of life for the individual. Congregational nurses work both in urban and rural settings. They service persons of every age and all faith traditions.
- **Health Kiosks:** The Cleveland Clinic maintains the Health-Notes kiosk at the Free Clinic and John Hay High School which makes computerized information on over 100 topics such as hypertension, diabetes, teen pregnancy and drug and alcohol abuse available using a touch screen monitor.

- **The Cleveland Clinic/John Hay High School Educational Partnership:** The Cleveland Clinic celebrated 14 years of educational partnership which offers the opportunity for students to attain equal access to higher education and employment after high school graduation. The program emphasizes health sciences, health education, and health career awareness, and blends in-depth study of health sciences with opportunities for learning and exposure to various careers in health care.
- **Oasis Centers:** The Cleveland Clinic sponsored two Oasis centers dedicated to enhancing the quality of life for adults 55 and older through a broad range of programming that includes intergenerational mentoring with area school systems, health/wellness promotion and cultural activities.
- **Community Residency Training Program:** The Cleveland Clinic provided primary care services at various community sites - The Free Clinic, North Coast Health Ministry, the Parma Health Ministry and homeless shelters throughout Greater Cleveland.
- **Bridges to Success in the Sciences:** The Cleveland Clinic partnered with Cuyahoga Community College in a "Bridges to Success in the Sciences" program aimed at increasing the number of minority students who complete their science education at four-year institutions and go on to pursue degrees and research careers in the sciences.
- **Support for Community Programs:** The Cleveland Clinic continued to support the community-wide program for Harvest for Hunger. In addition, The Cleveland Clinic continued support for the Employer-Assisted Housing Program to encourage our employees to reside in the local neighborhoods.
- **Medical Screenings & Free Lab Testing:**

Screening Procedures : During 2003, the Cleveland Clinic provided medical screenings and lab testing to the general public as a free service. Specifically, The Cleveland Clinic:

- Served as a site for Cuyahoga County's Breast and Cervical Cancer Screening Program for low-income women and the American Cancer Society's Breast Examination Screening and Treatment (BEST) programs.
- Offered free medical screenings for prostate cancer, blood pressure, blood sugar, cholesterol and cardiac risk at sites throughout the community.
- Provided childhood immunizations for newborns and children up to age 15 in Cleveland and Lakewood.
- Provided 10,000 free flu vaccinations to individuals who are homeless, elderly, hospital visitors, and Clinic employees.
- **Various In-Kind Donations:** The Clinic often makes donations of furniture and equipment to various charitable organizations in the Greater Cleveland area. Examples of these gifts would include wheelchairs, beds, ball game tickets, flu vaccinations, etc. The Clinic also provided land & support for construction of the American Cancer Society Community Resource Center. The Center will provide meeting rooms for community programs.

- **Cancer Answer Line:** Provides community residents with free educational material, information on new cancer treatments, or assistance in scheduling appointments with Cancer Center specialists.
- **Staff Volunteer Efforts:** Cleveland Clinic-employed physicians and staff donate their services to provide medical consultation and care for patients of the Cleveland Free Clinic.
- **Feed the Hungry Program:** This program was established at Antioch Baptist Church in 1992 by a group of Cleveland Clinic security officers. Each month, volunteers purchase, prepare and serve nearly 200 meals to the needy with the support of the Cleveland Clinic.

The Cleveland Clinic has established a culture among its physicians and staff that fosters innovative and responsible leadership, active clinical practices, service excellence, academic achievement and community involvement. The Cleveland Clinic's achievements in clinical medicine are rightly celebrated. But it should be remembered that these achievements rest on a broad foundation of basic scientific and clinical research. Research is the engine that drives medical advances; it offers the sole hope of finding cures for heart disease, cancer and other less-common but no-less deadly maladies. In their wisdom, the founders of the Cleveland Clinic made research, along with education and patient care, a core part of the mission. The Cleveland Clinic model of medicine has persevered for over 80 years. Health care is the leading issue of our generation. The field of medicine offers more opportunities to enrich human life today than at any time in history. Our greatest gift is hope. Because of our hard work and preparation since our inception, The Cleveland Clinic is well-positioned to lead in this new era. We will be a beacon of hope to all people, in times of wellness and illness, and through all the seasons of life. At this time of uncertainty for healthcare institutions, the Cleveland Clinic intends to maintain its strength and reputation as a world-class medical center and to continue to serve its community for many years to come. A strong Cleveland Clinic strengthens the city of Cleveland, the surrounding communities, and the state and region to which it belongs.

community connections

Cleveland Clinic Health System
Community Outreach Report
2003

Community Connections

The stories featured in this book represent a few of the many community programs supported by The Cleveland Clinic and the community hospitals that make up the Cleveland Clinic Health System. We are proud to highlight these programs and the people dedicated to improving the quality of life in our communities through culturally diverse health services, education, prevention and research.

Community Relations Council members: Rosalind Strickland, chairperson; Marilyn Gesing, Mary Glauser, Susan Grimberg, R.N., B.S.N., Pamela Marshall-Holmes, Sylvia Morrison, Beverly Shankman, and Rosalinde Witkowski, R.N.

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Dear Friends,

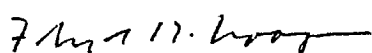
We are pleased to share the 2003 edition of *Community Connections*, our annual review of community outreach activities by The Cleveland Clinic and the community hospitals of the Cleveland Clinic Health System (CCHS). Every year, *Community Connections* highlights a selection of community outreach initiatives and profiles some of the dedicated people who make them possible. In 2003, we have worked hard to strengthen our community commitment, and to enhance the lives, health and satisfaction of those in the neighborhoods we serve.

In existence for the better part of a decade, CCHS is a partnership of nine of Northeast Ohio's most trusted community hospitals under the leadership of The Cleveland Clinic. Each hospital is firmly rooted in its community. Each hospital is dedicated to the health and well-being of those who live near and around it. This dedication is expressed in many ways. It may be through a program to find foster homes for children with complex medical conditions; to provide therapy and problem solving for people recovering from a stroke; or to teach soon-to-be fathers critical parenting skills. In every case, The Cleveland Clinic and CCHS hospitals play an important role in improving the quality of life in their neighborhoods.

CCHS is a not-for-profit health care system. We have no owners or stockholders. Instead, our mission is to provide our communities with the highest level of compassionate care in an efficient, effective and ethical manner. We are guided by a long-standing tradition of serving others, as we look for new ways to contribute to the health of our communities and to people everywhere. In this effort, we are fortunate to have the support of an exceptional team of community-minded employees, along with our friends and neighbors throughout the region. It is an honor for us to make a difference in so many lives.

Thank you for your caring and concern for our community. I hope you will find much to interest you in this edition of *Community Connections*.

Sincerely,



Floyd D. Loop, M.D.
Chief Executive Officer
Cleveland Clinic Health System



Henry & Carol Tuttle

A Family Like No Other

The story of one couple's commitment to caring for medically fragile children. The love that Carol and Henry Tuttle have for children knows no bounds — or boundaries, for that matter. Two years ago, their devotion to their many, many children spilled right out of their five-floor split-level home.

That's when they knew they needed to find a new home, one they could adapt to take care of their special-needs foster children, all of whom are bound to wheelchairs or complex medical equipment.

The Tutties, now of Leroy Township, made the financial commitment of building an addition, known as the "kids' wing," equipped with an elevator, an expansive day room, three bedrooms and a special bathroom. All the rooms have lifts to transfer the children from wheelchair to bed and back again.

It was a decision the couple made without reservation, says Mrs. Tuttle, 56, who, along with her 55-year-old husband, has cared for 64 foster children in the last 16 years.

"How do you say to a little boy who is 9 years old, well, you're too big? It's the only home he's ever known. There was no question that we had to look for another house," Mrs. Tuttle says, explaining that it was becoming more and more difficult to carry the children as they grew older and heavier.

For the last 14 years, the Tutties have worked exclusively with the Specialized Family Care Program through The Cleveland Clinic Children's Hospital for Rehabilitation. The program recruits and trains people interested in becoming foster caregivers for children with complex medical conditions or developmental disabilities in need of a loving and safe home.

The Tutties adopted three of their foster children: Marco, 11, Samantha, 9; and Sara, 8, all of whom require total care. They also have two foster children at their home, as well as a 19-year-old biological daughter.

Children are referred to the program from the hospital or directly from the community. They are in the custody of a public children's service

agency because, for a variety of reasons, their birth families are unable to care for them.

Since its beginnings in 1987, the Specialized Family Care Program has served hundreds of children with its group of foster homes, which are licensed through Cuyahoga County Department of Children and Family Services, says Thomas Wisnor, home study specialist with the program.

There are more than 40 children — ranging in age from newborn to 18 — currently in some phase of the program. The program has 38 foster homes. The caregivers undergo additional training at The Children's Hospital for Rehabilitation and receive child-specific training before a child is placed in the home.

The children's medical and/or developmental problems can be complex and sometimes chronic. Conditions may include feeding disorders, developmental delays, respiratory problems, head injuries, cancer, burns, diabetes or problems related to premature birth. They may require the services of a physical or occupational therapist or medical specialist.

Foster caregivers receive a daily rate of reimbursement for each child in placement as well as a full range of support services. Each child is assigned a registered nurse and a social worker from the Clinic's program, and they work in conjunction with the social worker of the agency that holds custody of the child, Mr. Wisnor says.

The presence of biological parents varies from case to case, he says.

"I think it's absolutely phenomenal," Mrs. Tuttle says about the Specialized Family Care Program. "I wish that they could mandate that all counties have a program like this."

As parents to six children when they became foster parents, including a 3-year-old daughter, Mrs. Tuttle said opening their hearts and home to special-needs children was, and remains, a family commitment.

"My husband is very easygoing, and he likes to keep me happy," she says. "I love being a mommy. I had a lot of nurturing inside of me. When I heard about the Specialized Family Care Program, it sounded like the best of both worlds. I can help a child. I can be involved in medicine, because I love to learn and I can be useful."

As she and her family became more experienced and comfortable with feeding tubes, suctioning and other medical technology, they continued to receive more and more difficult cases of medically fragile children, she says.

"I needed a challenge and I love it," she says of the many children who come into her life who can neither talk nor walk. The Tutties' foster placements have ranged from as short as four weeks to seven years, although the average is two to three years — the length of time it takes for a case to go through the court system.



Marco Tuttle

These children are no different from any other kids: They want a loving family and home where they can play, learn and grow. Because of the Tuttle and other families like them, these children have the chance to do just that. And they are so grateful.

With five total-care children at home, the Tuttle qualified for round-the-clock nursing care from the state — the only way Mrs Tuttle says she is able to sleep, leave the house or take the children to doctor appointments

Mrs. Tuttle admits that caring for special-needs children isn't for everyone "There are few people who can see beyond the overwhelming needs that they have, to see that they actually do give back a lot. They definitely teach you patience, and they teach you grace "

These children are no different from any other kids. They want a loving family and home where they can play, learn and grow. Because of the Tuttle and other families like them, these children have the chance to do just that. And they are so grateful

For more information on the Specialized Family Care Program, call 216/721-5400, ext 2356

Health Haven

A young woman finds no-nonsense health care and a sympathetic ear at a neighborhood wellness clinic. When Eboni Bolden saw the lettering going up for the Cleveland Clinic Wellness Center at YO! Cleveland, she viewed it as a sign — that she should take control of her health

Ms Bolden, 21, was attending classes at YO! (Youth Opportunity) Cleveland, funded by the US Department of Labor and established more than three years ago by the city of Cleveland's Vocational Guidance Center. As it does in major cities around the nation, the YO! program serves inner city youth at risk, helping them finish high school, obtain job-training skills and find jobs. Ms Bolden was counting on her participation in the program to help her get a better job; the health care aspect of the program was a bonus.

Many of the services provided at the Wellness Center at YO! Cleveland are financed entirely by The Cleveland Clinic. Staffed by certified nurse practitioner Michelle Berkley, the center offers basic preventive health care, such as immunizations and health screenings, as well as health education.

Ms. Berkley explains that many of the people she serves, most in their late teens and early 20s, haven't seen a doctor in years and usually are not current on basic immunizations.

"Many of these young people are victims of circumstance," she says. "Many come from homes where mothers are on crack, where there is no food and no one cares whether they go to school or not."

Not only must these young people overcome socioeconomic hardships, but they also face potential health problems that can develop when basic health practices are not maintained. "We know that if we can get African-American teens and young adults screened and treated early for diseases like hypertension, we can help them avoid the complications of chronic illness later in life," says Ms Berkley.

That message also is particularly true for African-American adults. On Sept. 16, 2003, the Wellness Center was open to local residents, so they could receive free health screenings and health information. The event, which attracted about 80 residents, was held in conjunction with the national Take a Loved One to the Doctor Day, an initiative designed to encourage minorities to take control of their health.

While her training as a health care professional enables Ms Berkley to dispense expert health care and advice, it is her life experience that allows her to be so in tune with the young people she serves.

"I was a single parent at 19," she explains. "I share my experience, because these young people need to know it is OK to make mistakes. They need to know that even when they don't make the right choices, they can recover and accomplish a lot."

That message was something Ms Bolden needed to hear when she found out she was pregnant in March. This was a setback. She was working hard to overcome economic hardships. "But Miss Michelle helped a lot," says Ms Bolden. "She is down to earth. She doesn't act like she is better than you are. She listens to what people have to say."

Some health care professionals might shy away from the enormous responsibilities that Ms. Berkley has in being the sole manager of the Wellness Center. But she is grateful for the opportunity. With excitement and conviction in her voice, Ms Berkley says without hesitation, "I am where I was meant to be."

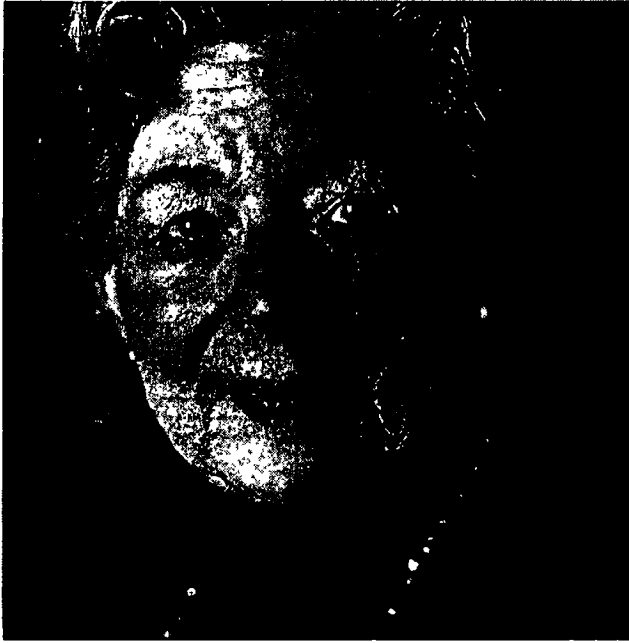
For more information about the Wellness Center at YO! Cleveland, call 216/249-2074.

Nothing to Lose

An invitation for a free hearing screening was one woman's ticket out of isolation. At 74, Beachwood resident Rita Frankel admits she still loves to be "right in the middle of things." But she was starting to feel left out. As she rode to events with friends, she realized she couldn't understand the conversation in the front of the car. She would attend the theater with her husband and miss key points in the story.

Then an invitation arrived in the mail that changed her life. It was from South Pointe Hospital offering her a free hearing screening. Mrs. Frankel figured she had nothing to lose.

Licensed audiologist Sheila Lemson performed Mrs. Frankel's hearing screening and discovered she had moderate hearing loss in both ears. Not



Rita Frankel

quite ready for two hearing aids, Mrs. Frankel decided to get fitted with a hearing aid in just one ear

"Sheila fit me beautifully," she recalls. "She even called my secondary insurance to get part of the cost of the hearing aid covered"

Many people don't realize that Medicare won't cover hearing screenings or hearing aids, explains Carol Snyderwine, who heads the audiology department at South Pointe and its sister facility, Sagamore Hills Medical Center. That's why free screenings at South Pointe are important, especially to seniors on a fixed income

The program began six years ago, and Ms Snyderwine estimates that she and Ms. Lemison perform roughly 500 screenings each year Ms. Snyderwine first launched the screenings at Euclid Hospital, which still offers a similar program.

The screening is available to any adult who makes an appointment (Hearing loss in children usually is caused by an underlying medical condition and needs to be treated by a pediatric specialist) Ms Snyderwine says many adults haven't had their hearing screened since they were juniors in high school.

"People wait too long to get hearing aids," she says "It's often eight to 10 years before they're willing to do something about it"

Often spouses or close friends are the first to notice the hearing loss Ms Snyderwine says that people with good hearing should be able to hear a voice 40 feet away, even with their backs turned, so they aren't unconsciously reading lips One should also be able to hear subtle sounds, such as a running refrigerator or someone nearby zipping up a coat

The most common cause of hearing loss is called presbycusis — age-related loss — which occurs gradually from the age of 21 Also, anyone who worked in a noisy factory prior to the 1980s, when regulations for hearing protection were instituted, is more prone to hearing loss

Lesser-known causes of hearing loss may be surprising, says Ms Snyderwine For example, although loud music can cause hearing loss, the combination of noise and exposure to nicotine simultaneously, such as in a smoky bar, can cause extensive damage to hearing. Also, hearing damage can occur when the inner ear doesn't receive an adequate supply of blood, a common problem in people with poor circulation or heart trouble

Ms Snyderwine advises people to have their hearing screened by a licensed audiologist rather than by a hearing aid dealer. A licensed audiologist has a master's degree and a medical understanding of how hearing functions The diagnostic testing that an audiologist performs can help determine what type of hearing loss a patient has and whether or not an underlying medical problem is present In certain cases, a hearing aid might not be the appropriate treatment strategy

For Mrs. Frankel, the free screening and her new digital hearing aid have increased her enjoyment of life

"My husband and I have a subscription to the Great Lakes Theater Festival We went recently, and I could hear everything," she says "It's wonderful"

To schedule a free hearing screening at South Pointe Hospital, the Sagamore Hills Medical Center or Euclid Hospital, call 216/692-8760

In the Trenches

A new dad discovers the tips and tricks of fatherhood at a unique boot camp. Eugene Minnifield wasn't born knowing how to raise children well. Like all of us, much of what he knew about child rearing came from his own experiences — both good and bad What makes Mr Minnifield different is that he wants to be a good father to his son and he was willing to learn how. So, he signed up for Boot Camp for New Dads while he and his wife were attending a prenatal class at Huron Hospital

Held one Saturday a month at the East Cleveland hospital (and on-demand at various community meeting places), Boot Camp gives men the training they need to feel confident about being fathers The program gives them the opportunity to make a difference, so that, no matter what their own childhood was like, their children can look back and say, "My dad was there for me"

The program brings together first-time dads and veteran fathers In a comfortable, guy-friendly setting, they discuss everything from feeding, dressing and bonding with a baby to relating to the baby's mother as she goes through tremendous physical and psychological changes They share advice on 3 a.m. feedings and comforting a fussy baby For example, the finer points of swaddling a baby are taught as "burrito wrapping," explains Carlton Garner, who directs the program at Huron

At 55, Mr Minnifield is older than many of the other first-time dads who usually participate in Boot Camp, but he wanted to give the camp a try

"I thought it would be a good way to learn how to assist my wife in raising our baby," explains the Warrensville Heights resident "I learned how to tell what a baby's different cries mean, how to comfort a baby and how to talk to him before he was even born I am very protective of my son and want to take good care of him, and this helps me to do that," he adds



Eugene & Hunter Minnifield

"Rookies" are asked to come back a few months later with their babies to share their experiences and to let the newcomers see other men comfortably caring for an infant. This also reinforces the notion that babies are "portable" and do not have to stop you from ever leaving the house, something that many new dads fear, Mr. Garner explains.

Mr. Minnifield's son, Hunter, was born in February 2003, and he plans to take the boy with him when he attends Boot Camp as a "veteran" in coming months.

His advice to other expectant first-time fathers? "Go to Boot Camp, listen to what they tell you and then just do it. Putting the information they give you into action will help you be a more confident father."

Mr. Garner says he hears many "rookies" express a strong desire to be there for their children and establish an emotional bond that was missing in relationships with their own fathers.

"Today's society offers broad opportunities for real relationships between fathers and children, and dads are delighted," Mr. Garner says. However, he admits that there are many issues that arise during pregnancy, childbirth and parenting, and reforging relationships can be more challenging than most fathers realize.

"Boot Camp can get a little gritty — emotional and graphic," he adds. "Many guys come in thinking they are just going to learn about diapering and that sort of practical information. But our goal is more to share strategies with them to help them to be a good dad by relating to their new role, the new mom and the new baby."

Most want to be a good father, but have no way to know if they are succeeding, he adds. "We give them a barometer so they can assess how well they are doing," he says. "At some point, we see the light go on in their eyes as they finally get what is involved in fatherhood and what the mother is going through. It's the best part."

To enroll in Huron's program, call 440/312-4407. For more information about the national Boot Camp for New Dads, visit www.newdads.com.

A Port in the Storm

A woman and her elderly father find support and relief at an adult day care program. After a tragic fire destroyed every belonging in their family home in Rocky River, the lives of father and daughter George and Ann Elder were turned upside down.

They escaped the flames unharmed, but Mr. Elder, 93, had a lot of trouble coping with the many changes following the fire, including having to seek temporary housing at a hotel. He lacked a sense of stability, and Ms. Elder worried about him whenever she was out running errands or grocery shopping.

The situation forced Ms. Elder to investigate just about every assisted living facility on the West Side until she learned of Fairview Hospital's Adult Day Care program at the hospital's Wellness Center in Rocky River.

"I thought 'How wonderful could this be?' So I raced over and met with the manager I had my dad in there the next day, and we never looked again," Ms. Elder says. "It saved both of our lives."

The Adult Day Care program, designed for mentally and physically challenged adults, including many suffering from Alzheimer's disease and other sorts of dementia, has been providing respite for caregivers and a safe, nurturing and stimulating environment for their older family members since 1987.

The program serves about 30 seniors each day, Monday through Friday. The program costs \$8 an hour and includes a hot lunch and morning and afternoon snacks.

Registered nurses, volunteers and an activity therapist pack the days with structured activities such as word puzzles, musical activities, cooking, baking, crafts, memory exercises, games, bingo and chair exercises. The seniors also enjoy special monthly entertainment and field trips.

"Day care has two purposes: it's great for the people who come here, and it's a wonderful respite time for the caregivers," says Jane Newman, R.N., manager of the Adult Day Care program. "The caregivers are worn out. They are on call 24 hours a day, and the responsibility they bear is often overwhelming."

After more than 30 years in Hollywood as an Emmy-winning writer and producer, Ms. Elder moved back to Northeast Ohio four years ago to live with her father. Used to a demanding lifestyle, she says she can get an awful lot done in the five hours she has to herself each weekday. So, too, do the seniors at day care.

Whether it's peeling apples for applesauce, singing Dixieland tunes, learning bird calls or gluing felt eyes and ears to a dog bone to make a Dog Pound pin, the seniors who attend the day care are stimulated, supported and celebrated for their strengths and their achievements.

"We get very attached to people and very close with their families," Ms. Newman says. Many have experienced some kind of loss, she explains. "So if we can make them laugh a little bit and feel good, even if they don't remember, at least they still had that feeling. They all respond to love — everybody does. I really think that there is a lot of love here."

"I have never seen women who are more caring, more loving, more giving. They fuss over each and every person; they all are made to feel like they are royalty. My dad always says the same thing at the end of the day: 'I just hate to leave this place.'" – Ann Elder

Ms Elder says her father has really blossomed in the program during the last year "There is a lot of comfort for him going and seeing the same nice people every day It gives him a social life They keep him stimulated He can tell jokes He loves to tell his jokes He loves to sing, and they do a lot of singing So he's a very happy camper."

Mr Elder, an electrical engineer by profession and long-distance runner while in college at Virginia Tech, still has a keen long-term memory, impeccable manners and a strong spirit Ms Elder attributes his ability to remain so alert to the Adult Day Care program

"He just loves it there He feels loved He feels wanted, I have never seen women who are more caring, more loving, more giving They fuss over each and every person, they all are made to feel like they are royalty My dad always says the same thing at the end of the day 'I just hate to leave this place.'"

For more information about Fairview's Adult Day Care program, call 440/356-6303

Academic Achievement

Students in a local school system benefit from hospital partnership. The Mayfield City School District is consistently ranked as one of the best school systems in Northeast Ohio But this distinction is something Superintendent Phillip Price, Ph D , admits the school system couldn't achieve on its own.

One contributing factor to the school system's success is partnerships with area businesses. "Our business partners enhance the scope and depth that we can give students," says Dr Price And, he adds, one of the system's best partners is Hillcrest Hospital.

"Community outreach is a key component of Hillcrest's mission," says Thomas J McAfee, vice president of Operations and Support Services at the hospital "We strive to build relationships with area students and hope that when they are older and finished with school, they will choose to stay in our community"

A key partnership initiative is Hillcrest's involvement in the Mayfield Business Education Community Alliance Foundation

The alliance is "one of a kind," says Leah Whidden, executive director of the foundation, as well as director of development for Hillcrest Hospital "We were established with the purpose of building a relationship with corporations and businesses to enhance the curriculum in the schools We want to work together, to find creative ways to make sure our schools thrive "

Hillcrest helps make that happen through a mentorship program Students from the high school and its adjacent vocational school, ExcelTECC, which draws students from nine area school districts, shadow employees and volunteer at the hospital The opportunity gives them real-world knowledge of what it's like to work in a professional environment

"Hillcrest has really been a strong supporter of our mentorship program," Dr Price says "Hillcrest treats them seriously These kids come back with a sharpened sense of what it means to work "

In addition, the hospital offers college scholarships to students who are planning a future in health care Along with the scholarship money, winning students are offered volunteer opportunities at the hospital

During 2003, Jenna Gagliardi was among the five students who won scholarships Today, she is a freshman at John Carroll University in University Heights, Ohio She is taking a pre-med biology class and is deciding between medical school, nursing school and a career in therapy Thanks to the work experience she gained at Hillcrest, she is considering specializing in gerontology

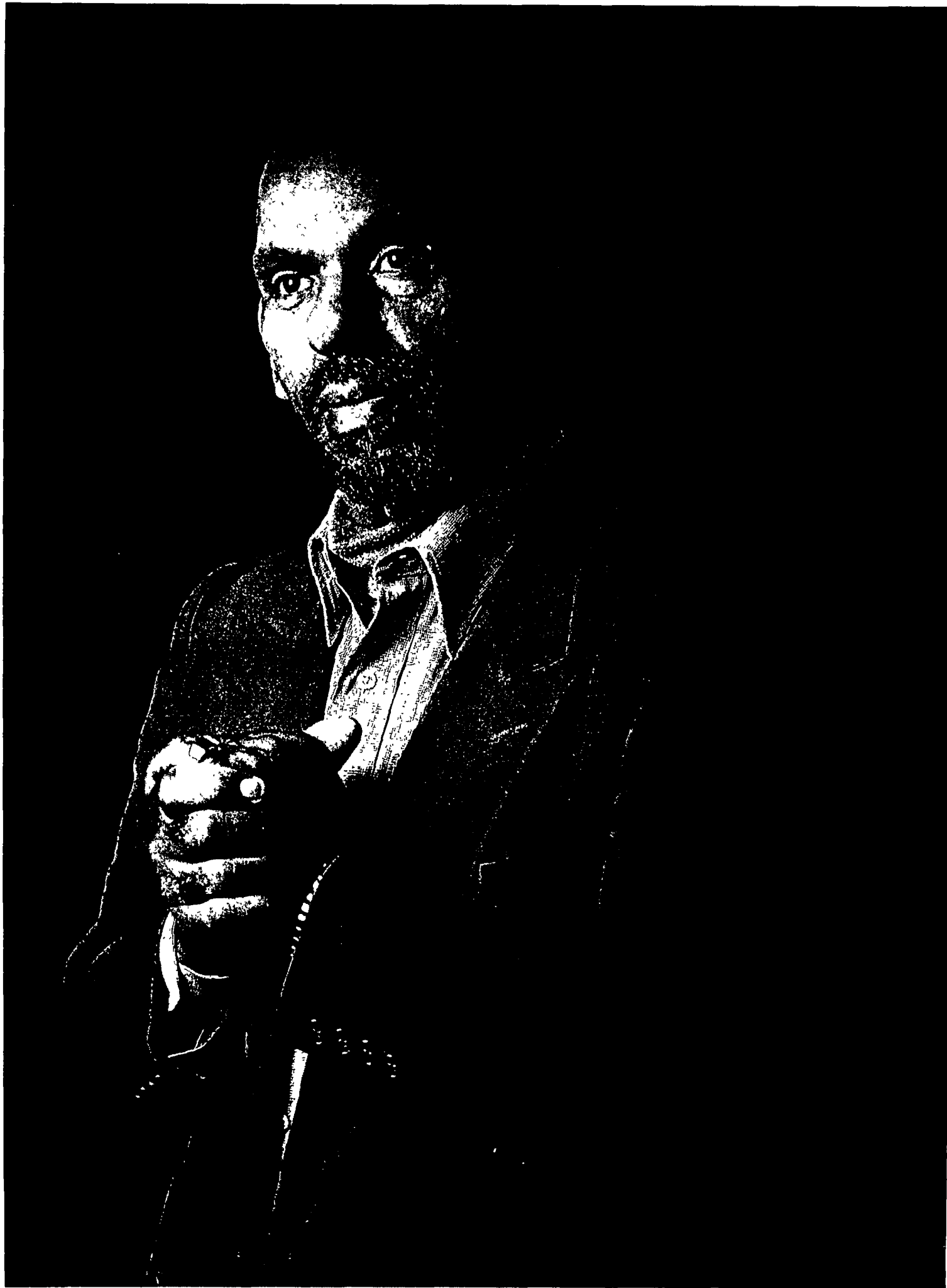
"I really enjoy helping people, especially older people," Jenna says. Interacting with older adults gave Jenna an opportunity to learn from them "And I felt they appreciated my help," she adds

Hillcrest Hospital's involvement isn't focused entirely on health care, however. The hospital is deeply involved in activities that support science and the arts For example, Hillcrest employees, including physicians, nurses and lab technicians, serve as judges every year at the Mayfield Schools Science and Technology Showcase held at Landerhaven

During the school's annual student art show, Hillcrest displays the artwork in its atrium and holds a Sunday afternoon reception for hundreds of students and their families At the end of the show, Hillcrest purchases some of the art and puts it on permanent display in the hospital's hallways and rooms



Jenna Gagliardi



During the 2003 local election, Hillcrest launched a program called "Candidates Night." Forty-seven high school students visited the Mayfield Heights City Council to meet the candidates and see democracy in action.

The hospital also sponsors an annual golf outing that raises grant money for teachers to expand their curriculum more creatively, in ways that don't involve books or field trips.

Dr. Price says the next goal for the school system is to win the Ohio Award for Excellence. The award is modeled after the Malcolm Baldrige National Quality Award, the most prestigious award for organizational excellence in the United States.

"That is something we couldn't do alone," Dr. Price says.

For more information on the Hillcrest / Mayfield Schools partnership, call 440/312-2333.

To the Mountaintop and Back

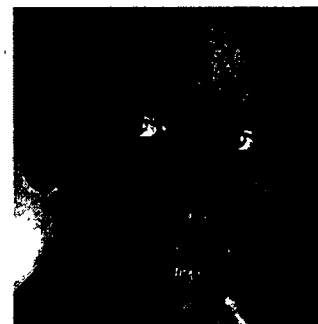
A man's odyssey with cancer inspires him to help others in the community with the disease. A long look in the mirror one morning gave Richard Rohn sudden pause. On the left side of his neck, just above his clavicle, appeared a large lump. Its emergence seemed abrupt, out of nowhere.

Without much hesitation, Mr. Rohn made a trip to the local emergency room. There he was told the lump was an infection and was sent home with a prescription for antibiotics. Two months later, his "infection" was still there, and now he was plagued by severe headaches at night.

Despite urgings from a co-worker and his then-girlfriend, Linda, to see a doctor, Mr. Rohn was reluctant. He was focused on his new job as an auto detailer and was not inclined to miss work. His co-worker and girlfriend persisted, and, finally, he relented.

Following a thorough examination and biopsy by an ear, nose and throat specialist, Mr. Rohn learned he had oropharyngeal cancer that had begun in his tonsil. Within just days, he became a patient at the Cleveland Clinic Taussig Cancer Center, where he was thrust into the odyssey that is cancer treatment.

Mr. Rohn underwent rigorous chemotherapy, radiation and surgery to treat his cancer. There were several close calls along the way, including a severe choking incident he thought would take his life. (As radiation treatment to the neck area progresses, the throat narrows and esophageal muscles weaken, making it dangerous to eat solid foods.) He also needed a tracheostomy, a surgically created opening into the trachea, or windpipe, because of complications from both the disease and its treatment.



Richard Rohn

His headaches remained a mystery throughout most of his treatment. But then a Clinic neurologist diagnosed acromegaly, a pituitary gland disorder often caused by a benign tumor (unrelated to the oropharyngeal cancer). Once he had recovered from the cancer surgery, the pituitary gland was removed and the headaches ceased.

Still, Mr. Rohn is philosophical about his ordeal and contends that his belief in God gave him the strength he needed. "There are three things I tell people who ask me how I got through all this," he explains. "One, I made my peace with God. Two, I always had faith in the professionals that served me. And three, I never, ever gave up hope."

Mr. Rohn also credits Linda for her support, saying that she was the motivating force behind his determination to fight his cancer. "She was always there for me," he says.

Today, Mr. Rohn, who is 48, is back at work and cancer-free. "By the grace of God I'm still alive and happy to be alive. I'm a survivor of the fittest," he says proudly. "I've been to the mountaintop." His experience with cancer inspired him so much that he felt obligated to help support other cancer patients. So he joined the 4th Angel Mentoring Program, which matches cancer survivors to individuals newly diagnosed with cancer.

According to Ann DeWerth, director of the program, a cancer survivor's experience is an invaluable resource for someone journeying through that uncharted territory. Mentors offer guidance, feedback, personal stories, shoulders to lean on and cry on, and sensitive ears for lots of listening. She says that the program has recruited 130 mentors, and 50 more have signed up for training.

Started in August 2002, the mentoring effort is the first program launched by the Scott Hamilton CARES (Cancer Alliance for Research, Education and Survivorship) Initiative. The world champion figure skater and Olympic gold medalist was diagnosed with cancer in 1997 and was treated at the Taussig Cancer Center. In collaboration with the Taussig Cancer Center, Mr. Hamilton created Scott CARES to promote cancer education programs and spur new research efforts. Since its inception, the initiative has raised more than \$10 million.

Part of the objective of the 4th Angel program, says Ms. DeWerth, is to match mentors and new patients by age, gender and diagnosis. If a mentor had a rare cancer, as in Mr. Rohn's case, the assignments can be sporadic.

"So we enlist the mentors to help us with other things," says Ms. DeWerth. "With Richard's help, we want to communicate to the African-American community the existence of the program. We've asked him to accompany us as we visit churches, community centers and other key locations to talk about the program."

According to Mr. Rohn, a deep sense of spirituality is the reason for his good fortune and optimistic outlook. And now he is ready to share his story and help support others who are coping with a cancer diagnosis. "It's all about teaching people how to get through something," he says.

For more information about the 4th Angel Mentoring Program, call 216/445-8734.

When Opportunity Knocks

How two students found love, careers and happiness right in their backyards. Every day for four years, Heather Crockett and Melvin Lewis traveled on a bus from their neighborhood on Cleveland's West Side to John Hay High School in University Circle and back again. Neither expected to find a soul mate in the process, nor did they anticipate their studies would lead to dream jobs. But that's just what happened.

While participating in a much-lauded education/work collaboration, known as The Cleveland Clinic Foundation/John Hay High School Education Partnership, Ms. Crockett and Mr. Lewis first discovered a mutual interest in health care — and then in each other.

Today, the couple is married and they each enjoy satisfying careers within the Cleveland Clinic Health System. She works as a registered nurse in Birthing Services at The Cleveland Clinic, and he was recently promoted from a computer support technician in Regional Health Affairs to a system administrator in the Information Technology Department.

Each expresses sincere gratitude for having the opportunity to attend John Hay High School and to participate in the Clinic's Medical Biological Partnership Program there. "It opened doors for me. I got my very first job at the Clinic because of the contacts I made while volunteering during high school," Ms. Crockett says. Mr. Lewis agrees, saying "I like the fact that we were able to go to the Clinic during the school week and interact and get hands-on work experience."

Ms. Crockett has volunteered or worked for the Clinic in a variety of positions since she was 14 years old. She first got experience working as an office assistant in Quality Management and then as a file clerk in the Cardiovascular Coordinating Center. Mr. Lewis worked in Microbiology and Pediatrics, but, after he started attending Cleveland State University, his interests quickly changed to computer science.

Ms. Crockett and Mr. Lewis, both 23, are among 5,000 alumni who have graduated from John Hay since the program's inception in 1989. The partnership was created to prepare students to seek and succeed in careers in science and health care, and to promote the health of students, their families and their neighborhoods.

The partnership enhances the traditional high school experience by offering participating students the opportunity to attend guest lectures and classroom demonstrations given by Clinic staff, travel on field trips to Clinic facilities and participate in on-site observation. Students also may participate in job shadowing and complete internships for school credit.

According to the partnership's coordinator, Nedra Starling, the program helps both the students and the Clinic employees from whom they learn. "John Hay students have a better chance of achieving their dreams, and The Cleveland Clinic broadens its contributions to medicine by educating bright, committed young people who one day may return to their communities — and perhaps The Cleveland Clinic — and help make a difference," she says.

Ms. Crockett and Mr. Lewis couldn't agree more. "Even though it was hard and we had to take more classes than everyone else was taking, it was worth it. We were more prepared for college and the world," Mr. Lewis says. "I would definitely do it again and encourage others to do it, too," he adds.

The couple graduated from Cleveland State University and received tuition reimbursement assistance through the Clinic's tuition program. Ms. Crockett earned a Bachelor of Science in Nursing degree, and Mr. Lewis earned a Bachelor of Science in Computer Information Systems. After their wedding in March 2003, they purchased their first home on Cleveland's near West Side.

Ms. Crockett is already thinking about how she might make a difference to the students at John Hay. "I hope to go back one day and give talks," she says.

For more information about The Cleveland Clinic Foundation/John Hay High School Education Partnership, call 216/444-3938.

Speaking of Women's Health

Thanks to an annual conference, this woman took charge of her health and well-being. Ann* has attended many Cleveland Clinic educational seminars in the 21 years since she became a breast cancer patient there, but none changed her life as much as the Speaking of Women's Health programs held in 2002 and 2003.

"I initially went to Speaking of Women's Health because the variety of topics being presented looked so interesting," explains the 54-year-old Cleveland resident. "I wasn't expecting to learn so much about my own personal health."

At the 2002 event, Ann underwent a routine blood sugar screening, which led to a diagnosis of diabetes. The next year, she learned about hormone replacement therapy and used that information to change her regimen.

Ann, a marketing representative, initially hesitated to participate in the diabetes screening at the 2002 event because she had no reason to believe she had a problem. However, a friendly nurse convinced her to get screened.

The high reading detected that day prompted Ann to have her physician add an in-depth diabetes blood test to her next routine cholesterol screening, which ultimately confirmed the diagnosis. Such early detection has allowed her to avoid insulin and manage the condition with monitoring, medication and weight control. And she reports feeling much healthier today.

* name changed to protect confidentiality



Heather Crockett & Melvin Lewis

The program is unique because it allows employees a real choice in deciding where the hospital's charitable dollars are distributed. Not only do the contributions help the community, but the program aids in keeping employee morale high.

"We've been able to award groups like St. John Lutheran School, Normandy Soccer Boosters and the Independence Historical Society," she says. Ms. Glauser adds that Marymount hopes to expand the employee grant program in 2004.

The program is unique because it allows employees a real choice in deciding where the hospital's charitable dollars are distributed. Not only do the contributions help the community, but the program aids in keeping employee morale high.

"Our employees' contributions to the health and well-being of the community don't stop at the end of their work day at Marymount," says Ms. Glauser. "We are proud of their altruism, and we are grateful to have developed a program that helps support them and the organizations that shape their lives."

For more information on Marymount's employee grant program, call 216/587-8683.

Encouraging Encounters

Two nursing moms find vital support and advice in a friendly group setting. A new baby may be a bundle of joy, but for moms without family support or new moms who are feeling anxious about breastfeeding, that bundle of joy can trigger a bundle of nerves.

New mom Julie Trott-Heisey can relate. "I don't have any family in town," she says. "Mine is in New York state. My husband's is in Pennsylvania."

Like other new moms on Cleveland's West Side, Ms. Trott-Heisey takes advantage of a unique support group called Nursing Moms Chat. The group meets every Wednesday morning.

"Through this group, six or eight of us have been really supporting each other," says Ms. Trott-Heisey, who joined the group when her baby, Quinn, was just about 2 weeks old.

In addition to Wednesday mornings, Ms. Trott-Heisey and other group members get together with their babies for outings to the zoo and the MetroParks. They even took a baby massage class together at the Fairview Hospital Wellness Center, she says.

Toni Gelsomino, program manager of the Family Room, a division of the City of Lakewood's Department of Human Services, says that the city started the program about eight years ago to support women who are going through the life-changing event of having a baby.

Shortly thereafter, Lakewood Hospital partnered with the city of Lakewood to support the Nursing Moms Chat by providing the services of a medical professional. Lakewood Hospital registered nurse and lactation consultant Suzanne Forsgren has overseen the program since then.

"I felt the medical component was very important," says Ms. Gelsomino. New moms sometimes just need reassurance about their baby's health, she adds. They want to make sure the baby is developing on schedule and gaining weight, for example.

Women who deliver at Lakewood Hospital are given information about the Nursing Moms Chat, but the group is open — and free of charge — to any new mom who needs support. The women in the group range from 20-something to 40-something. Roughly half of the moms return to work, and the other half have made the decision to stay at home.

But it's the emotional support for breastfeeding that Ms. Forsgren says is critical to offer new moms. She adds that the American Academy of Pediatrics recommends breastfeeding for a year, which is a long commitment.

"We want to make sure that they get breastfeeding right, because the benefits for mom and baby are huge. It's such a comfortable setting to come with problems that they're anxious about," Ms. Forsgren explains.

In addition to offering breastfeeding support, Ms. Forsgren is adept at identifying potential problems that the new moms or babies may be experiencing. Post-partum depression, for example, is not uncommon. And, for any problem that requires attention, she makes appropriate referrals.

Susan Schaefer of Westlake credits Ms. Forsgren for identifying a serious problem with her younger son, Michael. First, Ms. Forsgren noticed that Michael's umbilical cord was herniated. She advised Ms. Schaefer to call the pediatrician's office before Michael's scheduled two-month check-up. Then Ms. Forsgren discovered something else: Michael's head appeared to have a potential abnormality.

"It turned out Michael had craniosynostosis," Ms. Schaefer says. "His soft spot was closing too soon. We ended up going from the pediatrician's office a few days later to the neurosurgeon."

Most of the issues Ms. Forsgren finds aren't that serious. More typical is the information she was able to offer Ms. Trott-Heisey when breastfeeding became painful. Ms. Forsgren helped identify a blocked milk duct, a fairly uncommon problem.



Susan & Michael Schaefer



"Luckily, Suzanne was here every week, and she helped me figure out what the problem was," says Ms. Trott-Heisey.

That kind of support — whether it's helping the mom through a difficult stage of breastfeeding or helping the baby with a medical concern — is exactly what makes Nursing Moms Chat work.

"I probably would have quit breastfeeding had I not gone," Ms. Schaefer says. "You have a brand-new baby and here's a place you can go once a week and socialize and get support. It made all the difference to me."

For more information about Lakewood's Nursing Moms Chat, call 216/529-5018.

Back in the Pink

How a unique day program helped two stroke victims regain skills. Julia Reid and Fannie George were used to giving help, not receiving it. Ms. Reid, 69, a retired licensed practical nurse with a long career, and Ms. George, 55, a caregiver for mentally handicapped adults, never expected to need the assistance they routinely gave to others.

But in early 2003, both women — then strangers — suffered strokes that left them significantly debilitated. Ms. Reid was paralyzed on the left side of her body, and Ms. George could not walk, talk or move her right arm.

Three months later, these determined and lively women met at the Neuro Day Hospital Program at Euclid Hospital. The two quickly became the best of friends as they worked through therapy session after therapy session to regain what they had lost.

Held three full days a week, the Neuro Day Program is open to anyone in the community who is suffering from neurological impairment and who needs physical, occupational and/or speech therapy. In addition, the program provides daily living activities, memory and problem-solving techniques, community reintegration and counseling, both individually and in a group setting. Nursing and physician services also are included.

Though many of the more than 250 patients who have participated in the program since it began in 1998 suffered from strokes, patients may have a variety of diagnoses, including multiple sclerosis and Parkinson's disease, says Nancy Ryan, LISW, social worker and program case manager.

She also notes that people with complex medical conditions, such as severe arthritis, and amputees may be considered for the program. Although their conditions are non-neurological by definition, these patients can truly benefit from the intensive, multidisciplinary therapy provided by the program. The cost of the program is typically covered by most private insurance, as well as Medicaid and Medicare.

The program serves roughly 10 people at a time, and the average length of participation is about 5½ weeks. The patients' goals drive the focus of therapy. For example, do they want to return to work? Do they want to drive again? Are they concentrating on mastering walking or talking again?

A driver's simulation course is a key part of the Neuro Day Program. The actual driving test is done in a specially adapted car with an occupational therapist. Ms. Ryan notes that passing the course is not equivalent to an approval from the Bureau of Motor Vehicles. Rather, the course is a measurement tool the doctor uses to determine the patient's ability to drive again.

The patients who participate in the Neuro Day Program often benefit more than those who access individual services on an outpatient basis, says Ms. Ryan. The peer group support is vital. "If they've had a stroke, only they know what that's like. And even though their caregivers may be very supportive and loving, only the fellow survivors understand the physical and emotional challenges they face," she explains.

Ms. Reid, now able to walk with a cane and a brace on her left leg, says she has come a long way with the help of the Neuro Day therapists and the camaraderie of other patients in the program.

"You wouldn't recognize me if you had seen me in the beginning," she says with a good-hearted laugh. "I met so many wonderful people in the day program. We were just like a little family."

Ms. George echoes Ms. Reid's sentiments. "It was an excellent program. It was like going to school, because you are anticipating going and you can see all your friends," she says. "It was a joy to be in the program. We were always laughing and having a good time while we were working hard."

Ms. Reid especially looked forward to Wednesdays, when one participant would make a meal, like chicken parmesan, and they would enjoy a little lunch. "Everybody had a chance to cook. That was fun," she says.

The encouragement Ms. George received during the program made her want to do things she thought she couldn't achieve.

"My speech has come a long way," she says. "They don't force you to try something, they give you encouragement to do it and make you want to do it."

Still working toward her goal of returning to work, Ms. George keeps busy cleaning, cooking and grocery shopping.

"It's not that I don't want my family to help me. I have to do it on my own," she says simply. "If I need help, I ask for it. But for me to get better, I have to do it."

For more information about Euclid's Neuro Day Hospital Program, call 216/692-7476.

THE CLEVELAND CLINIC



Cleveland
Clinic
Health
System



Partners in Health Care

The Cleveland Clinic Health System is dedicated to better health care through partnering. All our member hospitals are united under the leadership of The Cleveland Clinic. By combining our strengths and resources, the Cleveland Clinic Health System is enhancing medical care across all our facilities.

The Cleveland Clinic and the hospitals of the Cleveland Clinic Health System are not-for-profit hospitals, and together are the largest equal opportunity employer in Northeast Ohio.

www.cchs.net

www.clevelandclinic.org

The Cleveland Clinic

9500 Euclid Avenue
Cleveland, OH 44195
216/444-2200

**The Children's Hospital
at The Cleveland Clinic**

9500 Euclid Avenue
Cleveland, OH 44195
216/444-KIDS (5437)

**The Cleveland Clinic Children's
Hospital for Rehabilitation**

2801 Martin Luther King Jr. Drive
Cleveland, OH 44104
216/721-5400

Euclid Hospital

18901 Lake Shore Boulevard
Euclid, OH 44119
216/531-9000

Fairview Hospital

18101 Torain Avenue
Cleveland, OH 44111
216/476-7000

Hillcrest Hospital

6780 Mayfield Road
Mayfield Heights, OH 44124
440/312-4500

Huron Hospital

13951 Terrace Road
East Cleveland, OH 44112
216/761-3300

Lakewood Hospital

14519 Detroit Avenue
Lakewood, OH 44107
216/521-4200

Lutheran Hospital

1730 West 25th Street
Cleveland, OH 44113
216/696-4300

Marymount Hospital

12300 McCracken Road
Garfield Heights, OH 44125
216/581-0500

South Pointe Hospital

4110 Warrensville Center Road
Warrensville Heights, OH 44122
216/491-6000

**Ashtabula County Medical
Center (affiliate)**

2420 Lake Avenue
Ashtabula, OH 44004
440/997-2262

Grace Hospital (affiliate)

2307 West 14th Street
Cleveland, OH 44113
216/687-1500

**The Hospital for Orthopaedic and
Specialty Services (affiliate)**

254 Cleveland Avenue
Amherst, OH 44001
440/988-6000

THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART IV, LINE 51A
OTHER NOTES AND LOANS RECEIVABLE

	<u>2003</u>
Due from Affiliates	\$ 2,857,419
Due from TCC Partners	<u>1,367,271</u>
TOTAL	<u>\$ 4,224,690</u>

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART IV, LINE 54
INVESTMENTS - SECURITIES**

	<u>2003</u>
BOARD & DEPT. INVESTMENT POOL	\$ 450,692,718
ENDOWMENT INVESTMENT POOL	155,396,120
BOND / PROJECT FUNDS	48,764,951
CORPORATE STOCKS & OTHER	31,800,033
DEBT SERVICE RESERVE FUNDS	<u>52,773,725</u>
TOTAL	<u><u>\$ 739,427,547</u></u>

THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART IV, LINE 56
INVESTMENTS - OTHER

	<u>2003</u>
TCC INVESTMENT	\$ 48,906,484
INVESTMENT IN ASHTABULA MEDICAL CENTER	12,000,000
PREMIER/AMHCS	339,738
INVESTMENT IN AMHERST HOSPITAL	4,194,941
INVESTMENT IN AFFILIATES	(32,384,544)
TOTAL	<u>\$ 33,056,619</u>

THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART IV, LINE 58
OTHER ASSETS

	<u>2003</u>
PERPETUAL & BENEFICIAL TRUSTS	\$ 80,021,588
DEFERRED PENSION	51,494,036
MISCELLANEOUS	23,324,108
UNAMORTIZED FINANCING COSTS	<u>15,031,794</u>
	<u>\$ 169,871,526</u>

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART IV, 64a & 64b
TAX-EXEMPT BOND LIABILITIES & OTHER NOTES PAYABLE**

LINE 64a

	2003	Unexpended Proceeds	Purpose
SER 2003A BONDS	\$ 513,970,000		FACILITIES/REFUNDING 93, 96, 97, 98 and 99B (PARTIAL)
SER 2003B&C BONDS	225,000,000	37,520,066	FACILITIES/REFUND 98 & 99 BONDS
SER 2003-LAKEWOOD BONDS	3,750,000		FACILITIES
SER 2001 BONDS	45,010,000		FACILITIES/REFINANCE 89 BONDS/REFUND 92 BONDS
SER 1999B BONDS	250,000,000		FACILITIES/REFINANCE 97 BONDS
SER 1997 BONDS	27,570,000	1,293,878	REFINANCE 89 BONDS
SER 1994 BONDS	22,760,000		REFINANCE 89 BONDS
SER 1983 BONDS	48,585,000		REFUND 88A BONDS
Total Revenue Bonds	<u>1,136,645,000</u>	<u>38,813,944</u>	
Net Amortized Discount/Premium	<u>14,937,084</u>		
Total Tax Exempt Liabilities	<u>\$ 1,151,582,084</u>	<u>\$ 38,813,944</u>	

LINE 64b

	2003
OTHER NOTES PAYABLE	\$ 27,736,050
DUE TO CCHS AFFILIATES	18,327,873
	<u>\$ 46,063,923</u>

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART IV, LINE 65
OTHER LIABILITIES**

	<u>2003</u>
ACCRUED PENSION	\$ 403,941,979
OTHER LIABILITIES	195,501,985
ACCRUED BENEFITS	119,303,129
RESERVE FOR SELF-INSURANCE	83,613,817
FUTURE GIFT ANNUITY PAYMENTS	5,579,095
DEFERRED ANNUITY TRUST	3,716,883
 TOTAL	 <u><u>\$ 811,656,888</u></u>

THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS	EXPENSE	
			TO EMPLOYEE BENEFITS	ACCOUNT AND OTHER ALLOWANCES	
<u>THE CLEVELAND CLINIC FOUNDATION</u>					
<u>Full-time Employee</u>					
Gene D. Altus	Asst Secy	281,335	44,609	0	
Gene Barnett, M.D.	Dept Chair - Brain Tumor Institute, Section Head - Neuro Oncology Assoc Director - Gamma Knife	509,590	34,609	0	
Gordon R. Bell, M.D.	Vice Chair - Orthopaedic Surgery, Trustee	445,948	50,609	0	
Brian Bolwell, M.D.	Staff Physician - Hematology/Oncology, Transplantation Center Trustee	371,108	34,609	0	
Guy Chisolm, PhD.	Acting Chairman - Cell Biology, Trustee	154,242	33,024	0	
Robert Cunningham, M D.	Chm Pediatric Nephrology, Acting Chm-Div of Pediatrics. Trustee	172,155	34,609	0	
Paul E DiCorleto, Ph D	Chairman, Lerner Research Institute	297,103	50,433	0	
Steven C Glass	Controller & Chief Accounting Officer	358,124	29,331	0	
Lilian Gonsalves-Ebrahim,	Staff Physician Psychiatry, Trustee	161,056	23,620	0	
Cynthia Gutierrez, M.D.	Staff Physician, Trustee	50,502	15,009	0	
James Gutierrez, M D.	Staff Physician - Westlake Family HCtr, Trustee	147,654	29,612	0	
Ruth K. Imrie, M.D	Medical Director - Solon Family HCtr, Trustee	176,810	29,290	0	
Robert Kay, M.D.	Vice-Chair Bd of Gov, Chief of Staff, Trustee	788,357	39,809	0	
Floyd D Loop, MD	Chief Exec Officer/Chm Bd Of Gov /Exec VP	1,555,516	172,283	0	
Frank L Lordeman	Chief Operating Officer	648,456	49,853	0	
Michael J Meehan	Asst Secretary/Assoc Counsel	137,214	38,624	0	
Michael J. Minnaugh	Treasurer	210,684	33,378	0	
Michael Modic, M.D	Division Chair/Staff - Radiology, Trustee	632,645	53,249	0	
Michael P. O'Boyle	Chief Financial Officer	728,740	34,532	0	
Martin J. Schreiber, M.D.	Staff Nephrologist, Trustee	210,481	40,913	0	
Eric Topol, M D	Chief Academic Officer, Dept Chair - Cardiovascular Medicine	1,405,991	34,609	0	
<u>Nonemployee</u>					
Theodore M. Alfred, PhD	Emeritus Trustee	0	0	0	
Patrick V. Auletta	Trustee	0	0	0	
Nancy Beck	Trustee	0	0	0	

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES
 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS		EXPENSE ACCOUNT AND OTHER ALLOWANCES
Edward F. Bell	Emeritus Trustee		0	0	0
James M. Biggar	Emeritus Trustee		0	0	0
Edward B. Brandon	Emeritus Trustee		0	0	0
Flora M. Cafaro	Trustee		0	0	0
F. Joseph Callahan	Emeritus Trustee		0	0	0
Jeffrey A. Cole	Trustee		0	0	0
Thomas A. Commes	Trustee		0	0	0
William E. Conway	Emeritus Trustee		0	0	0
William R. Cosgrove	Trustee		0	0	0
Thomas M. Coughlin	Trustee		0	0	0
E. M. deWindt	Emeritus Trustee		0	0	0
Umberto P. Fedeli	Trustee		0	0	0
Gay Gilanyi	Trustee		0	0	0
Joseph T. Gorman	Trustee		0	0	0
William R. Gorton	Trustee		0	0	0
Jeannette Grasselli Brown	Trustee		0	0	0
Stephen R. Hardis	Trustee, Vice President		0	0	0
Gordon E. Heffern	Emeritus Trustee		0	0	0
David J. Hessler	Trustee		0	0	0
David G. Hill	Emeritus Trustee		0	0	0
Arthur S. Holden, Jr.	Emeritus Trustee		0	0	0
Elton Hoyt III	Emeritus Trustee		0	0	0
James A. Hughes	Emeritus Trustee		0	0	0
Jerry V. Jarett	Emeritus Trustee		0	0	0
E. Bradley Jones	Emeritus Trustee		0	0	0
John J. Kahl, Jr.	Trustee		0	0	0

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE		EXPENSE ACCOUNT AND OTHER ALLOWANCES
			BENEFITS		
Robert D. Kain	Trustee		0	0	0
John W. Kemper, Sr	Trustee		0	0	0
Thomas G. Knoll, Esq.	Trustee		0	0	0
Stephen F. Lau	Trustee		0	0	0
Norma Lerner	Trustee		0	0	0
Alfred Lerner	President, Trustee		0	0	0
Robert L. Lintz	Trustee		0	0	0
William E. MacDonald, III	Trustee		0	0	0
Patrick F. McCartan, Esq.	Trustee		0	0	0
William E. McDonald	Emeritus Trustee		0	0	0
John V. McFadden	Trustee		0	0	0
Robert F. Meyerson	Trustee		0	0	0
Samuel H. Miller	Emeritus Trustee		0	0	0
A. Malachi Mixon III	Chairman Bd. of Trustees		0	0	0
James P. Mooney	Trustee		0	0	0
M. Thomas Moore	Trustee		0	0	0
Dan T. Moore III	Trustee		0	0	0
David T. Morganthaler	Emeritus Trustee		0	0	0
Bert W. Moyer	Trustee		0	0	0
William C. Mulligan	Trustee		0	0	0
James R. Neville	Trustee		0	0	0
Carmen A. Policy	Trustee		0	0	0
Robert E. Rich, Jr	Trustee		0	0	0
Paul G. Rogers	Emeritus Trustee		0	0	0
Ronald J. Ross, M.D.	Trustee		0	0	0
David Rowan *	Secretary/General Counsel		0	0	0

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STATEMENT 14

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS	EXPENSE	
			TO EMPLOYEE BENEFITS	ACCOUNT AND OTHER ALLOWANCES	
Hassib J. Sabbagh	Emeritus Trustee	0	0	0	
Bill R. Sanford	Trustee	0	0	0	
Joseph M. Scaminace	Trustee	0	0	0	
Ralph E. Schey	Emeritus Trustee	0	0	0	
Samuel K. Scovil	Emeritus Trustee	0	0	0	
The Honorable Raymond P.	Emeritus Trustee	0	0	0	
John Sherwin, Jr.	Trustee	0	0	0	
Jack C. Shewmaker	Trustee	0	0	0	
James P. Storer	Emeritus Trustee	0	0	0	
Ralph A. Straffon, MD	Emeritus Trustee	0	0	0	
Thomas C. Sullivan, Sr.	Trustee	0	0	0	
Brian J. Taussig	Trustee	0	0	0	
C. Carlisle Tippit	Emeritus Trustee	0	0	0	
Robert J. Tomsich	Trustee	0	0	0	
Thomas V.H. Vail	Emeritus Trustee	0	0	0	
Tom Wamberg	Trustee	0	0	0	
Morry Weiss	Trustee	0	0	0	
Alton W. Whitehouse	Emeritus Trustee	0	0	0	
Loyal W. Wilson, Ph.D.	Trustee	0	0	0	
Ivan J. Winfield	Trustee	0	0	0	
Ambassador Milton A. Wolf	Emeritus Trustee	0	0	0	

MERIDIA HEALTH SYSTEM

Full-time Employee

Charles Miner	President and Chief Executive Officer (ret. 2003)	646,574	14,084	0
Nancy Sogg	Secretary	228,611	12,000	0

Nonemployee

David Rowan	Assistant Secretary	0	0	0
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 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS		EXPENSE ACCOUNT AND OTHER ALLOWANCES
Thomas A. Selden	Pres. & CEO (See Stmt 14A)		0	0	0
<u>The Cleveland Clinic Foundation</u>					
Steven C. Glass	Controller, CCF		0	0	0
Frank L. Lordeman	Chief Operating Officer, CCF		0	0	0
Michael J. Minnaugh	Treasurer, CCF		0	0	0
Michael P. O'Boyle	Chief Financial Officer, CCF		0	0	0
<u>CLEVELAND CLINIC EDUCATIONAL FOUNDATION</u>					
<u>Full-time Employee</u>					
Andrew W. Fishleder, M.D.	Director of Education (See Stmt 14A)		0	0	0
<u>Nonemployee</u>					
Nancy Beck	Trustee		0	0	0
Thomas A. Commes	Trustee		0	0	0
Umberto P. Fedeli	Trustee		0	0	0
Stephen R. Hardis	Vice President, Trustee		0	0	0
John J. Kahl, Jr	Trustee		0	0	0
William E. MacDonald, III	Trustee		0	0	0
Patrick F. McCartan, Esq.	Trustee		0	0	0
Samuel H. Miller	Trustee		0	0	0
A. Malachi Mixon III	Chairman, Trustee		0	0	0
Dan T. Moore III	Trustee		0	0	0
David Rowan	Secretary		0	0	0
Joseph M. Scaminace	Trustee		0	0	0
Jack C. Shewmaker	Trustee		0	0	0
Robert J. Tomsich	Trustee		0	0	0
<u>The Cleveland Clinic Foundation</u>					
Gene D. Altus	Assistant Secretary		0	0	0
Gene Barnett, M.D.	Trustee (Jul - Dec)		0	0	0

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS	EXPENSE ACCOUNT AND OTHER ALLOWANCES
Steven C. Glass	Controller	0	0	0
Robert Kay, M.D.	Trustee	0	0	0
Floyd D. Loop, MD	Chief Executive Officer, Chm Bd of Gov , Exec. Vice- President. Trustee	0	0	0
Frank L. Lordeman	Chief Operating Officer	0	0	0
Michael J. Meehan	Assistant Secretary	0	0	0
Michael J. Minnaugh	Treasurer	0	0	0
Michael Modic, M.D.	Trustee (Jan - June)	0	0	0
Michael P. O'Boyle	Chief Financial Officer	0	0	0

LORD FOUNDATION OF OHIO

Nonemployee

Donald M. Alstadt	Public Trustee	0	0	0
Sheldon Buckler, Ph D	President & Public Trustee	0	0	0
John D. Clough, M D.	Secretary & Ex Officio Trustee (see Stmt 14A)	0	0	0
Daniel L. R. Miller	Public Trustee	0	0	0
A. Malachi Mixon III	Ex Officio Trustee	0	0	0

The Cleveland Clinic Foundation

Floyd D. Loop, MD	Chairman & Ex Officio Trustee	0	0	0
Michael P. O'Boyle	Treasurer & Ex Officio Trustee	0	0	0

CLEVELAND CLINIC RESEARCH FOUNDATION

Nonemployee

Alfred Lerner	President & Trustee	0	0	0
A. Malachi Mixon III	Chairman & Trustee	0	0	0

The Cleveland Clinic Foundation

Floyd D. Loop, MD	CEO & Trustee	0	0	0
Frank L. Lordeman	COO	0	0	0

CCF LYNDHURST PROPERTY CORP.

Nonemployee

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES
 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS	EXPENSE	
			TO EMPLOYEE BENEFITS	ACCOUNT AND OTHER ALLOWANCES	
David Rowan	Secretary	0	0	0	
<u>The Cleveland Clinic Foundation</u>					
Gene D. Altus	Assistant Secretary	0	0	0	
Steven C. Glass	Treasurer	0	0	0	
Frank L. Lordeman	Chief Operating Officer	0	0	0	
Michael P. O'Boyle	Chief Financial Officer	0	0	0	
<u>CCF LYNDHURST PROPERTY II CORP.</u>					
<u>Nonemployee</u>					
David Rowan	Secretary	0	0	0	
<u>The Cleveland Clinic Foundation</u>					
Gene D. Altus	Assistant Secretary	0	0	0	
Steven C. Glass	Treasurer	0	0	0	
Frank L. Lordeman	Chief Operating Officer	0	0	0	
Michael P. O'Boyle	Chief Financial Officer	0	0	0	
<u>CLEVELAND CLINIC FLORIDA</u>					
<u>Full-time Employee</u>					
Scott Campbell	CFO, Florida (see Stmt 14A)	0	0	0	
Melinda Estes, M.D.	CEO (see Stmt 14A)	0	0	0	
Steven Wexner, M.D.	Chief of Staff, Weston	557,551	29,844	0	
<u>Nonemployee</u>					
A. Malachi Mixon III	Chairman	0	0	0	
David Rowan	Secretary	0	0	0	
<u>The Cleveland Clinic Foundation</u>					
Gene D. Altus	Assistant Secretary	0	0	0	
Frank L. Lordeman	Chief Operating Officer, CCF	0	0	0	
Michael J. Meehan	Assistant Secretary	0	0	0	
Michael J. Minnaugh	Treasurer, CCF	0	0	0	

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS	EXPENSE ACCOUNT AND OTHER ALLOWANCES
Michael P. O'Boyle	Chief Financial Officer, CCF	0	0	0

CLEVELAND CLINIC FLORIDA FOUNDATION

Nonemployee

A. Malachi Mixon III	Trustee	0	0	0
David Rowan	Secretary & Trustee	0	0	0

The Cleveland Clinic Foundation

Floyd D. Loop, MD	President & Trustee	0	0	0
Frank L. Lordeman	Vice President & Trustee	0	0	0
Michael P. O'Boyle	CFO and Treasurer	0	0	0

CLEVELAND CLINIC FLORIDA HOSPITAL NAPLES

Cleveland Clinic Florida

Steven Wexner, M.D.	Chief of Staff, Weston	0	0	0
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Full-time Employee

Scott Campbell	CFO, Florida (see Stmt 14A)	0	0	0
Melinda Estes, M.D.	CEO (see Stmt 14A)	0	0	0
Robert J. Zehr, M.D.	Exec. Dir (See Stmt 14A)	0	0	0

Nonemployee

A. Malachi Mixon III	Chairman	0	0	0
David Rowan	Secretary	0	0	0

The Cleveland Clinic Foundation

Gene D. Altus	Assistant Secretary	0	0	0
Frank L. Lordeman	Chief Operating Officer, CCF	0	0	0
Michael J. Meehan	Assistant Secretary	0	0	0
Michael J. Minnaugh	Treasurer, CCF	0	0	0
Michael P. O'Boyle	Chief Financial Officer, CCF	0	0	0

CLINIC CARE, INC.

Full-time Employee

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES
 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS		EXPENSE ACCOUNT AND OTHER ALLOWANCES
Joseph F. Hahn, MD	Trustee (See Stmt 14A)	0	0	0	0
Ian C. Lavery, MD	Trustee (See Stmt. 14A)	0	0	0	0
<u>Nonemployee</u>					
Gerry Blouch	Trustee	0	0	0	0
David G. Hill	Trustee	0	0	0	0
Samuel H. Miller	Trustee	0	0	0	0
Dan T. Moore III	Chairman & Trustee	0	0	0	0
Bert W. Moyer	Trustee	0	0	0	0
William C. Mulligan	Trustee	0	0	0	0
Cassie Ridenour	Trustee	0	0	0	0
David Rowan	Secretary	0	0	0	0
<u>The Cleveland Clinic Foundation</u>					
Steven C. Glass	Controller	0	0	0	0
Robert Kay, M.D.	Trustee	0	0	0	0
Floyd D. Loop, MD	CEO	0	0	0	0
Frank L. Lordeman	COO & Trustee	0	0	0	0
Michael J. Minnaugh	Treasurer	0	0	0	0
Michael P. O'Boyle	CFO	0	0	0	0
Martin J. Schreiber, M.D.	Trustee	0	0	0	0
<u>CCF HOTEL SERVICES</u>					
<u>Full-time Employee</u>					
Joseph F. Hahn, MD	Trustee (See Stmt 14A)	0	0	0	0
Ian C. Lavery, MD	Trustee (See Stmt 14A)	0	0	0	0
<u>Nonemployee</u>					
David G. Hill	Trustee	0	0	0	0
Samuel H. Miller	Trustee	0	0	0	0
Dan T. Moore III	Chm, CEO & Trustee	0	0	0	0

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES
 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS	EXPENSE ACCOUNT AND OTHER ALLOWANCES
Bert W. Moyer	Trustee	0	0	0
William C. Mulligan	Trustee	0	0	0
David Rowan	Secretary	0	0	0
<u>The Cleveland Clinic Foundation</u>				
Robert Kay, M.D.	Trustee	0	0	0
Frank L. Lordeman	COO & Trustee	0	0	0
Michael J. Minnaugh	Treasurer	0	0	0
Michael P. O'Boyle	CFO	0	0	0
Martin J. Schreiber, M.D.	Trustee	0	0	0
<u>CLEVELAND CLINIC HOME CARE SERVICES, INC.</u>				
<u>Full-time Employee</u>				
Joseph F. Hahn, MD	Trustee (See Stmt. 14A)	0	0	0
Ian C. Lavery, MD	Trustee (See Stmt. 14A)	0	0	0
<u>Nonemployee</u>				
Gerry Blouch	Trustee	0	0	0
David G. Hill	Trustee	0	0	0
Samuel H. Miller	Trustee	0	0	0
Dan T. Moore III	Chairman & Trustee	0	0	0
Bert W. Moyer	Trustee	0	0	0
William C. Mulligan	Trustee	0	0	0
Cassie Ridenour	Trustee	0	0	0
David Rowan	Secretary	0	0	0
<u>The Cleveland Clinic Foundation</u>				
Steven C. Glass	Controller	0	0	0
Robert Kay, M.D.	Trustee	0	0	0
Floyd D. Loop, MD	CEO	0	0	0
Frank L. Lordeman	COO & Trustee	0	0	0

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS		EXPENSE ACCOUNT AND OTHER ALLOWANCES
Michael J Minnaugh	Treasurer		0	0	0
Michael P. O'Boyle	CFO		0	0	0
Martin J. Schreiber, M.D.	Trustee		0	0	0

CLEVELAND CLINIC HOME CARE, INC.

Full-time Employee

Joseph F. Hahn, MD	Trustee (See Stmt 14A)		0	0	0
Ian C Lavery, MD	Trustee (See Stmt 14A)		0	0	0

Nonemployee

Gerry Blouch	Trustee		0	0	0
David G Hill	Trustee		0	0	0
Samuel H Miller	Trustee		0	0	0
Dan T. Moore III	Chairman & Trustee		0	0	0
Bert W Moyer	Trustee		0	0	0
William C Mulligan	Trustee		0	0	0
Cassie Ridenour	Trustee		0	0	0
David Rowan	Secretary		0	0	0

The Cleveland Clinic Foundation

Steven C. Glass	Controller		0	0	0
Robert Kay, M.D	Trustee		0	0	0
Floyd D Loop, MD	CEO		0	0	0
Frank L. Lordeman	COO & Trustee		0	0	0
Michael J Minnaugh	Treasurer		0	0	0
Michael P. O'Boyle	CFO		0	0	0
Martin J. Schreiber, M D.	Trustee		0	0	0

CLEVELAND CLINIC MEDICAL SERVICES

Full-time Employee

Joseph F Hahn, MD	Trustee (See Stmt. 14A)		0	0	0
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NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES
 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE		EXPENSE ACCOUNT AND OTHER ALLOWANCES
			BENEFITS		
Ian C. Lavery, MD	Trustee (See Stmt 14A)		0	0	0
<u>Nonemployee</u>					
David G Hill	Trustee		0	0	0
Samuel H Miller	Trustee		0	0	0
Dan T Moore III	Chairman		0	0	0
Bert W. Moyer	Trustee		0	0	0
William C. Mulligan	Trustee		0	0	0
David Rowan	Secretary		0	0	0
<u>The Cleveland Clinic Foundation</u>					
Robert Kay, M.D.	Chief of Staff, Trustee		0	0	0
Floyd D. Loop, MD	CEO		0	0	0
Frank L Lordeman	COO & Trustee		0	0	0
Michael P. O'Boyle	CFO		0	0	0
Martin J Schreiber, M D.	Trustee		0	0	0
<u>CLEVELAND CLINIC SUB ACUTE SERVICES</u>					
<u>Full-time Employee</u>					
Joseph F. Hahn, MD	Trustee (See Stmt. 14A)		0	0	0
Ian C Lavery, MD	Trustee (See Stmt 14A)		0	0	0
<u>Nonemployee</u>					
Gerry Blouch	Trustee		0	0	0
David G. Hill	Trustee		0	0	0
Samuel H Miller	Trustee		0	0	0
Dan T. Moore III	Chairman & Trustee		0	0	0
Bert W Moyer	Trustee		0	0	0
William C Mulligan	Trustee		0	0	0
Cassie Ridenour	Trustee		0	0	0
David Rowan	Secretary		0	0	0

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES
 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS	EXPENSE ACCOUNT AND OTHER ALLOWANCES
<u>The Cleveland Clinic Foundation</u>				
Steven C. Glass	Controller	0	0	0
Robert Kay, M.D.	Trustee	0	0	0
Floyd D Loop, MD	CEO	0	0	0
Frank L Lordeman	COO & Trustee	0	0	0
Michael J Minnaugh	Treasurer	0	0	0
Michael P. O'Boyle	CFO	0	0	0
Martin J. Schreiber, M.D.	Trustee	0	0	0

MARYMOUNT HOSPITAL

Full-time Employee

David J Kilarski	President and Chief Executive Officer (March 24 - Present)	304,204	11,607	0
William D. Keckan	Treasurer (Act CEO Pre March 2003)	207,761	16,575	0
Carol A Kenney	Assistant Secretary	122,867	14,501	0

Nonemployee

Sister Shawn Lee	Secretary	0	0	0
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CLEVELAND CLINIC CHILDREN'S HOSPITAL FOR REHABILITATION

Full-time Employee

Thomas A. Rathbone	President	182,210	28,158	0
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Nonemployee

Stephen R. Brown	Chairman	0	0	0
John D. Leech	Member - At-large	0	0	0
Michael A. Levine, MD	Member - At-large	0	0	0
Gary B Mann	Treasurer	0	0	0
James R. Neville	Secretary	0	0	0
Ronald A Rice	Member - At-large	0	0	0

PEDIATRIC MEDICAL MANAGEMENT

Cleveland Clinic Children's Hospital for Rehabilitation

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES
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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS	EXPENSE ACCOUNT AND OTHER ALLOWANCES
Thomas A. Rathbone	Trustee	0	0	0
<u>Full-time Employee</u>				
Dalal Haldeman	Trustee (See Stmt 14A)	0	0	0
<u>Nonemployee</u>				
James J. Balaguer	Trustee	0	0	0
Morris Dixon, M.D.	Trustee	0	0	0
John D Leech	Trustee	0	0	0

CLEVELAND CLINIC HEALTH SYSTEM WESTERN REGION

Fairview Hospital

Louis P Caravella, M.D.	WR - CEO - Western Region (Jan-June 2003)	0	0	0
Fred DeGrandis	WR - CEO - Western Region (May-current)	0	0	0
Christopher E. Winters	Treasurer	0	0	0

Lakewood Hospital Association

V Richard Stelzer, Jr.	Chief Administrative Officer	0	0	0
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Nonemployee

Curtis M Brosky	Vice Chairman	0	0	0
Dennis J. Roche	Chairman	0	0	0

FAIRVIEW HOSPITAL & LUTHERAN HOSPITAL

Fairview Hospital

Louis P. Caravella, M.D.	WR - CEO - Western Region (Jan-June 2003)	601,917	36,115	0
Neal Chadwick, M.D.	WR - Chm, VP- Medical Operations/Trustee	160,568	9,634	0
Fred DeGrandis	WR - CEO - Western Region (May-current)	295,987	17,759	0
Milton Good, M D.	WR - Chm Fairview/Lutheran Risk Pool Comm	104,000	6,240	0
Jack D. Gustin	WR - VP Operations	112,474	6,748	0
Thomas S. Hitchcock	WR - VP Human Resources	168,836	10,130	0
Praful Maroo, MD	Trustee, Medical Director-Cardiology	68,000	4,080	0
Raymond J Marvar, Esq.	WR - VP & General Counsel	203,234	12,194	0

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 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS	EXPENSE
			TO EMPLOYEE BENEFITS	ACCOUNT AND OTHER ALLOWANCES
S Jules Moodley, M D	Trustee, Chair-OB/GYN	570,966	34,258	0
Janice Murphy, R.N.	WR - VP Nursing/Operations	82,627	6,610	0
Christopher E. Winters	WR - VP & Chief Financial Officer	207,466	12,448	0
<u>Full-time Employee</u>				
Janet Day	WR - VP-Mkt (See Stmt 14A)	0	0	0
Jeffrey A. Leimgruber	Ch Admin Officer (See Stmt 14A)	0	0	0
Gerald P. Oliphant	VP Bus. Dev (See Stmt 14A)	0	0	0
<u>Lutheran Hospital</u>				
Debbie McCartney	WR - VP Patient Care Services	104,183	6,251	0
David F Perse, M D	WR - VP Medical Services	125,322	7,519	0
Steven Ruwoldt	WR - Ch Admin Officer - Lutheran Hospital	192,453	11,547	0
<u>Nonemployee</u>				
Barbara Amsdell	Life Trustees	0	0	0
Reverend Hubert Auburn	Trustee	0	0	0
Robert F Beck	Life Trustees	0	0	0
Reverend David Buegler	Trustee	0	0	0
Kenneth S. Caldwell	Life Trustees	0	0	0
Charlene Connell	Trustee	0	0	0
Harvey W. Denk	Life Trustees	0	0	0
Michael A. Dolan	Trustee	0	0	0
David T. Dombrowiak	Trustee	0	0	0
Robert Ebert, PhD	Trustee	0	0	0
William Eells	Life Trustees	0	0	0
Warren Farr, Jr.	Trustee	0	0	0
William G Fecht	Trustee	0	0	0
Mark Frankel, M D.	Trustee	0	0	0
Noreen C. Frisch	Trustee	0	0	0

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS		EXPENSE ACCOUNT AND OTHER ALLOWANCES
William Grady	Life Trustees		0	0	0
Bruce Grandy	Life Trustees		0	0	0
Christopher Harrington	Trustee		0	0	0
E. Robert Hawken, Jr	Life Trustees		0	0	0
Nathan Hessler	Trustee		0	0	0
Raymond Horwood, M.D.	Trustee		0	0	0
H. Martin Huge	Life Trustees		0	0	0
George Hwang	Trustee		0	0	0
Robert M. Kemper	Life Trustees		0	0	0
David E. Kimble	Trustee		0	0	0
Harold H. Klug	Life Trustees		0	0	0
James Magisano, M.D.	Life Trustees		0	0	0
Richard Markus	Life Trustees		0	0	0
William Mohr	Life Trustees		0	0	0
William R. Oatey	Trustee		0	0	0
Richard E. Panek	Life Trustees		0	0	0
Antonios Paras, M.D	Trustee		0	0	0
Dave Pritchard	Trustee		0	0	0
William J Reidy	Trustee		0	0	0
John Sanitato, M.D.	Life Trustees		0	0	0
Marvin P. Schatz	Life Trustees		0	0	0
Robert Schwarz, CPA	Trustee		0	0	0
Charles E. Spahr	Life Trustees		0	0	0
Joseph R. Teagno	Life Trustees		0	0	0
Lawrence C. Turnock	Life Trustees		0	0	0
Richard Wiedemer	Trustee		0	0	0

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES
 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS	EXPENSE
			TO	ACCOUNT
			EMPLOYEE	AND OTHER
			BENEFITS	ALLOWANCES
William T. Wilder, M D	Trustee	0	0	0
Ian Woodburn, C.P.	Trustee	0	0	0
Muhammed Zahra, M D	Trustee	0	0	0

LAKEWOOD HOSPITAL ASSOCIATION

Fairview Hospital

Louis P Caravella, M D	WR - CEO - Western Region (Jan-June 2003)		0	0	0
Fred DeGrandis	WR - CEO - Western Region (May-current)		0	0	0
Raymond J Marvar	Secretary		0	0	0
Christopher E. Winters	Treasurer		0	0	0

Full-time Employee

Richard B Freeman, MD P	Member Trustee (See Stmt 14A)		0	0	0
V. Richard Stelzer, Jr	Chief Administrative Officer/Trustee	193,959	19,646		0

Nonemployee

Curtis M Brosky	Vice Chairman/Special Trustee		0	0	0
Madeline A. Cain	Ex Officio Trustees		0	0	0
Kenneth W Chapman, M	Ex Officio Trustees		0	0	0
Brian T Corrigan	Ex Officio Trustees		0	0	0
Thomas J Coury	General Trustee		0	0	0
Carl A. Culley, Jr. MD	General Trustee (see Stmt 14A)		0	0	0
Rev. Jon M Fancher	General Trustee		0	0	0
Edward FitzGerald	Ex Officio Trustees		0	0	0
Thomas J Gable	General Trustee		0	0	0
William R. Gorton	General Trustee		0	0	0
David K Halter	Special Trustee		0	0	0
Patrick F. Hyland	Special Trustee		0	0	0
Kenneth J. Laino	Community Trustee		0	0	0
Kathleen T McGorray, Ph.	Special Trustee		0	0	0

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES
 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V - LIST OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

NAME	TITLE	COMPENSATION	CONTRIBUTIONS		EXPENSE ACCOUNT AND OTHER ALLOWANCES
			TO EMPLOYEE BENEFITS	TO EMPLOYEE BENEFITS	
Dennis J Roche	Chairman of the Board/Community Trustee		0	0	0
Peter E Shimrak	General Trustee		0	0	0
Mousab Tabbaa, M.D.	General Trustee		0	0	0
James R. Vine	Community Trustee		0	0	0
Robert C. Weber	General Trustee		0	0	0
<u>The Cleveland Clinic Foundation</u>					
Floyd D Loop, MD	Member Trustee		0	0	0

* The Cleveland Clinic Foundation (CCF) retains Squire, Sanders Dempsey (SSD) to provide legal services to CCF and its affiliates. This includes the services of General Counsel and Secretary. A separate charge for David Rowan's services as General Counsel and Secretary is not determinable under the terms of the arrangement between CCF SSD. The total amount paid to Squire, Sanders Dempsey, LLP is disclosed on Schedule A, Part II.

NOTE: ALL LISTED COMPENSATION AND BENEFITS IS FOR SERVICES
 RENDERED AS AN EMPLOYEE AND NOT AS A TRUSTEE.

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THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART V-LINE 75 - COMPENSATION FROM RELATED ORGANIZATIONS

THE FOLLOWING OFFICERS AND TRUSTEES RECEIVED COMPENSATION IN EXCESS OF \$100,000 FROM THE RELATED ORGANIZATIONS LISTED BELOW.

The Cleveland Clinic Foundation - EIN: 34-0714585

NAME	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS	EXPENSE ACCOUNT AND OTHER ALLOWANCES
Scott Campbell	342,843	12,433	0
John D. Clough, M.D	375,465	48,053	0
Carl A. Culley, Jr. MD	157,328	30,835	0
Janet Day	106,106	19,922	0
Melinda Estes, M.D.	462,034	27,597	0
Andrew W. Fishleder, M D.	360,157	51,779	0
Richard B Freeman, MD Ph.D.	308,544	33,844	0
Joseph F. Hahn, MD	608,445	36,053	0
Dalal Haldeman	111,251	22,986	0
Ian C Lavery, MD	501,636	38,609	0
Jeffrey A Leimgruber	268,123	37,021	0
Gerald P. Oliphant	207,438	30,934	0
Thomas A. Selden	46,869	850	0

Cleveland Clinic Florida - EIN: 65-0003177

NAME	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFITS	EXPENSE ACCOUNT AND OTHER ALLOWANCES
Robert J Zehr, M.D	466,695	27,236	0

THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART VI, LINE 80B - RELATED ORGANIZATIONS

ORGANIZATION NAME	TAX STATUS
CC FLA COMPREHENSIVE REHABILITATION FACILITY	NON-EXEMPT
CCF HOLDING, INC & SUBSIDIARIES	NON-EXEMPT
CCF HOTEL SERVICES	EXEMPT
CCF LYNDHURST PROPERTY CORP	EXEMPT
CCF LYNDHURST PROPERTY II CORP	EXEMPT
CCF/MHS RENAL CARE COMPANY, LTD	EXEMPT
CCHS INDEMNITY CO LTD	NON-EXEMPT
CCHS WESTLAKE IMAGING CENTER, LLC.	PASSTHROUGH
CLEVELAND CLINIC CHILDREN'S HOSPITAL FOR REHABILITATION	EXEMPT
CLEVELAND CLINIC EDUCATIONAL FOUNDATION	EXEMPT
CLEVELAND CLINIC FLORIDA (A NONPROFIT CORPORATION)	EXEMPT
CLEVELAND CLINIC FLORIDA FOUNDATION	EXEMPT
CLEVELAND CLINIC FLORIDA HEALTH CARE VENTURES (A NONPROFIT CORPORATION)	EXEMPT
CLEVELAND CLINIC FLORIDA HOSPITAL (A NONPROFIT CORPORATION)	EXEMPT
CLEVELAND CLINIC FLORIDA HOSPITAL NAPLES NON PROFIT CORPORATION	EXEMPT
CLEVELAND CLINIC HEALTH SYSTEM WESTERN REGION	EXEMPT
CLEVELAND CLINIC HOME CARE SERVICES, INC	EXEMPT
CLEVELAND CLINIC HOME CARE, INC	EXEMPT
CLEVELAND CLINIC LORAIN AMBULATORY SURGERY CENTER	NON-EXEMPT
CLEVELAND CLINIC MEDICAL SERVICES, D/B/A ALLOGEN LABORATORIES	EXEMPT
CLEVELAND CLINIC RESEARCH FOUNDATION	EXEMPT
CLEVELAND CLINIC SUB ACUTE SERVICES	EXEMPT
CLEVELAND HEALTH NETWORK MSO, LLC	PASSTHROUGH
CLINIC CARE, INC.	EXEMPT
FAIRVIEW ENTERPRISES, INC.	NON-EXEMPT
FAIRVIEW HOSPITAL	EXEMPT
FAIRVIEW MEDICAL GROUP	NON-EXEMPT
HEALTH HILL HOSPITAL FOR CHILDREN	EXEMPT
INTELECT MEDICAL, INC.	NON-EXEMPT
LAKEWOOD HEALTH CARE FOUNDATION	EXEMPT
LAKEWOOD HOMECARE, INC	NON-EXEMPT
LAKEWOOD HOSPITAL ASSOCIATION	EXEMPT
LORD FOUNDATION OF OHIO	EXEMPT
LUTHERAN HOSPITAL	EXEMPT
MARYMOUNT HOSPITAL	EXEMPT
MARYMOUNT PRIMARY CARE SERVICES, INC	NON-EXEMPT
MERIDIA HEALTH SYSTEM	EXEMPT
MERIDIA HEALTH VENTURES, INC	NON-EXEMPT
MERIDIA PHYSICIAN NETWORK, INC. & SUBS.	NON-EXEMPT
PEDIATRIC MEDICAL MANAGEMENT	EXEMPT
PINE FALLS CONDOMINIUM ASSOCIATES, INC	NON-EXEMPT
THE CLEVELAND CLINIC FOUNDATION	EXEMPT
THE CORONARY CLUB	EXEMPT

THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART VII, ANALYSIS OF REVENUE

	DESCRIPTION	BUSINESS CODE	UNRELATED BUSINESS		XCLUSION COI	AMOUNT	RELATED OR EXEMP	
			AMOUNT	AMOUNT			FUNCTION	INCOME
(A)	NET PATIENT SERVICES						1,726,169,597	
(B)	OTHER PROGRAM SERVICES						91,372,589	
(C)	PARKING, TELEPHONE, DIETARY REFERENCE LAB, LAUNDRY CHILD CARE, PHYS MED EQUIP ADVERTISING PHARMACY HOTEL	621500 339110 541800 265892 721110	9,222,868 853,648 1,432,622 193,804 2,859,746		3	12,740,315		
(D)(1)	PSHIP INCOME RELATED TO PROG SVC	541900	(38,424)				2,560,623	
(D)(2)	CLEVELAND CLINIC HOSPITAL - WESTON (TCC Partners)						9,681,227	
(E)	MANAGEMENT FEES						2,147,176	
	TOTALS		14,524,264			12,740,315	1,831,931,212	

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
FORM 990, PART VII**

PART VII, RELATIONSHIP OF ACTIVITIES TO THE ACCOMPLISHMENT OF EXEMPT PURPOSES

LINE	EXPLANATION
93A-C 93E,F 103A	THE VARIOUS HEALTH SERVICES, RESEARCH AND EDUCATION PROVIDED ARE THE VEHICLES BY WHICH THE HEALTH SYSTEM CARRIES OUT ITS EXEMPT CHARITABLE PURPOSE OF NON-PROFIT HEALTH CARE. SEE PART III STATEMENT FOR A MORE DETAILED DESCRIPTION OF ACTIVITIES WHICH CONTRIBUTE IMPORTANTLY TO THE ACCOMPLISHMENT OF THE SYSTEM'S EXEMPT PURPOSE.
93D	ALLOCABLE SHARE OF PARTNERSHIP INCOME FROM PREMIER PURCHASING FROM MATERIALS MANAGEMENT AND GROUP PURCHASING PROGRAMS STRUCTURED TO REDUCE THE COST OF MEDICAL RELATED SUPPLIES PURCHASED BY THE FOUNDATION.

THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART IX, INFORMATION REGARDING TAXABLE SUBSIDIARIES AND DISREGARDED ENTITIES

NAME, EIN AND ADDRESS	OWNERSHIP %	NATURE OF ACTIVITIES	TOTAL INCOME	END OF YEAR ASSETS
<u>TAXABLE SUBSIDIARIES & PASSTHROUGHS</u>				
CC FLA COMPREHENSIVE REHABILITATION FACILITY EIN 65-0713791 2950 CLEVELAND CLINIC BOULEVARD WESTON FLORIDA 33331	100%	INACTIVE	0	0
CCF HOLDING, INC & SUBSIDIARIES EIN 34-1923857 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112	100%	HEALTHCARE & ADMIN SVCS	8,290,454	631,781
CCF/MHS RENAL CARE COMPANY, LTD EIN 34-1863789 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112	60%	RENAL CARE	4,458,047	-4,675,066
CCHS WESTLAKE IMAGING CENTER, LLC. EIN 34-1914277 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112	100%	MEDICAL SERVICES	951,467	925,547
CLEVELAND CLINIC LORAIN AMBULATORY SURGERY CENTER EIN 31-1585230 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112	100%	HEALTHCARE	0	0
CLEVELAND HEALTH NETWORK MSO, LLC EIN 31-1566180 47000 ROCKSIDE ROAD, SUITE 200 INDEPENDENCE, OH 44131	100%	MANGMT SERVICES	3,160,585	1,509,969
FAIRVIEW ENTERPRISES, INC EIN 34-1411235 18101 LORAIN AVENUE CLEVELAND, OHIO 44111	100%	REAL ESTATE/HOME HEALTHCARE	2,870,331	3,251,669
FAIRVIEW MEDICAL GROUP EIN 34-1695388 18101 LORAIN AVENUE CLEVELAND, OHIO 44111	100%	MEDICAL PRACTICE	0	2,192,224
INTELECT MEDICAL, INC. EIN 30-0164210 6100 WEST CREEK, SUITE 25 INDEPENDENCE, OHIO 44131	100%	TECHNOLOGY	0	11,694
LAKEWOOD HOMECARE, INC EIN 34-1610649 14519 DETROIT AVENUE LAKEWOOD, OHIO 44107	100%	HOME MEDICAL CARE	813,906	338,635
MARYMOUNT PRIMARY CARE SERVICES, INC EIN 34-1761593 12300 MCCracken ROAD GARFIELD HEIGHTS, OHIO 44125	100%	MEDICAL PRACTICE	441,669	191,102
MERIDIA HEALTH VENTURES, INC EIN 34-1533871 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112	100%	MGMT & ADMIN SVCS	0	573,134
MERIDIA PHYSICIAN NETWORK, INC & SUBS EIN 34-1774180 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112	100%	MGMT & ADMIN SVCS	2,175,475	0

THE CLEVELAND CLINIC FOUNDATION GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART IX, INFORMATION REGARDING TAXABLE SUBSIDIARIES AND DISREGARDED ENTITIES

NAME, EIN AND ADDRESS	OWNERSHIP %	NATURE OF ACTIVITIES	TOTAL INCOME	END OF YEAR ASSETS
PINE FALLS CONDOMINIUM ASSOCIATES, INC EIN 34-1617589 6100 WEST CREEK, SUITE 25 INDEPENDENCE, OHIO 44131	75%	SERVICE- RENTALS	0	15,576
<u>SINGLE-MEMBER LLC - INCLUDED IN FORM 990</u>				
CCF AMBULATORY SURGERY CENTERS LLC EIN 34-1939710 9500 EUCLID AVENUE, H-18 CLEVELAND, OHIO 44195	100%	HEALTHCARE SERVICES	30,413,519	
CLEVELAND CLINIC FLORIDA NAPLES, LLC EIN 31-1741150 2950 CLEVELAND CLINIC BOULEVARD WESTON FLORIDA 33331	100%	HEALTHCARE SERVICES	37,351,069	
CLEVELAND CLINIC OB/GYN SPECIALTIES, LLC EIN 34-1938153 9500 EUCLID AVENUE, H-18 CLEVELAND, OHIO 44195	100%	HEALTHCARE SERVICES	12,616,389	
CLINIC MEDICAL SERVICES COMPANY, LLC EIN 34-1932969 9500 EUCLID AVENUE, H-18 CLEVELAND, OHIO 44195	100%	HEALTHCARE SERVICES	76,142,579	
CLINIC PHYSICIAN SERVICES COMPANY, LLC EIN 34-1907574 9500 EUCLID AVENUE, H-18 CLEVELAND, OHIO 44195	100%	HEALTHCARE SERVICES	71,109,521	
MERIDIA MEDICAL GROUP, LLC EIN 34-1898545 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112	100%	HEALTHCARE SERVICES	2,169,095	
NORTH BEACH MEDICAL GROUP, LLC EIN 65-0967164 2950 CLEVELAND CLINIC BOULEVARD WESTON FLORIDA 33331	100%	INACTIVE	0	
NORTHEASTERN OHIO NEUROSURGICAL ASSOCIATES LLC EIN 20-0442351 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112	100%	HEALTHCARE SERVICES	0	
THE BRENTWOOD CENTER OF EXCELLENCE, LLC EIN 20-1476092 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112	100%	HEALTHCARE SERVICES	0	
WOOSTER CLINIC, LLC EIN 34-1855775 9500 EUCLID AVENUE, H-18 CLEVELAND, OHIO 44195	100%	HEALTHCARE SERVICES	56,723,782	

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
SCHEDULE A, PART III
ANSWERS TO QUESTIONS**

PART III, QUESTION 2

Any potential transaction between the Cleveland Clinic Health System (CCHS) and trustees, officers, key employees or related persons is subject to the System's conflict of interest policies and appropriately reviewed in accordance with those policies. Certain trustees or officers of the System are also officers and directors or associated with entities with which the Foundation transacted business during the year ended December 31, 2003. Purchasing, service arrangements and similar transactions entered in the normal course are negotiated by the relevant Department or Division of CCHS directly with the third party without involvement by any interested party, and CCF management determines that the arrangement is fair and reasonable to CCHS. All such transactions have been conducted on an arm's length basis.

Trustees or officers of the Foundation (and employees of the organizations or corporations by which they are employed) may have availed themselves of the medical services provided by the Cleveland Clinic Foundation during 2003. The Foundation also provides benefits to certain employees in the form of guarantees on mortgage loans from third party financial institutions where each such guarantee does not exceed \$100,000. See Part V for information concerning payment of compensation to officers, trustees and key employees.

PART III, QUESTION 3

As part of its education activities, the Cleveland Clinic Foundation (Foundation) maintains one of the largest graduate medical education programs in the country (See Statement of Program Service Accomplishments, Form 990, Part III). The Foundation does not directly provide scholarships for this program, but it does provide a grant to The Cleveland Clinic Educational Foundation (CCEF) to be used for such scholarships. CCEF is a related tax exempt entity whose officers and trustees also serve as officers and trustees of the Foundation. The amount of stipends paid to fellows of CCEF is paid on behalf of that organization based on objective and nondiscriminatory standards.

The Foundation also conducts other educational activities for allied health professionals, and to the extent that any financial assistance may be provided, it is based on objective and nondiscriminatory standards.

**THE CLEVELAND CLINIC FOUNDATION
GROUP RETURN
2003 FORM 990, EIN: 91-2153073, GE #3641
PART VI, LOBBYING EXPENDITURES**

<u>AFFILIATED GROUP</u>	<u>501 (H) ELECTION</u>	<u>LOBBYING EXPENSES</u>
THE CLEVELAND CLINIC FOUNDATION 9500 EUCLID AVENUE CLEVELAND, OHIO 44195 34-0714585	YES	\$ 82,193
CLEVELAND CLINIC FLORIDA (A NONPROFIT CORPORATION) 2950 CLEVELAND CLINIC BLVD WESTON, FLORIDA 33331 65-0003177	YES	0
CLEVELAND CLINIC FLORIDA HOSPITAL (A NONPROFIT CORPORATION) 2950 CLEVELAND CLINIC BLVD WESTON, FLORIDA 33331 65-0172168	YES	0
CLEVELAND CLINIC CHILDREN'S HOSPITAL FOR REHABILITATION 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112 34-0714570	NO	747
FAIRVIEW HOSPITAL 18101 LORAIN AVENUE CLEVELAND, OHIO 44111 34-0714618	NO	6,179
LAKEWOOD HOSPITAL ASSOCIATION 14519 DETROIT AVENUE LAKEWOOD, OHIO 44107 34-1542312	NO	4,266
LUTHERAN HOSPITAL 1730 W 25TH STREET CLEVELAND, OHIO 44113 34-0714684	NO	3,405
MARYMOUNT HOSPITAL 12300 MCCracken ROAD GARFIELD HTS, OHIO 44125 34-0714458	NO	4,401
MERIDIA HEALTH SYSTEM, INC. 17325 EUCLID AVENUE, CL-45 CLEVELAND, OHIO 44112 34-0714593	NO	17,085
TOTAL GROUP RETURN AFFILIATES		<u>\$ 36,083</u>
TOTAL LOBBYING EXPENSE		<u>\$ 118,276</u>